



URALLA SHIRE COUNCIL BUSINESS PAPER

Notice is hereby given, in accordance with the provision of the Local Government Act 1993 that a Meeting of Uralla Shire Council will be held in the Council Chambers, 32 Salisbury Street, Uralla, commencing at 12:30pm.

ORDINARY COUNCIL MEETING

28 November 2017

Andrew Hopkins
GENERAL MANAGER



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- BUSINESS AGENDA -
Ordinary Meeting of Council
28 November 2017 at 12:30pm

- 1. Opening & Welcome**
- 2. Prayer**
- 3. Acknowledgement of Country**
- 4. Apologies**
- 5. Requests for Leave of Absence**
- 6. Disclosures & Declaration of Interests**
- 7. Confirmation of Minutes of Previous Meeting**
- 8. Announcements**
- 9. Tabling of Reports & Petitions**
- 10. Recommendations for Items to be Considered in Confidential Section**
- 11. Urgent Supplementary & Late Items of Business**
- 12. Presentations**

James Sugumar & Kenneth Leung (Audit Office of NSW)	Conduct of the Audit Report
Karen Sutcliff	DA52-2017
- 13. Deputations**
- 14. Written Reports from Delegates**
- 15. Mayoral Minute**
- 16. Reports to Council**

Report 1	-	Cash at Bank & Investments
Report 2	-	Audited Annual Financial Statements 2016/17
Report 3	-	Adoption of draft Long Term Financial Plan 2018-27
Report 4	-	Regional Cultural Fund Application
Report 5	-	Central Northern Regional Library – Annual Report 2016/17

- Report 6 - Visitor Information Centre & Library Monthly Report
- Report 7 - Heritage Advisory Services Summary for November 2017
- Report 8 - Works Progress Report as at 31 October 2017
- Report 9 - Development Approvals and Refusals for October 2017
- Report 10 - Development Application 47/2017 – 24 McDonalds Lane
- Report 11 - Development Application 52/2017 – 166 Kingstown Road
- Report 12 - Development application 50/2017 – 1301 Bundarra Road
- Report 13 - Community Grant for Council Fees under S356
- Report 14 - GM Performance Review Panel
- Report 15 - 2016-2017 Annual Report
- Report 16 - Uralla Historical Society request for financial assistance
- Report 17 - 2017 Councillor Handbook
- Report 18 - PRG VIC Improvement
- Report 19 - Uralla Historical Society Rate
- Report 20 - St Joseph’s Catholic School, Uralla, Before and After Hours School Care Service
- Report 21 - New England Weeds Report

17. Motions on Notice

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18. Schedule of Actions as at 28 November 2017

19. Responses to Questions from Previous Meeting

20. Questions for Next Meeting

21. Confidential Business

22. Meeting Close

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- 1. OPENING & WELCOME**
- 2. PRAYER**
- 3. ACKNOWLEDGEMENT OF COUNTRY**
- 4. APOLOGIES**
- 5. REQUESTS FOR LEAVE OF ABSENCE**
Mayor – Michael Pearce

Deputy Mayor – Isabel Strutt
- 6. DISCLOSURES & DECLARATIONS OF INTEREST**
To be tabled at the Meeting.

7. CONFIRMATION OF MINUTES

Minutes to be confirmed or received and noted at the 28 November 2017 Meeting of Council:

- Ordinary Meeting of Council 24 October 2017 (copy enclosed)



ORDINARY MEETING OF COUNCIL

**Held at 12:30pm
24 October 2017**

ROLL CALL

Councillors:

Cr M Pearce (Mayor)
Cr I Strutt (Deputy Mayor)
Cr B Crouch
Cr M Dusting
Cr N Ledger
Cr L Sampson
Cr R Bell
Cr T Toomey
Cr K Ward

Staff:

Mr A Hopkins, General Manager
Mr T Seymour, Director Infrastructure & Regulation
Ms T Kirkland, Director Community & Governance
Mr M Clarkson, Manager Planning & Regulation
Mr S Paul, Chief Financial Officer
Minute Clerk

MINUTES

Minutes of the Uralla Shire Council at an Ordinary Meeting
held at 12:30pm on 24 October 2017

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Minutes of the Uralla Shire Council at an Ordinary Meeting held at 12:30pm on 24 October 2017

The Meeting Commenced at: 12:30pm

ATTENDANCE

Present were the Chairperson Cr M Pearce (Mayor), Cr I Strutt (Deputy Mayor), and Councillors, B Crouch, M Dusting, N Ledger, L Sampson, R Bell, K Ward, T Toomey, General Manager (Mr A Hopkins), Director Infrastructure and Regulation (Mr T Seymour), Director Community and Governance (Ms P Kirkland), Chief Finance Officer (Mr S Paul), Manager of Planning & Regulation (Mr M Clarkson), Community Development and Tourism Coordinator (Ms K Hastings), Minute Clerk.

1. OPENING & WELCOME

2. PRAYER

3. ACKNOWLEDGEMENT TO COUNTRY

4. APOLOGIES

The Chair advised there were no apologies received.

5. REQUESTS FOR LEAVE OF ABSENCE

The Chair advised there were no requests for Leave of Absence.

6. DISCLOSURES & DECLARATION OF INTERESTS

The Chair outlined details of the pecuniary and non-pecuniary Conflict of Interest Declarations received in relation to the 24 October 2017 Meeting.

COUNCILLOR	ITEM OR REPORT NUMBER	PECUNIARY OR NON-PECUNIARY INTEREST	NATURE OF INTEREST
Cr Robert Crouch	Report 8	Non pecuniary	Person to whom the item refers, DA-46-2017 included in report
Cr Robert Crouch	Report 9	Non pecuniary	Neighbours to applicant property, DA-47-2017 to be determined.

7. CONFIRMATION OF MINUTES

Minutes to be confirmed or received and noted at the 24 October 2017 Meeting:

- Minutes of Ordinary Meeting held 26 September 2017 (to be confirmed)

AMENDMENTS

The Chair referred Councillors to the Minutes and called for any amendments.

There were no amendments requested by Councillors.

MOTION (Crs R Crouch / N Ledger)

That;

Council adopt the Minutes, as a true and correct record of the Ordinary Meeting held 26 September 2017.

01.10/17 CARRIED

MOTION (Crs R Crouch / N Ledger)

That;

Council note the Minutes of the Bundarra 355 Meeting, held in August 2017.

02.10/17 CARRIED

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Minutes of the Uralla Shire Council at an Ordinary Meeting
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8. ANNOUNCEMENTS

The Chair advised there were no announcements.

9. TABLING OF REPORTS & PETITIONS

The Chair advised there were no reports or petitions tabled.

10. RECOMMENDATIONS FOR ITEMS TO BE CONSIDERED IN THE CONFIDENTIAL SECTION

The Chair referred Councillors to the items of business recommended for consideration in the confidential section of the meeting.

PROCEDURAL MOTION (Crs K Ward / L Sampson)

To refer Agenda Items for hearing in Closed Session

That;

The Confidential Attachments in regard to Report 11 be reviewed in closed session of Council, under Section 21 of the Meeting Agenda.

03.10/17 CARRIED

11. URGENT SUPPLEMENTARY & LATE ITEMS OF BUSINESS

The Chair referred Councillors to the urgent, supplementary and/or late items of business recommended for addition to the published Meeting Agenda.

Late Reports to Council:

- Late Report 1 – Final engagement activity for 2017
- Late Report 2 – Annual Financial Statements 2016/17

PROCEDURAL MOTION (Crs M Dusing / L Sampson)

To hear Late Items of Business as additions to the Meeting Agenda.

That;

1. The late items of business be heard following Report 13 in the Meeting Agenda as;
 - Late Report 1 – Final engagement activity for 2017
 - Late Report 2 – Annual Financial Statement 2016/17
2. The late item of business be heard at the confidential section 21 in the Meeting Agenda.
Late Report 3 – Sale of Plant

04.10/17 CARRIED

12. PRESENTATIONS

Speaker 1:	Caroline Downer – Arts North West
Subject:	Presentation on changes to Arts North West

The Chair introduced the Speaker Caroline Downer.

The Speaker made a presentation about Arts North West and it's changing board structure.

The Chair invited questions from Councillors.

The Chair thanked the Speaker for her presentation to Council.

Speaker 2:	Thomas Payne – Solicitor of Calum Findlay
Subject:	DA-47-2017 – 24 McDonalds Lane, Rocky River

The Chair introduced the Speaker Thomas Payne.

The Speaker made a presentation to Council in relation to DA-47-2017.

The Chair invited questions from Councillors.

The Chair thanked the Speaker for his presentation to Council.

Minutes of the Uralla Shire Council at an Ordinary Meeting
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PROCEDURAL MOTION (Crs T Toomey/K Ward)

To reschedule the Report 9 Agenda Item

That;

Report 9, Development Application 47/2017 be brought forward in the Agenda for consideration by Council ahead of Report 1.

05.10/17 CARRIED

16. REPORTS TO COUNCIL (Rescheduled Report)

Department: **Infrastructure and Regulation**
Submitted by: *Manager Planning and Regulation*
Reference/Subject: Report 9 – **Division Decision** - Development Application 47/2017 –
5 Bay Shed – 24 McDonalds Lane, Rocky River

Cr Crouch having previously declared a conflict of interest, left the meeting at this time (1:06pm).

OFFICER'S RECOMMENDATION:

That;

Council approve Development Application 47/2017 submitted by A & D Vanden Hoogen for a 5 bay shed on land known as 24 McDonalds Lane, Rocky River, being Lot 52 DP 755846 subject to the following conditions:

PRESCRIBED CONDITIONS (under Environmental Planning and Assessment Regulation 2000)

Compliance with National Construction Code & insurance requirements under the Home Building Act 1989

1. The work must be carried out in accordance with the requirements of the *National Construction Code*.

Erection of signs

2. A sign must be erected in a prominent position on any site on which building work, subdivision work or demolition work is being carried out:
 - a) showing the name, address and telephone number of the principal certifying authority for the work, and
 - b) showing the name of the principal contractor (if any) for any building work and a telephone number on which that person may be contacted outside working hours, and
 - c) stating that unauthorised entry to the site is prohibited.
3. Any such sign is to be maintained while the building work, subdivision work or demolition work is being carried out, but must be removed when the work has been completed.

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GENERAL CONDITIONS

4. The structure in its entirety must be finished in dark green.
Reason: to minimise any detrimental effects on the visual amenity of surrounding residents.
5. The development must take place in accordance with the approved documents submitted with the application and subject to the conditions below to ensure the development is consistent with Council's consent.
6. A Construction Certificate must be obtained from a Certifying Authority before work commences, in accordance with Cl.146 of the EP&A Regulations 2000.
7. The Structure is to be inspected at the following stages of construction:
 - before the pouring of footings**
 - before pouring any reinforced concrete structure **
 - before covering the framework for any wall, roof or other building element **
 - before covering any stormwater drainage connections
 - when the building work is completed and all conditions of consent have been addressed**

*** denotes a critical stage inspection (a mandatory inspection under Section 109C of the EP&A Act 1979). Please note that an Occupation Certificate cannot be issued for a development where a critical stage or other nominated inspection has not been carried out.*

Applicants should give at least 24 hours notice to guarantee an inspection.

** All sewer and drainage works associated with the approval are to comply with the requirements of AS 3500 and completed only by a licensed plumber and drainer*

CONDITIONS TO BE COMPLETED PRIOR TO ISSUE OF CONSTRUCTION CERTIFICATE

8. The plans and specification accompanying the Construction Certificate are to demonstrate compliance with the requirements of the deemed-to-satisfy provisions of the National Construction Code for a Class 10a building:

Amended plans are to be submitted to the Principal Certifying Authority for authentication of NCC compliance and issue of a Construction Certificate.

Should the external configuration of the building be modified as a result of achieving NCC compliance, the plans accompanying this development consent must also be modified.
9. For all construction work required on Council land (e.g. storm water, footpaths, kerb and gutter etc.) the applicant is to submit an Application to Conduct Work on Land to Which Council is the Regulatory Authority. The Application must be approved prior to the issue of a Construction Certificate, to ensure pedestrian and vehicular safety during construction.

CONDITIONS TO BE COMPLETED PRIOR TO CONSTRUCTION COMMENCING

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10. The owner/s of the property are to give Council written notice of the intention to commence works and the appointment of a Principal Certifying Authority (if the PCA is not Council) at least two days before the proposed date of commencement, in accordance with the cl 103 and 104 of the Environmental Planning and Assessment Regulation 2000. Such notice is given using the form enclosed with this consent.

For development involving both building and subdivision work authorised by the same development consent, a separate appointment of a Principal Certifying Authority for each type of work is required, in accordance with Section 109E of the Environmental Planning & Assessment Act 1979.

11. Before construction commences on the site and throughout the construction phase of the development, erosion control measures are to be installed to prevent soil erosion, water pollution or the discharge of loose sediment on surrounding land, as follows:
- divert contaminated run-off away from disturbed areas,
 - erect silt fencing along the downhill side of the property boundary,
 - prevent tracking of sediment by vehicles onto roads by limiting access to the site and, where necessary, installing a temporary driveway and
 - stockpile all topsoil, excavated material and construction debris on the site, erecting silt fencing around the pile where appropriate.

Failure to take effective action may render the developer liable to prosecution under the NSW Protection of the Environment Operations Act.

12. *A hoarding or fence must be erected between the work site and any public place if the work is likely to cause traffic (pedestrian or vehicular) in a public place to be obstructed or otherwise inconvenient. The erected hoarding is to be sufficient to prevent any substance from or in connection with the work falling into the public place. The work site must be kept lit between sunset and sunrise if it is likely to be hazardous to persons in the public place. The hoarding, fence or awning is to be removed once the work has been completed.*

CONDITIONS TO BE COMPLETED DURING CONSTRUCTION

13. Any building work must be carried out between 7.00am and 6.00pm Monday to Friday and 8.00am to 1.00pm Saturdays, excluding Sundays and public holidays. No audible construction is to take place outside these hours, to maintain the amenity of the locality.
14. Materials must not be burned on site. All waste generated on site must be disposed of at Council's Waste Disposal Depot or Waste Transfer Station, to protect the amenity of the area and avoid the potential of air pollution.
15. Effective dust control measures are to be maintained during construction to maintain public safety/amenity. Construction activities are to be undertaken so as not to inconvenience the adjoining land owners and are to be restricted solely to the subject site.
16. No material or equipment associated with the development is to be placed on public land without the written consent of the Council, and any activity located in close proximity to public areas is to be fenced to prevent damage to persons or property.
17. Retaining walls associated with the erection of the building or other approved methods for preventing the movement of the soil must be provided where soil conditions are inadequate, ensuring adequate provision is made for drainage.

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18. Excavations and backfilling must be executed safely and in accordance with appropriate professional standards and be properly guarded and protected to prevent them from being dangerous to life or property.

If excavations associated with the erection of a building extends below the level of the base of the footings of a building on an adjoining allotment of land, the person causing the excavation to be made, must preserve and protect the building from damage, and if necessary, underpin and support the building in an approved manner.

Notice of intention to do so must be given to the owner of the adjoining land at least seven days before the commencement of excavation work. The owner of the adjoining allotment of land is not liable for any part of the cost of work, whether carried out on the allotment of land being excavated or on the adjoining allotment of land.

CONDITIONS TO BE COMPLETED DURING CONSTRUCTION

19. The applicant shall ensure that noise pollution is minimised during the course of construction. The use of power tools and/or similar noise producing activities shall be limited to the following hours:-

Monday to Saturday 7.00 AM to 5.00 PM

Sunday & public Holidays No construction activities are to take place.

20. All works are to be executed in a good and workmanlike manner and all materials are to be installed as per manufacturers' instructions and any applicable Australian Standards.

21. All glass installation shall comply with the requirements of AS 1288 Glass in buildings, and AS 2047 Windows in buildings, as applicable. The installer shall provide certification that the glazing complies with the requirements of AS 1288 and AS 2047 immediately following installation.

CONDITIONS TO BE COMPLETED PRIOR TO OCCUPATION/USE COMMENCING

22. An Occupation Certificate must be obtained before the approved use commences, in accordance with the Environmental Planning and Assessment Act and to ensure the health and safety of the building's occupants.

NOTE: Failure to obtain an Occupation Certificate is an offence under the legislation. Penalty advice for buildings (penalties do not apply to uses detailed in sections 109M and 109N; i.e. Crown projects, Class 1a and 10 buildings or as detailed for places of public entertainment).

CONDITIONS RELATING TO ONGOING OPERATIONS

23. The building must not be used as a dwelling or domicile without prior written approval from Council.

24. The development shall be implemented in accordance with:

- (a) All documentation and correspondence submitted by the applicant, or their agents, in support of the Development Application,
(b) the details set out on the plans approved and stamped by authorised officers of Council, except as amended by the conditions of this development consent.

Reason: To ensure that the development proceeds in the manner proposed by the applicant and approved by Council.

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25. Roof water is to be disposed in a manner the does not cause a nuisance for neighbouring properties, by one of the following methods:
 - (a) onto a hardened surface and directed away from the building.
 - (b) 3.0 metres clear of any building to a rubble pit.
26. Any rainwater tank must be installed so that it is on the downhill side of the building at a minimum distance of 3 metres from any boundary of the property or any structure so as to prevent damage to any structure.
27. A 20,000L water supply with 65mm metal Storz outlet with a gate or ball valve is provided for fire fighting purposes on the site. The gate or ball valve, pipes and tank penetrations are to be designed to allow for a full 50mm inner diameter water flow through the Storz fitting and must be of a metal construction.

PROCEDURAL MOTION (Crs K Ward / T Toomey)
To move to Committee of the Whole

06.10/17 CARRIED

Councillors held a detailed discussion in committee regarding concerns

PROCEDURAL MOTION (Crs K Ward / R Bell)
To resume Standing Orders

07.10/17 CARRIED

The Chair outlined details of the proposed motion determined during discussion in committee.

MOTION (Crs K Ward / R Bell)

That;

Council approve Development Application 47/2017 submitted by A & D Vanden Hoogen for a 5 bay shed on land known as 24 McDonalds Lane, Rocky River, being Lot 52 DP 755846 subject to the following conditions below and a further condition that the shed be set back 5m from the boundary.

PRESCRIBED CONDITIONS (under Environmental Planning and Assessment Regulation 2000)

Compliance with National Construction Code & insurance requirements under the Home Building Act 1989

1. The work must be carried out in accordance with the requirements of the *National Construction Code*.

Erection of signs

2. A sign must be erected in a prominent position on any site on which building work, subdivision work or demolition work is being carried out:
 - a) showing the name, address and telephone number of the principal certifying authority for the work, and
 - b) showing the name of the principal contractor (if any) for any building work and a telephone number on which that person may be contacted outside working hours, and
 - c) stating that unauthorised entry to the site is prohibited.

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3. Any such sign is to be maintained while the building work, subdivision work or demolition work is being carried out, but must be removed when the work has been completed.

GENERAL CONDITIONS

4. The structure in its entirety must be finished in dark green.
Reason: to minimise any detrimental effects on the visual amenity of surrounding residents.
5. The development must take place in accordance with the approved documents submitted with the application and subject to the conditions below to ensure the development is consistent with Council's consent.
6. A Construction Certificate must be obtained from a Certifying Authority before work commences, in accordance with Cl.146 of the EP&A Regulations 2000.
7. The Structure is to be inspected at the following stages of construction:
 - before the pouring of footings**
 - before pouring any reinforced concrete structure **
 - before covering the framework for any wall, roof or other building element **
 - before covering any stormwater drainage connections
 - when the building work is completed and all conditions of consent have been addressed**

*** denotes a critical stage inspection (a mandatory inspection under Section 109C of the EP&A Act 1979). Please note that an Occupation Certificate cannot be issued for a development where a critical stage or other nominated inspection has not been carried out.*

Applicants should give at least 24 hours notice to guarantee an inspection.

** All sewer and drainage works associated with the approval are to comply with the requirements of AS 3500 and completed only by a licensed plumber and drainer*

CONDITIONS TO BE COMPLETED PRIOR TO ISSUE OF CONSTRUCTION CERTIFICATE

8. The plans and specification accompanying the Construction Certificate are to demonstrate compliance with the requirements of the deemed-to-satisfy provisions of the National Construction Code for a Class 10a building:

Amended plans are to be submitted to the Principal Certifying Authority for authentication of NCC compliance and issue of a Construction Certificate.

Should the external configuration of the building be modified as a result of achieving NCC compliance, the plans accompanying this development consent must also be modified.
9. For all construction work required on Council land (e.g. storm water, footpaths, kerb and gutter etc.) the applicant is to submit an Application to Conduct Work on Land to Which Council is the Regulatory Authority. The Application must be approved prior to the issue of a Construction Certificate, to ensure pedestrian and vehicular safety during construction.

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CONDITIONS TO BE COMPLETED PRIOR TO CONSTRUCTION COMMENCING

10. The owner/s of the property are to give Council written notice of the intention to commence works and the appointment of a Principal Certifying Authority (if the PCA is not Council) at least two days before the proposed date of commencement, in accordance with the cl 103 and 104 of the Environmental Planning and Assessment Regulation 2000. Such notice is given using the form enclosed with this consent.

For development involving both building and subdivision work authorised by the same development consent, a separate appointment of a Principal Certifying Authority for each type of work is required, in accordance with Section 109E of the Environmental Planning & Assessment Act 1979.

11. Before construction commences on the site and throughout the construction phase of the development, erosion control measures are to be installed to prevent soil erosion, water pollution or the discharge of loose sediment on surrounding land, as follows:
- divert contaminated run-off away from disturbed areas,
 - erect silt fencing along the downhill side of the property boundary,
 - prevent tracking of sediment by vehicles onto roads by limiting access to the site and, where necessary, installing a temporary driveway and
 - stockpile all topsoil, excavated material and construction debris on the site, erecting silt fencing around the pile where appropriate.

Failure to take effective action may render the developer liable to prosecution under the NSW Protection of the Environment Operations Act.

12. *A hoarding or fence must be erected between the work site and any public place if the work is likely to cause traffic (pedestrian or vehicular) in a public place to be obstructed or otherwise inconvenient. The erected hoarding is to be sufficient to prevent any substance from or in connection with the work falling into the public place. The work site must be kept lit between sunset and sunrise if it is likely to be hazardous to persons in the public place. The hoarding, fence or awning is to be removed once the work has been completed.*

CONDITIONS TO BE COMPLETED DURING CONSTRUCTION

13. Any building work must be carried out between 7.00am and 6.00pm Monday to Friday and 8.00am to 1.00pm Saturdays, excluding Sundays and public holidays. No audible construction is to take place outside these hours, to maintain the amenity of the locality.
14. Materials must not be burned on site. All waste generated on site must be disposed of at Council's Waste Disposal Depot or Waste Transfer Station, to protect the amenity of the area and avoid the potential of air pollution.
15. Effective dust control measures are to be maintained during construction to maintain public safety/amenity. Construction activities are to be undertaken so as not to inconvenience the adjoining land owners and are to be restricted solely to the subject site.
16. No material or equipment associated with the development is to be placed on public land without the written consent of the Council, and any activity located in close proximity to public areas is to be fenced to prevent damage to persons or property.

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17. Retaining walls associated with the erection of the building or other approved methods for preventing the movement of the soil must be provided where soil conditions are inadequate, ensuring adequate provision is made for drainage.

18. Excavations and backfilling must be executed safely and in accordance with appropriate professional standards and be properly guarded and protected to prevent them from being dangerous to life or property.

If excavations associated with the erection of a building extends below the level of the base of the footings of a building on an adjoining allotment of land, the person causing the excavation to be made, must preserve and protect the building from damage, and if necessary, underpin and support the building in an approved manner.

Notice of intention to do so must be given to the owner of the adjoining land at least seven days before the commencement of excavation work. The owner of the adjoining allotment of land is not liable for any part of the cost of work, whether carried out on the allotment of land being excavated or on the adjoining allotment of land.

CONDITIONS TO BE COMPLETED DURING CONSTRUCTION

19. The applicant shall ensure that noise pollution is minimised during the course of construction. The use of power tools and/or similar noise producing activities shall be limited to the following hours:-

Monday to Saturday 7.00 AM to 5.00 PM

Sunday & public Holidays No construction activities are to take place.

20. All works are to be executed in a good and workmanlike manner and all materials are to be installed as per manufacturers' instructions and any applicable Australian Standards.

21. All glass installation shall comply with the requirements of AS 1288 Glass in buildings, and AS 2047 Windows in buildings, as applicable. The installer shall provide certification that the glazing complies with the requirements of AS 1288 and AS 2047 immediately following installation.

CONDITIONS TO BE COMPLETED PRIOR TO OCCUPATION/USE COMMENCING

22. An Occupation Certificate must be obtained before the approved use commences, in accordance with the Environmental Planning and Assessment Act and to ensure the health and safety of the building's occupants.

NOTE: Failure to obtain an Occupation Certificate is an offence under the legislation. Penalty advice for buildings (penalties do not apply to uses detailed in sections 109M and 109N; i.e. Crown projects, Class 1a and 10 buildings or as detailed for places of public entertainment).

CONDITIONS RELATING TO ONGOING OPERATIONS

23. The building must not be used as a dwelling or domicile without prior written approval from Council.

24. The development shall be implemented in accordance with:

- (a) All documentation and correspondence submitted by the applicant, or their agents, in support of the Development Application,

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- (b) The details set out on the plans approved and stamped by authorised officers of Council, except as amended by the conditions of this development consent.

Reason: To ensure that the development proceeds in the manner proposed by the applicant and approved by Council.

25. Roof water is to be disposed in a manner the does not cause a nuisance for neighbouring properties, by one of the following methods:
- (a) onto a hardened surface and directed away from the building.
 - (b) 3.0 metres clear of any building to a rubble pit.
26. Any rainwater tank must be installed so that it is on the downhill side of the building at a minimum distance of 3 metres from any boundary of the property or any structure so as to prevent damage to any structure.
27. A 20,000L water supply with 65mm metal Storz outlet with a gate or ball valve is provided for fire fighting purposes on the site. The gate or ball valve, pipes and tank penetrations are to be designed to allow for a full 50mm inner diameter water flow through the Storz fitting and must be of a metal construction.

Following debate a DIVISION was called with the result recorded as follows:

FOR: Cr M Pearce, Cr R Bell, Cr T Toomey, Cr K Ward, Cr I Strutt, Cr M Dusting, Cr L Sampson, Cr N Ledger

AGAINST: nil

ABSENT: Cr R Crouch

08.10/17 CARRIED

Cr R Crouch returned to the meeting at this time (1:40pm).

13. DEPUTATIONS

There were no deputations registered for the 24 October 2017 Meeting.

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14. WRITTEN REPORTS FROM DELEGATES (Activity Summaries)

Councillors provided a verbal account of activities/meetings they have attended for the month.

COUNCILLOR NAME:		Mark Dusting
COUNCIL MEETING DATE:		24 October 2017
DATE	COMMITTEE/MEETING/EVENT	LOCATION
26/09/17	Uralla Shire Council Meeting	Uralla
28/09/17	Car Museum	Armidale
29/09/17	National Police Remembrance Day	Armidale
09/10/17	Weeds Conference Committee	Armidale
10/10/17	Council Workshop	Uralla
10/10/17	New England Weeds Committee	Glen Innes
16/10/17	Weeds Conference UNE	UNE Armidale
17/10/17	Weeds Conference	UNE Armidale
18/10/17	Weeds Conference	UNE Armidale
19/10/17	Weeds Conference	UNE Armidale
24/10/17	NEWA Weeds County Council	Armidale

COUNCILLOR NAME:		Bob Crouch
COUNCIL MEETING DATE:		24 October 2017
DATE	COMMITTEE/MEETING/EVENT	LOCATION
10/10/17	Council workshop	Uralla
13/10/17	Discussion with WIRES	Uralla
19/10/17	Tablelands Community Support 25 th anniversary	Uralla
24/10/17	Ordinary Council Meeting	Uralla

COUNCILLOR NAME:		Levi Sampson
COUNCIL MEETING DATE:		24 October 2017
DATE	COMMITTEE/MEETING/EVENT	LOCATION
26/09/17	Council Meeting	Uralla
10/10/17	Strategic Planning	Uralla
11/10/17	VIC Project Ref	Uralla
11/10/17	Second Tour around Shire	Uralla
11/10/17	Australia Day Committee	Uralla
12/10/17	Citizenship Ceremony	Uralla
24/10/17	Council Meeting	Uralla
24/10/17	Site inspection DA	Uralla

COUNCILLOR NAME:		Natasha Ledger
COUNCIL MEETING DATE:		24 October 2017
DATE	COMMITTEE/MEETING/EVENT	LOCATION
12/10/17	Citizenship Ceremony	Uralla
24/10/17	Site Inspection DA	Uralla
24/10/17	Council Meeting	Uralla

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COUNCILLOR NAME:			Tara Toomey
COUNCIL MEETING DATE:			24 October 2017
DATE	COMMITTEE/MEETING/EVENT	LOCATION	
10/10/17	Workshop & Tour	Chambers	
11/10/17	VIC working group	Chambers	
24/10/17	Council Meeting	Chambers	
24/10/17	Site Visit	Rocky River	

COUNCILLOR NAME:			Robert Bell
COUNCIL MEETING DATE:			24 October 2017
DATE	COMMITTEE/MEETING/EVENT	LOCATION	
10/10/17	Bus Tour	Shire	
10/10/17	Strategic Workshop	Council	
24/10/17	DA Site Inspection	Rocky River	
24/10/17	Council Meeting	Uralla	

COUNCILLOR NAME:			Kevin Ward
COUNCIL MEETING DATE:			24 October 2017
DATE	COMMITTEE/MEETING/EVENT	LOCATION	
10/10/17	Councillor Workshop	Council	
10/10/17	Bus Tour of South Shire	Council	
12/10/17	Citizenship Ceremony	Council	
16/10/17	Youth Frontiers	Uralla Central School	

COUNCILLOR NAME:			Isabel Strutt
COUNCIL MEETING DATE:			24 October 2017
DATE	COMMITTEE/MEETING/EVENT	LOCATION	
29/9/17	Police remembrance Day Service	Armidale	
10/10/17	Strategic Planning Meeting	Uralla	
10/10/17	Councillor Shire bus tour	Uralla	
12/10/17	Citizenship Ceremony	Uralla	
19/10/17	Celebration of 25 years of Care Services Tablelands Community Support	Uralla	
24/10/17	Site inspection	Uralla	
24/10/17	Council Meeting	Uralla	

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COUNCILLOR NAME:		Michael Pearce
COUNCIL MEETING DATE:		24 October 2017
DATE	COMMITTEE/MEETING/EVENT	LOCATION
27/9/17	Mayor's Office – Admin., 2AD Radio interview	Uralla
28/9/17	Mayor's Office – Admin	Uralla
3/10/17	Mayor's Office – Admin	Uralla
4/10/17	Local emergency Management Committee meeting (LEMC)	Armidale
5/10/17	NAMOI JO Council Board meeting	Bingara
9/10/17	Mayor's Office – Admin	Uralla
10/10/17	Mayor's Office – Admin., Councillor Workshop and Bus Tour	Uralla
11/10/17	Mayor's Office – Admin	Uralla
12/10/17	Mayor's Office – Admin., Citizenship Ceremony.	Uralla
16/10/17	Mayor's Office – Admin	Uralla
17/10/17	Official Opening Annual Weeds Conference – UNE, Mayor's Office - Admin	Armidale Uralla
18/10/17	Mayor's Office – Admin	Uralla
19/10/17	Mayor's Office – Admin., Tablelands Community Support – 25 years of Service acknowledgement.	Uralla
23/10/17	Mayor's Office – Admin	Uralla
24/10/17	Mayor's Office – Admin, October Council Meeting	Uralla
		Uralla

15. MAYORAL MINUTE

There was no Mayoral Minute to the 24 October Meeting.

16. REPORTS TO COUNCIL (Scheduled Reports)

Department: Organisational Services - Finance
Submitted by: Simon Paul – Chief Financial Officer
Reference/Subject: Report 1 – Cash at Bank and Investments

OFFICER'S RECOMMENDATION:

That;

Council note the cash position as at 30 September, 2017 consisting of cash and overnight funds of \$3,886,184, term deposits of \$10,550,000 totalling \$14,436,184 of readily convertible funds.

MOTION (Crs L Sampson / I Strutt)

That;

Council note the cash position as at 30 September, 2017 consisting of cash and overnight funds of \$3,886,184, term deposits of \$10,550,000 totalling \$14,436,184 of readily convertible funds.

09.10/17 CARRIED

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Department: **General Managers Office**
Submitted by: *General Manager*
Reference/Subject: Report 2 - Remuneration for Councillors and the Mayor 2017-18

OFFICER'S RECOMMENDATION:

That;

1. The report and determination of the New South Wales Remuneration Tribunal 2017 be noted;
2. Council determine to adopt the percentage increase of 2.5% as determined by the tribunal and set the level of fees payable to Councillors at \$11,230 per annum effective from 1 July 2017 to 30 June 2018; and
3. Council determine to adopt the percentage increase of 2.5% as determined by the tribunal and set the additional fee payable to the Mayor at \$19,785 per annum effective from 1 July 2017 to 30 June 2018.

PROCEDURAL MOTION (Crs I Strutt / R Crouch)
To move to Committee of the Whole

10.10/17 CARRIED

Councillors held a detailed discussion in Committee regarding percentage increase.

PROCEDURAL MOTION (Crs K Ward / M Dusting)
To resume Standing Orders

11.10/17 CARRIED

The Chair outlined details of the proposed motion determined during discussion in Committee.

MOTION (Crs I Strutt / K Ward)

That;

1. The report and determination of the New South Wales Remuneration Tribunal 2017 be noted;
2. Council determine to adopt the percentage increase of 1.5% as determined by the IPART ratepeg and set the level of fees payable to Councillors at \$11,124 per annum effective from 1 July 2017 to 30 June 2018; and
3. Council determine to adopt the percentage increase of 1.5% as determined by the IPART ratepeg and set the additional fee payable to the Mayor at \$19,596 per annum effective from 1 July 2017 to 30 June 2018.

FORESHADOWED MOTION (Crs N Ledger /)

That;

1. The report and determination of the New South Wales Remuneration Tribunal 2017 be noted;
2. Council determine to adopt the percentage increase of 2.5% as determined by the tribunal and set the level of fees payable to Councillors at \$11,230 per annum effective from 1 July 2017 to 30 June 2018; and
3. Council determine to adopt the percentage increase of 2.5% as determined by the tribunal and set the additional fee payable to the Mayor at \$19,785 per annum effective from 1 July 2017 to 30 June 2018.

*In the absence of a SECONDER the Chair declared the FORSHADOWED MOTION as LAPSED..
The Chair made reference to the MOTION before Council, moved Cr I Strutt, Seconded Cr K Ward .*

12.10/17 The MOTION was PUT and CARRIED without further debate.

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Department: **Human Resources**
Submitted by: *Carol Logan*
Reference/Subject: Report 3 – Union Picnic Holiday

OFFICER'S RECOMMENDATION:

That;
The report on the Union Picnic Holiday be received and noted

MOTION (Crs L Sampson / I Strutt)

That;
The report on the Union Picnic Holiday be received and noted

13.10/17 CARRIED

Department: **Community and Governance**
Submitted by: *Trish Kirkland*
Reference/Subject: Report 4 -Tabling of Disclosure of Interest Returns

OFFICER'S RECOMMENDATION:

That;

1. Council note the tabling of the Disclosure of Interests Returns as required by Section 450A of the Local Government Act 1993
2. The Office of Local Government be advised that one designated person (employee) failed to lodge their return due to being on extended leave.

MOTION (Crs M Dusting / R Crouch)

That;

1. Council note the tabling of the Disclosure of Interests Returns as required by Section 450A of the Local Government Act 1993
2. The Office of Local Government be advised that one designated person (employee) failed to lodge their return due to being on extended leave.

14.10/17 CARRIED

Department: **Community and Governance**
Submitted by: *Trish Kirkland*
Reference/Subject: Report 5 - 2017/18 Operational Plan Quarterly Progress Report at 30 September 2017

OFFICER'S RECOMMENDATION:

That;

Council receive and note the 2017/18 Operational Plan Quarterly Progress Report at 30 September 2017

MOTION (Crs N Ledger / M Dusting)

That;

Council receive and note the 2017/18 Operational Plan Quarterly Progress Report at 30 September 2017

15.10/17 CARRIED

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Cr Sampson left the meeting at 02:26pm.

Department: **Community and Governance**
Submitted by: *Kim-Trieste Hastings*
Reference/Subject: Report 6 - Visitor Information Centre & Library Monthly Report

OFFICER'S RECOMMENDATION:

That;

The Visitor Information Centre and Library report be received and noted.

MOTION (Crs I Strutt / M Dusting)

That;

The Visitor Information Centre and Library report be received and noted.

16.10/17 CARRIED

Cr Sampson absent during voting

Department: **Community & Governance**
Submitted by: *Kim-Trieste Hastings*
Reference/Subject: Report 7 - Community Grant Applications Round 1 August 2017

OFFICER'S RECOMMENDATION:

That;

Council approve the Community Grants, for round one of the 2017/18 funding allocation to the following applicants in accordance with the General Grant Conditions and any special conditions identified in Table 3 of this Report:

- K. Charnas - \$300
- Uralla Pre-school - \$3,000

MOTION (Crs R Bell / K Ward)

That;

Council approve the Community Grants, for round one of the 2017/18 funding allocation to the following applicants in accordance with the General Grant Conditions and any special conditions identified in Table 3 of this Report:

- K. Charnas - \$300
- Uralla Pre-school - \$3,000

17.10/17 CARRIED

Cr N Ledger requested that her vote against the motion be recorded.

Cr L Sampson was absent during voting

Department: **Infrastructure & Regulation**
Submitted by: *Director of Infrastructure & Regulation*
Reference/Subject: Report 8 - Development Approvals and Refusals for September 2017

Cr R Crouch declared an interest and stayed in the meeting.

Cr M Dusting, having previously declared a conflict of interest, left the meeting at 02:32pm.

Cr L Sampson returned to the meeting at 2.32pm.

OFFICER'S RECOMMENDATION:

That;

Council receive and note the development approvals and refusals for September 2017.

MOTION (Crs K Ward / N Ledger)

That;

Council receive and note the development approvals and refusals for September 2017.

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18.10/17 CARRIED

Cr M Dusting was absent during voting.
Cr M Dusting returned to the meeting at 02:35pm.

Department: **Infrastructure & Regulation**
Submitted by: *Director Infrastructure & Regulation*
Reference/Subject: Report 10 - Works Progress Report as at 31 September 2017

OFFICER'S RECOMMENDATION:

That;

The report be received and noted for the works completed or progressed during September 2017, and works programmed for October 2017.

MOTION (Crs R Bell / K Ward)

That;

The report be received and noted for the works completed or progressed during September 2017, and works programmed for October 2017.

19.10/17 CARRIED

Department: **Infrastructure & Regulation**
Submitted by: *Director Infrastructure & Regulation*
Reference/Subject: Report 11 - Heritage Advisory Services Summary for October 2017

OFFICER'S RECOMMENDATION:

That;

The Heritage Advisory Services Summary for October 2017 be received and noted by Council.

MOTION (Crs I Strutt / R Crouch)

That;

The Heritage Advisory Services Summary for October 2017 be received and noted by Council.

20.10/17 CARRIED

Department: **Infrastructure & Regulation**
Submitted by: *Manager Waste, Water and Sewer Services*
Reference/Subject: Report 12 - Bundarra Sewer Scheme First Quarterly Report July - September 2017

OFFICER'S RECOMMENDATION:

That;

The July –September 2017 Bundarra Sewer Scheme progress report be received and noted by Council.

MOTION (Crs L Sampson / R Crouch)

That;

The July –September 2017 Bundarra Sewer Scheme progress report be received and noted by Council.

21.10/17 CARRIED

Department: **Office of the General Manager**
Submitted by: *General Manager*
Reference/Subject: Report 13 – Minutes - NAMOI Board Meeting of 10 August 2017

OFFICER'S RECOMMENDATION:

That;

The minutes of the meeting on 10 August 2017 for the NAMOI Board be received and noted.

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MOTION (Crs T Toomey / I Strutt)

That;

The minutes of the meeting on 10 August 2017 for the NAMOI Board be received and noted.

22.10/17 CARRIED

Cr Ledger left the meeting at 02:49pm.

16. LATE REPORTS TO COUNCIL

Department: General Manager
Submitted by: Andrew Hopkins
Reference/Subject: Report 1 LATE REPORT
Final Engagement Activity 2017

OFFICER'S RECOMMENDATION:

That;

Council conduct an afternoon drinks and canapes engagement activity from 4:30pm-6:30pm on 15 November with rural producers.

PROCEDURAL MOTION (Crs R Crouch / K Ward)

To move to Committee of the Whole

23.10/17 CARRIED

Cr Ledger returned to the meeting at 02.51pm.

Councillors held a detailed discussion in Committee regarding Engagement Activity

PROCEDURAL MOTION (Crs M Dusting / M Crouch)

To resume Standing Orders

24.10/17 CARRIED

The Chair outlined details of the proposed motion determined during discussion in Committee.

MOTION (Crs R Crouch / I Strutt)

That;

Council conduct an afternoon drinks and nibbles engagement activity from 4:30pm-6:30pm on 21 November with primary producers.

25.10/17 CARRIED

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Department: **Finance**
Submitted by: Chief Financial Officer
Reference/Subject: Report 2 LATE REPORT
Annual financial Statements 2016/17

OFFICER'S RECOMMENDATION:

That;

Council approves the Financial Statements for the year ended 30 June 2017. That the Mayor, Deputy Mayor, the General Manager and the Responsible Accounting Officer sign the Financial Statements as required under section 413 (2) (c):

MOTION (Crs M Dusting / K Ward)

That;

1. Council approves the Financial Statements for the year ended 30 June 2017.
2. The Mayor, Deputy Mayor, the General Manager and the Responsible Accounting Officer sign the following Financial Statements as required under section 413 (2) (c):

26.10/17 CARRIED

17. MOTIONS ON NOTICE

The Chair advised there were no motions on notice received.

18. SCHEDULE OF COUNCIL RESOLUTIONS

Schedule of Action Items as at: 24 October 2017

Councillors undertook a review of the Schedule of Action Items.

Cr Ledger left meeting at 03.43pm.

19. RESPONSES TO QUESTIONS FROM PREVIOUS MEETING

Questions from 26 September 2017 Ordinary Meeting of Council

1. What happened to the request for a table and chairs in the McMillan Park?

Response:

The estimated cost to provide a picnic table with bench seats on a concrete slab in McMillan Park would be in the order of \$2,000 to \$2,200.

OFFICER'S RECOMMENDATION:

That;

Council note the response to Cr M Dusting's question from 26 September 2017 Ordinary Meeting regarding seating in McMillan Park.

MOTION (Crs M Dusting / K Ward)

That;

Council note the response to Cr M Dusting's question from 26 September 2017 Ordinary Meeting regarding seating in McMillan Park.

27.10/17 CARRIED

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20. QUESTIONS FOR NEXT MEETING

Questions for 28 November 2017 Ordinary Meeting of Council

Cr R Bell raised the following question/s at the 24 October meeting of Council:-

- A. Please invite Ms. Lauren Zell, Regional Clean Energy Coordinator, Office of Environment and Heritage to address Council.

The General Manger suggested he would invite Ms Lauren Zell to the next Councillor Strategic Planning Workshop.

- B. Are Wind and/ or Solar Development permitted in our rural area?

An answer to be provided at the Ordinary Meeting of Council on 28 November 2017.

- C. Will any Wind and / or Solar Development affect the property rating of the properties on which the development occurs?

An answer to be provided at the Ordinary Meeting of Council on 28 November 2017.

21. CONFIDENTIAL BUSINESS

PROCEDURAL MOTION (Crs L Sampson / R Crouch)

To move into Closed Session of Council

That;

Council move into closed session and close the meeting to members of the public and press for the following reasons:-

This report is presented to the CLOSED section of the October 2017 meeting under section 10A (2) (c), (d) (i) and (d)(iii). of the Local Government Act (NSW) 1993.

A council, or a committee of the council of which all the members are councillors, may close to the public so much of its meeting as comprises:

- (a) the discussion of any of the matters listed in subclause (2), or
(b) the receipt or discussion of any of the information so listed.

(2) The matters and information are the following:

(c) information that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business,

(d) commercial information of a confidential nature that would, if disclosed:

- (i) prejudice the commercial position of the person who supplied it, or
(iii) reveal a trade secret,

28.10/17 CARRIED

REPORTS TO CLOSED SESSION

Department: **Infrastructure & Regulation**
Submitted by: *Terry Seymour*
Reference/Subject: **CONFIDENTIAL - Sale of Plant**

MOTION (Crs R Bell / K Ward)

That;

1. Council accept the offer as set out in the confidential report, with a duly executed Deed of Release on the basis that sale by tender would be very unlikely to realise the offered purchase price.
2. Council acknowledge the efforts of the staff in concluding this outstanding matter.

29.10/17 CARRIED

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MOVE TO OPEN SESSION

PROCEDURAL MOTION (Crs R Crouch / L Sampson)

To return to Open Session of Council

That;

Council move back to Open Session

30.08/17 CARRIED

PROCEDURAL MOTION (Crs M Dusting / M Pearce)

To adopt the resolution of Council in closed session in open session.

That;

The resolutions of Council in closed session become resolutions in the open session.

31.08/17 CARRIED

CLOSURE OF MEETING

The meeting was closed at:

04: 22pm

COUNCIL MINUTES CONFIRMED BY:	
RESOLUTION NUMBER:	
DATE:	
MAYOR:	

8. ANNOUNCEMENTS

9. TABLING OF REPORTS & PETITIONS

10. RECOMMENDATIONS FOR ITEMS TO BE CONSIDERED IN THE CONFIDENTIAL SECTION

There are no Items recommended for the Confidential Section.

11. URGENT SUPPLEMENTARY & LATE ITEMS OF BUSINESS

12. PRESENTATIONS

There are no Presentations scheduled for the Meeting.

Or;

James Sugumar & Kenneth Leung – Audit Office of NSW

Conduct of the Audit Report

Karen Sutcliff

DA-52-2017

13. DEPUTATIONS

There are no Deputations registered for the Meeting.

14. WRITTEN REPORTS FROM DELEGATES

To be received at the Meeting.

15. MAYORAL MINUTE



MAYORAL MINUTE

28 November 2017

MAYORAL MINUTE

MAYORAL MINUTE

National Local Roads and Transport Congress, Albany – West Australia 6th to 8th November, 2017.

Every year, Local Government nationally spends around 25 cents in every dollar on Local roads and transport. With that level of investment, Local Governments, without question, have a major stake in the future of Australia's transports systems and road networks.

The challenges ahead suggest that all levels of Government need to be smarter than we currently are and do more to ensure that our transport infrastructure is fit for purpose.

If nothing changes, it is estimated that the cost of congestion will reach around \$30 billion by 2030 and freight is expected to double by 2030 and treble by 2050.

Local Government's role in recognising and resolving these and other issues is significant. Together, working in partnership with our State and Federal colleagues, we can identify solutions to most challenges.

Local Government is responsible for more than 74% of Australia's road network estimated to be worth more than \$180 billion and these local roads and bridges are critical to the mobility of all Australian communities

Albany is 416km south of Perth, approx. 4.5 hour drive. It's population is 37,399 and was first settled in 1826, well before Perth. It's main industry is Health care and Social assistance.

Monday 6th November.

Participated in a Showcase bus tour of Albany, including a tour of Albany Port area where grain and wood chips are shipped worldwide. A drive around Menang Drive to look at Stage 1 of the Albany Ring Road project (a project to by-pass heavy vehicles currently driving through the main town/ CBD area to drive around the town/CBD in an effort to keep heavy vehicles out of the area).

A drive to Frenchmans Bay Road to observe Albany Windfarm (17 wind turbines) then a stop at a viewing platform at the Gap and Natural Bridge. We then visited the Desert Mounted Corps Memorial and Padre White Lookout before attending a Welcome Reception at the National Anzac Museum.

The Congress delegates were welcomed by the Mayor of Albany, Cr Dennis Wellington.

Tuesday 7th November.

Opening Address – ALGA President, Mayor David O'Loughlin.

Acknowledged Albany and the Welcome to Country.

Stated that Albany was the first settlement in West Australia, well before Perth.

Wished for Congress delegates to get involved and enjoy themselves.

Acknowledged the Welcome reception last night and thanked the Mayor for his welcome.

The President spoke on:

- Recent ALGA achievements, including the Restoration of Indexation (FAGS) and mentioned the \$600 M loss in funding during the freeze.

- Thanks Councils for lobbying their Local State and Federal members.
- Roads to Recovery (R2R) to go from \$350 M to \$400 M in July, 2019.
- R2R has been the most successful funding opportunity for Local Government. Since 2001 there have been over 55,000 projects with costs in excess of \$8 billion.
- State of Assets report.
- National Freight Strategy.
- Freight transport will double by 2030 and triple by 2050.
- Infrastructure Australia acknowledges the road related issues.
- We have a number of great speakers/presenters for this year's congress.

Russell Whale – Associate Principal, SMART Mobility and Connected Infrastructure, ARUP.

Transport Challenges and Opportunities for Tomorrow.

Russell has over 25 years of experience in the field of transportation with a specialist knowledge of transportation planning, highway/rail design and transport operations.

He made a comment to the congress that he was the last whale to leave Albany alive, (Albany is known as one the last whaling stations in Australia.)

ARUP a global firm of more than 12,800 employees with around 90 offices across the world. The company was founded in 1946.

He spoke about:

- Digital distribution, energy and climate change.
- Driver discretion and behaviour.
- Autonomous vehicles – smart phones on wheels.
- Digital future for transport.
- Intelligent mobility context.
- Pace of change is increasing – innovation.
- Road Transport Management.
- Asset technology, safety and mobility.

A – Autonomous

C – Connected

E – Energy efficiency and emissions.

S – Shared.

- Future public transportation.
- Understanding automation.
- Technology – fully automated vehicles – radar, cameras, sensors.
- Mobility – as a service.

Richard Sellers – Director General, Department of Transport – West Australia.

Richard mentioned:

- The importance of West Australia Local Government, State and Federal Governments working together.
- Transport is a necessary ingredient in West Australia.
- He made mention of the METRONET Rail project in Perth - \$3.5 M.
- Travel Demand Management Plan.
- Safety and Freight issues.
- West Australia roads - \$2.7 billion budget in 2017/18 with both State and Federal funding.
- West Australia local road funding - \$183.9 M in 2017/18.
- West Australia – 144,000 roads with Local Government responsibility.
- Regional Road Safety program - \$44 M budget, with Commonwealth contribution.
- Road safety.
- Black Spot program - \$20 M for both State and Federal roads/highways.
- Smart Freeways.
- Intelligent Transport systems – Traffic strategies.
- Agricultural Region Freight strategy.
- Grain supply and transport – extremely important in WA.
- Automated vehicles.

Federal Minister Darren Chester – Minister for Infrastructure and Transport, acting Minister for Local Government.

- Thanked ALGA for the invitation to address the Congress.
- Mentioned there is so much Military history in Albany.
- Acknowledged the service that Local Government carries out for their communities. Keep us this good work now and into the future.
- Spoke on his growing up in Gippsland (Victoria) as an 18 year old reporter for a local paper, attending Local Council meeting, reporting on same. This was his introduction to Local Government.
- Spoke on his “down time, away from Canberra“ being approached by Community members with the common opening line/question – “I know you’re not working but“. He stated that all congress delegates have experienced this same comment, very often.
- Local Government is at the grass roots level – closest to the Community.
- Mentioned the **546** Local Governments across Australia.
- Three levels of Government can work together to achieve the best outcomes.
- Nice words and good intentions are fine – but – you want to know that further/continued funding is required.
- Roads to Recovery (R2R) funding, \$350 M per annum, expected to increase to \$400M per annum in 2019/2020.
- Bridges funding.

- Building Better Regions funding – next round, round 2 opens today and closes 19 December.
- We need to drive economic growth in Communities.

- R2R – Statement of Expectations: (Copy attached)

- Too many people are being killed/injured on Local Government roads.
- We need to work together to reduce road trauma – have safer roads.
- Reducing road trauma is the responsibility of everyone, not just governments, Police etc.
- We need more partnerships – more money for FAGS and R2R funding and the like. Talk your local members, both State and Federal, take them out to visit your projects, showcase them to one and all.

It is a privilege to be on Local Government. Thank you very much for your contribution to your Communities.

Adrian Kemp – Partner - HoustonKemp Economics.

Shaping Australia’s Transport Future through Road reform.

Smart phone technology and the data that can be obtained.

- This information can be sourced through telecommunication providers.
- Utilising this information – we can see who is using your road infrastructure.
- The information obtained can be used to target your investment with evidence based data.
- This data looks at congestion / times / locations.
- The power of data is that we can ask questions to gain solutions.
- There are challenges in road funding.
- The need for Direct User charging – for heavy vehicles.
- Fuel excise revenue is expected to further decline into the future.
- Implications for Local Government.
- Targeting expenditure – to deliver a better bang for your buck.
- Evidence based analysis to support road funding applications.
- Technology changes the opportunities available.
- Blockchain technology – the ability to do business without the third part being present.

Panel Session – Improving Freight Productivity.

Nicole Lockwood – Chair – National Freight and Logistics Council, WA.

Cr Rick Storer – Chair – North Regional Road Group.

Dr Andrew Higgins – CSIRO.

Nicole Lockwood spoke on:

- Integrated Planning.
- National Freight and Supply Chain priorities.
- Infrastructure, freight and transportation connections.

Uralla Shire Council
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- Importance of freight to the national economy, encourages jurisdictional accountability.
- Long term infrastructure planning.
- The supply chain is only as effective as it's weakest link.
- West Australia – WESTPORT project – Port and Freight impact for Perth and surrounding regions. It has been identified and implemented.
 - Ports Master plan.
 - Transport plan.
 - Environment plan.
 - Staging and Finance plan.
 - Land use plan.
- Importance of Local Government working together with other agencies.
- Freight corridors and precincts.
- Freight rail noise – measures to reduce noise where possible.
- Technology – Efficient, Connected, Automated, Digitised.
- Social licence for freight.
- Freight is pivotal to our everyday lives.
- Community attitudes towards freight are not always positive.

Cr Rick Storer spoke on:

- 4266 kms of roads across 42 Local Government areas.
- Wheatbelt Secondary Freight routes – link to State/National roads and Ports.
- Agriculture industry generates a contribution to the economy of \$7.8 billion. (WA) – wheat/grain.
- 42 Local Government areas.
- Identified transport routes.
- Regional Project, Regional benefit.
- Working group – identified – Governance structure, Data collection and Project scoping.
- Working group – with Wheatbelt North and Wheatbelt South.
- Local Government driven.
- Finalise – Data collection, Develop – Business Case, Project Development, Project delivery, - to become “shovel ready”.
- Outcome – Inter-connected network, Regional Economic benefit, improved Road Safety on Local Government roads.

Dr Andrew Higgins – CSIRO spoke on:

- Agriculture transport.
- TraNSIT – Transport Network Strategic Investment Tool.
- Route optimisation, Freight density map.
- Current and future development of TraNSIT -:

- Adding sea and air transport.
- TraNSIT website.
- Link to rainfall and flood hazard.
- Add a predictive capability – freight task for future grain and livestock forecast.
- Extension to broader freight transport.
- South East Asia – Indonesia, Vietnam, Laos.
- Impact and achievements of TraNSIT -:
- Most extensive agriculture transport data set and modelling ever assembled.
- Inform Government investments on roads.
- Change regulations in transport related Biosecurity.
- Improved access to processing and markets.
- Identify and prioritise bottlenecks across Australia.
- TraNSIT tool features –:
- Networks, Vehicle and train type, Commodities and Calculations.
- TraNSIT – funded by Australian Government.
- Informs investment and regulatory changes in transport and supply chains.
- A modular transport network analysis tool.
- Provides the most comprehensive mapping of Australia agriculture and forestry freight ever achieved.

Panel Session – Local Roads and Bridges – Fit for purpose.

Peter Damen – ARRB (Australian Road Research Board)

Mike Brady – General Manager – Infrastructure Services, Toowoomba Regional Council.

Adrian Kemp – HoustonKemp Economists.

Peter spoke on innovation.

Mission statement -: Creating knowledge for tomorrow's transport and challenges and solutions for today.

- Commonwealth/State and Local Governments working together to achieve the desired outcome.
- Smart Roads.
- Connected futures.
- Asset Management systems – importance of same.
- Innovation process – Research, Develop, Implement and Invention.
- Innovation opportunities.
- Data is the oil in our engines.
- IPAVE – Intelligent Pavement assessment – specialised vehicle that inspects and assesses the road pavement integrity.

Mike spoke on:

- The First/Last Mile project and issues.
- Agriculture Transport and Logistics working group.
- Develop Strategy
- Update Asset Management systems.
- Identify heavy vehicle routes.
- Determine – level of service.
- Determine – Access requirements.
- Determine – Infrastructure deficiencies
- Estimate economic benefit.
- Benefits to Freight industry and customers.
- Benefits to Local Government.
- Heavy purpose vehicle access.
- Aim to have the Agricultural Transport and Logistics group have the First/Last Mile project up and running by 2018.

Albany Case Study.

Andrew Sharpe – CEO, Albany City Council.

Andrew Duffield – Main Roads, West Australia.

Nicholas Fertin – CEO, Southern Port Authority.

Greg Thornton – Zone Manager, CBH group.

Andrew Sharpe spoke on:

- Better Transport outcomes through collaboration. Agencies working together.
- City of Albany Council / Southern Ports Authority / CBH group / Main roads WA.
- Albany – population – 37,399, provides over 14,000 jobs with the main employment area being Health care and Social assistance.
- Albany has 3,425 local businesses.
- 1,500 km road network.

Andrew Duffield, Great Southern Region Manager – spoke on:

- 11 Local Government areas in his jurisdiction and 80 timber bridges.

Challenges -:

- Oldest State Road network and WA.
- 46 years is the average pavement age.
- Out dated geometry.
- Need for funding, Road Safety performance.
- Network redundancy issues.
- Regional Road groups – collaboration.
- Restricted Access Vehicle network (RAV)

- Albany Ring Road project.
- Aim is to detour heavy vehicles out of the main urban/CBD area of Albany to support the transportation of goods to Albany Port.
- Estimated cost of this project - \$172 M.

Nicholas spoke on:

- The Albany Port as his role as CEO of Southern Ports Authority.
- Albany Port – export 5.1 M tonne per annum involving over 150 vessels.
- Commodities are mainly grain and woodchip.
- 14 Cruise ships visit the port per year and this number is set to increase.
- Vision in 1967 identified the need for a road corridor to Albany Port. The new Albany Ring Road project will assist.

Greg spoke on:

- Storage of grain, supply and handling.
- Transport and marketing to export via the ports.
- Road networks – collaboration with Local Government and other agencies – to deliver positive outcomes.
- Albany zone – has 1,100 growers and CBH storage area, Albany has the capacity to hold approx.. 474,000 tonnes of grain.
- CBH are meeting the needs of growers and grain exporters.

Intelligent Transport Infrastructure .

Donna Wieland – General Manager – Transport Technology Futures Branch, Federal Department of Infrastructure and Regional Development.

Donna spoke on:

- Auto-mated vehicles and the future – 2020 to 2050.
- Connected vehicles – technology with collision warning, hard braking warning and traffic conditions in the vicinity capability.
- Smart infrastructure – Rail/ Road – drones.
- Mobility as a service – via a smart phone.
- Comprehensive data on smart phones.
- It is estimated by 2020 there will be 50 billion devices connected to the internet.
- National Policy Framework for land transport technology.
- National Policy and Action plan.
- Auto-mated vehicle reforms are underway with Austroads and National Transport Commission.
- Safety regulations.
- Cyber Security.
- Road rules.

- Legislation – which assumes there is driver / human error.
- Impact on Local Government.
- Road related revenue.
- Urban sprawl and service provision.
- Impact on infrastructure and town planning.
- Potential new infrastructure requirements – are uncertain.

Wednesday 8th November.

Anthony Albanese – Shadow Minister for Infrastructure, Transport, Cities and Regional Development.

Addressed the congress via Video message.

- Apologised for not being able to attend this year’s congress.
- Stated he passionately supports Local Government and also passionately supports the Local Government road network.
- He spoke about the difference between city/ metro roads and country/rural roads.
- We (Labour) when in government, looked out for Local Government.
- We (Labour) would love to partner with you.
- Local Government is the closest government to the Community.
- He stated, “I look forward to working with you in the lead up to the next election.”
- He thanked Local Government for the work they do.

Stormwater – New Approach to Funding.

Andrew Reese – Principal, The Wood Group, USA.

Andrew has over 38 years experience in a wide range of stormwater management and surface water assignments from research and teaching at Vanderbilt University.

- He showed some photos of flooding issues in America on roads.
- He stated that stormwater and roads are connected but do not get along.
- 3 water systems in US households – drinking water, waste water and stormwater.
- Stormwater is a connected public system and should be run like a business. Funding methods for stormwater.
- Stormwater needs to be efficient with use of technology and money revenue through fees, charges and grant funding. Revenue back is your pay check (to the customer).
- Spoke on local business sponsorships for storm water drains. Gave some examples like Starbucks coffee. Sponsor has his/her name printed next to water drain.

Improving Safety on Local Roads.

Natalie Lockwood – Program Manager – Austroads.

Dr Dan Sullivan – Project Manager – Austroads.

Natalie spoke on her role within Austroads.

- Austroads look at the safety, productivity and sustainability on Australian road networks through research and collaboration.
- National Road Safety Strategy – looking at inputs, system management and outcomes.
- Network Safety Plans – looking at best outcomes, consistency for both user/driver and vehicle.
- System Risk mapping.
- 50% of reported crashes occur on Local Government roads.

In summary – Austroads;

- Smart Investment – Network Safety Plans.
- Guidance for Local Government.
- Low cost / high influence treatments.
- Integrated safe system practice.
- Accelerate vehicle technology benefits.
- Utilise available enforcement techniques.
- Safety as a priority for driver/rider experience.

Dr Dan spoke on his role within Austroads.

- Austroads – the peak organisation of Australasian Road Transport and Traffic agencies with 11 members.
- Infrastructure, Planning and Logistics, Northern Territory.
- Transport and Main Roads, Queensland.
- Roads and Maritime Services, New South Wales.
- Transport Canberra and City Services, ACT.
- Infrastructure and Regional Development, Commonwealth.
- Roads Corporation, Victoria.
- New Zealand Transport Agency.
- State Government, Tasmania.
- Planning, Transport and Infrastructure, South Australia.
- Main Roads, West Australia.
- Australian Local Government Association – ALGA.
- The recent tragic death of a road worker at a road worksite.
- Mentioned the Safety on Road Worksites, the project.
- Austroads Board, Strategically Important issues.
- Risk, Traffic Management, Contractors, Public.

Legislative requirement-:

- Employer in construction, operation maintenance.
- Provide a safe working environment.
- Manage risk of working in or near traffic through the WHS (Work, Health, Safety) Act, 2011.

Outcomes -:

- Traffic management is the core safety requirement.
- Layouts that comply with standards and best practice.
- Industry trained and competent.
- Drivers – respect and compliance.
- Safe workplaces, Safe roads.
- 74% of Australia’s road network owned and maintained by Local Government.
- The Road Worksite project can also generate –
Traffic Management practice.
National harmonised training.
Company Pre-qualification.
National Registration portal.
- Improving Safety on Local Roads –
Drug driving – fitness to drive.
Driving – mobile phone usage.
Google map technology in vehicles to advice on bottlenecks, accidents, roadworks ahead.
Possibility of Random drug/alcohol testing on Road worksites for workers, including Local Government workers.
Continue education for youth on driving, as well as basic parental skills – educate as parent to young person with driving attitudes and respect of others on the roads.

Regional Airports.

Guy Thompson – Chairman of Australian Airports Association and CEO of Perth Airport.

Andrew Sharpe – CEO, Albany City Council.

Guy spoke on:

- Air safety as the number one priority.
- AAA has 300 members and 140 corporate members.
- AAA Strategic Plan.
- Advocacy, members, Industry development, people and processing.
- Regional airports play a critical role in communities.
- Advocate for further funding for regional airports.
- Local Government – ownership and involvement with regional airports.

Andrew spoke on:

- Albany airport case study.
- Albany – regional airport on regulated route.
- Air fares – affordability.
- Albany airport - \$2.1 M revenue, \$2.4M expenditure, \$40M in assets.
- Operation cost, capital costs, regulations and safety standards.
- Currently REX (Regional Express Airlines) have 3 year contract at Albany with SAAB 340 – 34 seat air crafts. 46 flights per week, 6 over night flights.
- Council are looking at the possibility of having Solar panels on the airport grounds to generate power for the airport, saving energy costs.

ALGA President, Mayor David O’Loughlin

Spoke on Congress review with over 200 delegates in attendance.

Recap on speakers and topics including –

- Intelligent transport.
- Road user charges.
- Importance of regional collaboration, in particular for freight routes.
- Community infrastructure.
- Regional airports.

6 themes to be taken away and addressed by ALGA –

National planning.

Mobility and access in rural and regional Australia.

Mobility and access in urban Australia.

Road safety.

Freight.

Local Government capability.



The Hon Darren Chester MP
Minister for Infrastructure and Transport
A/g Minister for Regional Development
A/g Minister for Local Government and Territories
Deputy Leader of the House
Member for Gippsland

ROADS TO RECOVERY STATEMENT OF EXPECTATIONS

The Roads to Recovery (R2R) Program makes a valuable contribution to safety, economic and social outcomes in communities through supporting maintenance of the nation's local roads.

In the 2016-17 Budget, the Australian Government took a decision to provide an additional \$50 million on an ongoing basis to the R2R Program from 2019-20, to bring the annual allocation to \$400 million across all councils in Australia.

The Government also ensured that the R2R Program did not contain a sunset clause under the *National Land Transport Act 2014*, safeguarding the continuation of this important program.

More than 1,300 people died on Australian roads last year and the Australian Government has been working closely with all levels of government to develop a strategy to reduce fatalities and serious injuries on our roads.

The current National Road Safety Strategy 2011-2020 sets out a plan using the safe system approach, safer vehicles, safer speeds, safer people and safer roads to reduce fatal and serious injury crashes by at least 30 per cent. This approach calls for a holistic view of the road transport system and the interactions among roads and roadsides, travel speeds, vehicles and road users.

Unfortunately, after a decade of good results, the trend over the last two years has been going in the wrong direction.

In reviewing the outcomes of the R2R Program, I am pleased to see that 27 per cent of funding received by councils has been spent on road safety across the life of the current program. A further 34 per cent of spending has been to maintain the road asset, which also has safety benefits.

There is a considerable body of knowledge that indicates that well-designed road improvements reduce the rate of road crashes and serious injuries.

A study of the Australian Government's Black Spot Program in 2012 examined the crash reduction benefits of a variety of road treatments based on a sample of 1,599 projects across the country.

The Bureau of Infrastructure, Transport and Regional Economics estimated that the Black Spot Program is reducing fatal and casualty crashes in total at treated sites by 30 per cent.

The study found that roundabouts are the most effective treatment, reducing casualty crashes by over 70 per cent. Providing new traffic signals and altering the traffic flow direction are the next most highly effective treatments for most severity levels, reducing crashes by more than 50 per cent.

We do not have the same level of information to be able to assess the benefits of the R2R Program.

I would like to work with local councils to ensure that the R2R Program is delivering the best possible outcomes in the area of road safety. When selecting projects, I would urge councils to consider the likelihood that the selected project will reduce fatalities and serious injuries in crashes.

It may be that projects that may not have been able to be funded under State or Federal Black Spot programs could be delivered under the R2R Program.

In terms of road maintenance projects, improving the quality of the road asset through re-sheeting and resealing will have stronger safety outcomes than simply maintaining the quality through routine road maintenance.

I note that pedestrian and cycling facilities associated with a road can be funded under R2R. I do not propose to change the eligibility criteria, but ask that such projects are only prioritised if their specific aim is to improve safety for vulnerable road users.

Councils could consider pooling R2R funding or Financial Assistance Grants to prioritise and jointly improve the quality of roads in a region with a known crash record. Similar to the greater adoption of asset management plans, councils could draw up road safety plans on a network basis in conjunction with neighbouring councils.

I have asked my Department to improve the reporting of safety and other outcomes from the R2R Program and I would like councils to provide additional information on the benefits and outcomes of each project. I encourage you to evaluate the projects completed and how they have benefitted the local network and community (for example, crash reductions or travel efficiencies), to assist us to better monitor and evaluate the program. I ask that this information be provided as part of the annual reporting from councils. My Department will inform councils of new reporting templates that will need to be completed as a condition of funding release for future years.

I am also requesting councils provide the Department with more regular updates on the status of projects which are receiving funding under R2R. I know previously some councils have informed us once works have been completed rather than before they have begun. I would like councils to inform us of every project which will receive R2R funding before they commence work on them and update us on their progress each quarter. A higher level of engagement than we have previously requested will allow both of us to benefit by keeping the local community informed of works underway.

The Commonwealth Government is committed to using Federal funding to improve employment opportunities for Indigenous Australians and I ask for this consideration to be applied to projects using R2R funding.

Lastly, I invite councils to write to me with ideas of how all levels of government could be improving road safety and the outcomes from the considerable investment we all make in the country's roads.

DARREN CHESTER

7 November 2017

16. REPORTS TO COUNCIL



Department:	Organisational Services - Finance
Submitted by:	<i>Simon Paul – Chief Financial Officer</i>
Subject:	Report 1 - Cash at Bank and Investments

LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

- Objective:** 4.2 An effective and efficient organisation.
- Strategy:** 4.2.2 Operate in a financially responsible and sustainable manner.
- Activity:** 4.2.2.1 Maintain and control financial system and improve long-term sustainability
- Action:** Maintain cash flow and maximise return on investment within risk parameters provided by the Office of Local Government

SUMMARY:

Attached is a summary of bank accounts, term deposits, cash management account and investments in structured credit instruments. The investments have been made in accordance with the Act, the Regulations and Council’s Investment Policy.

OFFICER’S RECOMMENDATION:

That:

Council note the cash position as at 31 October, 2017 consisting of cash and overnight funds of \$2,575,516, term deposits of \$12,450,000 totalling \$15,025,516 of readily convertible funds.

BACKGROUND:

In accordance with Regulation 212 of the Local Government (General) Regulations 2005, the following report is prepared about monies not currently required for use by Council and invested in forms of investment approved by Order of the Minister.

REPORT:

Current term deposits of \$12,450,000 spread over the next twelve months will receive a range of interest from 2.35% to 3.12% with an average rate of 2.6%. Diary of maturing dates and amounts is attached.

Council’s General Fund bank balances (listed in the attachments) have been reconciled to the bank statement as at 31 October, 2017.

KEY ISSUES:

Interest rates have remained unchanged over the past month. The outlook for any increase in interest rates appears low with inflation now below the RBA target. With a sustained lower dollar, pundits are now predicting a rate increase in late 2018. These low rates will continue to result in reduced investment returns over the coming year.

COUNCIL

1. Community Engagement/ Communication (per engagement strategy)

N/A

2. Policy and Regulation

Local Government Act 1993

Local Government (General) Regulations 2005

Order of the Minister re Investments

3. Financial (LTFP)

Current interest rates affect Council's ability to meet projected investment returns therefore reducing forecast revenue in the long term.

4. Asset Management (AMS)

N/A

5. Workforce (WMS)

N/A

6. Legal and Risk Management

Risk management involves ensuring compliance with the Minister's Orders regarding approved type of investments thus reducing risk of future losses on investments made.

7. Performance Measures

N/A

8. Project Management

N/A

Insert Name

Insert Title

Prepared by staff member:	Simon Paul
TRIM Reference Number:	U15/287
Approved/Reviewed by Manager:	Chief Financial Officer
Department:	Organisational Services - Finance
Attachments:	Council's Investments as 31 October, 2017 Diary of Investment Maturity Dates and Amounts

Uralla Shire Council			
Investments at 31 October, 2017			
Cash at Bank – Operating Accounts:			
Institution	Account	Bank Statement	
National Australia Bank	Main Account	\$306,752.47	
National Australia Bank	Trust Account	\$31,296.33	
Community Mutual	Bundarra RTC	\$24,393.94	
Total		\$362,442.74	
Business Investment (Cash Management) Account			
Institution	Interest rate	Balance	
National Australia Bank	0.01%	\$0.00	
Professional Funds	0.15% above RBA cash rate	\$2,213,073.04	
Total		\$2,213,073.04	
Term Deposits:			
Institution	Interest rate	Maturity	Balance
National Australia Bank	2.50%	17/04/2018	\$500,000.00
Westpac Banking Corporation	2.75%	24/07/2018	\$1,000,000.00
Commonwealth Bank	2.55%	29/08/2018	\$800,000.00
National Australia Bank	2.50%	28/02/2018	\$600,000.00
National Australia Bank	2.50%	7/03/2018	\$500,000.00
ANZ	2.35%	24/11/2017	\$800,000.00
Westpac Banking Corporation	2.74%	18/10/2018	\$1,300,000.00
Commonwealth Bank	2.51%	20/11/2017	\$250,000.00
National Australia Bank	2.75%	28/11/2017	\$1,000,000.00
Westpac Banking Corporation	3.12%	24/01/2018	\$600,000.00
ANZ	2.40%	17/11/2017	\$300,000.00
Commonwealth Bank	2.51%	15/01/2018	\$700,000.00
Commonwealth Bank	2.61%	4/05/2018	\$600,000.00
Bank of Queensland	2.55%	12/03/2018	\$800,000.00
Bank of Queensland	2.55%	12/06/2018	\$800,000.00
National Australia Bank	2.50%	9/04/2018	\$500,000.00
Commonwealth Bank	2.53%	6/07/2018	\$500,000.00
Bank of Queensland	2.60%	9/04/2018	\$500,000.00
ANZ	2.45%	10/10/2018	\$400,000.00
Total			\$12,450,000.00

Loans:		
Loan no.	Purpose	Balance
165	MGH Property	\$57,204.34
167	Rear Service Lane Land	\$3,016.64
168	Community Centre	\$45,920.71
176	Library Extensions	\$222,092.83
177	Grace Munro Centre	\$177,695.24
181	Creative Village Works	\$11,243.66
185	Public Toilets Alma Park	\$12,547.59
186	Public Toilets Pioneer Park	\$19,005.21
187	Undergrounding Power and Mainstreet Upgrade	\$167,467.87
188	Paving and Power Undergrounding	\$40,358.48
189	Bridge Construction	\$230,662.40
190	Bridge construction & industrial land development	\$1,798,210.82
Total		\$2,785,425.79



REPORT TO COUNCIL

Department:	Finance
Submitted by:	Chief Financial Officer
Reference/Subject:	Report 2 - Audited Annual Financial Statements 2016/17

LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

Objective:	4.2 An effective and efficient organisation
Strategy:	4.2.7 Ensure compliance with regulatory and statutory requirements and that operations are supported by effective corporate governance
Activity:	4.2.7.1 Finances are managed in accordance with regulatory requirements.
Action:	Complete and lodge audited financial statements in-line with regulatory requirements.

SUMMARY:

The purpose of this report is to present the Audited Financial Statements of Council for the 2017 financial year.

Attached to this report are Council's Financial Statements for the financial year ending 30 June 2017.

OFFICER'S RECOMMENDATION:

That the Auditor's Report and Annual Financial Statements for the year ended 30 June 2017 be adopted.

BACKGROUND:

A report was presented to the October 2017 Ordinary Council Meeting detailing Council's obligation to complete and sign year-end Financial Statements in accordance with S413 of the Local Government Act.

REPORT:

Section 419(1) of the Local Government Act, 1993, requires that the audited financial statements, together with the Auditor's Reports, be presented to Council.

The Auditor's Reports required under Section 417 of the Local Government Act 1993 are included in the attached Financial Reports document.

Council is required to give a minimum of seven days public notice of the meeting at which the reports will be presented, which was achieved with an advertisement first placed in the *Armidale Express* on 15th November 2017. A copy of the Audited Financial Reports has been available for public inspection at Council's Administration Office and on Council's website since this time.

The Audited Financial Statements were sent to the Office of Local Government and the Australian Bureau of Statistics. The summary information provided in the advertisement was:

Uralla Shire Council
Council Business Paper – 28 November 2017

A summary of the Financial Statements is provided below:

	2017	2016
	\$'000	\$'000
Income Statement		
Total income from continuing operations	20,745	21,190
Total expenses from continuing operations	18,848	20,036
Operating result from continuing operations	1,897	1,154
Net operating result for the year		
Net operating result before grants and contributions provided for capital purposes	1,881	(694)
Statement of Financial Position		
Total current assets	15,621	11,966
Total current liabilities	(6,507)	(5,908)
Total non-current assets	232,423	231,517
Total non-current liabilities	(3,547)	(3,788)
Total equity	237,990	233,787
Other financial information		
Unrestricted current ratio (times)	2.07x	1.48x
Operating performance ratio (%)	11.6%	-1.5%
Debt service cover ratio (times)	16.74x	10.28x
Rates and annual charges outstanding ratio (%)	4.3%	4.2%
Infrastructure renewals ratio (%)	86.6%	111.7%
Own source operating revenue ratio (%)	71.3%	68.2%
Cash expense cover ratio (months)	10.54 mths	6.9 mths

COUNCIL IMPLICATIONS:

1. Community Engagement/ Communication

Public advertisement has been undertaken and Statements are available on Council's website and at the administration building.

2. Policy and Regulation

- Local Government Act 1993;
- Local Government Regulations (General) 2005;
- Local Government Code of Accounting Practice and Financial Reporting; and
- Australian Accounting Standards.

3. Financial (LTFP)

Statements cover financial position and performance for the prior financial year.

4. Asset Management (AMS)

N/A

5. Workforce (WMS)

N/A

6. Legal and Risk Management

Nil

7. Performance Measures

N/A

8. Project Management

N/A

Prepared by staff member:	Simon Paul
Approved/Reviewed by Manager:	Simon Paul
Department:	Finance
Attachments	Audited 2016/17 Financial Statements

Uralla Shire Council

GENERAL PURPOSE FINANCIAL STATEMENTS
for the year ended 30 June 2017

*“...committed to creating a unique environment
which offers an excellent quality of life and
economic opportunities for its people”*



Uralla Shire Council

General Purpose Financial Statements for the year ended 30 June 2017

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Overview

- (i) These financial statements are General Purpose Financial Statements and cover the operations for Uralla Shire Council.
- (ii) Uralla Shire Council is a body politic of NSW, Australia – being constituted as a local government area by proclamation and is duly empowered by the *Local Government Act 1993* (LGA).

Council's guiding principles are detailed in Chapter 3 of the LGA and includes:

- principles applying to the exercise of functions generally by council,
- principles to be applied when making decisions,
- principles of community participation,
- principles of sound financial management, and
- principles for strategic planning relating to the development of an integrated planning and reporting framework.

A description of the nature of Council's operations and its principal activities are provided in Note 2(b).

- (iii) All figures presented in these financial statements are presented in Australian currency.
- (iv) These financial statements were authorised for issue by the Council on 30 October 2017. Council has the power to amend and reissue these financial statements.
-

Uralla Shire Council

General Purpose Financial Statements

for the year ended 30 June 2017

Understanding Council's financial statements

Introduction

Each year, individual local governments across New South Wales are required to present a set of audited financial statements to their council and community.

What you will find in the statements

The financial statements set out the financial performance, financial position and cash flows of Council for the financial year ended 30 June 2017.

The format of the financial statements is standard across all NSW Councils and complies with both the accounting and reporting requirements of Australian Accounting Standards and requirements as set down by the Office of Local Government.

About the Councillor/Management Statement

The financial statements must be certified by senior staff as 'presenting fairly' the Council's financial results for the year and are required to be adopted by Council – ensuring both responsibility for and ownership of the financial statements.

About the primary financial statements

The financial statements incorporate five 'primary' financial statements:

1. The Income Statement

Summarises Council's financial performance for the year, listing all income and expenses.

This statement also displays Council's original adopted budget to provide a comparison between what was projected and what actually occurred.

2. The Statement of Comprehensive Income

Primarily records changes in the fair value of Council's Infrastructure, Property, Plant and Equipment.

3. The Statement of Financial Position

A 30 June snapshot of Council's financial position indicating its assets, liabilities and "net wealth".

4. The Statement of Changes in Equity

The overall change for the year (in dollars) of Council's "net wealth".

5. The Statement of Cash Flows

Indicates where Council's cash came from and where it was spent. This statement also displays Council's original adopted budget to provide a comparison between what was projected and what actually occurred.

About the Notes to the Financial Statements

The Notes to the Financial Statements provide greater detail and additional information on the five primary financial statements.

About the Auditor's Reports

Council's annual financial statements are required to be audited by the NSW Audit Office. In NSW the auditor provides 2 audit reports:

1. an opinion on whether the financial statements present fairly the Council's financial performance and position, and
2. their observations on the conduct of the audit, including commentary on the Council's financial performance and financial position.

Who uses the financial statements?

The financial statements are publicly available documents and must be presented at a Council meeting between seven days and five weeks after the date of the Audit Report.

The public can make submissions to Council up to seven days subsequent to the public presentation of the financial statements.

Council is required to forward an audited set of financial statements to the Office of Local Government.

Uralla Shire Council

General Purpose Financial Statements for the year ended 30 June 2017

Statement by Councillors and Management made pursuant to Section 413(2)(c) of the *Local Government Act 1993 (NSW)* (as amended)

The attached General Purpose Financial Statements have been prepared in accordance with:

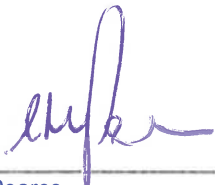
- the *Local Government Act 1993 (NSW)* (as amended) and the regulations made thereunder,
- the Australian Accounting Standards and professional pronouncements, and
- the Local Government Code of Accounting Practice and Financial Reporting.

To the best of our knowledge and belief, these financial statements:

- present fairly the Council's operating result and financial position for the year, and
- accord with Council's accounting and other records.

We are not aware of any matter that would render these statements false or misleading in any way.

Signed in accordance with a resolution of Council made on 24 October 2017.



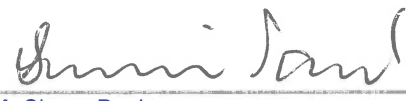
Cr M Pearce
Mayor



Cr I Strutt
Deputy Mayor



Mr Andrew Hopkins
General manager



Mr Simon Paul
Responsible accounting officer

Uralla Shire Council

Income Statement

for the year ended 30 June 2017

Budget ¹ 2017	\$ '000	Notes	Actual 2017	Actual 2016
Income from continuing operations				
Revenue:				
6,077	Rates and annual charges	3a	5,938	5,638
4,946	User charges and fees	3b	4,890	5,074
291	Interest and investment revenue	3c	337	522
615	Other revenues	3d	756	523
7,947	Grants and contributions provided for operating purposes	3e,f	8,808	7,585
72	Grants and contributions provided for capital purposes	3e,f	16	1,848
Other income:				
–	Net share of interests in joint ventures and associates using the equity method	19	–	–
19,948	Total income from continuing operations		20,745	21,190
Expenses from continuing operations				
10,202	Employee benefits and on-costs	4a	8,975	8,632
152	Borrowing costs	4b	190	182
3,695	Materials and contracts	4c	3,699	5,200
3,588	Depreciation and amortisation	4d	3,958	3,945
–	Impairment	4d	–	–
1,558	Other expenses	4e	1,508	1,664
–	Net losses from the disposal of assets	5	518	413
19,195	Total expenses from continuing operations		18,848	20,036
753	Operating result from continuing operations		1,897	1,154
Discontinued operations				
–	Net profit/(loss) from discontinued operations	24	–	–
753	Net operating result for the year		1,897	1,154
753	Net operating result attributable to Council		1,897	1,154
–	Net operating result attributable to non-controlling interests		–	–
681	Net operating result for the year before grants and contributions provided for capital purposes		1,881	(694)

¹ Original budget as approved by Council – refer Note 16

Uralla Shire Council

Statement of Comprehensive Income

for the year ended 30 June 2017

\$ '000	Notes	Actual 2017	Actual 2016
Net operating result for the year (as per Income Statement)		1,897	1,154
Other comprehensive income:			
Amounts which will not be reclassified subsequently to the operating result			
Gain (loss) on revaluation of I,PP&E	20b (ii)	2,306	3,821
Total items which will not be reclassified subsequently to the operating result		2,306	3,821
Amounts which will be reclassified subsequently to the operating result when specific conditions are met			
Nil			
Total other comprehensive income for the year		2,306	3,821
Total comprehensive income for the year		4,203	4,975
Total comprehensive income attributable to Council		4,203	4,975
Total comprehensive income attributable to non-controlling interests		-	-

Uralla Shire Council

Statement of Financial Position

as at 30 June 2017

\$ '000	Notes	Actual 2017	Actual 2016
ASSETS			
Current assets			
Cash and cash equivalents	6a	4,782	3,200
Investments	6b	9,650	7,150
Receivables	7	936	1,389
Inventories	8	178	175
Other	8	75	52
Total current assets		15,621	11,966
Non-current assets			
Investments	6b	–	–
Receivables	7	–	–
Inventories	8	–	–
Infrastructure, property, plant and equipment	9	232,423	231,517
Investments accounted for using the equity method	19	–	–
Investment property	14	–	–
Intangible assets	25	–	–
Total non-current assets		232,423	231,517
TOTAL ASSETS		248,044	243,483
LIABILITIES			
Current liabilities			
Payables	10	3,515	3,400
Income received in advance	10	393	3
Borrowings	10	213	202
Provisions	10	2,386	2,303
Total current liabilities		6,507	5,908
Non-current liabilities			
Payables	10	–	–
Income received in advance	10	–	–
Borrowings	10	2,633	2,845
Provisions	10	914	943
Total non-current liabilities		3,547	3,788
TOTAL LIABILITIES		10,054	9,696
Net assets		237,990	233,787
EQUITY			
Retained earnings	20	71,065	69,168
Revaluation reserves	20	166,925	164,619
Other reserves	20	–	–
Council equity interest		237,990	233,787
Non-controlling equity interests		–	–
Total equity		237,990	233,787

Uralla Shire Council

Statement of Changes in Equity

for the year ended 30 June 2017

\$ '000	Notes	2017					2016					
		Retained earnings	Asset revaluation reserve (Refer 20b)	Other reserves (Refer 20b)	Council controlling interest	Non-interest	Total equity	Retained earnings	Asset revaluation reserve (Refer 20b)	Other reserves (Refer 20b)	Council controlling interest	Non-interest
Opening balance	(as per last year's audited accounts)	69,168	164,619	-	233,787	-	233,787	-	228,812	-	-	228,812
a.	Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-
b.	Changes in accounting policies (prior year effects)	-	-	-	-	-	-	-	-	-	-	-
	Revised opening balance	69,168	164,619	-	233,787	-	233,787	-	228,812	-	-	228,812
c.	Net operating result for the year	1,897	-	-	1,897	-	1,897	-	1,154	-	-	1,154
d.	Other comprehensive income	-	2,306	-	2,306	-	2,306	-	3,821	-	-	3,821
	- Revaluations: IPP&E asset revaluation rsve	-	2,306	-	2,306	-	2,306	-	3,821	-	-	3,821
	Other comprehensive income	-	2,306	-	2,306	-	2,306	-	3,821	-	-	3,821
	Total comprehensive income (c&d)	1,897	2,306	-	4,203	-	4,203	-	4,975	-	-	4,975
e.	Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-
f.	Transfers between equity	-	-	-	-	-	-	-	-	-	-	-
	Equity – balance at end of the reporting period	71,065	166,925	-	237,990	-	237,990	-	233,787	-	-	233,787

Uralla Shire Council

Statement of Cash Flows

for the year ended 30 June 2017

Budget 2017	\$ '000	Notes	Actual 2017	Actual 2016
Cash flows from operating activities				
Receipts:				
6,077	Rates and annual charges		5,897	5,659
4,946	User charges and fees		5,274	5,064
291	Investment and interest revenue received		277	500
8,019	Grants and contributions		8,815	9,416
615	Other		1,544	1,380
Payments:				
(10,202)	Employee benefits and on-costs		(8,919)	(8,954)
(3,695)	Materials and contracts		(4,261)	(6,354)
(152)	Borrowing costs		(156)	(166)
(1,558)	Other		(1,559)	(1,407)
4,341	Net cash provided (or used in) operating activities	11b	6,912	5,138
Cash flows from investing activities				
Receipts:				
800	Sale of investment securities		15,800	13,905
60	Sale of infrastructure, property, plant and equipment		185	38
Payments:				
–	Purchase of investment securities		(18,294)	(18,650)
(4,703)	Purchase of infrastructure, property, plant and equipment		(3,261)	(3,985)
(3,843)	Net cash provided (or used in) investing activities		(5,570)	(8,692)
Cash flows from financing activities				
Receipts:				
350	Proceeds from borrowings and advances		–	–
–	Proceeds from retirement home contributions		1,777	593
Payments:				
(202)	Repayment of borrowings and advances		(201)	(192)
–	Repayment of retirement home contributions		(1,336)	(822)
(350)	Other financing activity payments		–	–
(202)	Net cash flow provided (used in) financing activities		240	(421)
296	Net increase/(decrease) in cash and cash equivalents		1,582	(3,975)
5,867	Plus: cash and cash equivalents – beginning of year	11a	3,200	7,175
6,163	Cash and cash equivalents – end of the year	11a	4,782	3,200
Additional Information:				
	plus: Investments on hand – end of year	6b	9,650	7,150
Total cash, cash equivalents and investments			14,432	10,350

Please refer to Note 11 for additional cash flow information

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

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n/a – not applicable

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 1. Summary of significant accounting policies

The principal accounting policies adopted in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

(a) Basis of preparation

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and Australian Accounting Interpretations, the Local Government Act 1993 (NSW) and Regulations, and the Local Government Code of Accounting Practice and Financial Reporting. Council is a not for-profit entity for the purpose of preparing these financial statements.

(i) New and amended standards adopted by Council

AASB 124 Related Party Disclosures was adopted during the year, the impact of this standard had no impact on reporting financial position or performance, however note 28 has been added.

(ii) Early adoption of standards

Council has not elected to apply any pronouncements before their operative date in the annual reporting period beginning 1 July 2016.

(iii) Historical cost convention

These financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain financial assets and liabilities and certain classes of property, plant and equipment and investment property.

(iv) Significant accounting estimates and judgements

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Council's accounting policies.

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on the Council and that

are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

Council makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year include:

(i) Estimated fair values of infrastructure, property, plant and equipment,

(ii) Estimated tip remediation provisions.

Significant judgements in applying the Council's accounting policies

(i) Impairment of Receivables

Council has made a significant judgement about the impairment of a number of its receivables in Note 7.

(b) Revenue recognition

Council recognises revenue when the amount of revenue can be reliably measured, it is probable that future economic benefits will flow to the Council and specific criteria have been met for each of the Council's activities as described below.

Council bases its estimates on historical results, taking into consideration the type of customer, the type of transaction and the specifics of each arrangement.

Revenue is measured at the fair value of the consideration received or receivable. Revenue is measured on major income categories as follows:

(i) Rates, annual charges, grants and contributions

Rates, annual charges, grants and contributions (including developer contributions) are recognised as revenue when the Council obtains control over the assets comprising these receipts. Developer contributions may only be expended for the purposes for which the contributions were required, but the

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 1. Summary of significant accounting policies (continued)

Council may apply contributions according to the priorities established in work schedules.

Control over assets acquired from rates and annual charges is obtained at the commencement of the rating year as it is an enforceable debt linked to the rateable property or, where earlier, upon receipt of the rates.

Control over granted assets/contributed assets is normally obtained upon their receipt (or acquittal) or upon earlier notification that a grant has been secured, and is valued at their fair value at the date of transfer.

Where grants or contributions recognised as revenues during the financial year were obtained on condition that they be expended in a particular manner or used over a particular period and those conditions were un-discharged at reporting date, the unused grant or contribution is disclosed in Note 3(g). The note also discloses the amount of unused grant or contribution from prior years that was expended on Council's operations during the current year.

A liability is recognised in respect of revenue that is reciprocal in nature to the extent that the requisite service has not been provided at reporting date.

(ii) User charges and fees

User charges and fees (including parking fees and fines) are recognised as revenue when the service has been provided or when the penalty has been applied, whichever first occurs.

(iii) Sale of infrastructure, property, plant and equipment

The profit or loss on sale of an asset is determined when control of the asset has irrevocably passed to the buyer.

(iv) Interest

Interest income is recognised using the effective interest rate at the date that interest is earned.

(v) Rent

Rental income is accounted for on a straight-line basis over the lease term.

(vi) Dividend income

Revenue is recognised when the Council's right to receive the payment is established, which is generally when shareholders approve the dividend.

(vii) Other income

Other income is recorded when the payment is due, the value of the payment is notified, or the payment is received, whichever occurs first.

(c) Principles of consolidation

(i) The Consolidated Fund

In accordance with the provisions of Section 409(1) of the Local Government Act 1993 (NSW), all money and property received by Council is held in the Council's Consolidated Fund unless it is required to be held in the Council's Trust Fund.

Cash and other assets of the following entities have been included as part of the Consolidated Fund:

- (a) *Uralla Shire Council General Purpose Operations.*
- (b) *Uralla Shire Council Water Fund.*
- (c) *Uralla Shire Council Sewerage Fund.*
- (d) *McMaugh Garden Aged Care Centre Fund*

(ii) The Trust Fund

In accordance with the provisions of Section 411 of the Local Government Act 1993 (NSW) (as amended), a separate and distinct Trust Fund is maintained to account for all money and property received by the Council in trust which must be applied only for the purposes of, or in accordance with the trusts relating to those monies. Trust monies and property subject to Council's control have been included in these reports.

Trust monies and property held by Council but not subject to the control of Council have been excluded from these reports. A separate statement of monies held in the Trust Fund is available for inspection at the Council office by any person free of charge.

(iii) County Councils

Council is not a member of any county councils.

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 1. Summary of significant accounting policies (continued)

(iv) Interests in other entities

Subsidiaries

Council has no interest in any subsidiaries.

(d) Leases

Leases of property, plant and equipment where Council, as lessee, has substantially all the risks and rewards of ownership are classified as finance leases.

Finance leases are capitalised at the lease's inception at the fair value of the leased property or, if lower, the present value of the minimum lease payments. The corresponding rental obligations, net of finance charges, are included in other short-term and long-term payables. Each lease payment is allocated between the liability and finance cost. The finance cost is charged to the income statement over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

The property, plant and equipment acquired under finance leases is depreciated over the asset's useful life or over the shorter of the asset's useful life and the lease term if there is no reasonable certainty that Council will obtain ownership at the end of the lease term.

Leases in which a significant portion of the risks and rewards of ownership are not transferred to Council as lessee are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are charged to the income statement on a straight-line basis over the period of the lease.

Lease income from operating leases where Council is a lessor is recognised as income on a straight-line basis over the lease term.

(e) Impairment of assets

Assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount.

The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows that are largely independent of the cash inflows from other assets or groups of assets (cash-generating units). Non-financial assets that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

(f) Cash and cash equivalents

For Statement of Cash Flow presentation purposes, cash and cash equivalents includes cash on hand; deposits held at call with financial institutions; other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value; and bank overdrafts.

Bank overdrafts are shown within borrowings in current liabilities on the Statement of Financial Position.

(g) Inventories

(i) Raw materials and stores, work in progress and finished goods

Raw materials and stores, work in progress and finished goods are stated at the lower of cost and net realisable value.

Cost comprises direct materials, direct labour, and an appropriate proportion of variable and fixed overhead expenditure, the latter being allocated on the basis of normal operating capacity. Costs are assigned to individual items of inventory on basis of weighted average costs. Costs of purchased inventory are determined after deducting rebates and discounts.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 1. Summary of significant accounting policies (continued)

(ii) Inventory held for distribution

Inventory held for distribution is held at cost, adjusted where applicable for any loss of service potential.

(iii) Land held for resale/capitalisation of borrowing costs

Land held for resale is stated at the lower of cost and net realisable value. Cost is assigned by specific identification and includes the cost of acquisition, and development and borrowing costs during development. When development is completed borrowing costs and other holding charges are expensed as incurred.

Borrowing costs included in the cost of land held for resale are those costs that would have been avoided if the expenditure on the acquisition and development of the land had not been made. Borrowing costs incurred while active development is interrupted for extended periods are recognised as expenses.

(h) Non-current assets (or disposal groups) held for sale and discontinued operations

Non-current assets (or disposal groups) are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use.

They are measured at the lower of their carrying amount and fair value less costs to sell, except for assets arising from employee benefits; financial assets and contractual rights under insurance contracts, which are specifically exempt from this requirement.

An impairment loss is recognised for any initial or subsequent write-down of the asset (or disposal group) to fair value less costs to sell. A gain is recognised for any subsequent increases in fair value less costs to sell of an asset (or disposal group), but not in excess of any cumulative impairment loss previously recognised. A gain or loss not previously recognised by the date of the sale of the non-current asset (or disposal group) is recognised at the date of de-recognition.

Non-current assets (including those that are part of a disposal group) are not depreciated or amortised while they are classified as held for sale. Interest and other expenses attributable to the liabilities of a disposal group classified as held for sale continue to be recognised.

(i) Investments and other financial assets

Classification

Council classifies its financial assets in the following categories: financial assets at fair value through profit or loss; loans and receivables; held-to-maturity investments; and available-for-sale financial assets.

The classification depends on the purpose for which the investments were acquired. Management determines the classification of its investments at initial recognition and, in the case of assets classified as held-to-maturity, re-evaluates this designation at each reporting date.

(i) Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss are financial assets held for trading. A financial asset is classified in this category if acquired principally for the purpose of selling in the short-term. Assets in this category are classified as current assets.

(ii) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are included in current assets, except for those with maturities greater than 12 months after the reporting date which that are classified as non-current assets.

Loans and receivables are included in other receivables (note 8) and receivables (note 7) in the Statement of Financial Position.

Receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. Receivables are generally due for settlement within 30 days.

Cash flows relating to short-term receivables are not discounted if the effect of discounting is immaterial.

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 1. Summary of significant accounting policies (continued)

(iii) Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that Council's management has the positive intention and ability to hold to maturity. If Council were to sell other than an insignificant amount of held-to-maturity financial assets, the whole category would be tainted and reclassified as available-for-sale.

Held-to-maturity financial assets are included in non-current assets, except for those with maturities less than 12 months from the reporting date, that are classified as current assets.

(iv) Available-for-sale financial assets

Available-for-sale financial assets are non-derivatives that are either designated in this category or not classified in any of the other categories. They are included in non-current assets unless management intends to dispose of the investment within 12 months of the reporting date.

Investments are designated as available-for-sale if they do not have fixed maturities and fixed or determinable payments and management intends to hold them for the medium to long term.

Recognition and de-recognition

Regular purchases and sales of financial assets are recognised on trade-date: the date on which Council commits to purchase or sell the asset.

Investments are initially recognised at fair value plus transaction costs for all financial assets not carried at fair value through profit or loss. Financial assets carried at fair value through profit or loss are initially recognised at fair value and transaction costs are expensed in the income statement.

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and Council has transferred substantially all the risks and rewards of ownership.

When securities classified as available-for-sale are sold, the accumulated fair value adjustments recognised in equity are included in the income statement as gains and losses from investment securities.

Subsequent measurement

Loans and receivables and held-to-maturity investments are carried at amortised cost using the effective interest method.

Changes in the fair value of other monetary and non-monetary securities classified as available-for-sale are recognised in equity.

Impairment

Council assesses at the end of each reporting period whether there is objective evidence that a financial asset or group of financial assets is impaired.

A financial asset or a group of financial assets is impaired and impairment losses are incurred only if there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the asset (a 'loss event') and that loss event (or events) has an impact on the estimated future cash flows of the financial asset or group of financial assets that can be reliably estimated.

In the case of equity investments classified as available-for-sale, a significant or prolonged decline in the fair value of the security below its cost is considered an indicator that the assets are impaired.

(i) Assets carried at amortised cost

For loans and receivables the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate.

The carrying amount of the asset is reduced and the amount of the loss is recognised in profit or loss. If a loan or held-to-maturity investment has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract. As a practical expedient, the Council may measure impairment on the basis of an instrument's fair value using an observable market price.

Collectability of receivables is reviewed on an on-going basis. Debts that are known to be uncollectible are written off by reducing the carrying amount directly. An allowance account (provision for impairment of receivables) is used when there is

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 1. Summary of significant accounting policies (continued)

objective evidence that Council will not be able to collect all amounts due according to the original terms of the receivables.

Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation, and default or delinquency in payments (more than 30 days overdue) are considered indicators that the receivable is impaired. The amount of the impairment allowance is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate.

The amount of the impairment loss is recognised in the income statement within other expenses. When a receivable for which an impairment allowance had been recognised becomes uncollectible in a subsequent period it is written off against the allowance account. Subsequent recoveries of amounts previously written off are credited against other expenses in the income statement.

Investment Policy

Council has an approved investment policy complying with Section 625 of the Local Government Act 1993 (NSW) and Clause 212 of the Local Government (General) Regulation 2005 (NSW).

Investments are placed and managed in accordance with that policy and having particular regard to authorised investments prescribed under the Ministerial Local Government Investment Order. Council maintains an investment policy that complies with the Act and ensures that it, or its representatives, exercise the care, diligence and skill that a prudent person would exercise in investing Council funds.

Council amended its policy following revisions to the Ministerial Local Government Investment Order (the Order) arising from the Cole Inquiry recommendations.

(j) Fair value estimation – financial instruments

The fair value of financial assets and financial liabilities must be estimated for recognition and measurement or for disclosure purposes.

The fair value of financial instruments traded in active markets is based on quoted market prices at the reporting date.

The fair value of financial instruments that are not traded in an active market is determined using valuation techniques. Council uses a variety of methods and makes assumptions that are based on market conditions existing at each reporting date. Other techniques, such as estimated discounted cash flows, are used to determine fair value for the remaining financial instruments.

The nominal value less estimated credit adjustments of trade receivables and payables are assumed to approximate their fair values. The fair value of financial liabilities for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate that is available to the Council for similar financial instruments.

(k) Infrastructure, property, plant and equipment (IPPE)

Council's assets have been progressively revalued to fair value in accordance with a staged implementation advised by the Office of Local Government. At reporting date, the following classes of IPPE were stated at their fair value:

Externally valued:

- Operational land
- Community land
- Land improvements
- Buildings – specialised/non-specialised
- Other structures
- Water and sewerage networks
- Other open space/recreational assets
- Other infrastructure
- Other assets

Internally valued:

- Roads assets including roads, bridges and footpaths
- Bulk earthworks
- Stormwater drainage
- Swimming pools

As approximated by depreciated historical cost:

- Plant and equipment

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 1. Summary of significant accounting policies (continued)

Non-specialised assets with short useful lives are measured at depreciated historical cost as an approximation of fair value. Council has assessed that any difference between fair value and depreciated historical cost is unlikely to be material.

Water and sewerage network assets are indexed annually between full revaluations in accordance with the latest indices provided in the NSW Office of Water Rates Reference Manual.

For all other asset classes, Council assesses at each reporting date whether there is any indication that a revalued asset's carrying amount may differ materially from that which would be determined if the asset were revalued at the reporting date. If any such indication exists, Council determines the asset's fair value and revalue the asset to that amount. Full revaluations are undertaken for all assets on a five-year cycle.

Increases in the carrying amounts arising on revaluation are credited to the asset revaluation reserve. To the extent that the increase reverses a decrease previously recognising profit or loss relating to that asset class, the increase is first recognised as profit or loss.

Decreases that reverse previous increases of assets in the same class are first charged against revaluation reserves directly in equity to the extent of the remaining reserve attributable to the class; all other decreases are charged to the Income Statement.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to Council and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the income statement during the financial period in which they are incurred.

Depreciation

Land is not depreciated.

Depreciation on other assets is calculated using the straight line method to allocate their cost, net of their residual values, over their estimated useful lives as follows:

Plant and Equipment

- Office Equipment	5 to 20 years
- Office furniture	5 to 20 years
- Computer Equipment	4 years
- Motor Cars - Sedans	5 years
- Trucks and utilities	5 to 10 years
- Dozers, Graders, Rollers	10 years
- Other plant and equipment	10 years

Other Equipment

- Playground equipment	5 to 15 years
- Benches, seats etc	10 to 20 years

Buildings

- Buildings: Masonry	50 to 100 years
- Buildings: Other	20 to 40 years

Stormwater Drainage

- Drains	75 to 125 years
- Culverts	75 to 125 years

Transportation Assets

- Sealed Roads: Surface	15 to 20 years
- Sealed Roads: Structure	60 to 100 years
- Unsealed Roads - Formation	20 to 30 years
- Bridge: Concrete	100 years
- Bridge: Other	80 years
- Concrete Road Pavements	60 years
- Kerb, Gutter and Paths	40 years

Water and Sewer Assets

- Dams and reservoirs	100 years
- Water and Sewer Treatment Plants	70 to 100 years
- Water Mains	80 to 100 years
- Sewer Mains	70 to 100 years
- Reticulation pipes: PVC	80 years
- Reticulation pipes: Other	25 to 75 years
- Meters and Water Plant	10 years
- Pumps and telemetry	15 to 20 years

Other Infrastructure Assets

- Bulk earthworks	Infinite
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- Other Open Space/ Recreational Assets	10 to 100 years
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The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each reporting date.

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 1. Summary of significant accounting policies (continued)

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in the income statement.

(l) Payables

These amounts represent liabilities for goods and services provided to the Council prior to the end of financial year that are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

(m) Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the income statement over the period of the borrowings using the effective interest method.

Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw down occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalised as a prepayment for liquidity services and amortised over the period of the facility to which it relates.

Borrowings are removed from the Statement of Financial Position when the obligation specified in the contract is discharged, cancelled or expired. The difference between the carrying amount of a financial liability that has been extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in other income or finance cost.

Borrowings are classified as current liabilities unless Council has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

(n) Borrowing costs

Borrowing costs incurred for the construction of any qualifying asset are capitalised during the period of time that is required to complete and prepare the asset for its intended use or sale. Other borrowing costs are expensed.

(o) Provisions

Provisions are recognised when Council has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation, and the amount has been reliably estimated.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the reporting date. The discount rate used to determine the present value reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as interest expense.

(p) Employee benefits

(i) Short-term obligations

Liabilities for wages and salaries, including non-monetary benefits, annual leave and accumulating sick leave expected to be wholly settled within 12 months after the end of the period in which the employees render the related service are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled.

The liability for annual leave and accumulating sick leave is recognised in the provision for employee benefits. All other short-term employee benefit obligations are presented as payables.

Uralla Shire Council

Notes to the Financial Statements for the year ended 30 June 2017

Note 1. Summary of significant accounting policies (continued)

(ii) Other long-term employee benefit obligations

The liability for long service leave and annual leave that is not expected to be wholly settled within 12 months after the end of the period in which the employees render the related service is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method.

Consideration is given to expected future wage and salary levels, experience of employee departures, and periods of service. Expected future payments are discounted using market yields at the end of the reporting period on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

The obligations are presented as current liabilities in the Statement of Financial Position if the Council does not have an unconditional right to defer settlement for at least 12 months after the reporting date, regardless of when the actual settlement is expected to occur.

(iii) Retirement benefit obligations

All employees of the Council are entitled to benefits on retirement, disability or death. Council contributes to various defined benefit plans and defined contribution plans on behalf of its employees.

Defined Benefit Plans

A liability or asset in respect of defined benefit superannuation plans would ordinarily be recognised in the Statement of Financial Position, and measured as the present value of the defined benefit obligation at the reporting date plus unrecognised actuarial gains (less unrecognised actuarial losses) less the fair value of the superannuation fund's assets at that date and any unrecognised past service cost.

The present value of the defined benefit obligation is based on expected future payments that arise from membership of the fund to the reporting date, calculated annually by independent actuaries using the projected unit credit method.

Consideration is given to expected future wage and salary levels, experience of employee departures,

and periods of service. However, when this information is not reliably available, Council accounts for its obligations to defined benefit plans on the same basis as its obligations to defined contribution plans, i.e. as an expense when it becomes payable.

(q) Land under roads

Land under roads acquired after 1 July 2008 is recognised in accordance with AASB 116 – Property, Plant and Equipment.

Land under roads is land under roadways and road reserves including land under footpaths, nature strips and median strips.

Council has elected not to recognise land under roads acquired before 1 July 2008 in accordance with AASB 1051 Land Under Roads.

Land under roads acquired after 1 July 2008 is recognised in accordance with AASB 116 Property, Plant and Equipment.

(r) Self-insurance

Council does not self-insure.

(s) Intangible assets

Council has not classified any assets as intangible.

(t) Crown reserves

Crown Reserves under Council's care and control are recognised as assets of the Council. While ownership of the reserves remains with the Crown, Council retains operational control of the reserves and is responsible for their maintenance and use in accordance with the specific purposes to which the reserves are dedicated.

Improvements on Crown Reserves are also recorded as assets, while maintenance costs incurred by Council and revenues relating to the reserves are recognised within Council's Income Statement.

Uralla Shire Council

Notes to the Financial Statements for the year ended 30 June 2017

Note 1. Summary of significant accounting policies (continued)

(u) Rural fire service assets

Under section 119 of the Rural Fire Services Act 1997 (NSW), *“all fire fighting equipment purchased or constructed wholly or from money to the credit of the Fund is to be vested in the council of the area for or on behalf of which the fire fighting equipment has been purchased or constructed”*.

Until such time as discussions on this matter have concluded and the legislation changed, Council will recognise rural fire service assets including land, buildings, plant and vehicles.

(v) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the taxation authority. In this case it is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to the taxation authority is included with other receivables or payables in the Statement of Financial Position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which that are recoverable from, or payable to the taxation authority are presented as operating cash flows.

(w) New accounting standards and interpretations issued not yet effective

Certain new accounting standards and interpretations have been published that are not mandatory for the current reporting period and which have not been applied.

Council does not consider that these standards are likely to have a material impact on the Council's future financial statements, financial position, financial performance or cash flows.

(x) Rounding of amounts

Unless otherwise indicated, amounts in the financial statements have been rounded off to the nearest thousand dollars.

(y) Comparative figures

To ensure comparability with the current reporting period's figures, some comparative period line items and amounts may have been reclassified or individually reported for the first time within these financial statements and/or the notes.

(z) Disclaimer

Nothing contained within these statements may be taken to be an admission of any liability to any person under any circumstance.

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 2(a). Council functions/activities – financial information

Functions/activities	Income, expenses and assets have been directly attributed to the following functions/activities. Details of these functions/activities are provided in Note 2(b).												
	Income from continuing operations			Expenses from continuing operations			Operating result from continuing operations			Grants included in income from continuing operations		Total assets held (current & non-current)	
	Original budget	Actual 2017	Actual 2016	Original budget	Actual 2017	Actual 2016	Original budget	Actual 2017	Actual 2016	Actual 2017	Actual 2016	Actual 2017	Actual 2016
	2017	2017	2016	2017	2017	2016	2017	2017	2016	2017	2016	2017	2016
Governance	13	24	13	782	800	886	(769)	(776)	(873)	0	–	728	771
Administration	322	361	330	748	316	662	(426)	45	(332)	–	–	6,515	4,577
Public order and safety	23	48	66	273	316	429	(250)	(268)	(363)	–	23	–	–
Health	20	17	14	128	79	108	(108)	(62)	(94)	–	–	–	–
Environment	1,770	1,799	1,618	1,912	1,898	1,820	(142)	(99)	(202)	13	106	125	1,522
Community services and education	7,056	6,660	6,723	6,804	6,242	6,384	252	418	339	–	–	10,212	9,731
Housing and community amenities	227	176	216	598	528	554	(371)	(352)	(338)	23	–	4,270	2,944
Water supplies	1,007	1,008	1,077	845	999	930	162	9	147	16	18	20,477	20,767
Sewerage services	650	654	638	606	705	590	44	(51)	48	12	14	10,871	8,311
Recreation and culture	118	139	212	856	871	1,040	(738)	(732)	(828)	41	134	6,667	6,617
Mining, manufacturing and construction	–	–	–	107	39	8	(107)	(39)	(8)	–	–	4	5
Transport and communication	2,539	2,264	4,028	4,927	5,596	6,227	(2,388)	(3,332)	(2,199)	1,134	2,887	185,813	185,876
Economic affairs	190	253	31	609	459	398	(419)	(206)	(367)	–	–	2,362	2,362
Total functions and activities	13,935	13,403	14,966	19,195	18,848	20,036	(5,260)	(5,445)	(5,070)	1,239	3,182	248,044	243,483
Share of gains/(losses) in associates and joint ventures (using the equity method)	–	–	–	–	–	–	–	–	–	–	–	–	–
General purpose income ¹	6,013	7,342	6,224	–	–	–	6,013	7,342	6,224	3,581	2,369	–	–
Operating result from continuing operations	19,948	20,745	21,190	19,195	18,848	20,036	753	1,897	1,154	4,820	5,551	248,044	243,483

1. Includes: rates and annual charges (incl. ex-gratia), untied general purpose grants and unrestricted interest and investment income.

Uralla Shire Council

Notes to the Financial Statements for the year ended 30 June 2017

Note 2(b). Council functions/activities – component descriptions

Details relating to the Council's functions/activities as reported in Note 2(a) are as follows:

GOVERNANCE

Includes costs relating to Council's role as a component of democratic government, including elections, members' fees and expenses, subscriptions to local authority associations, meetings of Council and policy-making committees, public disclosure (e.g. GIPA), and legislative compliance.

ADMINISTRATION

Includes corporate support and other support services, engineering works, and any Council policy compliance.

PUBLIC ORDER AND SAFETY

Includes Council's fire and emergency services levy, fire protection, emergency services, beach control, enforcement of regulations and animal control.

HEALTH

Includes immunisation, food control, health centres etc.

ENVIRONMENT

Includes noxious plants and insect/vermin control; other environmental protection; solid waste management, including domestic waste; other waste management; other sanitation; and garbage, street cleaning, drainage and stormwater management.

COMMUNITY SERVICES AND EDUCATION

Includes administration and education; social protection (welfare); migrant, Aboriginal and other community services and administration (excluding accommodation – as it is covered under 'housing and community amenities'); youth services; aged and disabled persons services; children's services, including family day care; child care; and other family and children services.

HOUSING AND COMMUNITY AMENITIES

Includes public cemeteries; public conveniences; street lighting; town planning; other community amenities, including housing development and accommodation for families and children, aged persons, disabled persons, migrants and Indigenous persons.

WATER SUPPLIES

SEWERAGE SERVICES

RECREATION AND CULTURE

Includes public libraries; museums; art galleries; community centres and halls, including public halls and performing arts venues; sporting grounds and venues; swimming pools; parks; gardens; lakes; and other sporting, recreational and cultural services.

MINING, MANUFACTURING AND CONSTRUCTION

Includes building control, quarries and pits, mineral resources, and abattoirs.

TRANSPORT AND COMMUNICATION

Urban local, urban regional, includes sealed and unsealed roads, bridges, footpaths, parking areas, and aerodromes.

ECONOMIC AFFAIRS

Includes camping areas and caravan parks; tourism and area promotion; industrial development promotion; sale yards and markets; real estate development; commercial nurseries; and other business undertakings.

Uralla Shire Council

Notes to the Financial Statements
for the year ended 30 June 2017

Note 3. Income from continuing operations

\$ '000	Notes	Actual 2017	Actual 2016
(a) Rates and annual charges			
Ordinary rates			
Residential		1,474	1,367
Farmland		1,970	1,973
Business		107	101
Total ordinary rates		3,551	3,441
Special rates			
Nil			
Annual charges (pursuant to s.496, s.496A, s.496B, s.501 & s.611)			
Domestic waste management services		505	406
Stormwater management services		29	29
Water supply services		390	410
Sewerage services		584	567
Waste management services (non-domestic)		41	67
Environmental		838	718
Total annual charges		2,387	2,197
TOTAL RATES AND ANNUAL CHARGES		5,938	5,638

Council has used 2015 year valuations provided by the NSW Valuer General in calculating its rates.

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 3. Income from continuing operations (continued)

\$ '000	Notes	Actual 2017	Actual 2016
(b) User charges and fees			
Specific user charges (per s.502 – specific 'actual use' charges)			
Water supply services		534	586
Sewerage services		6	6
Waste management services (non-domestic)		170	140
Total user charges		710	732
Other user charges and fees			
(i) Fees and charges – statutory and regulatory functions (per s.608)			
Inspection services		22	20
Private works – section 67		176	114
Registration fees		8	6
Section 149 certificates (EPA Act)		22	20
Section 603 certificates		11	11
Town planning		81	86
Total fees and charges – statutory/regulatory		320	257
(ii) Fees and charges – other (incl. general user charges (per s.608))			
Aged care		726	735
Bundarra neighbour aid		4	67
Caravan park		14	9
Cemeteries		21	38
Community centres		16	1
Kamillaroi aged and disability services – contract service fees		387	1,035
Lease rentals		5	–
Scrap metal sales		31	7
Sundry sales		72	12
Swimming centres		20	17
Tablelands community transport		20	15
Tablelands community support options – client contributions		597	205
Tablelands community support options – contract service fees		1,877	1,872
Waste disposal tipping fees		62	48
Water and sewer connection fees		8	15
Other		–	9
Total fees and charges – other		3,860	4,085
TOTAL USER CHARGES AND FEES		4,890	5,074

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 3. Income from continuing operations (continued)

\$ '000	Notes	Actual 2017	Actual 2016
(c) Interest and investment revenue (including losses)			
Interest			
– Interest on overdue rates and annual charges (incl. special purpose rates)		27	27
– Interest earned on investments (interest and coupon payment income)		304	290
Impairment (losses)/reversals			
– Investments other than available for sale		6	205
TOTAL INTEREST AND INVESTMENT REVENUE		337	522
Interest revenue is attributable to:			
Unrestricted investments/financial assets:			
Overdue rates and annual charges (general fund)		16	27
General Council cash and investments		194	387
Restricted investments/funds – external:			
Development contributions			
– Section 94		14	13
Water fund operations		64	50
Sewerage fund operations		49	45
Total interest and investment revenue recognised		337	522
(d) Other revenues			
Rental income – other council properties		143	109
Fines		3	3
Legal fees recovery – rates and charges (extra charges)		2	21
Commissions and agency fees		6	11
Diesel rebate		87	87
Donations received		25	2
Insurance claim recoveries		73	35
Other reimbursements		88	30
Other sundry income		36	65
Recycling income (non-domestic)		82	92
Sales – general		34	41
Staff FBT contributions		25	27
Prior year creditor reversal		82	–
Prior year purchases adjustment		70	–
TOTAL OTHER REVENUE		756	523

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 3. Income from continuing operations (continued)

\$ '000	2017 Operating	2016 Operating	2017 Capital	2016 Capital
(e) Grants				
General purpose (untied)				
Financial assistance – general component	2,602	1,398	–	–
Financial assistance – local roads component	906	905	–	–
Pensioners' rates subsidies – general component	73	66	–	–
Total general purpose	3,581	2,369	–	–
Specific purpose				
Pensioners' rates subsidies:				
– Water	16	17	–	–
– Sewerage	12	14	–	–
– Domestic waste management	13	15	–	–
Animal control	–	23	–	–
Employment and training programs	3	–	–	–
Environmental protection	–	6	–	–
Heritage and cultural	9	4	–	–
Landfill management	–	–	–	85
Library	41	30	–	–
Recreation and culture	–	–	–	100
Street lighting	14	13	–	–
Transport (roads to recovery)	1,115	1,228	–	–
Transport (other roads and bridges funding)	–	–	16	1,646
Youth service	–	1	–	–
Total specific purpose	1,223	1,351	16	1,831
Total grants	4,804	3,720	16	1,831
Grant revenue is attributable to:				
– Commonwealth funding	4,624	3,532	–	217
– State funding	180	188	16	1,614
	4,804	3,720	16	1,831

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 3. Income from continuing operations (continued)

\$ '000	2017 Operating	2016 Operating	2017 Capital	2016 Capital
(f) Contributions				
Developer contributions:				
(s93 & s94 – EP&A Act, s64 of the LGA):				
S 94 – contributions towards amenities/services	7	30	–	–
Total developer contributions	7	30	–	–
Other contributions:				
Kerb and gutter	–	–	–	17
McMaugh gardens aged care – subsidies	2,284	2,147	–	–
RMS contributions (regional roads, block grant)	1,126	1,132	–	–
Tablelands community transport – subsidies	587	556	–	–
Total other contributions	3,997	3,835	–	17
Total contributions	4,004	3,865	–	17
TOTAL GRANTS AND CONTRIBUTIONS	8,808	7,585	16	1,848

\$ '000	Actual 2017	Actual 2016
(g) Unspent grants and contributions		
Certain grants and contributions are obtained by Council on condition that they be spent in a specified manner:		
Unexpended at the close of the previous reporting period	1,566	1,016
Add: grants and contributions recognised in the current period but not yet spent:	851	974
Less: grants and contributions recognised in a previous reporting period now spent:	(27)	(424)
Net increase (decrease) in restricted assets during the period	824	550
Unexpended and held as restricted assets	2,390	1,566
Comprising:		
– Specific purpose unexpended grants	1,878	1,075
– Developer contributions	512	491
	2,390	1,566

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 4. Expenses from continuing operations

\$ '000	Notes	Actual 2017	Actual 2016
(a) Employee benefits and on-costs			
Salaries and wages		7,224	7,435
Travel expenses		95	42
Employee leave entitlements (ELE)		1,171	1,113
Superannuation – defined contribution plans		797	710
Superannuation – defined benefit plans		77	212
Workers' compensation insurance		276	396
Fringe benefit tax (FBT)		48	25
Training costs (other than salaries and wages)		38	84
Other		44	25
Total employee costs		9,770	10,042
Less: capitalised costs		(795)	(1,410)
TOTAL EMPLOYEE COSTS EXPENSED		8,975	8,632
Number of 'full-time equivalent' employees (FTE) at year end		109	132
Number of 'full-time equivalent' employees (FTE) at year end (incl. vacancies)		115	–
(b) Borrowing costs			
(i) Interest bearing liability costs			
Interest on loans		165	158
Total interest bearing liability costs expensed		165	158
(ii) Other borrowing costs			
Discount adjustments relating to movements in provisions (other than ELE)			
– Remediation liabilities	26	25	24
Total other borrowing costs		25	24
TOTAL BORROWING COSTS EXPENSED		190	182

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 4. Expenses from continuing operations (continued)

\$ '000	Notes	Actual 2017	Actual 2016
(c) Materials and contracts			
Raw materials and consumables		5,486	5,306
Contractor and consultancy costs		1,903	3,846
Auditors remuneration ⁽¹⁾		47	44
Legal expenses:			
– Legal expenses: debt recovery		9	20
– Legal expenses: other		34	58
Operating leases:			
– Operating lease rentals: minimum lease payments ⁽²⁾		53	–
Total materials and contracts		7,532	9,274
Less: capitalised costs		(3,833)	(4,074)
TOTAL MATERIALS AND CONTRACTS		3,699	5,200
1. Auditor remuneration			
a. During the year, the following fees were incurred for services provided by the Auditor-General:			
(i) Audit and other assurance services			
– Audit and review of financial statements: Auditor-General		38	–
Remuneration for audit and other assurance services		38	–
Total Auditor-General remuneration		38	–
b. During the year, the following fees were incurred for services provided by the other Council's Auditors:			
(i) Audit and other assurance services			
– Audit and review of financial statements: Council's Auditor		9	42
Remuneration for audit and other assurance services		9	42
(ii) Other non-assurance services			
– Other services		–	2
Remuneration for other services		–	2
Total remuneration of other Council's Auditors		9	44
Total Auditor remuneration		47	44
2. Operating lease payments are attributable to:			
Other		53	–
		53	–

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 4. Expenses from continuing operations (continued)

\$ '000	Notes	Actual 2017	Actual 2016
(d) Depreciation, amortisation and impairment			
Plant and equipment		532	502
Office equipment		91	80
Furniture and fittings		76	53
Infrastructure:			
– Buildings – non-specialised		370	469
– Other structures		29	65
– Sealed roads structure		1,376	1,349
– Unsealed roads		550	555
– Bridges		323	325
– Footpaths		43	41
– Stormwater drainage		23	23
– Water supply network		246	242
– Sewerage network		203	198
– Swimming pools		14	–
– Other open space/recreational assets		39	–
Other assets			
– Other		4	4
Asset reinstatement costs	9 & 26	39	39
Total gross depreciation and amortisation costs		3,958	3,945
Less: capitalised costs		–	–
Total depreciation and amortisation costs		3,958	3,945
Impairment			
Nil			
<u>TOTAL DEPRECIATION AND IMPAIRMENT COSTS EXPENSED</u>		<u>3,958</u>	<u>3,945</u>

Uralla Shire Council

Notes to the Financial Statements
for the year ended 30 June 2017

Note 4. Expenses from continuing operations (continued)

\$ '000	Notes	Actual 2017	Actual 2016
(e) Other expenses			
Advertising		29	36
Bad and doubtful debts		59	8
Bank charges		24	24
Computer software charges		5	–
Councillor expenses – mayoral fee		19	20
Councillor expenses – councillors' fees		89	103
Councillors' expenses (incl. mayor) – other (excluding fees above)		10	15
Donations, contributions and assistance to other organisations (Section 356)		344	465
Electricity and heating		180	180
Insurance		311	310
Internet and other communication		25	31
Licences		46	26
Motor vehicle registration fees		14	73
Other fees and charges		5	2
Postage		32	23
Printing and stationery		57	75
Street lighting		47	51
Subscriptions and publications		79	79
Telephone and communications		128	125
Sundry expenses		3	5
Volunteer reimbursements		2	13
<u>TOTAL OTHER EXPENSES</u>		<u>1,508</u>	<u>1,664</u>

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 5. Gains or losses from the disposal of assets

\$ '000	Notes	Actual 2017	Actual 2016
Property (excl. investment property)			
Proceeds from disposal – property		7	–
Less: carrying amount of property assets sold/written off		(5)	–
Net gain/(loss) on disposal		2	–
Plant and equipment			
Proceeds from disposal – plant and equipment		178	38
Less: carrying amount of plant and equipment assets sold/written off		(185)	(38)
Net gain/(loss) on disposal		(7)	–
Infrastructure			
Less: carrying amount of infrastructure assets sold/written off		(513)	(413)
Net gain/(loss) on disposal		(513)	(413)
Financial assets *			
Proceeds from disposal/redemptions/maturities – financial assets		15,800	13,905
Less: carrying amount of financial assets sold/redeemed/matured		(15,800)	(13,905)
Net gain/(loss) on disposal		–	–
NET GAIN/(LOSS) ON DISPOSAL OF ASSETS		(518)	(413)

Uralla Shire Council

Notes to the Financial Statements
for the year ended 30 June 2017

Note 6a. – Cash assets and Note 6b. – investments

\$ '000	Notes	2017	2017	2016	2016
		Actual Current	Actual Non-current	Actual Current	Actual Non-current
Cash and cash equivalents (Note 6a)					
Cash on hand and at bank		100	–	109	–
Cash-equivalent assets ¹					
– Deposits at call		4,682	–	1,741	–
– Short-term deposits		–	–	1,350	–
Total cash and cash equivalents		4,782	–	3,200	–
Investments (Note 6b)					
– Long term deposits		9,650	–	7,150	–
Total investments		9,650	–	7,150	–
TOTAL CASH ASSETS, CASH EQUIVALENTS AND INVESTMENTS		14,432	–	10,350	–

¹ Those investments where time to maturity (from date of purchase) is < 3 mths.

Cash, cash equivalents and investments were classified at year end in accordance with AASB 139 as follows:

Cash and cash equivalents					
a. 'At cost'		4,782	–	3,200	–
Investments					
b. 'Held to maturity'		9,650	–	7,150	–
Investments		9,650	–	7,150	–

Refer to Note 27. Fair value measurement for information regarding the fair value of investments held.

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 6c. Restricted cash, cash equivalents and investments – details

\$ '000	2017	2017	2016	2016
	Actual Current	Actual Non-current	Actual Current	Actual Non-current
Total cash, cash equivalents and investments	14,432	–	10,350	–
attributable to:				
External restrictions (refer below)	9,098	–	7,366	–
Internal restrictions (refer below)	3,165	–	2,338	–
Unrestricted	2,169	–	646	–
	14,432	–	10,350	–
2017	Opening	Transfers to	Transfers from	Closing
\$ '000	balance	restrictions	restrictions	balance
Details of restrictions				
External restrictions – included in liabilities				
Specific purpose unexpended loans – general (A)	619	–	–	619
McMaugh gardens resident bonds	1,651	438	–	2,089
External restrictions – included in liabilities	2,270	438	–	2,708
External restrictions – other				
Developer contributions – general (D)	491	21	–	512
Specific purpose unexpended grants (F)	1,075	803	–	1,878
Water supplies (G)	1,806	364	–	2,170
Sewerage services (G)	1,724	106	–	1,830
External restrictions – other	5,096	1,294	–	6,390
Total external restrictions	7,366	1,732	–	9,098
Internal restrictions				
Plant and vehicle replacement	659	174	–	833
Employees leave entitlement	539	475	–	1,014
Carry over works	636	362	–	998
Community services excess income	304	–	(304)	–
Strategic development	200	120	–	320
Total internal restrictions	2,338	1,131	(304)	3,165
TOTAL RESTRICTIONS	9,704	2,863	(304)	12,263

A Loan moneys which must be applied for the purposes for which the loans were raised.

D Development contributions which are not yet expended for the provision of services and amenities in accordance with contributions plans (refer Note 17).

F Grants which are not yet expended for the purposes for which the grants were obtained. (refer Note 1 (b))

G Water, sewerage, domestic waste management (DWM) and other special rates/levies/charges are externally restricted assets and must be applied for the purposes for which they were raised.

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 7. Receivables

\$ '000	Notes	2017		2016	
		Current	Non-current	Current	Non-current
Purpose					
Rates and annual charges		233	–	192	–
Interest and extra charges		36	–	58	–
User charges and fees		380	–	335	–
Private works		52	–	3	–
Accrued revenues					
– Interest on investments		126	–	50	–
– Other income accruals		8	–	553	–
Amounts due from other councils		50	–	101	–
Government grants and subsidies		79	–	70	–
Net GST receivable		25	–	(41)	–
Other debtors		16	–	78	–
Total		1,005	–	1,399	–
Less: provision for impairment					
Other debtors		(69)	–	(10)	–
Total provision for impairment – receivables		(69)	–	(10)	–
<u>TOTAL NET RECEIVABLES</u>		<u>936</u>	<u>–</u>	<u>1,389</u>	<u>–</u>
Externally restricted receivables					
Water supply					
– Rates and availability charges		29	–	32	–
– Other		233	–	311	–
Sewerage services					
– Rates and availability charges		39	–	30	–
– Other		5	–	7	–
Other					
– Unexpended grants		58	–	264	–
Total external restrictions		364	–	644	–
Internally restricted receivables					
Nil					
Unrestricted receivables		572	–	745	–
TOTAL NET RECEIVABLES		<u>936</u>	<u>–</u>	<u>1,389</u>	<u>–</u>

Notes on debtors above:

- (i) Rates and annual charges outstanding are secured against the property.
- (ii) Doubtful rates debtors are provided for where the value of the property is less than the debt outstanding.
An allowance for other doubtful debts is made when there is objective evidence that a receivable is impaired.
- (iii) Interest was charged on overdue rates and charges at 8.00% (2016 8.50%).
Generally all other receivables are non-interest bearing.
- (iv) Please refer to Note 15 for issues concerning credit risk and fair value disclosures.

Uralla Shire Council

Notes to the Financial Statements
for the year ended 30 June 2017

Note 8. Inventories and other assets

\$ '000	Notes	2017		2016	
		Current	Non-current	Current	Non-current
(a) Inventories					
(i) Inventories at cost					
Stores and materials		178	–	175	–
Total inventories at cost		178	–	175	–
(ii) Inventories at net realisable value (NRV)					
Nil					
<u>TOTAL INVENTORIES</u>		<u>178</u>	<u>–</u>	<u>175</u>	<u>–</u>
(b) Other assets					
Prepayments		75	–	52	–
<u>TOTAL OTHER ASSETS</u>		<u>75</u>	<u>–</u>	<u>52</u>	<u>–</u>

Externally restricted assets

There are no restrictions applicable to the above assets.

Other disclosures**Inventory write downs**

There were no amounts recognised as an expense relating to the write down of inventory balances held during the year.

Refer to Note 27. Fair value measurement for information regarding the fair value of other assets held.

Uralla Shire Council

Notes to the Financial Statements
for the year ended 30 June 2017

Note 9a. Infrastructure, property, plant and equipment

Asset class	as at 30/6/2016			Asset movements during the reporting period								as at 30/6/2017		
	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount	Additions renewals	Additions new assets	Carrying value of disposals	Depreciation expense	WIP transfers	Adjustments and transfers	Revaluation decrements to equity (ARR)	Revaluation increments to equity (ARR)	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount
\$ '000														
Capital work in progress	1,091	–	1,091	326	–	–	–	(1,024)	–	–	–	393	–	393
Plant and equipment	6,912	2,888	4,024	685	93	(181)	(532)	–	–	–	–	7,345	3,256	4,089
Office equipment	554	359	195	–	7	–	(91)	–	–	–	–	561	450	111
Furniture and fittings	1,058	541	517	83	17	(4)	(76)	–	–	–	–	1,153	616	537
Land:														
– Operational land	1,741	–	1,741	–	–	(5)	–	–	–	–	–	1,736	–	1,736
– Community land	3,532	–	3,532	–	–	–	–	–	–	–	–	3,532	–	3,532
Land improvements – non-depreciable	17	–	17	–	–	–	–	–	–	–	–	17	–	17
Infrastructure:														
– Buildings – non-specialised	23,820	6,925	16,895	–	194	–	(370)	12	–	–	–	24,026	7,295	16,731
– Other structures	1,285	741	544	–	23	–	(29)	–	–	–	–	1,308	770	538
– Sealed roads structure	99,814	25,246	74,568	475	23	(432)	(1,376)	561	374	–	–	100,471	26,278	74,193
– Unsealed roads	17,330	11,343	5,987	220	–	(51)	(550)	–	–	–	–	17,423	11,817	5,606
– Bridges	32,208	11,066	21,142	21	–	(22)	(323)	–	–	–	–	31,916	11,098	20,818
– Footpaths	1,732	226	1,506	15	44	–	(43)	–	–	–	–	1,791	269	1,522
– Bulk earthworks (non-depreciable)	75,897	–	75,897	887	–	(8)	–	384	(374)	–	–	76,786	–	76,786
– Stormwater drainage	2,479	542	1,937	–	–	–	(23)	–	–	–	–	2,479	565	1,914
– Water supply network	16,322	1,861	14,461	–	3	–	(246)	1	–	(305)	–	27,543	13,629	13,914
– Sewerage network	7,909	1,708	6,201	38	2	–	(203)	–	–	–	–	13,881	5,232	8,649
– Swimming pools	750	566	184	–	–	–	(14)	–	–	–	–	750	580	170
– Other open space/recreational assets	653	300	353	35	37	–	(39)	66	–	–	–	791	339	452
Other assets:														
– Heritage collections	90	–	90	–	–	–	–	–	–	–	–	90	–	90
– Other	51	22	29	–	33	–	(4)	–	–	–	–	84	26	58
Reinstatement, rehabilitation and restoration assets (refer Note 26):														
– Tip assets	787	181	606	–	–	–	(39)	–	–	–	–	787	220	567
TOTAL INFRASTRUCTURE, PROPERTY, PLANT AND EQUIP.	296,032	64,515	231,517	2,785	476	(703)	(3,958)	–	–	(305)	2,611	314,863	82,440	232,423

Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).

Refer to Note 27. Fair value measurement for information regarding the fair value of other infrastructure, property, plant and equipment.

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 9b. Externally restricted infrastructure, property, plant and equipment

\$ '000	Actual 2017			Actual 2016		
	Gross carrying amount	Accumulated depn. and impairment	Net carrying amount	Gross carrying amount	Accumulated depn. and impairment	Net carrying amount
Water supply						
Land						
– Operational land	295	–	295	295	–	295
Buildings	4,395	569	3,826	4,395	538	3,857
Infrastructure	27,544	13,629	13,915	16,323	1,861	14,462
Other assets	7	3	4	7	3	4
Total water supply	32,241	14,201	18,040	21,020	2,402	18,618
Sewerage services						
Land						
– Operational land	195	–	195	195	–	195
– Improvements non-depreciable	6	–	6	6	–	6
Buildings	104	8	96	104	8	96
Other structures	40	26	14	40	25	15
Infrastructure	13,880	5,232	8,648	7,909	1,708	6,201
Other assets	46	9	37	46	9	37
Total sewerage services	14,271	5,275	8,996	8,300	1,750	6,550
Domestic waste management						
Plant and equipment	523	257	266	432	226	206
Office equipment	2	2	–	2	1	1
Land						
– Operational land	203	–	203	203	–	203
Buildings	455	92	363	455	81	374
Other structures	225	176	49	225	170	55
Other assets	26	6	20	26	5	21
Total DWM	1,434	533	901	1,343	483	860
McMaugh Gardens aged care						
– Plant and equipment	42	20	22	42	16	26
– Office equipment	25	21	4	25	18	7
– Furniture and fittings	760	398	362	688	349	339
– Land (Council owned)	133	–	133	133	–	133
– Roads, parking and footpaths	38	6	32	38	5	33
– Buildings	6,036	1,787	4,249	6,008	1,685	4,323
– Other structures	161	54	107	137	46	91
Total other restrictions	7,195	2,286	4,909	7,071	2,119	4,952
TOTAL RESTRICTED I,PP&E	55,141	22,295	32,846	37,734	6,754	30,980

Note 9c. Infrastructure, property, plant and equipment – current year impairments

Council has recognised no impairment losses during the reporting period nor reversed any prior period losses.

Uralla Shire Council

Notes to the Financial Statements
for the year ended 30 June 2017

Note 10a. Payables, borrowings and provisions

\$ '000	Notes	2017		2016	
		Current	Non-current	Current	Non-current
Payables					
Goods and services – operating expenditure		334	–	395	–
Accrued expenses:					
– Borrowings		19	–	10	–
– Salaries and wages		229	–	182	–
– Other expenditure accruals		593	–	894	–
ATO – net GST payable		(10)	–	(2)	–
Retirement home contributions		2,350	–	1,921	–
Total payables		3,515	–	3,400	–
Income received in advance					
Payments received in advance		393	–	3	–
Total income received in advance		393	–	3	–
Borrowings					
Loans – secured ¹		213	2,633	202	2,845
Total borrowings		213	2,633	202	2,845
Provisions					
Employee benefits:					
Annual leave		708	–	670	–
Sick leave		74	–	75	–
Long service leave		1,549	32	1,509	86
Other leave		55	–	49	–
Sub-total – aggregate employee benefits		2,386	32	2,303	86
Asset remediation/restoration (future works)	26	–	882	–	857
Total provisions		2,386	914	2,303	943
TOTAL PAYABLES, BORROWINGS AND PROVISIONS		6,507	3,547	5,908	3,788
(i) Liabilities relating to restricted assets					
		2017		2016	
		Current	Non-current	Current	Non-current
Externally restricted assets					
Other		2,089	–	1,651	–
McMaugh Garden (interest bearing liabilities)		5	54	4	59
Liabilities relating to externally restricted assets		2,094	54	1,655	59
Internally restricted assets					
Nil					
Total liabilities relating to restricted assets		2,094	54	1,655	59
Total liabilities relating to unrestricted assets		4,413	3,493	4,253	3,729
TOTAL PAYABLES, BORROWINGS AND PROVISIONS		6,507	3,547	5,908	3,788

¹ Loans are secured over the general rating income of Council

Disclosures on liability interest rate risk exposures, fair value disclosures and security can be found in Note 15.

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 10a. Payables, borrowings and provisions (continued)

\$ '000	Actual 2017	Actual 2016
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(ii) Current liabilities not anticipated to be settled within the next twelve months

The following liabilities, even though classified as current, are not expected to be settled in the next 12 months.

Provisions – employees benefits	1,443	1,578
Retirement home contributions	1,187	1,183
	<u>2,630</u>	<u>2,761</u>

Note 10b. Description of and movements in provisions

Class of provision	2016		2017			
	Opening balance as at 1/7/16	Additional provisions	Decrease due to payments	Remeasurement effects due to discounting	Unused amounts reversed	Closing balance as at 30/6/17
Annual leave	670	439	(401)	–	–	708
Sick leave	75	(1)	–	–	–	74
Long service leave	1,595	54	(68)	–	–	1,581
Other leave	49	78	(72)	–	–	55
Asset remediation	857	25	–	–	–	882
TOTAL	3,246	595	(541)	–	–	3,300

- a. Employees leave entitlements and on-costs represents those benefits accrued and payable and an estimate of those that will become payable in the future as a result of past service.
- b. Asset remediation, reinstatement and restoration provisions represent the present value estimate of future costs Council will incur in order to remove, restore and remediate assets and/or activities as a result of past operations.

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 11. Statement of cash flows – additional information

\$ '000	Notes	Actual 2017	Actual 2016
(a) Reconciliation of cash assets			
Total cash and cash equivalent assets	6a	4,782	3,200
Less bank overdraft	10	–	–
Balance as per the Statement of Cash Flows		4,782	3,200
(b) Reconciliation of net operating result to cash provided from operating activities			
Net operating result from Income Statement		1,897	1,154
Adjust for non-cash items:			
Depreciation and amortisation		3,958	3,945
Net losses/(gains) on disposal of assets		518	413
Impairment losses/(prior period reversals) – financial investments		(6)	–
Unwinding of discount rates on reinstatement provisions		25	24
+/- Movement in operating assets and liabilities and other cash items:			
Decrease/(increase) in receivables		394	(62)
Increase/(decrease) in provision for doubtful debts		59	8
Decrease/(increase) in inventories		(3)	12
Decrease/(increase) in other assets		(23)	(33)
Increase/(decrease) in payables		(61)	(707)
Increase/(decrease) in accrued interest payable		9	(8)
Increase/(decrease) in other accrued expenses payable		(254)	496
Increase/(decrease) in other liabilities		370	(23)
Increase/(decrease) in employee leave entitlements		29	(81)
Net cash provided from/(used in) operating activities from the Statement of Cash Flows		6,912	5,138

Uralla Shire Council

Notes to the Financial Statements for the year ended 30 June 2017

Note 11. Statement of cash flows – additional information (continued)

\$ '000	Notes	Actual 2017	Actual 2016
(c) Non-cash investing and financing activities			
Nil			
(d) Financing arrangements			
(i) Unrestricted access was available at balance date to the following lines of credit:			
Bank overdraft facilities ⁽¹⁾		100	100
Credit cards/purchase cards		35	30
Total financing arrangements		135	130
Amounts utilised as at balance date:			
– Credit cards/purchase cards		7	13
Total financing arrangements utilised		7	13

1. The bank overdraft facility may be drawn at any time and may be terminated by the bank without notice.
Interest rates on overdrafts are interest rates on loans and other payables are disclosed in Note 15.

(ii) Secured loan liabilities

Loans are secured by a mortgage over future years rate revenue only.

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 12. Commitments for expenditure

\$ '000	Notes	Actual 2017	Actual 2016
(a) Capital commitments (exclusive of GST)			
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:			
Property, plant and equipment			
Bridges		741	–
Land		30	–
Bundarra Sewer Scheme		182	–
Total commitments		953	–
These expenditures are payable as follows:			
Within the next year		953	–
Total payable		953	–
Sources for funding of capital commitments:			
Unexpended grants		741	–
Externally restricted reserves		212	–
Total sources of funding		953	–

Details of capital commitments

Capital commitments relate to the construction of Munsies and Mihi bridges, construction of a new sewer system at Bundarra and the acquisition of land at Bundarra for the existing water treatment works.

(b) Finance lease commitments

Nil

(c) Operating lease commitments (non-cancellable)

a. Commitments under non-cancellable operating leases at the reporting date, but not recognised as liabilities are payable:

Within the next year	49	–
Later than one year and not later than 5 years	4	–
Later than 5 years	–	–
Total non-cancellable operating lease commitments	53	–

b. Non-cancellable operating leases include the following assets:

The operating lease in place is for business premises in Tamworth. The lease agreement does not impose any financial restrictions on Council regarding future debt.

Conditions relating to operating leases:

- All operating lease agreements are secured only against the leased asset.
- No lease agreements impose any financial restrictions on Council regarding future debt etc.

Uralla Shire Council

Notes to the Financial Statements
for the year ended 30 June 2017

Note 13a(i). Statement of performance measurement – indicators (consolidated)

\$ '000	Amounts 2017	Indicator 2017	Prior periods		Benchmark
			2016	2015	
Local government industry indicators – consolidated					
1. Operating performance ratio					
Total continuing operating revenue ⁽¹⁾ excluding capital grants and contributions less operating expenses	<u>2,399</u>	11.57%	-1.45%	-1.94%	>0.00%
Total continuing operating revenue ⁽¹⁾ excluding capital grants and contributions	<u>20,729</u>				
2. Own source operating revenue ratio					
Total continuing operating revenue ⁽¹⁾ excluding all grants and contributions	<u>14,792</u>	71.30%	68.24%	62.98%	>60.00%
Total continuing operating revenue ⁽¹⁾	<u>20,745</u>				
3. Unrestricted current ratio					
Current assets less all external restrictions ⁽²⁾	<u>6,159</u>	2.07x	1.48x	1.58x	>1.5x
Current liabilities less specific purpose liabilities ^(3, 4)	<u>2,970</u>				
4. Debt service cover ratio					
Operating result ⁽¹⁾ before capital excluding interest and depreciation/impairment/amortisation	<u>6,547</u>	16.74x	10.28x	14.21x	>2x
Principal repayments (Statement of Cash Flows) plus borrowing costs (Income Statement)	<u>391</u>				
5. Rates, annual charges, interest and extra charges outstanding percentage					
Rates, annual and extra charges outstanding	<u>269</u>	4.33%	4.20%	4.77%	< 5%
Rates, annual and extra charges collectible	<u>6,217</u>				Metro <10% Rural
6. Cash expense cover ratio					
Current year's cash and cash equivalents plus all term deposits	<u>14,432</u>	10.54	6.9 mths	7.3 mths	> 3 mths
Payments from cash flow of operating and financing activities	<u>1,369</u>	mths			

Notes

⁽¹⁾ Excludes fair value adjustments and reversal of revaluation decrements, net gain/(loss) on sale of assets and the net share of interests in joint ventures and associates.

⁽²⁾ Refer Notes 6-8 inclusive.

Also excludes any real estate and land for resale not expected to be sold in the next 12 months.

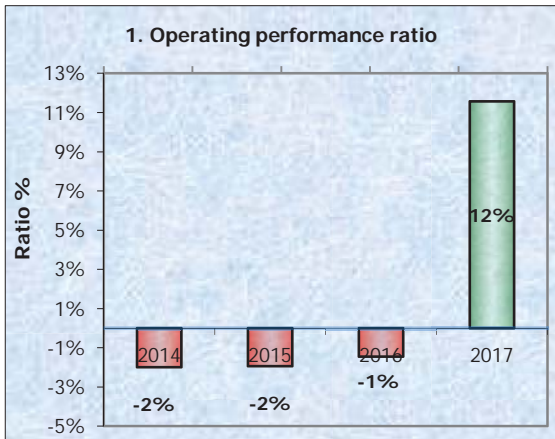
⁽³⁾ Refer to Note 10(a).

⁽⁴⁾ Refer to Note 10(a)(ii) – excludes all payables and provisions not expected to be paid in the next 12 months (incl. ELE).

Uralla Shire Council

Notes to the Financial Statements for the year ended 30 June 2017

Note 13a(ii). Local government industry indicators – graphs (consolidated)



Purpose of operating performance ratio

This ratio measures Council's achievement of containing operating expenditure within operating revenue.

Commentary on 2016/17 result

2016/17 ratio 11.57%

The improvement in operating performance is a reflection of strong management and restraint in the spending of council resources and also reflects the advance payment of FAGS for 2017-18.

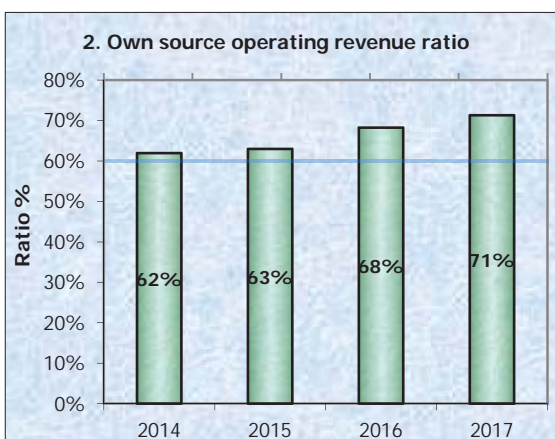
Benchmark: ——— Minimum $\geq 0.00\%$

Source for benchmark: Code of Accounting Practice and Financial Reporting #25



Ratio achieves benchmark

Ratio is outside benchmark



Purpose of own source operating revenue ratio

This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions.

Commentary on 2016/17 result

2016/17 ratio 71.30%

Council has maintained a ratio above the benchmark for the past five years reflecting less reliance on other government grants for continuing operations.

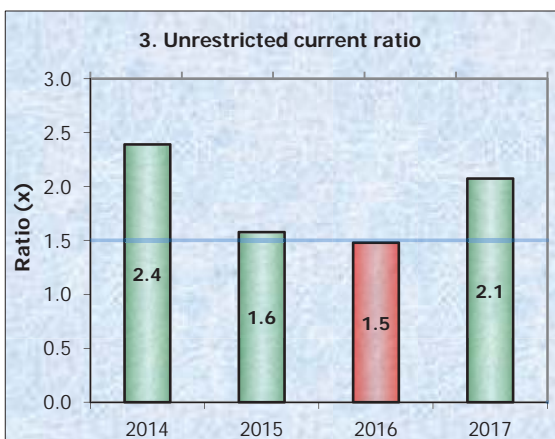
Benchmark: ——— Minimum $\geq 60.00\%$

Source for benchmark: Code of Accounting Practice and Financial Reporting #25



Ratio achieves benchmark

Ratio is outside benchmark



Purpose of unrestricted current ratio

To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council.

Commentary on 2016/17 result

2016/17 ratio 2.07x

This result reflects Council's ability to pay debts from reserves not restricted for other purposes. Council needs to continue to build these reserves to provide future fiscal flexibility.

Benchmark: ——— Minimum ≥ 1.50

Source for benchmark: Code of Accounting Practice and Financial Reporting #25



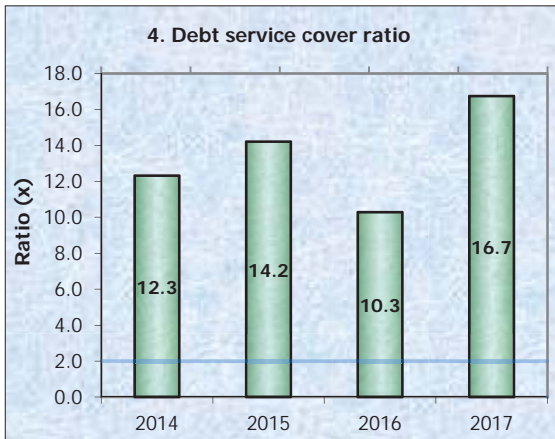
Ratio achieves benchmark

Ratio is outside benchmark

Uralla Shire Council

Notes to the Financial Statements for the year ended 30 June 2017

Note 13a(ii). Local government industry indicators – graphs (consolidated)



Purpose of debt service cover ratio

This ratio measures the availability of operating cash to service debt including interest, principal and lease payments

Commentary on 2016/17 result

2016/17 ratio 16.74x

The high ratios here reflect Council's decision to fund asset replacement, renewal and expansion without the need to borrow for these activities.

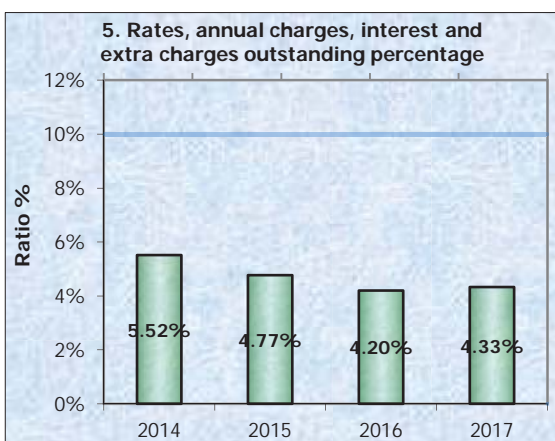
Benchmark: Minimum >=2.00

Source for benchmark: Code of Accounting Practice and Financial Reporting #25



Ratio achieves benchmark

Ratio is outside benchmark



Purpose of rates and annual charges outstanding ratio

To assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts.

Commentary on 2016/17 result

2016/17 ratio 4.33%

Close monitoring of outstanding rates has ensured Council remains within the boundaries of the benchmarking limits.

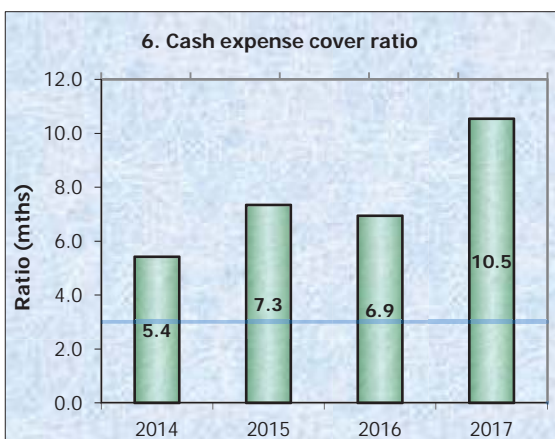
Benchmark: Maximum <10.00%

Source for Benchmark: Code of Accounting Practice and Financial Reporting #25



Ratio is within Benchmark

Ratio is outside Benchmark



Purpose of cash expense cover ratio

This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow.

Commentary on 2016/17 result

2016/17 ratio 10.54 mths

Council continues to maintain a strong position on cash held.

Benchmark: Minimum >=3.00

Source for benchmark: Code of Accounting Practice and Financial Reporting #25



Ratio achieves benchmark

Ratio is outside benchmark

Uralla Shire Council

Notes to the Financial Statements for the year ended 30 June 2017

Note 13b. Statement of performance measurement – indicators (by fund)

	General indicators ⁵		Water indicators		Sewer indicators		Benchmark
	2017	2016	2017	2016	2017	2016	
Local government industry indicators – by fund							
1. Operating performance ratio							
Total continuing operating revenue ⁽¹⁾ excluding capital grants and contributions	12.80%	-2.72%	0.89%	13.55%	-7.80%	7.96%	>0.00%
less operating expenses							
Total continuing operating revenue ⁽¹⁾ excluding capital grants and contributions							
2. Own source operating revenue ratio							
Total continuing operating revenue ⁽¹⁾ excluding capital grants and contributions	68.95%	65.58%	98.41%	98.43%	98.17%	97.82%	>60.00%
Total continuing operating revenue ⁽¹⁾							
3. Unrestricted current ratio							
Current assets less all external restrictions ⁽²⁾	2.07x	1.48x	No liabilities	No liabilities	No liabilities	No liabilities	> 1.5x
Current liabilities less specific purpose liabilities ^(3, 4)							

Notes

(1) - (4) Refer to Notes at Note 13a(i) above.

(5) General fund refers to all of Council's activities except for its water and sewer activities which are listed separately.

Uralla Shire Council

Notes to the Financial Statements for the year ended 30 June 2017

Note 13b. Statement of performance measurement – indicators (by fund) (continued)

	General indicators ⁵		Water indicators		Sewer indicators		Benchmark
	2017	2016	2017	2016	2017	2016	
\$ '000							
Local government industry indicators – by fund (continued)							
4. Debt service cover ratio							
Operating result ⁽¹⁾ before capital excluding interest and depreciation/impairment/amortisation	15.62x	8.48x	0.00x	0.00x	0.00x	0.00x	>2x
Principal repayments (Statement of Cash Flows) plus borrowing costs (Income Statement)							
5. Rates, annual charges, interest and extra charges outstanding percentage							
Rates, annual and extra charges outstanding	3.83%	3.77%	7.44%	7.80%	6.69%	5.29%	< 5% Metro <10% Rural
Rates, annual and extra charges collectible							
6. Cash expense cover ratio							
Current year's cash and cash equivalents plus all term deposits	8.23	4.86	36.07	32.69	43.92	53.05	> 3 months
Payments from cash flow of operating and financing activities	months	months	months	months	months	months	

Notes

(1) Refer to Notes at Note 13a(i) above.

(5) General fund refers to all of Council's activities except for its water and sewer activities which are listed separately.

Uralla Shire Council

Notes to the Financial Statements for the year ended 30 June 2017

Note 14. Investment properties

\$ '000

Council has not classified any land or buildings as 'investment properties'.

Note 15. Financial risk management

Risk management

Council's activities expose it to a variety of financial risks including **(1)** price risk, **(2)** credit risk, **(3)** liquidity risk and **(4)** interest rate risk.

The Council's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Council.

Council does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by Council's finance section under policies approved by the Council.

The fair value of Council's financial assets and financial liabilities approximates their carrying amount.

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 15. Financial risk management (continued)

\$ '000

Council's objective is to maximise its return on cash and investments whilst maintaining an adequate level of liquidity and preserving capital.

Council's finance area manages the cash and Investments portfolio with the assistance of independent advisors.

Council has an investment policy which complies with the *Local Government Act 1993* and Minister's investment order. This policy is regularly reviewed by Council and it's staff and an investment report is tabled before Council on a monthly basis setting out the portfolio breakup and its performance.

The risks associated with the investments held are:

- **Price risk** – the risk that the capital value of Investments may fluctuate due to changes in market prices, whether there changes are caused by factors specific to individual financial instruments or their issuers or are caused by factors affecting similar instruments traded in a market.
- **Interest rate risk** – the risk that movements in interest rates could affect returns and income.
- **Credit risk** – the risk that the investment counterparty will not complete their obligations particular to a financial instrument, resulting in a financial loss to Council – be it of a capital or income nature.

Council manages these risks (amongst other measures) by diversifying its portfolio and only purchasing investments with high credit ratings or capital guarantees.

Council also seeks advice from independent advisers before placing any funds in cash equivalents and investments.

(a) Market risk – price risk and interest rate risk

The following represents a summary of the sensitivity of Council's Income Statement and accumulated surplus (for the reporting period) due to a change in either the price of a financial asset or the interest rates applicable.

It is assumed that the change in interest rates would have been constant throughout the reporting period.

	Increase of values/rates		Decrease of values/rates	
	Profit	Equity	Profit	Equity
2017				
Possible impact of a 1% movement in interest rates	113	113	(113)	(113)
2016				
Possible impact of a 1% movement in interest rates	100	100	(100)	(100)

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 15. Financial risk management (continued)

\$ '000

(b) Credit risk

Council's major receivables comprise (i) rates and annual charges and (ii) user charges and fees.

The major risk associated with these receivables is credit risk – the risk that debts due and payable to Council may not be repaid in full.

Council manages this risk by monitoring outstanding debt and employing stringent debt recovery procedures. It also encourages ratepayers to pay their rates by the due date through incentives.

Credit risk on rates and annual charges is minimised by the ability of Council to secure a charge over the land relating to the debts – that is, the land can be sold to recover the debt. Council is also able to charge interest on overdue rates and annual charges at higher than market rates which further encourages the payment of debt.

There are no significant concentrations of credit risk, whether through exposure to individual customers, specific industry sectors and/or regions.

The level of outstanding receivables is reported to Council monthly and benchmarks are set and monitored for acceptable collection performance.

Council makes suitable provision for doubtful receivables as required and carries out credit checks on most non-rate debtors.

There are no material receivables that have been subjected to a re-negotiation of repayment terms.

A profile of Council's receivables credit risk at balance date follows:

	2017 Rates and annual charges	2017 Other receivables	2016 Rates and annual charges	2016 Other receivables
(i) Ageing of receivables – %				
Current (not yet overdue)	74%	66%	57%	82%
Overdue	26%	34%	43%	18%
	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>

(ii) Ageing of receivables – value

Rates and annual charges	Other receivables	2017 Rates and annual charges	2017 Other receivables	2016 Rates and annual charges	2016 Other receivables
Current	Current	174	520	110	990
< 1 year overdue	0 – 30 days overdue	15	–	58	3
1 – 2 years overdue	31 – 60 days overdue	27	–	24	1
2 – 5 years overdue	61 – 90 days overdue	17	–	–	–
> 5 years overdue	> 91 days overdue	–	252	–	213
		<u>233</u>	<u>772</u>	<u>192</u>	<u>1,207</u>

(iii) Movement in provision for impairment of receivables

	2017	2016
Balance at the beginning of the year	10	2
+ new provisions recognised during the year	60	8
– amounts provided for but recovered during the year	(1)	–
Balance at the end of the year	<u>69</u>	<u>10</u>

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 15. Financial risk management (continued)

\$ '000

(c) Liquidity risk

Payables and borrowings are both subject to liquidity risk – the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due.

Council manages this risk by monitoring its cash flow requirements and liquidity levels and maintaining an adequate cash buffer.

Payment terms can (in extenuating circumstances) also be extended and overdraft facilities utilised as required.

The contractual undiscounted cash outflows (ie. principal and interest) of Council's payables and borrowings are set out in the maturity table below:

\$ '000	Subject to no maturity	payable in:						Total cash outflows	Actual carrying values
		≤ 1 Year	1-2 Yrs	2-3 Yrs	3-4 Yrs	4-5 Yrs	> 5 Yrs		
2017									
Trade/other payables	2,350	1,165	–	–	–	–	–	3,515	3,515
Loans and advances	–	352	348	339	327	327	1,986	3,679	2,846
Total financial liabilities	2,350	1,517	348	339	327	327	1,986	7,194	6,361
2016									
Trade/other payables	1,921	1,479	–	–	–	–	–	3,400	3,400
Loans and advances	–	351	351	346	337	325	2,324	4,034	3,047
Total financial liabilities	1,921	1,830	351	346	337	325	2,324	7,434	6,447

Borrowings are also subject to interest rate risk – the risk that movements in interest rates could adversely affect funding costs and debt servicing requirements. Council manages this risk through the diversification of borrowing types, maturities and interest rate structures.

The following interest rates were applicable to Council's borrowings at balance date:

	2017		2016	
	Carrying value	Average interest rate	Carrying value	Average interest rate
Trade/other payables	3,515	0.00%	3,400	0.00%
Loans and advances – fixed interest rate	2,846	4.97%	3,047	5.11%
	6,361		6,447	

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 16. Material budget variations

\$ '000

Council's original financial budget for 16/17 was adopted by the Council on 27 June 2016.

While the Income Statement included in this General Purpose Financial Report must disclose the original budget adopted by Council, the *Local Government Act 1993* requires Council to review its financial budget on a quarterly basis, so that it is able to manage the various variations between actuals versus budget that invariably occur throughout the year.

This note sets out the details of **material variations** between Council's original budget and its actual results for the year as per the Income Statement – even though such variations may have been adjusted for during each quarterly budget review.

Note that for variations* of budget to actual :

Material variations represent those variances that amount to **10%** or more of the original budgeted figure.

F = Favourable budget variation, **U** = Unfavourable budget variation

\$ '000	2017 Budget	2017 Actual	2017 ----- Variance* -----		
REVENUES					
Rates and annual charges	6,077	5,938	(139)	(2%)	U
User charges and fees	4,946	4,890	(56)	(1%)	U
Interest and investment revenue	291	337	46	16%	F
Budget variations arose due to higher cash reserves being held throughout the year.					
Other revenues	615	756	141	23%	F
The major variations relate to entries recorded in 2017 to reverse prior year creditors and prior year purchases – see note 3(d).					
Operating grants and contributions	7,947	8,808	861	11%	F
The major variation here relates to the receipt in June 2017 of \$1,193,081 of FAGS for 2017-18.					
Capital grants and contributions	72	16	(56)	(78%)	U
The major variation in grants relates to a decrease in the amount of capital grants applied for and received compared to original budgeted capital grants.					

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 16. Material budget variations (continued)

\$ '000	2017 Budget	2017 Actual	2017 ----- Variance* -----		
EXPENSES					
Employee benefits and on-costs	10,202	8,975	1,227	12%	F
Actual employee costs were down due to the temporary non-replacement of staff who had resigned or retired and the non-appointment of new staff due to temporary shortages in the marketplace.					
Borrowing costs	152	190	(38)	(25%)	U
The major budget variation relates to actual tip remediation costs that were not included in the original budget.					
Materials and contracts	3,695	3,699	(4)	(0%)	U
Depreciation and amortisation	3,588	3,958	(370)	(10%)	U
The budgeted depreciation was initially calculated prior to updating depreciation rates following a review of the asset register in 2016.					
Other expenses	1,558	1,508	50	3%	F
Net losses from disposal of assets	–	518	(518)	0%	U
The actual losses this year relate to the write-off of realigned roads that were not in the original budget.					

Budget variations relating to Council's Cash Flow Statement include:

Cash flows from operating activities	4,341	6,912	2,571	59.2%	F
The major variations to budget relate to the advance receipt of 2017/18 FAGS grant, the collection of prior year debtors and the underspend on materials noted above.					
Cash flows from investing activities	(3,843)	(5,570)	(1,727)	44.9%	U
The major variation relates to the purchase of additional investment securities due to additional cash reserves.					
Cash flows from financing activities	(202)	240	442	(218.8%)	F
The major variation here relates to the additional retirement home contributions received during the year.					

Uralla Shire Council

Notes to the Financial Statements
for the year ended 30 June 2017

Note 17. Statement of developer contributions

\$ '000

Council recovers contributions, raises levies and enters into planning agreements on development works that are subject to a development consent issued by Council. All contributions must be spent/utilised for the specific purpose they were levied and any interest applicable to unspent funds must be attributed to remaining funds.

The following tables detail the receipt, interest and use of the above contributions and levies and the value of all remaining funds which are 'restricted' in their future use.

SUMMARY OF CONTRIBUTIONS AND LEVIES

PURPOSE	Opening balance	Contributions received during the year		Interest earned in year	Expenditure during year	Internal borrowing (to)/from	Held as restricted asset	Cumulative internal borrowings due/(payable)
		Cash	Non-cash					
Roads	362	7	-	10	-	-	379	-
Traffic facilities	15	-	-	1	-	-	16	-
Community facilities	69	-	-	2	-	-	71	-
Other	46	-	-	1	-	-	47	-
S94 contributions – under a plan	491	7	-	14	-	-	512	-
Total S94 revenue under plans	491	7	-	14	-	-	512	-
Total contributions	491	7	-	14	-	-	512	-

Uralla Shire Council

Notes to the Financial Statements
for the year ended 30 June 2017

Note 17. Statement of developer contributions (continued)

\$ '000

S94 CONTRIBUTIONS – UNDER A PLAN

CONTRIBUTION PLAN - RURAL INVERGOWRIE

PURPOSE	Opening balance	Contributions received during the year		Interest earned in year	Expenditure during year	Internal borrowing (to)/from	Held as restricted asset	Cumulative internal borrowings due/(payable)
		Cash	Non-cash					
Roads	73	-	-	2	-	-	75	-
Traffic facilities	15	-	-	1	-	-	16	-
Community facilities	69	-	-	2	-	-	71	-
Other	41	-	-	1	-	-	42	-
Total	197	-	-	6	-	-	203	-

CONTRIBUTION PLAN - RURAL

PURPOSE	Opening balance	Contributions received during the year		Interest earned in year	Expenditure during year	Internal borrowing (to)/from	Held as restricted asset	Cumulative internal borrowings due/(payable)
		Cash	Non-cash					
Other	5	-	-	-	-	-	5	-
Total	5	-	-	-	-	-	5	-

CONTRIBUTION PLAN - DCP ROAD MAINTENANCE ROYALTIES

PURPOSE	Opening balance	Contributions received during the year		Interest earned in year	Expenditure during year	Internal borrowing (to)/from	Held as restricted asset	Cumulative internal borrowings due/(payable)
		Cash	Non-cash					
Roads	289	7	-	8	-	-	304	-
Total	289	7	-	8	-	-	304	-

Uralla Shire Council

Notes to the Financial Statements for the year ended 30 June 2017

Note 18. Contingencies and other assets/liabilities not recognised

\$ '000

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position, but their knowledge and disclosure is considered relevant to the users of Council's financial report.

LIABILITIES NOT RECOGNISED:

1. Guarantees

(i) Defined benefit superannuation contribution plans

Council participates in an employer-sponsored defined benefit superannuation scheme, and makes contributions as determined by the superannuation scheme's trustees.

Member councils bear responsibility for ensuring there are sufficient funds available to pay out the required benefits as they fall due.

The schemes most recent full actuarial review indicated that the net assets of the scheme were not sufficient to meet the accrued benefits of the schemes defined benefit member category with member councils required to make significantly higher contributions in future years.

The Local Government Superannuation Scheme however is unable to provide Council with an accurate estimate of its share of the net deficit and accordingly Council has not recorded any net liability from its defined benefit scheme obligations in accordance with AASB 119.

Future contributions made to the defined benefit scheme to rectify the net deficit position will be recognised as an expense when they become payable – similar to the accounting for defined contributions plans.

(i) Defined benefit superannuation contribution plans (continued)

The Local Government Superannuation Scheme - Pool B (the Scheme) is a defined benefit plan that has been deemed to be a "multi-employer fund" for purposes of AASB119. Sufficient information under AASB119 is not available to account for the Scheme as a defined benefit plan, because the assets to the Scheme are pooled together for all employers.

Council is required to pay standard employer contributions and additional lump sum contributions to the Fund.

The standard employer contributions were determined using the new entrant rate method under which a contribution rate sufficient to fund the total benefits over the working life-time of a typical new entrant is calculated. The current standard employer contribution rate is 1.9 times employee contributions.

The additional lump sum contribution for each Pooled Employer is a share of the total additional contributions of \$40.0 million per annum from 1 July 2016 for 4 years to 30 June 2020, apportioned according to each employer's share of the accrued liabilities at 30 June 2016. Council's share of the deficit is 0.16%. These additional lump sum contributions are used to fund the deficit of assets to accrued liabilities as at 30 June '16.

The adequacy of contributions is assessed at each triennial investigation and monitored annually between triennials.

Each sponsoring employer is exposed to the actuarial risks associated with current and former employees of other sponsoring employers and hence shares in the associated gains and losses.

However, there is no relief under the Fund's trust deed for employers to walk away from their defined benefit obligations. Under limited circumstances, an employer

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 18. Contingencies and other assets/liabilities not recognised (continued)

\$ '000

(i) Defined benefit superannuation contribution plans (continued)

may withdraw from the plan when there are no active members, on full payment of outstanding additional contributions. There is no provision for allocation of any surplus which may be present at the date of withdrawal of the entity.

There are no specific provisions under the Fund's trust deed dealing with deficits or surplus on wind-up.

There is no provision for allocation of any surplus which may be present at the date of withdrawal of an employer.

The plan is a defined benefit plan.

The expected contributions to the Fund by Council for the next annual reporting period is \$184,465.88

The estimated employer reserves financial position for the Pooled Employers at 30 June 2017 is:

		<i>Coverage</i>
Assets	\$1,754.4 million	
Vested Benefits	\$1,775.9 million	98.8%

The key economic long term assumptions used to calculate the present value of accrued benefits are:

Investment return	6.5% p.a.
Salary inflation	3.5% p.a.
Increase in CPI	2.5% p.a.

Council's additional lump sum contributions per annum as a percentage of the total additional lump sum contributions for all Pooled Employers provides an indication of the level of participation of Council compared with other employers in the Pooled Employer sub-group.

(ii) Statewide Limited

Council is a member of Statewide Mutual, a mutual pool scheme providing liability insurance to local government.

Membership includes the potential to share in either the net assets or liabilities of the fund depending on its past performance. Council's share of the net assets or liabilities reflects Council's contributions to the pool and the result of insurance claims within each of the fund years.

The future realisation and finalisation of claims incurred but not reported to 30/6 this year may result in future liabilities or benefits as a result of past events that Council will be required to fund or share in respectively.

(iii) StateCover Limited

Council is a member of StateCover Mutual Limited and holds a partly paid share in the entity.

StateCover is a company providing workers compensation insurance cover to the NSW local government industry and specifically Council.

Council has a contingent liability to contribute further equity in the event of the erosion of the company's capital base as a result of the company's past performance and/or claims experience or as a result of any increased prudential requirements from APRA.

These future equity contributions would be required to maintain the company's minimum level of net assets in accordance with its licence requirements.

(iv) Other guarantees

Council has provided no other guarantees other than those listed above.

Uralla Shire Council

Notes to the Financial Statements for the year ended 30 June 2017

Note 18. Contingencies and other assets/liabilities not recognised (continued)

\$ '000

LIABILITIES NOT RECOGNISED (continued):

2. Other liabilities

(i) Third party claims

The Council is involved from time to time in various claims incidental to the ordinary course of business including claims for damages relating to its services.

Council believes that it is appropriately covered for all claims through its insurance coverage and does not expect any material liabilities to eventuate.

(ii) S94 plans

Council levies section 94/94A contributions upon various development across the Council area through the required contributions plans.

As part of these plans, Council has received funds for which it will be required to expend the monies in accordance with those plans.

As well, these plans indicate proposed future expenditure to be undertaken by Council, which will be funded by making levies and receipting funds in future years or where a shortfall exists by the use of Council's general funds.

These future expenses do not yet qualify as liabilities as of the reporting date, but represent Council's intention to spend funds in the manner and timing set out in those plans.

(iii) Potential land acquisitions due to planning restrictions imposed by Council

Council has classified a number of privately owned land parcels as local open space or bushland.

(iii) Potential land acquisitions due to planning restrictions imposed by Council (continued)

As a result, where notified in writing by the various owners, Council will be required to purchase these land parcels.

At reporting date, reliable estimates as to the value of any potential liability (and subsequent land asset) from such potential acquisitions has not been possible.

ASSETS NOT RECOGNISED:

(i) Land under roads

As permitted under AASB 1051, Council has elected not to bring to account land under roads that it owned or controlled up to and including 30/6/08.

(ii) Infringement notices/fines

Fines and penalty income, the result of Council issuing infringement notices is followed up and collected by the Infringement Processing Bureau.

Council's revenue recognition policy for such income is to account for it as revenue on receipt.

Accordingly, at year end, there is a potential asset due to Council representing issued but unpaid infringement notices.

Due to the limited information available on the status, value and duration of outstanding notices, Council is unable to determine the value of outstanding income.

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 18. Contingencies and other assets/liabilities not recognised (continued)

\$ '000

ASSETS NOT RECOGNISED (continued):

(iii) CENTRAL NORTHERN LIBRARIES

The Uralla Shire Council is a member of the Central Northern Libraries Group.

This group operates under the Central Northern Library Regional Library Agreement renewed from 1 July 2010, administered by the Tamworth Regional Council on behalf of the six members.

From 1 July 2012, the Gwydir Shire Council has been admitted as a member of the Central Northern Regional Libraries. The Gwydir Shire Council will not be entitled to share in reserves which existed at 30 June 2012 (Clause 2 of the Variation of Central Northern Regional Library Regional Library Agreement 2012).

Clause 7.1 of the Agreement states
"Tamworth Regional Council shall own the assets acquired from Central Northern Regional Library's budget subject to the 'reimbursement rights' held by each of the Delegating Councils as provided by this clause."

Clause 7.3 states
"Upon the termination of this agreement, a proportion of the assets identified in the asset register shall be distributed to the Delegating Councils. The method for determining the asset distribution to each Delegating Council is specified in Schedule 4 of this Agreement."

Schedule 4 determines that the distribution of the net assets shall be apportioned in the ratio of the contributions made in the three preceding years or the current life of the existing agreement.

(iii) CENTRAL NORTHERN LIBRARIES (continued)

The net assets of the Central Northern Regional Library at 30 June 2017 were not available.

The net assets of the Central Northern Regional Library at 30 June 2016 were \$1,205,090 with a Surplus from Ordinary Activities of \$30,531 for the 2015/2016 year.

The percentage of contribution and share of net assets for the Uralla Shire Council is 7.2%.

(iv) RURAL FIRE FIGHTING ASSETS

Council has title to, and is the registered owner of vehicles including category 1 and 2 rural fire appliances and associated rural fire fighting equipment.

These assets are under the control of the Rural Fire Services to enable that authority to provide the bushfire protection defences set out in their Service Level Agreement with Council, and accordingly have been recognised in these reports as assets (Significant Accounting Policy (k) – Note 1).

In accordance with normal Rural Fire Service funding arrangements, Council continues to contribute to the costs of maintenance of this equipment.

Note 19. Interests in other entities

Council has no interest in any controlled entities, joint arrangements or associates.

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 20. Retained earnings, revaluation reserves, changes in accounting policies, changes in accounting estimates and errors

\$ '000	Notes	Actual 2017	Actual 2016
(a) Retained earnings			
Movements in retained earnings were as follows:			
Balance at beginning of year (from previous years audited accounts)		69,168	68,014
a. Net operating result for the year		1,897	1,154
Balance at end of the reporting period		71,065	69,168
(b) Revaluation reserves			
(i) Reserves are represented by:			
– Infrastructure, property, plant and equipment revaluation reserve		166,925	164,619
Total		166,925	164,619
(ii) Reconciliation of movements in reserves:			
Infrastructure, property, plant and equipment revaluation reserve			
– Opening balance		164,619	160,798
– Revaluations for the year	9(a)	2,306	3,821
– Balance at end of year		166,925	164,619
TOTAL VALUE OF RESERVES		166,925	164,619

(iii) Nature and purpose of reserves**Infrastructure, property, plant and equipment revaluation reserve**

– The infrastructure, property, plant and equipment revaluation reserve is used to record increments/decrements of non-current asset values due to their revaluation.

(c) Correction of error/s relating to a previous reporting period

Council made no correction of errors during the current reporting period.

(d) Voluntary changes in accounting policies

Council made no voluntary changes in any accounting policies during the year.

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 21. Financial result and financial position by fund

Income Statement by fund \$ '000	Actual 2017	Actual 2017	Actual 2017
<u>Continuing operations</u>	Water	Sewer	General¹
Income from continuing operations			
Rates and annual charges	390	583	4,965
User charges and fees	536	10	4,344
Interest and investment revenue	64	49	224
Other revenues	2	–	754
Grants and contributions provided for operating purposes	16	12	8,780
Grants and contributions provided for capital purposes	–	–	16
Other income			
Net gains from disposal of assets	–	–	–
Total income from continuing operations	1,008	654	19,083
Expenses from continuing operations			
Employee benefits and on-costs	430	278	8,267
Borrowing costs	–	–	190
Materials and contracts	288	213	3,198
Depreciation and amortisation	277	206	3,475
Impairment	–	–	–
Other expenses	4	8	1,496
Net losses from the disposal of assets	–	–	518
Total expenses from continuing operations	999	705	17,144
Operating result from continuing operations	9	(51)	1,939
<u>Discontinued operations</u>			
Net profit/(loss) from discontinued operations	–	–	–
Net operating result for the year	9	(51)	1,939
Net operating result attributable to each council fund	9	(51)	1,939
Net operating result attributable to non-controlling interests	–	–	–
Net operating result for the year before grants and contributions provided for capital purposes	9	(51)	1,923

¹ General fund refers to all Council's activities other than Water and Sewer.

NB. All amounts disclosed above are gross – that is, they include internal charges and recoveries made between the funds.

Uralla Shire Council

Notes to the Financial Statements

as at 30 June 2017

Note 21. Financial result and financial position by fund (continued)

Statement of Financial Position by fund \$ '000	Actual 2017	Actual 2017	Actual 2017
ASSETS	Water	Sewer	General¹
Current assets			
Cash and cash equivalents	2,170	1,830	782
Investments	–	–	9,650
Receivables	262	44	630
Inventories	–	–	178
Other	–	–	75
Total current assets	2,432	1,874	11,315
Non-current assets			
Investments	–	–	–
Receivables	–	–	–
Inventories	–	–	–
Infrastructure, property, plant and equipment	18,040	8,996	205,387
Investments accounted for using the equity method	–	–	–
Investment property	–	–	–
Intangible assets	–	–	–
Total non-current assets	18,040	8,996	205,387
TOTAL ASSETS	20,472	10,870	216,702
LIABILITIES			
Current liabilities			
Payables	–	–	3,515
Income received in advance	–	–	393
Borrowings	–	–	213
Provisions	–	–	2,386
Total current liabilities	–	–	6,507
Non-current liabilities			
Payables	–	–	–
Borrowings	–	–	2,633
Provisions	–	–	914
Total non-current liabilities	–	–	3,547
TOTAL LIABILITIES	–	–	10,054
Net assets	20,472	10,870	206,648
EQUITY			
Retained earnings	8,850	5,336	56,879
Revaluation reserves	11,622	5,534	149,769
Total equity	20,472	10,870	206,648

¹ General Fund refers to all Council's activities other than Water and Sewer.

NB. All amounts disclosed above are gross – that is, they include internal receivables and payables between the funds.

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 22. 'Held for sale' non-current assets and disposal groups

\$ '000

Council did not classify any non-current assets or disposal groups as 'held for sale'.

Note 23. Events occurring after the reporting date

Events that occur between the end of the reporting period (30 June 2017) and the date when the financial statements are 'authorised for issue' have been taken into account in preparing these statements.

Council has adopted the date of receipt of the Auditors' Report as the applicable 'authorised for issue' date relating to these General Purpose Financial Statements.

Accordingly, the 'authorised for issue' date is 30/10/17.

Events that occur after the reporting period represent one of two types:

(i) Events that provide evidence of conditions that existed at the reporting period

These financial statements (and the figures therein) incorporate all 'adjusting events' that provided evidence of conditions that existed at 30 June 2017.

(ii) Events that provide evidence of conditions that arose after the reporting period

These financial statements (and figures therein) do not incorporate any 'non-adjusting events' that have occurred after 30 June 2017 and which are only indicative of conditions that arose after 30 June 2017.

Council is unaware of any material or significant 'non-adjusting events' that should be disclosed.

Note 24. Discontinued operations

Council has not classified any of its operations as 'discontinued'.

Note 25. Intangible assets

Intangible assets represent identifiable non-monetary assets without physical substance.

Council is unaware of any control over intangible assets that warrant recognition in the financial statements, including either internally generated and developed assets or purchased assets.

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 26. Reinstatement, rehabilitation and restoration liabilities

\$ '000

Council has legal/public obligations to make restore, rehabilitate and reinstate the following assets/operations:

Asset/operation	Estimated year of restoration	NPV of provision	
		2017	2016
Landfill remediation	2029	882	857
Balance at end of the reporting period	10(a)	882	857

Under AASB 116 – Property, Plant and Equipment, where the use of an asset results in the obligation to dismantle or remove the asset and restore the site on which the asset stands, an estimate of such costs is required to be included in the cost of the asset.

An equivalent liability must be recognised under AASB 137 – Provisions, Contingent Liabilities and Contingent Assets.

The provision has been calculated by determining the present value of the future expenditures expected to be incurred. The discount rate used is the risk free borrowing rate applicable to Council.

Specific uncertainties relating to the final costs and the assumptions made in determining the amounts of provisions include:

In November 2013 Council received an independent assessment of Uralla Landfill (Logicus Environmental Management) as at 30 June 2013. Lifespan estimates of 45 years proved to be incorrect with the study revealing that the landfill will be full by 2029 if the landfill continues to operate in the same way. The lifespan is therefore revised to 17 years. Council is currently reviewing its compaction options to extend life expectancy. The report estimated cover cost provision is \$783,918 at 30 June 2013 under current operating processes.

Reconciliation of movement in provision for year:

Balance at beginning of year	857	833
Amounts capitalised to new or existing assets:		
Amortisation of discount (expensed to borrowing costs)	25	24
Total – reinstatement, rehabilitation and restoration provision	882	857

Amount of expected reimbursements

Of the above provisions for reinstatement, rehabilitation and restoration works, those applicable to garbage services and waste management are able to be funded through future charges incorporated within Council's annual domestic waste management charge.

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 27. Fair value measurement

\$ '000

The Council measures the following asset and liability classes at fair value on a recurring basis:

– Infrastructure, property, plant and equipment

The fair value of assets and liabilities must be estimated in accordance with various accounting standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a 'level' in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

(1) The following table presents all assets and liabilities that have been measured and recognised at fair values:

2017	Date of latest valuation	Fair value measurement hierarchy			Total
		Level 1 Quoted prices in active mkts	Level 2 Significant observable inputs	Level 3 Significant unobservable inputs	
Recurring fair value measurements					
Infrastructure, property, plant and equipment					
Plant and equipment	30/06/17	–	–	4,089	4,089
Office equipment	30/06/17	–	–	111	111
Furniture and fittings	30/06/17	–	–	537	537
Operational land	30/06/16	–	–	1,736	1,736
Community land	30/06/16	–	–	3,532	3,532
Land improvements – non-depreciable	30/06/14	–	–	17	17
Buildings – non-specialised	30/06/14	–	–	16,731	16,731
Other structures	30/06/14	–	–	604	604
Sealed road structure	30/06/15	–	–	74,193	74,193
Unsealed roads	30/06/15	–	–	5,606	5,606
Bridges	30/06/15	–	–	20,818	20,818
Footpaths	30/06/15	–	–	1,522	1,522
Bulk earthworks	30/06/15	–	–	76,786	76,786
Stormwater drainage	30/06/15	–	–	1,914	1,914
Water supply network	30/06/17	–	–	13,914	13,914
Sewerage network	30/06/17	–	–	8,649	8,649
Heritage collection	30/06/14	–	–	90	90
Other assets	30/06/14	–	–	58	58
Tip assets	30/06/14	–	–	567	567
Other open space / recreational assets	30/06/14	–	–	386	386
Swimming pools	30/06/14	–	–	170	170
Total infrastructure, property, plant and equipment		–	–	232,030	232,030

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 27. Fair value measurement (continued)

\$ '000

(1) The following table presents all assets and liabilities that have been measured and recognised at fair values: (continued)

2016	Fair value measurement hierarchy			Total
	Level 1 Quoted prices in active mkts	Level 2 Significant observable inputs	Level 3 Significant unobservable inputs	
Recurring fair value measurements				
Infrastructure, property, plant and equipment				
Plant and equipment	–	–	4,024	4,024
Office equipment	–	–	195	195
Furniture and fittings	–	–	517	517
Operational land	–	–	1,741	1,741
Community land	–	–	3,532	3,532
Land improvements – non-depreciable	–	–	17	17
Buildings – non-specialised	–	–	16,895	16,895
Other structures	–	–	544	544
Sealed road structure	–	–	74,568	74,568
Unsealed roads	–	–	5,987	5,987
Bridges	–	–	21,142	21,142
Footpaths	–	–	1,506	1,506
Bulk earthworks	–	–	75,897	75,897
Stormwater drainage	–	–	1,937	1,937
Water supply network	–	–	14,461	14,461
Sewerage network	–	–	6,201	6,201
Heritage collection	–	–	90	90
Other assets	–	–	29	29
Tip assets	–	–	606	606
Other open space / recreational assets	–	–	353	353
Swimming pools	–	–	184	184
Total infrastructure, property, plant and equipment	–	–	230,426	230,426

(2) Transfers between level 1 and level 2 fair value hierarchies

During the year, there were no transfers between level 1 and level 2 fair value hierarchies for recurring fair value measurements.

Uralla Shire Council

Notes to the Financial Statements for the year ended 30 June 2017

Note 27. Fair value measurement (continued)

\$ '000

(3) Valuation techniques used to derive level 2 and level 3 fair values

Where Council is unable to derive fair valuations using quoted market prices of identical assets (ie. level 1 inputs) Council instead utilises a spread of both observable inputs (level 2 inputs) and unobservable inputs (level 3 inputs).

The fair valuation techniques Council has employed while utilising level 2 and level 3 inputs are as follows:

Infrastructure, property, plant and equipment (IPP&E)

Councils Plant & Equipment, Furniture and Fittings incorporates:

Major Plant - trucks, tractors, graders, rollers and excavators

Fleet Vehicles - cars, vans, utes etc.

Minor Plant - chainsaw, brush cutters, mowers, concrete mixers.

Furniture and Fittings - desks, chairs, display system.

Office Equipment - computers, monitors, projectors, laptops

Plant equipment, office equipment and furniture & fittings are valued at cost but are disclosed at fair value in the notes. The carrying amount reflects the fair value of the asset due to the nature of the items as shown above

The unobservable Level 3 inputs used include:

Pattern of Consumption

Useful Life

Asset Condition

Residual Value

Gross Replacement Cost

There has been no change to the valuation process during the reporting period.

Land - Operational Land

Council's "Operational" land by definition has no special restriction other than those that may apply to any parcel of land. Fair value for operational land is obtained from an external valuer every 5 years.

Last valuation was conducted in 2013 using Level 3 Inputs

Generally, fair value is the most advantageous price reasonably obtained by the seller and the most advantageous price reasonably obtained by buyer. This is not necessarily the market selling price of the asset rather, the maximum value that Council would rationally pay to acquire the asset, taking into account quoted market price in an active and liquid market, current market price of similar asset, cost of replacing an asset.

Criteria for this include: Land description and dimensions, planning and other constraints on development and the potential for alternative use (Valued by Martin Burns, Liquid Pacific Pty Ltd 2012/2013).

The unobservable Level 3 inputs used include:

Rates per Square Metre

Description of Land

The 'Market Approach' is used to value operational land. There has been no change to the valuation process during the reporting period.

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 27. Fair value measurement (continued)

\$ '000

(3) Valuation techniques used to derive level 2 and level 3 fair values (continued)

Infrastructure, property, plant and equipment (IPP&E) (continued)

Land Improvements

Land Improvement are repairs to the dam located at The Glen on New England Highway and a small piece of land at the Sewerage Works. Values are determined based on actual cost of construction and maintenance.

Any infrastructure constructed on improved land is separately valued.

Council carries fair value of land reserves using Level 3 Inputs

The unobservable Level 3 inputs used include:

- Useful Life
- Asset Condition
- Asset Condition

The cost approach is used to value the land improvements. There has been no change to the valuation process during the reporting period.

Land - Community Land

Council's "Community" Land (including owned by Council, The Crown and various other Government Agencies that is managed by Council) by definition is land intended for public access and use or where other restrictions applying to the land create some obligation to maintain public access (such as a trust deed or dedication under section 94 of the EPA Act 1979). This gives rise to the restriction in the Act, intended to preserve the qualities of the land. Community land is valued at Valuer General unimproved capital value (UCV) which takes into account highest and best use values. This land was revalued in 2016.

Community Land:

- Cannot be sold
- Cannot be leased, licensed, or any other estate granted over the land for more than 21 years
- Must have a plan for management of it.

Buildings - Non Specialised

Council buildings includes Libraries, Public Amenities, Sporting Club, Kiosks and Amenities, Depot Building and Workshops, McMaugh's Aged Care Centre, Community Centre, Visitor Information Centre, Pre School, SES Shelter and others. Council carries fair value buildings using level 3 inputs. Valuations were carried out by external valuers - Liquid Pacific Holdings Pty Ltd in 2013 using the cost approach. This approach estimates the replacement cost for each building by componentising the building into significant parts with different useful life and taking into account a range of factors.

Buildings are valued by applying a unit rate to a structure or a square metre rate to a building, based on its current replacement cost. These rates are derived from substantial analysis of construction costs by Council's valuer (Valued by Martin Burns, Liquid Pacific Pty Ltd 2012/2013). Each building is assigned a residual value. Further improvements could be achieved by componentising buildings.

The unobservable Level 3 inputs used include:

- | | |
|------------------------|-------------------------|
| Pattern of Consumption | Future Economic Benefit |
| Useful Life | Residual Value |
| Asset Condition | Remaining useful life |

The cost approach is used to value the Buildings. There has been no change to the valuation process during the reporting period.

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 27. Fair value measurement (continued)

\$ '000

(3) Valuation techniques used to derive level 2 and level 3 fair values (continued)

Infrastructure, property, plant and equipment (IPP&E) (continued)

Infrastructure - Roads

This asset class comprises the Road Carriageway, Bus Shelter, Car Parks, Guardrails, Kerb and Gutter, Suburb Markers, and Traffic Facilities.

The road carriageway is defined as the trafficable portion of a road, between but not including the kerb and gutter and would include any paved markers parking places along roadside.

Council's Asset Management System include condition assessment data for a 5 year cycle on sealed roads and routine inspections of unsealed roads. An asset condition assessment was carried out by council staff during 2015.

To determine the unit cost of seals, Council has researched actual costs for a range of sealing works on different road types carried out in 2013/14 and 2014/15. These costs were then averaged on a per square metre basis. The average costs were then indexed by 3% per annum in order to estimate current unit rates. For the costs of both sealed and unsealed pavement works, separate estimates have been prepared from first principles using actual 2015 plant and labour rates and applying appropriate contingency factors. The rates were calculated on a volume basis by taking into account the pavement thickness and then compared to recently completed works as a final check. Roads are componentised into road pavement and road seal assets, with pavements split into sealed and Council fair values road infrastructure assets using Level 3 inputs at a component level.

The Cost Approach is used to value roads by componentising the assets into significant parts and then rolling up these component values to provide an overall road valuation (for each road segment) within Council Asset System.

The unobservable Level 3 inputs used include:

Pattern of Consumption	Asset Condition	Remaining useful life
Useful Life and Residual Value	Gross Replacement Cost	

The cost approach is used to value the Roads (Sealed and Unsealed). There has been no change in valuation technique from prior year

Infrastructure- Footpaths

A footpath is defined as all footways (including those shared with a cycleway) sealed or non-sealed. Council has specification for dimensions of cycleway and pathways. A full assessment was conducted in 2015 by council staff. These inspections were carried out to comply with insurance protocols and to provide data for the revaluation that occurred this year. Current replacement costs are based on recent works in King and Bridge Streets, Uralla and Bendemeer Street, Bundarra.

Councils fair values, footpaths, (non componentised) using Level 3 inputs

Pattern of Consumption
Useful Life
Asset Condition
Future Economic Benefit
Remaining useful life

The cost approach is used to value the Footpaths. There has been no change to the valuation process during the reporting period.

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 27. Fair value measurement (continued)

\$ '000

(3) Valuation techniques used to derive level 2 and level 3 fair values (continued)

Infrastructure, property, plant and equipment (IPP&E) (continued)

Infrastructure - Stormwater Drainage

Council's Drainage Assets comprises pits, culverts, open channels, headwalls and various type of water quality devices used to collect, store and remove stormwater. The 'Cost Approach' estimated the replacement cost for each asset by componentising the assets into significant parts with different useful lives and taking into account a range of factors. Council has adopted useful life of between 75 and 125 years for its stormwater drainage assets.

Condition assessment for all stormwater drainage was carried out in 2015, additionally physical inspection of one of council's major lines in Plane Avenue, Uralla was carried out in 2015 by the Bridge/Culvert work gang. All systems have been assessed as being satisfactory or better. Council carries fair value drainage assets (non-componentised) using Level 3 inputs.

The unobservable Level 3 inputs used include:

- Pattern of Consumption
- Useful Life and Residual Value
- Asset Condition
- Gross Replacement Cost
- Remaining useful life

The cost approach is used to value the Stormwater Drainage. There has been no change in valuation technique from prior year.

Infrastructure-Sewerage Network

Council's Sewerage Network consist of Sewer pipes, pump stations, treatment plant, telemetry system, manholes. Council carries fair values Sewerage Network Assets (non - componentised) using Level 3 inputs.

Current replacement costs for sewer assets have been derived by utilizing Rawlinson Rates and NSW Office of Water Revenue rates, unit costs and lump sums. Council engaged a highly qualified and experienced engineer to undertake a revaluation of its sewer assets in 2017. 100% of above ground infrastructure was inspected. Council identifies 10 critical mains section each year for inspection; selection is based on the log of overflows, leakages or complaints. Data limitations therefore exist based upon sampling of inspections, lack of historical maintenance and complaint data. All asset components were assigned a residual value, useful life and remaining useful life, and were conditioned rated at time of valuation, with the condition rating determining the remaining useful life. A physical inspection of ground level assets was conducted and photographic evidence, including use of video, was collected of manholes and mains to support condition assessments.

The unobservable Level 3 inputs used include:

- Useful Life
- Asset Condition
- Future Economic Benefit
- Remaining useful life

The cost approach is used to value the Sewerage Network. There has been no change to the valuation process during the reporting period.

Uralla Shire Council

Notes to the Financial Statements for the year ended 30 June 2017

Note 27. Fair value measurement (continued)

\$ '000

(3) Valuation techniques used to derive level 2 and level 3 fair values (continued)

Infrastructure, property, plant and equipment (IPP&E) (continued)

Other Assets

Council's other assets comprise of Heritage Collections - Thunderbolts Painting and other miscellaneous assets. A valuation of the collection of Thunderbolts paintings was undertaken by A.N.G Art Consulting in August 2011 providing a reasonable estimate of the replacement value of each work based on current market prices for similar works by the same artist. Other infrastructure assets were revalued during 2016 including the swimming pool which has now been recognised separately in note 9a. Council carries fair values of other assets using level 3 inputs.

The unobservable Level 3 inputs used include:

- Pattern of Consumption
- Useful Life and Residual Value
- Asset Condition
- Gross Replacement Cost
- Remaining useful life

The cost approach is used to value the Other Assets. There has been no change in valuation technique from prior year.

Landfills Assets - Reinstatement, Rehabilitation and Restoration Liabilities

See note 26 for details of Uralla Landfill asset.

Values are estimates of rehabilitation costs, and these included capping of landfill, revegetation, safety fencing and other associated restoration works. The forecast increase in cost of remediation of landfill have been based on independent assessment.

Unobservable Level 3 inputs include:

- Unit rates
- Useful Life
- Asset Condition - dimensions and specifications
- Future Economic Benefit

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 27. Fair value measurement (continued)

\$ '000

(3) Valuation techniques used to derive level 2 and level 3 fair values (continued)

Infrastructure, property, plant and equipment (IPP&E) (continued)

Infrastructure- Bridges

Council has 50 bridges/major culverts on local roads and 30 bridges/major culverts on regional roads. Of these, only two bridges are timber and these are both due for replacement in 2017/18:

Local:

Enmore Road - Salisbury Waters Bridge

Gostwyck Road - Munsies Bridge

The two timber bridges have been inspected by LGES Pty Ltd in 2012/2013. All identified repair works have been carried out. The biannual inspection may be carried out in Sept 2017. An annual pest control program is also in place. All Council non-timber bridges are inspected by Council's qualified inspectors on a biannual program next due in 2017/2018. The replacement costs have been upgraded utilising unit costs from the replacement of the superstructure of Torryburn Low Level bridge in 2013/2014, Purlieu Bridge in 2012/2013 and the new construction recently completed at Emu Crossing & Abington Bridges. No bridges have weight limits in place.

Bridges are componentised into bridges and major culverts, and culverts and drainage assets include both pits and pipes. All asset components are assigned residual values at the time of valuation conducted by AST roads assessment in 2014.

The unobservable Level 3 inputs used include:

Pattern of Consumption

Useful Life and Residual Value

The cost approach is used to value the Bridges. There has been no change in valuation technique from previous years.

Infrastructure- Bulk Earthworks

Council Bulk Earthworks consists of cuttings, fill and levelling of earth and rocks.

Last valuation conducted by council staff.

Currently using unit rate estimated from first principles using current internal rates.

The unobservable Level 3 inputs used include Unit Rates & Asset Condition.

The cost approach is used to value the Bulk Earthworks. There has been no change in valuation technique from prior years.

Uralla Shire Council

Notes to the Financial Statements for the year ended 30 June 2017

Note 27. Fair value measurement (continued)

\$ '000

(3) Valuation techniques used to derive level 2 and level 3 fair values (continued)

Infrastructure, property, plant and equipment (IPP&E) (continued)

Infrastructure- Water Supply Network

Council's Water Network consist of Water pipes, pump stations, treatment plant, telemetry system and reservoirs Council carries fair value Water Supply Network Assets (non-componentised) using Level 3 inputs.

Current replacement costs for water assets have been derived by utilizing Rawlinson Rates and NSW Office of Water references rates, unit costs and lump sum. Council engaged an engineer to undertake a revaluation of water assets in 2017. Physical inspections were carried out with photographic evidence collected to support condition ratings. 100% of above ground infrastructure was inspected. Council identifies 10 critical mains sections each year for inspection; selection is based on the log of overflows, leakages or complaints. Data limitations therefore exist due to lack of records of historical maintenance and inspection and sampling of inspections. All asset components are assigned a residual value, useful life and remaining useful life, and were conditioned rated at time of revaluation, with the condition rating determining the useful life.

The unobservable Level 3 inputs used include:

- Pattern of Consumption
- Useful Life

The cost approach is used to value the Water Network. There has been no change in valuation technique from prior years.

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 27. Fair value measurement (continued)

\$ '000

(4). Fair value measurements using significant unobservable inputs (level 3)

a. The following tables present the changes in level 3 fair value asset classes.

	Operational land	Community land	Land improve- ments	Buildings and other infrastructure	Total
Opening balance – 1/7/15	1,404	1,631	17	18,151	21,203
Purchases (GBV)	337	–	–	5	342
Depreciation and impairment	–	–	–	(534)	(534)
FV gains – other comprehensive income	–	1,901	–	170	2,071
Closing balance – 30/6/16	1,741	3,532	17	17,792	23,082
Purchases (GBV)	–	–	–	367	367
Disposals (WDV)	(5)	–	–	–	(5)
Depreciation and impairment	–	–	–	(438)	(438)
Closing balance – 30/6/17	1,736	3,532	17	17,721	23,006

	Sealed roads	Unsealed roads	Bridges	Footpaths	Total
Opening balance – 1/7/15	37,974	5,243	20,778	1,452	65,447
Transfers from/(to) another asset class	35,649	1,344	713	–	37,706
Purchases (GBV)	1,098	–	–	95	1,193
Disposals (WDV)	(303)	–	(24)	–	(327)
Depreciation and impairment	(1,349)	(555)	(325)	(41)	(2,270)
FV gains – other comprehensive income	1,499	(45)	–	–	1,454
Closing balance – 30/6/16	74,568	5,987	21,142	1,506	103,203
Purchases (GBV)	1,433	220	21	59	1,733
Disposals (WDV)	(432)	(51)	(22)	–	(505)
Depreciation and impairment	(1,376)	(550)	(323)	(43)	(2,292)
Closing balance – 30/6/17	74,193	5,606	20,818	1,522	102,139

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 27. Fair value measurement (continued)

\$ '000

(4). Fair value measurements using significant unobservable inputs (level 3) (continued)

a. The following tables present the changes in level 3 fair value asset classes. (continued)

	Bulk earthworks non-depreciable	Stormwater Drainage	Water Supply Network	Sewerage Network	Total
Opening balance – 1/7/15	111,974	1,960	14,460	6,295	134,689
Transfers from/(to) another asset class	(36,993)	–	–	–	(36,993)
Purchases (GBV)	1,195	–	12	12	1,219
Disposals (WDV)	(86)	–	18	–	(68)
Depreciation and impairment	–	(23)	(242)	(198)	(463)
FV gains – other comprehensive income	(193)	–	213	92	112
Closing balance – 30/6/16	75,897	1,937	14,461	6,201	98,496
Purchases (GBV)	897	–	4	40	941
Disposals (WDV)	(8)	–	–	–	(8)
Depreciation and impairment	–	(23)	(246)	(203)	(472)
FV gains – other comprehensive income	–	–	(305)	2,611	2,306
Closing balance – 30/6/17	76,786	1,914	13,914	8,649	101,263

	Other assets	Tip assets	Plant and equipment	Total
Opening balance – 1/7/15	123	645	4,897	5,665
Purchases (GBV)	–	–	512	512
Disposals (WDV)	–	–	(38)	(38)
Depreciation and impairment	(4)	(39)	(635)	(678)
FV gains – other comprehensive income	184	–	–	184
Closing balance – 30/6/16	303	606	4,736	5,645
Purchases (GBV)	33	–	886	919
Disposals (WDV)	–	–	(352)	(352)
Depreciation and impairment	(18)	(39)	(533)	(590)
Closing balance – 30/6/17	318	567	4,737	5,622

b. Information relating to the transfers into and out of the level 3 fair valuation hierarchy (as disclosed in the table above) includes:

Nil

Uralla Shire Council

Notes to the Financial Statements for the year ended 30 June 2017

Note 27. Fair value measurement (continued)

\$ '000

(4). Fair value measurements using significant unobservable inputs (level 3) (continued)

c. The valuation process for level 3 fair value measurements

The valuation techniques prescribed by AASB 13 can be summarised as:

Cost approach - Valuation technique that reflects the amount what would be required to replace the service capacity of an asset (current replacement cost).

Income approach - Valuation technique that converts future amounts (cash inflow /outflows) to signal the current (i.e. discounted) amount. The fair value measurement is determined on the basis of the value indicated by current market expectations about these future amounts.

Market approach - Valuation technique that uses prices and other relevant information, generated by market transactions involving identical or comparable (similar) assets, liabilities or a group of assets and liabilities such as a business.

For the purpose of level 3 fair value measurement a Cost Approach was used for most assets except Land - Operational and Community where a market approach is required. The inputs used for this technique are:

- Pattern of consumption
- Residual Value
- Asset Condition
- Useful Life
- Unit Rates

(5). Highest and best use

All of Council's non-financial assets are considered as being utilised for their highest and best use.

Uralla Shire Council

Notes to the Financial Statements

for the year ended 30 June 2017

Note 28. Related party disclosures

\$ '000

a. Key management personnel

Key management personnel (KMP) of the council are those persons having the authority and responsibility for planning, directing and controlling the activities of the council, directly or indirectly.

The aggregate amount of KMP compensation included in the Income Statement is:

	Actual
Compensation:	2017
Short-term benefits	727,762
Post-employment benefits	80,853
Total	808,615

b. Other transactions with KMP and their related parties

Council has determined that transactions at arm's length between KMP and Council as part of Council delivering a public service objective (e.g. access to library or Council swimming pool by KMP) will not be disclosed. There were no transactions between council and other related parties requiring disclosure.

c. Other related party transactions

Nature of the transaction

A close family member of a key management personnel was previously employed through an arm's length process. They are paid in accordance with the Award for the job they perform. The council employs 156 staff of which only 1 is a close family member of key management personnel.

Uralla Shire Council

Notes to the Financial Statements for the year ended 30 June 2017

Note 29. Council information and contact details

Principal place of business:

32 Salisbury Street
Uralla NSW 2358

Contact details

Mailing address:

PO Box 106
Uralla NSW 2358

Opening hours:

Monday - Friday 8.30am to 4.30pm

Telephone: 02 6778 6300

Facsimile: 02 6778 6349

Internet: <http://www.uralla.nsw.gov.au/>

Email: council@uralla.nsw.gov.au

Officers

GENERAL MANAGER

Mr Andrew Hopkins

RESPONSIBLE ACCOUNTING OFFICER

Mr Simon Paul

PUBLIC OFFICER

Ms Patricia Kirkland

AUDITORS

Audit Office of NSW
Level 15, 1 Margaret Street
Sydney NSW 2000

Elected members

MAYOR

Cr M Pearce

COUNCILLORS

Cr R Bell
Cr R Crouch
Cr M Dusting
Cr N Ledger
Cr L Sampson
Cr I Strutt
Cr T Toomey
Cr K Ward

Other information

ABN: 55 868 272 018



INDEPENDENT AUDITOR'S REPORT

Report on the general purpose financial statements

Uralla Shire Council

To the Councillors of Uralla Shire Council

Opinion

I have audited the accompanying financial statements of Uralla Shire Council (the Council), which comprise the statement of financial position as at 30 June 2017, the income statement, the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the Statement by Councillors and Management.

In my opinion,

- the Council's accounting records have been kept in accordance with the requirements of the *Local Government Act 1993*, Chapter 13, Part 3, Division 2 (the Division)
- the financial statements:
 - have been presented, in all material respects, in accordance with the requirements of this Division
 - are consistent with the Council's accounting records
 - present fairly, in all material respects, the financial position of the Council as at 30 June 2017, and of its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards
- all information relevant to the conduct of the audit has been obtained
- no material deficiencies in the accounting records or financial statements have come to light during the audit.

My opinion should be read in conjunction with the rest of this report.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants' (APES 110).

I have fulfilled my other ethical responsibilities in accordance with APES 110.

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of councils
- precluding the Auditor-General from providing non-audit services.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Other Matter

The financial statements of the Council for the year ended 30 June 2016 were audited by another auditor who expressed an unmodified opinion on that financial statement on 4 November 2016.

The Councillors' Responsibility for the Financial Statements

The Councillors are responsible for the preparation and fair presentation of the financial statements in accordance with Australian Accounting Standards and the *Local Government Act 1993*, and for such internal control as the Councillors determine is necessary to enable the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Councillors must assess the Council's ability to continue as a going concern except where the Council will be dissolved or amalgamated by an Act of Parliament. The assessment must disclose, as applicable, matters related to going concern and the appropriateness of using the going concern basis of accounting.

Auditor's Responsibility for the Audit of the Financial Statements

My objectives are to:

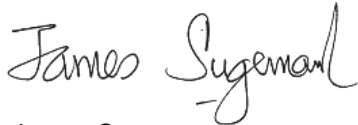
- obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial statements.

A description of my responsibilities for the audit of the financial statements is located at the Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors_responsibilities/ar3.pdf. The description forms part of my auditor's report.

My opinion does *not* provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- on the Original Budget information included in the Income Statement, Statement of Cash Flows, Note 2(a) and Note 16 budget variation explanations
- on the attached Special Schedules
- about the security and controls over the electronic publication of the audited financial statements on any website where they may be presented
- about any other information which may have been hyperlinked to/from the financial statements.



James Sugumar
Director, Financial Audit Services

31 October 2017
SYDNEY

Mayor Michael Pearce
Uralla Shire Council
PO Box 106
URALLA NSW 2358

Contact: James Sugumar
Phone no: (02) 9275 7255
Our ref: D1727715/1798

31 October 2017

Dear Mayor Pearce

Report on the Conduct of the Audit
Audit for the year ended 2017
Uralla Shire Council

I have audited the general purpose financial statements of the Uralla Shire Council (the Council) for the year ended 30 June 2017 as required by s415 of the *Local Government Act 1993* (the Act).

I expressed an unmodified opinion on the Council's general purpose financial statements.

This Report on the Conduct of the Audit (the Report) for the Council for the year ended 30 June 2017 is issued in accordance with section 417 of the Act. This Report should be read in conjunction with my audit opinion on the general purpose financial statements issued under section 417(2) of the Act.

INCOME STATEMENT

Operating result

	2017 \$m	2016 \$m	Variance %
Rates and annual charges revenue	5.9	5.6	5.4 
User charges and fees	4.9	5.0	(2.0) 
Grants and contributions revenue	8.8	9.4	(6.4) 
Total income	20.7	21.2	(2.4) 
Total operating expenses	18.8	20.0	(6.0)
Operating result for the year	1.9	1.2	58.3

Favourable movements in Rates and annual charges revenue represents:

- three per cent rate rise (\$110,000)
- growth in domestic waste management service charge by 21 per cent (\$99,000)
- rise in the environmental charges 16.7 per cent (\$120,000).

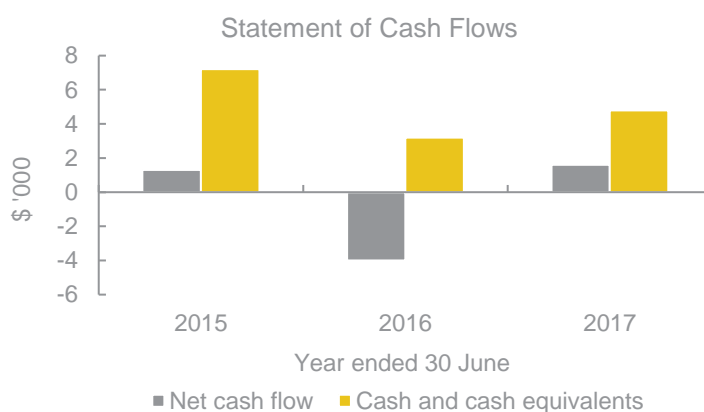
Grants and contributions revenue decreased by \$600,000 due in part to a reduction in Transport grants (other roads and bridges funding) of \$1.7 million offset by early receipt of the financial assistance grant (FAG) of \$1.2 million.

Total operating expenses decreased by \$1.2 million mainly due to a reduction in contracts and consultancy expenses.

The operating result for the year increased by \$700,000 largely due to early receipt of the 2017-18 FAG.

STATEMENT OF CASH FLOWS

Net cash flow for the year is greater than \$1.6 million in comparison to previous year mainly due to the early receipt of the 2017-18 FAG of \$1.2 million, reduction in contract expenses of \$2.1 million, offset by lower grants and contributions of \$601,000.



FINANCIAL POSITION

Cash and Investments

Restricted Cash and Investments	2017	2016	Commentary
	\$m	\$m	
External restrictions	9.1	7.4	○ Cash and investments increased by \$3.1 million, mainly due to the early receipt of the 2017-18 FAG of \$1.2 million, reduction in contractor and consultancy expenses of \$1.9 million.
Internal restrictions	3.1	2.4	
Unrestricted	2.2	0.6	
Total Cash and investments	14.4	10.4	○ The ratios of unrestricted to restricted cash and investments increased mainly due to early receipt of Commonwealth financial assistance grant of \$1.2 million.
Unrestricted / Restricted Ratio (%)	17.7	6.7	○ Significant externally restricted funds include unspent specific purpose funds for water and sewer of \$4.0 million and McMaugh gardens resident bonds of \$2.1 million.

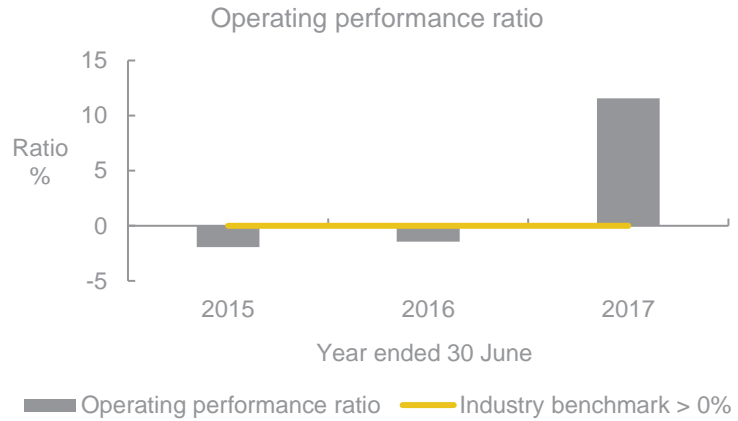
PERFORMANCE RATIOS

The definition of each ratio analysed below (except for the 'building and infrastructure renewals ratio') is included in Note 13 of the Council's audited general purpose financial statements. The 'building and infrastructure renewals ratio' is defined in Council's Special Schedule 7.

Operating performance ratio

- Council exceeded the benchmark of greater than zero per cent in 2016-17.
- This ratio significantly improved over previous year in line with the decreased operating expenses due to a reduction contractor and consultancy expenses and the early receipt of 2017-18 FAG of \$1.2 million.

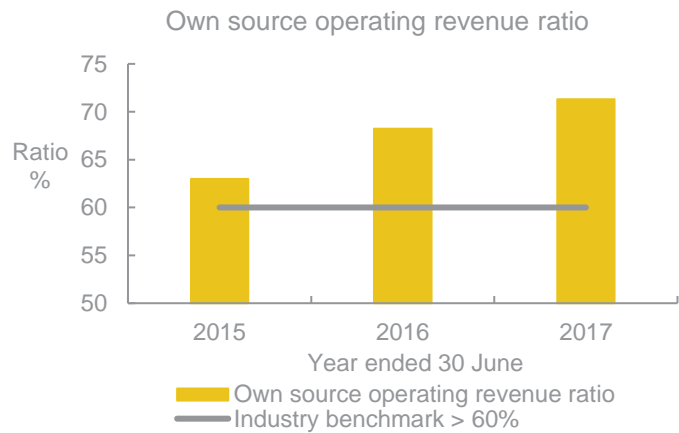
The 'operating performances ratio' measures how well council contained operating expenditure within operating revenue (excluding capital grants and contributions, fair value adjustments, and reversal of revaluation decrements). The benchmark set by the Office of Local Government (OLG) is greater than zero per cent.



Own source operating revenue ratio

Council exceeded the benchmark of greater than 60 per cent in 2016-17.

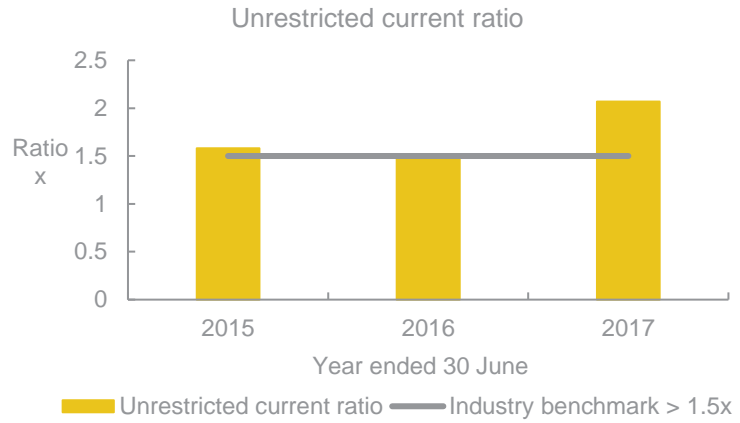
The 'own source operating revenue ratio' measures council's fiscal flexibility and the degree to which it relies on external funding sources such as operating grants and contributions. The benchmark set by OLG is greater than 60 per cent.



Unrestricted current ratio

- Council exceeded the benchmark of 1.5 times.
- Council has sufficient liquid assets to meet its creditors payments as and when they fall due.

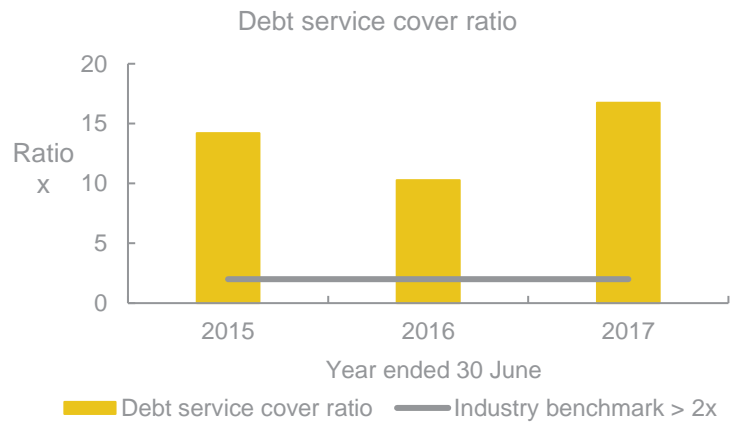
The 'unrestricted current ratio' is specific to local government and represents council's ability to meet its short-term obligations as they fall due. The benchmark set by OLG is greater than 1.5 times.



Debt service cover ratio

- Council exceeded the benchmark of greater than two times in 2016-17.
- The ratio increased from previous years due mainly to the early receipt of FAG of \$1.2 million.

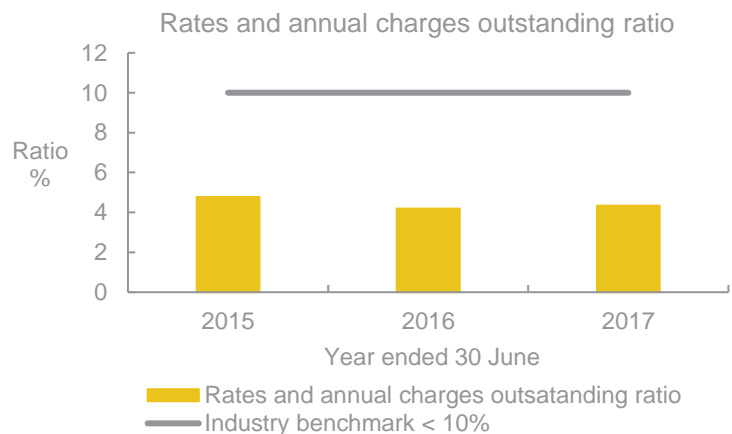
The 'debt service cover ratio' measures the operating cash to service debt including interest, principal and lease payments. The benchmark set by OLG is greater than two times.



Rates and annual charges outstanding ratio

Council continues to achieve the benchmark for outstanding rates and annual charges.

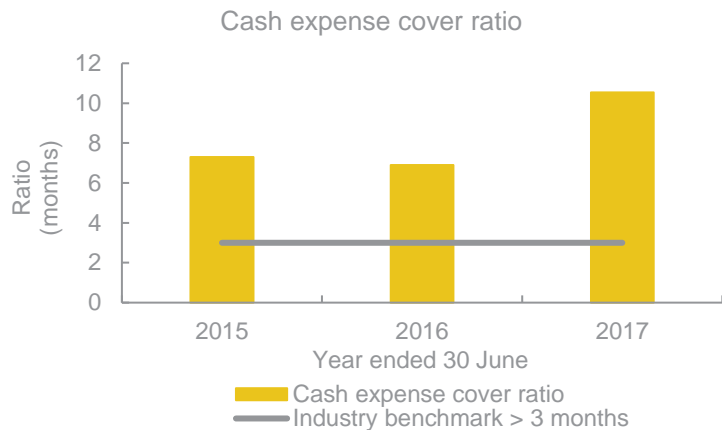
The 'rates and annual charges outstanding ratio' assesses the impact of uncollected rates and annual charges on council's liquidity and the adequacy of debt recovery efforts. The benchmark set by OLG is greater than 10 per cent for rural councils.



Cash expense cover ratio

- Council exceeded the benchmark of greater than three months.
- This has increased slightly from prior year due to the early receipt of FAG of \$1.2 million.

This liquidity ratio indicates the number of months the council can continue paying for its immediate expenses without additional cash inflow. The benchmark set by OLG is greater than three months.

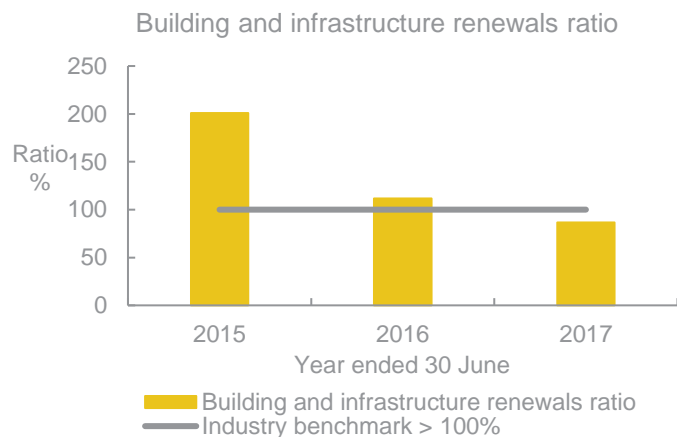


Building and infrastructure renewals ratio

- Council's building and infrastructure renewals ratio was below the benchmark for 2016-17.
- This ratio has decreased due to a reduction in asset renewals of \$863,000 compared to prior year.

The 'building and infrastructure renewals ratio assesses the rate at which these assets are being renewed against the rate at which they are depreciating. The benchmark set by OLG is greater than 100 per cent.

This ratio is sourced from information contained in council's Special Schedule 7 which has not been audited.



OTHER MATTERS

New accounting standards implemented

AASB 124 'Related Party Disclosures'

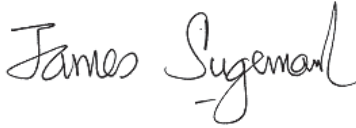
Effective for annual reporting periods beginning on or after 1 July 2016

AASB 2015-6 extended the scope of AASB 124 to include not-for-profit public sector entities. As a result, Council's financial statements disclosed the:

- compensation paid to their key management personnel
- nature of their related party relationships

My audit procedures did not identify any instances of non-compliance with legislative requirements or a material deficiency in the Council's accounting records or financial reports. The Council's:

- accounting records were maintained in a manner and form to allow the general purpose financial statements to be prepared and effectively audited
- staff provided all accounting records and information relevant to the audit.



James Sugumar
Director, Financial Audit Services

31 October 2017
SYDNEY

cc: Mr Andrew Hopkins, General Manager
Mr Michael O'Connor, Chair of the Audit, Risk Committee

Uralla Shire Council

SPECIAL PURPOSE FINANCIAL STATEMENTS
for the year ended 30 June 2017

*“...committed to creating a unique environment
which offers an excellent quality of life and
economic opportunities for its people”*



Uralla Shire Council

Special Purpose Financial Statements

for the year ended 30 June 2017

Contents	Page
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Statement of Financial Position – Sewerage Business Activity	7
Statement of Financial Position – Other Business Activities	8
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4. Auditor’s Report	18

Background

- (i) These Special Purpose Financial Statements have been prepared for the use by both Council and the Office of Local Government in fulfilling their requirements under National Competition Policy.
 - (ii) The principle of competitive neutrality is based on the concept of a 'level playing field' between persons/entities competing in a market place, particularly between private and public sector competitors.

Essentially, the principle is that government businesses, whether Commonwealth, state or local, should operate without net competitive advantages over other businesses as a result of their public ownership.
 - (iii) For Council, the principle of competitive neutrality and public reporting applies only to declared business activities.

These include **(a)** those activities classified by the Australian Bureau of Statistics as business activities being water supply, sewerage services, abattoirs, gas production and reticulation, and **(b)** those activities with a turnover of more than \$2 million that Council has formally declared as a business activity (defined as Category 1 activities).
 - (iv) In preparing these financial statements for Council's self-classified Category 1 businesses and ABS-defined activities, councils must **(a)** adopt a corporatisation model and **(b)** apply full cost attribution including tax-equivalent regime payments and debt guarantee fees (where the business benefits from Council's borrowing position by comparison with commercial rates).
-

Uralla Shire Council

Special Purpose Financial Statements for the year ended 30 June 2017

Statement by Councillors and Management made pursuant to the Local Government Code of Accounting Practice and Financial Reporting

The attached Special Purpose Financial Statements have been prepared in accordance with:

- the NSW Government Policy Statement 'Application of National Competition Policy to Local Government',
- the Division of Local Government Guidelines 'Pricing and Costing for Council Businesses – A Guide to Competitive Neutrality',
- the Local Government Code of Accounting Practice and Financial Reporting,
- the NSW Office of Water Best-Practice Management of Water and Sewerage Guidelines.

To the best of our knowledge and belief, these financial statements:

- present fairly the operating result and financial position for each of Council's declared business activities for the year, and
- accord with Council's accounting and other records.

We are not aware of any matter that would render these statements false or misleading in any way.

Signed in accordance with a resolution of Council made on 24 October 2017.



Cr M Pearce
Mayor



Cr I Strutt
Deputy Mayor



Mr Andrew Hopkins
General manager



Mr Simon Paul
Responsible accounting officer

Uralla Shire Council

Income Statement of Council's Water Supply Business Activity
for the year ended 30 June 2017

\$ '000	Actual 2017	Actual 2016
Income from continuing operations		
Access charges	390	410
User charges	536	593
Fees	–	–
Interest	64	50
Grants and contributions provided for non-capital purposes	16	17
Profit from the sale of assets	–	–
Other income	2	15
Total income from continuing operations	1,008	1,085
Expenses from continuing operations		
Employee benefits and on-costs	430	386
Borrowing costs	–	–
Materials and contracts	288	272
Depreciation, amortisation and impairment	277	275
Water purchase charges	–	–
Loss on sale of assets	–	–
Calculated taxation equivalents	–	5
Other expenses	4	–
Total expenses from continuing operations	999	938
Surplus (deficit) from continuing operations before capital amounts	9	147
Grants and contributions provided for capital purposes	–	–
Surplus (deficit) from continuing operations after capital amounts	9	147
Surplus (deficit) from discontinued operations	–	–
Surplus (deficit) from all operations before tax	9	147
Less: corporate taxation equivalent (30%) [based on result before capital]	(3)	(44)
SURPLUS (DEFICIT) AFTER TAX	6	103
Plus opening retained profits	8,840	8,693
Plus/less: prior period adjustments	–	–
Plus adjustments for amounts unpaid:		
– Taxation equivalent payments	–	5
– Debt guarantee fees	–	–
– Corporate taxation equivalent	3	44
Less:		
– Tax equivalent dividend paid	–	(5)
– Surplus dividend paid	–	–
Closing retained profits	8,849	8,840
Return on capital %	0.0%	0.8%
Subsidy from Council	420	223
Calculation of dividend payable:		
Surplus (deficit) after tax	6	103
Less: capital grants and contributions (excluding developer contributions)	–	–
Surplus for dividend calculation purposes	6	103
Potential dividend calculated from surplus	3	51

Uralla Shire Council

Income Statement of Council's Sewerage Business Activity

for the year ended 30 June 2017

\$ '000	Actual 2017	Actual 2016
Income from continuing operations		
Access charges	583	567
User charges	10	12
Liquid trade waste charges	–	–
Fees	–	–
Interest	49	45
Grants and contributions provided for non-capital purposes	12	14
Profit from the sale of assets	–	–
Other income	–	3
Total income from continuing operations	654	641
Expenses from continuing operations		
Employee benefits and on-costs	278	246
Borrowing costs	–	–
Materials and contracts	213	140
Depreciation, amortisation and impairment	206	200
Loss on sale of assets	–	–
Calculated taxation equivalents	–	3
Other expenses	8	1
Total expenses from continuing operations	705	590
Surplus (deficit) from continuing operations before capital amounts	(51)	51
Grants and contributions provided for capital purposes	–	–
Surplus (deficit) from continuing operations after capital amounts	(51)	51
Surplus (deficit) from discontinued operations	–	–
Surplus (deficit) from all operations before tax	(51)	51
Less: corporate taxation equivalent (30%) [based on result before capital]	–	(15)
SURPLUS (DEFICIT) AFTER TAX	(51)	36
Plus opening retained profits	5,387	5,336
Plus/less: prior period adjustments	–	–
Plus adjustments for amounts unpaid:		
– Taxation equivalent payments	–	3
– Debt guarantee fees	–	–
– Corporate taxation equivalent	–	15
Less:		
– Tax equivalent dividend paid	–	(3)
– Surplus dividend paid	–	–
Closing retained profits	5,336	5,387
Return on capital %	-0.6%	0.8%
Subsidy from Council	265	79
Calculation of dividend payable:		
Surplus (deficit) after tax	(51)	36
Less: capital grants and contributions (excluding developer contributions)	–	–
Surplus for dividend calculation purposes	–	36
Potential dividend calculated from surplus	–	18

Uralla Shire Council

Income Statement of Council's Other Business Activities

for the year ended 30 June 2017

\$ '000	Private works		McMaugh Gardens	
	Category 2		Category 2	
	Actual 2017	Actual 2016	Actual 2017	Actual 2016
Income from continuing operations				
Access charges	–	–	–	–
User charges	178	114	714	712
Fees	–	–	12	23
Interest	–	–	58	67
Grants and contributions provided for non-capital purposes	–	–	2,284	2,147
Profit from the sale of assets	–	–	–	–
Other income	–	–	22	7
Total income from continuing operations	178	114	3,090	2,956
Expenses from continuing operations				
Employee benefits and on-costs	11	44	2,062	1,812
Borrowing costs	–	–	10	8
Materials and contracts	28	29	821	657
Depreciation, amortisation and impairment	–	–	165	107
Loss on sale of assets	–	–	–	–
Calculated taxation equivalents	–	–	–	–
Debt guarantee fee (if applicable)	–	–	–	–
Other expenses	–	–	61	42
Total expenses from continuing operations	39	73	3,119	2,626
Surplus (deficit) from continuing operations before capital amounts	139	41	(29)	330
Grants and contributions provided for capital purposes	–	–	–	–
Surplus (deficit) from continuing operations after capital amounts	139	41	(29)	330
Surplus (deficit) from discontinued operations	–	–	–	–
Surplus (deficit) from all operations before tax	139	41	(29)	330
Less: corporate taxation equivalent (30%) [based on result before capital]	(42)	(12)	–	(99)
SURPLUS (DEFICIT) AFTER TAX	97	29	(29)	231
Plus opening retained profits	–	–	2,929	2,599
Plus/less: prior period adjustments	–	–	–	–
Plus adjustments for amounts unpaid:				
– Taxation equivalent payments	–	–	–	–
– Debt guarantee fees	–	–	–	–
– Corporate taxation equivalent	42	12	–	99
Add:				
– Subsidy paid/contribution to operations	–	–	–	–
Less:				
– TER dividend paid	–	–	–	–
– Dividend paid	(139)	(41)	–	–
Closing retained profits	–	–	2,900	2,929
Return on capital %	n/a	n/a	-0.4%	6.8%
Subsidy from Council	–	–	136	–

Uralla Shire Council

Statement of Financial Position – Council's Water Supply Business Activity
as at 30 June 2017

\$ '000	Actual 2017	Actual 2016
ASSETS		
Current assets		
Cash and cash equivalents	2,170	1,806
Investments	–	–
Receivables	262	343
Inventories	–	–
Other	–	–
Non-current assets classified as held for sale	–	–
Total current assets	2,432	2,149
Non-current assets		
Investments	–	–
Receivables	–	–
Inventories	–	–
Infrastructure, property, plant and equipment	18,040	18,618
Investments accounted for using equity method	–	–
Investment property	–	–
Intangible assets	–	–
Total non-current assets	18,040	18,618
TOTAL ASSETS	20,472	20,767
LIABILITIES		
Current liabilities		
Bank overdraft	–	–
Payables	–	–
Income received in advance	–	–
Borrowings	–	–
Provisions	–	–
Total current liabilities	–	–
Non-current liabilities		
Payables	–	–
Borrowings	–	–
Provisions	–	–
Total non-current liabilities	–	–
TOTAL LIABILITIES	–	–
NET ASSETS	20,472	20,767
EQUITY		
Retained earnings	8,850	8,840
Revaluation reserves	11,622	11,927
Other reserves	–	–
Council equity interest	20,472	20,767
Non-controlling equity interest	–	–
TOTAL EQUITY	20,472	20,767

Uralla Shire Council

Statement of Financial Position – Council's Sewerage Business Activity
as at 30 June 2017

\$ '000	Actual 2017	Actual 2016
ASSETS		
Current assets		
Cash and cash equivalents	1,830	1,724
Investments	–	–
Receivables	44	37
Inventories	–	–
Other	–	–
Non-current assets classified as held for sale	–	–
Total current Assets	1,874	1,761
Non-current assets		
Investments	–	–
Receivables	–	–
Inventories	–	–
Infrastructure, property, plant and equipment	8,996	6,550
Investments accounted for using equity method	–	–
Investment property	–	–
Intangible assets	–	–
Total non-current assets	8,996	6,550
TOTAL ASSETS	10,870	8,311
LIABILITIES		
Current liabilities		
Bank overdraft	–	–
Payables	–	–
Income received in advance	–	–
Borrowings	–	–
Provisions	–	–
Total current liabilities	–	–
Non-current liabilities		
Payables	–	–
Borrowings	–	–
Provisions	–	–
Total non-current liabilities	–	–
TOTAL LIABILITIES	–	–
NET ASSETS	10,870	8,311
EQUITY		
Retained earnings	5,336	5,387
Revaluation reserves	5,534	2,924
Other reserves	–	–
Council equity interest	10,870	8,311
Non-controlling equity interest	–	–
TOTAL EQUITY	10,870	8,311

Uralla Shire Council

Statement of Financial Position – Council's Other Business Activities

as at 30 June 2017

\$ '000	Private works		McMaugh Gardens	
	Category 2		Category 2	
	Actual 2017	Actual 2016	Actual 2017	Actual 2016
ASSETS				
Current assets				
Cash and cash equivalents	–	–	2,089	1,652
Investments	–	–	–	–
Receivables	–	–	–	–
Inventories	–	–	–	–
Other	–	–	–	–
Total Current Assets	–	–	2,089	1,652
Non-current assets				
Investments	–	–	–	–
Receivables	–	–	–	–
Inventories	–	–	–	–
Infrastructure, property, plant and equipment	–	–	4,910	4,952
Investments accounted for using equity method	–	–	–	–
Investment property	–	–	–	–
Total non-current assets	–	–	4,910	4,952
TOTAL ASSETS	–	–	6,999	6,604
LIABILITIES				
Current liabilities				
Bank overdraft	–	–	–	–
Payables	–	–	2,354	1,925
Income received in advance	–	–	–	–
Borrowings	–	–	–	–
Provisions	–	–	–	–
Total current liabilities	–	–	2,354	1,925
Non-current liabilities				
Payables	–	–	54	59
Borrowings	–	–	–	–
Provisions	–	–	–	–
Other Liabilities	–	–	–	–
Total non-current liabilities	–	–	54	59
TOTAL LIABILITIES	–	–	2,408	1,984
NET ASSETS	–	–	4,591	4,620
EQUITY				
Retained earnings	–	–	2,900	2,929
Revaluation reserves	–	–	1,691	1,691
Other reserves	–	–	–	–
Council equity interest	–	–	4,591	4,620
Non-controlling equity interest	–	–	–	–
TOTAL EQUITY	–	–	4,591	4,620

Uralla Shire Council

Special Purpose Financial Statements

for the year ended 30 June 2017

Contents of the notes accompanying the financial statements

Note	Details	Page
1	Summary of significant accounting policies	10
2	Water Supply Business Best-Practice Management disclosure requirements	13
3	Sewerage Business Best-Practice Management disclosure requirements	15

Uralla Shire Council

Notes to the Special Purpose Financial Statements for the year ended 30 June 2017

Note 1. Significant accounting policies

A statement summarising the supplemental accounting policies adopted in the preparation of the Special Purpose Financial Statements (SPFS) for National Competition Policy (NCP) reporting purposes follows.

These financial statements are SPFS prepared for use by Council and the Office of Local Government. For the purposes of these statements, the Council is a non-reporting not-for-profit entity.

The figures presented in these Special Purpose Financial Statements have been prepared in accordance with the recognition and measurement criteria of relevant Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board (AASB) and Australian Accounting Interpretations.

The disclosures in these Special Purpose Financial Statements have been prepared in accordance with the Local Government Act 1993 (NSW), the Local Government (General) Regulation, and the Local Government Code of Accounting Practice and Financial Reporting.

The statements are prepared on an accruals basis. They are based on historic costs and do not take into account changing money values or, except where specifically stated, current values of non-current assets. Certain taxes and other costs, appropriately described, have been imputed for the purposes of the National Competition Policy.

National Competition Policy

Council has adopted the principle of 'competitive neutrality' in its business activities as part of the National Competition Policy which is being applied throughout Australia at all levels of government.

The framework for its application is set out in the June 1996 NSW government policy statement titled 'Application of National Competition Policy to Local Government'.

The Pricing and Costing for Council Businesses, A Guide to Competitive Neutrality issued by the Office of Local Government in July 1997 has also been adopted.

The pricing and costing guidelines outline the process for identifying and allocating costs to

activities and provide a standard for disclosure requirements.

These disclosures are reflected in Council's pricing and/or financial reporting systems and include taxation equivalents, Council subsidies, return on investments (rate of return), and dividends paid.

Declared business activities

In accordance with *Pricing and Costing for Council Businesses – A Guide to Competitive Neutrality*, Council has declared that the following are to be considered as business activities:

Category 1

(where gross operating turnover is over \$2 million)

(a) McMaugh Aged Care Centre

Comprising the operations and net assets of the 36 bed aged care facility "McMaugh Gardens Aged Care Centre" in King Street, Uralla.

Category 2

(where gross operating turnover is less than \$2 million)

(b) Uralla Shire Council Combined Water Supplies

Comprising the operations and net assets of the water supply systems servicing the towns of Uralla and Bundarra, each of which were established as separate Special Rate Funds (see Item 4 Below).

(c) Uralla Local Sewerage Fund

Comprising the operations and net assets of the sewerage reticulation and treatment system servicing the town of Uralla which was established as a Special Rate Fund (see item 4 below).

Monetary amounts

Amounts shown in the financial statements are in Australian currency and rounded to the nearest thousand dollars, except for Note 2 (Water Supply Best-Practice Management Disclosures) and Note 3 (Sewerage Best-Practice Management Disclosures).

As required by the NSW Office of Water (Department of Primary Industries) the amounts shown in Note 2 and Note 3 are disclosed in whole dollars.

Uralla Shire Council

Notes to the Special Purpose Financial Statements

for the year ended 30 June 2017

Note 1. Significant accounting policies (continued)

(i) Taxation-equivalent charges

Council is liable to pay various taxes and financial duties. Where this is the case, they are disclosed as a cost of operations just like all other costs.

However, where Council does not pay some taxes which are generally paid by private sector businesses, such as income tax, these equivalent tax payments have been applied to all Council-nominated business activities and are reflected in Special Purpose Financial Statements.

For the purposes of disclosing comparative information relevant to the private sector equivalent, the following taxation equivalents have been applied to all Council-nominated business activities (this does not include Council's non-business activities):

Notional rate applied (%)

Corporate income tax rate – 30%

Land tax – the first **\$549,000** of combined land values attracts **0%**. For the combined land values in excess of \$549,001 up to \$3,357,000 the rate is **1.6% + \$100**. For the remaining combined land value that exceeds \$3,357,000 a premium marginal rate of **2.0%** applies.

Payroll tax – 5.45% on the value of taxable salaries and wages in excess of \$750,000.

In accordance with the Department of Primary Industries Water (DPIW), a payment for the amount calculated as the annual tax equivalent charges (excluding income tax) must be paid from water supply and sewerage business activities.

The payment of taxation equivalent charges, referred to in the NSW Office of Water Guidelines to as a 'dividend for taxation equivalent', may be applied for any purpose allowed under the *Local Government Act, 1993*.

Achievement of substantial compliance to the NSW Office of Water Guidelines is not a prerequisite for the payment of the tax equivalent charges, however the payment must not exceed \$3 per assessment.

Income tax

An income tax equivalent has been applied on the profits of the business activities.

Whilst income tax is not a specific cost for the purpose of pricing a good or service, it needs to be taken into account in terms of assessing the rate of return required on capital invested.

Accordingly, the return on capital invested is set at a pre-tax level - gain/(loss) from ordinary activities before capital amounts, as would be applied by a private sector competitor. That is, it should include a provision equivalent to the corporate income tax rate, currently 30%..

Income tax is only applied where a gain/ (loss) from ordinary activities before capital amounts has been achieved.

Since the taxation equivalent is notional – that is, it is payable to Council as the 'owner' of business operations - it represents an internal payment and has no effect on the operations of the Council. Accordingly, there is no need for disclosure of internal charges in the SPFS.

The rate applied of 30% is the equivalent company tax rate prevalent at reporting date. No adjustments have been made for variations that have occurred during the year.

Local government rates and charges

A calculation of the equivalent rates and charges payable on all category 1 businesses has been applied to all land assets owned or exclusively used by the business activity.

Loan and debt guarantee fees

The debt guarantee fee is designed to ensure that council business activities face 'true' commercial borrowing costs in line with private sector competitors.

In order to calculate a debt guarantee fee, Council has determined what the differential borrowing rate would have been between the commercial rate and Council's borrowing rate for its business activities.

Uralla Shire Council

Notes to the Special Purpose Financial Statements for the year ended 30 June 2017

Note 1. Significant accounting policies (continued)

(ii) Subsidies

Government policy requires that subsidies provided to customers, and the funding of those subsidies, must be explicitly disclosed.

Subsidies occur when Council provides services on a less-than-cost-recovery basis. This option is exercised on a range of services in order for Council to meet its community service obligations.

Accordingly, 'subsidies disclosed' (in relation to National Competition Policy) represents the difference between revenue generated from 'rate of return' pricing and revenue generated from prices set by Council in any given financial year.

The overall effect of subsidies is contained within the Income Statement of each reported business activity.

Local government water supply and sewerage businesses are permitted to pay an annual dividend from its water supply or sewerage business surplus.

Each dividend must be calculated and approved in accordance with the DPIW guidelines and must not exceed:

- (i) 50% of this surplus in any one year, or
- (ii) the number of water supply or sewerage assessments at 30 June 2017 multiplied by \$30 (less the payment for tax equivalent charges, not exceeding \$3 per assessment).

In accordance with the DPIW guidelines a Dividend Payment form, Statement of Compliance, Unqualified Independent Financial Audit Report and Compliance Audit Report are required to be submitted to the DPIW.

(iii) Return on investments (rate of return)

The NCP policy statement requires that councils with Category 1 businesses 'would be expected to generate a return on capital funds employed that is comparable to rates of return for private businesses operating in a similar field'.

Such funds are subsequently available for meeting commitments or financing future investment strategies.

The actual rate of return achieved by each business activity is disclosed at the foot of each respective Income Statement.

The rate of return is calculated as follows:

Operating result before capital income + interest expense

Written down value of I,PP&E as at 30 June

As a minimum, business activities should generate a return equal to the Commonwealth 10 year bond rate which is 2.38% at 30/6/17.

(iv) Dividends

Council is not required to pay dividends to either itself (as owner of a range of businesses) or to any external entities.

Uralla Shire Council

Notes to the Special Purpose Financial Statements
for the year ended 30 June 2017Note 2. Water supply business
best-practice management disclosure requirements

Dollars amounts shown below are in whole dollars (unless otherwise indicated)

2017

1. Calculation and payment of tax-equivalents

[all local government local water utilities must pay this dividend for tax equivalents]

(i)	Calculated tax equivalents	-
(ii)	Number of assessments multiplied by \$3/assessment	4,338
(iii)	Amounts payable for tax equivalents [lesser of (i) and (ii)]	-
(iv)	Amounts actually paid for tax equivalents	4,338

2. Dividend from surplus

(i)	50% of surplus before dividends [calculated in accordance with Best-Practice Management for Water Supply and Sewerage Guidelines]	3,150
(ii)	Number of assessments multiplied by \$30/assessment, less tax equivalent charges/assessment	43,380
(iii)	Cumulative surplus before dividends for the 3 years to 30 June 2017, less the cumulative dividends paid for the 2 years to 30 June 2016 and 30 June 2015	243,600

2017 Surplus	6,300	2016 Surplus	102,900	2015 Surplus	134,400
		2016 Dividend	-	2015 Dividend	-

(iv)	Maximum dividend from surplus [least of (i), (ii) and (iii) above]	3,150
(v)	Dividend actually paid from surplus [refer below for required pre-dividend payment criteria]	-
(vi)	Are the overhead reallocation charges to the water business fair and reasonable? ^a	YES

3. Required outcomes for 6 criteria

[to be eligible for the payment of a 'dividend from surplus', all the criteria below need a 'YES']

(i)	Completion of strategic business plan (including financial plan)	NO
(ii)	Full cost recovery, without significant cross subsidies [refer item 2 (a) in table 1 on page 22 of the Best-Practice Guidelines]	YES
	– Complying charges [item 2 (b) in table 1]	YES
	– DSP with commercial developer charges [item 2 (e) in table 1]	YES
	– If dual water supplies, complying charges [item 2 (g) in table 1]	YES
(iii)	Sound water conservation and demand management implemented	YES
(iv)	Sound drought management implemented	YES
(v)	Complete performance reporting form (by 15 September each year)	YES
(vi)	a. Integrated water cycle management evaluation	YES
	b. Complete and implement integrated water cycle management strategy	NO

Uralla Shire Council

Notes to the Special Purpose Financial Statements
for the year ended 30 June 2017Note 2. Water supply business
best-practice management disclosure requirements (continued)

Dollars amounts shown below are in whole dollars (unless otherwise indicated) 2017

National Water Initiative (NWI) financial performance indicators

NWI F1	Total revenue (water) Total income (w13) – grants for the acquisition of assets (w11a) – interest income (w9) – Aboriginal Communities W&S Program income (w10a)	\$'000	944
NWI F4	Revenue from residential usage charges (water) Income from residential usage charges (w6b) x 100 divided by the sum of [income from residential usage charges (w6a) + income from residential access charges (w6b)]	%	57.88%
NWI F9	Written down replacement cost of fixed assets (water) Written down current cost of system assets (w43)	\$'000	13,914
NWI F11	Operating cost (OMA) (water) Management expenses (w1) + operational and maintenance expenses (w2)	\$'000	721
NWI F14	Capital expenditure (water) Acquisition of fixed assets (w16)	\$'000	4
NWI F17	Economic real rate of return (water) [total income (w13) – interest income (w9) – grants for acquisition of assets (w11a) – operating costs (NWI F11) – current cost depreciation (w3)] x 100 divided by [written down current cost of system assets (w47) + plant and equipment (w33b)]	%	-0.30%
NWI F26	Capital works grants (water) Grants for the acquisition of assets (w11a)	\$'000	–

- Notes:
- References to w (e.g. w12) refer to item numbers within Special Schedules 3 and 4 of Council's Annual Financial Statements.
 - The NWI performance indicators are based upon the National Performance Framework Handbook for Urban Performance Reporting Indicators and Definitions.
- a refer to 3.2 (2) on page 15 of the Best-Practice Management of Water Supply and Sewerage Guidelines, 2007

Uralla Shire Council

Notes to the Special Purpose Financial Statements
for the year ended 30 June 2017Note 3. Sewerage business
best-practice management disclosure requirements

Dollars amounts shown below are in whole dollars (unless otherwise indicated)

2017

1. Calculation and payment of tax-equivalents

[all local government local water utilities must pay this dividend for tax equivalents]

(i)	Calculated tax equivalents	-
(ii)	Number of assessments multiplied by \$3/assessment	3,402
(iii)	Amounts payable for tax equivalents [lesser of (i) and (ii)]	-
(iv)	Amounts actually paid for tax equivalents	3,402

2. Dividend from surplus

(i)	50% of surplus before dividends [calculated in accordance with Best-Practice Management for Water Supply and Sewerage Guidelines]	-
(ii)	Number of assessments x (\$30 less tax equivalent charges per assessment)	34,020
(iii)	Cumulative surplus before dividends for the 3 years to 30 June 2017, less the cumulative dividends paid for the 2 years to 30 June 2016 and 30 June 2015	(4,100)

2017 Surplus	(51,000)	2016 Surplus	35,700	2015 Surplus	11,200
		2016 Dividend	-	2015 Dividend	-

(iv)	Maximum dividend from surplus [least of (i), (ii) and (iii) above]	n/a
(v)	Dividend actually paid from surplus [refer below for required pre-dividend payment criteria]	-
(vi)	Are the overhead reallocation charges to the sewer business fair and reasonable? ^a	YES

3. Required outcomes for 4 criteria

[to be eligible for the payment of a 'dividend from surplus', all the criteria below need a 'YES']

(i)	Completion of strategic business plan (including financial plan)	NO
(ii)	Pricing with full cost-recovery, without significant cross subsidies [refer item 2 (a) in table 1 on page 22 of the Best-Practice Guidelines]	YES
	Complying charges	
	(a) Residential [item 2 (c) in table 1]	YES
	(b) Non-residential [item 2 (c) in table 1]	YES
	(c) Trade waste [item 2 (d) in table 1]	YES
	DSP with commercial developer charges [item 2 (e) in table 1]	YES
	Liquid trade waste approvals and policy [item 2 (f) in table 1]	NO
(iii)	Complete performance reporting form (by 15 September each year)	YES
(iv)	a. Integrated water cycle management evaluation	YES
	b. Complete and implement integrated water cycle management strategy	NO

Uralla Shire Council

Notes to the Special Purpose Financial Statements
for the year ended 30 June 2017Note 3. Sewerage business
best-practice management disclosure requirements (continued)

Dollars amounts shown below are in whole dollars (unless otherwise indicated) 2017

National Water Initiative (NWI) financial performance indicators

NWI F2	Total revenue (sewerage) Total income (s14) – grants for acquisition of assets (s12a) – interest income (s10) – Aboriginal Communities W&S Program income (w10a)	\$'000	605
NWI F10	Written down replacement cost of fixed assets (sewerage) Written down current cost of system assets (s44)	\$'000	8,649
NWI F12	Operating cost (sewerage) Management expenses (s1) + operational and maintenance expenses (s2)	\$'000	500
NWI F15	Capital expenditure (sewerage) Acquisition of fixed assets (s17)	\$'000	40
NWI F18	Economic real rate of return (sewerage) [total income (s14) – interest income (s10) – grants for acquisition of assets (s12a) – operating cost (NWI F12) – current cost depreciation (s3)] x 100 divided by [written down current cost (i.e. WDCC) of system assets (s44) + plant and equipment (s29b)]	%	-1.11%
NWI F27	Capital works grants (sewerage) Grants for the acquisition of assets (12a)	\$'000	–

**National Water Initiative (NWI) financial performance indicators
Water and sewer (combined)**

NWI F3	Total income (water and sewerage) Total income (w13 + s14) + gain/loss on disposal of assets (w14 + s15) minus grants for acquisition of assets (w11a + s12a) – interest income (w9 + s10)	\$'000	1,549
NWI F8	Revenue from community service obligations (water and sewerage) Community service obligations (NWI F25) x 100 divided by total income (NWI F3)	%	1.81%
NWI F16	Capital expenditure (water and sewerage) Acquisition of fixed assets (w16 + s17)	\$'000	44
NWI F19	Economic real rate of return (water and sewerage) [total income (w13 + s14) – interest income (w9 + s10) – grants for acquisition of assets (w11a + s12a) – operating cost (NWI F11 + NWI F12) – current cost depreciation (w3 + s3)] x 100 divided by [written down replacement cost of fixed assets (NWI F9 + NWI F10) + plant and equipment (w28b + s29b)]	%	-0.57%
NWI F20	Dividend (water and sewerage) Dividend paid from surplus (2 (v) of Note 2 + 2 (v) of Note 3)	\$'000	–
NWI F21	Dividend payout ratio (water and sewerage) Dividend (NWI F20) x 100 divided by net profit after tax (NWI F24)	%	0.00%

Uralla Shire Council

Notes to the Special Purpose Financial Statements
for the year ended 30 June 2017Note 3. Sewerage business
best-practice management disclosure requirements (continued)

Dollars amounts shown below are in whole dollars (unless otherwise indicated)

2017

National Water Initiative (NWI) financial performance indicators
Water and sewer (combined)

NWI F22	Net debt to equity (water and sewerage) Overdraft (w31 + s32) + borrowings (w33 + s34) – cash and investments (w25 + s26) x 100 divided by [total assets (w30 + s31) – total liabilities (w40 + s41)]	%	-12.76%
NWI F23	Interest cover (water and sewerage) Earnings before interest and tax (EBIT) divided by net interest Earnings before interest and tax (EBIT): Operating result (w15a + s16a) + interest expense (w4a + s4a) – interest income (w9 + s10) – gain/loss on disposal of assets (w14 + s15) + miscellaneous expenses (w4b + w4c + s4b + s4c) Net interest: Interest expense (w4a + s4a) – interest income (w9 + s10)		-
NWI F24	Net profit after tax (water and sewerage) Surplus before dividends (w15a + s16a) – tax equivalents paid (Note 2-1 (iv) + Note 3-1 (iv))	\$'000	(50)
NWI F25	Community service obligations (water and sewerage) Grants for pensioner rebates (w11b + s12b)	\$'000	28

- Notes:
1. References to w (eg. s12) refer to item numbers within Special Schedules 5 and 6 of Council's Annual Financial Statements.
 2. The NWI performance indicators are based upon the National Performance Framework Handbook for Urban Performance Reporting Indicators and Definitions.
 - a refer to 3.2 (2) on page 15 of the Best-Practice Management of Water Supply and Sewerage Guidelines, 2007



INDEPENDENT AUDITOR'S REPORT

Report on the special purpose financial statements

Uralla Shire Council

To the Councillors of Uralla Shire Council

Opinion

I have audited the accompanying special purpose financial statements (the financial statements) of Uralla Shire Council's (the Council) Declared Business Activities, which comprise the statement of financial position of each Declared Business Activity as at 30 June 2017, the income statement of each Declared Business Activity for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information for the Business Activities declared by Council, and the Statement by Councillors and Management.

The Declared Business Activities of the Council are:

- Water Supply
- Sewerage
- Private Works
- McMaugh Gardens.

In my opinion, the financial statements present fairly, in all material respects, the financial position of the Council's declared Business Activities as at 30 June 2017, and their financial performance for the year then ended, in accordance with the Australian Accounting Standards described in Note 1 and the Local Government Code of Accounting Practice and Financial Reporting (LG Code).

My opinion should be read in conjunction with the rest of this report and in particular, the Emphasis of Matter referring to the basis of accounting.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants' (APES 110).

I have fulfilled my other ethical responsibilities in accordance with APES 110.

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as the auditor of councils
- precluding the Auditor-General from providing non-audit services.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Emphasis of Matter - Basis of Accounting

Without modifying my opinion, I draw attention to Note (1) to the financial statements which describes the basis of accounting. The financial statements have been prepared for the purpose of fulfilling Council's financial reporting responsibilities under the LG Code. As a result, the financial statements may not be suitable for another purpose.

Other Matter

The financial statements of the Council for the year ended 30 June 2016 were audited by another auditor who expressed an unmodified opinion on that financial statement on 4 November 2016.

The Councillors' Responsibility for the Financial Statements

The Councillors are responsible for the preparation and fair presentation of the financial statements and for determining that the accounting policies, described in Note 1 to the financial statements, are appropriate to meet the requirements in the LG Code. The Councillors' responsibility also includes such internal control as the Councillors determine is necessary to enable the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Councillors must assess the Council's ability to continue as a going concern except where the Council will be dissolved or amalgamated by an Act of Parliament. The assessment must disclose, as applicable, matters related to going concern and the appropriateness of using the going concern basis of accounting, as it affects the Council's Declared Business Activities.

Auditor's Responsibility for the Audit of the Financial Statements

My objectives are to:

- obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial statements.

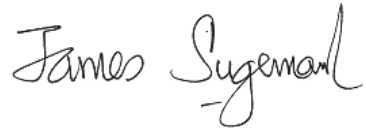
A description of my responsibilities for the audit of the financial statements is located at the Auditing and Assurance Standards Board website at:

http://www.auasb.gov.au/auditors_responsibilities/ar4.pdf.

The description forms part of my auditor's report.

My opinion does not provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- on the best practice management disclosures in Notes 2 and 3 of the financial statements
- about the security and controls over the electronic publication of the audited financial statements on any website where they may be presented
- about any other information which may have been hyperlinked to/from the financial statements.

A handwritten signature in black ink that reads "James Sugumar". The signature is written in a cursive style with a large, stylized 'S'.

James Sugumar
Director, Financial Audit Services

31 October 2017
SYDNEY

Uralla Shire Council

SPECIAL SCHEDULES
for the year ended 30 June 2017

*“...committed to creating a unique environment
which offers an excellent quality of life and
economic opportunities for its people”*



Uralla Shire Council

Special Schedules

for the year ended 30 June 2017

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¹ Special Schedules are not audited (with the exception of Special Schedule 8).

Background

- (i) These Special Schedules have been designed to meet the requirements of special purpose users such as;
- the NSW Grants Commission
 - the Australian Bureau of Statistics (ABS),
 - the NSW Office of Water (NOW), and
 - the Office of Local Government (OLG).
- (ii) The financial data is collected for various uses including;
- the allocation of Financial Assistance Grants,
 - the incorporation of Local Government financial figures in national statistics,
 - the monitoring of loan approvals,
 - the allocation of borrowing rights, and
 - the monitoring of the financial activities of specific services.

Uralla Shire Council

Special Schedule 1 – Net Cost of Services
for the year ended 30 June 2017

\$'000

Function or activity	Expenses from continuing operations	Income from continuing operations		Net cost of services
		Non-capital	Capital	
Governance	800	24	–	(776)
Administration	316	361	–	45
Public order and safety				
Fire service levy, fire protection, emergency services	145	–	–	(145)
Enforcement of local government regulations	–	–	–	–
Animal control	171	48	–	(123)
Other	–	–	–	–
Total public order and safety	316	48	–	(268)
Health	79	17	–	(62)
Environment				
Noxious plants and insect/vermin control	78	–	–	(78)
Other environmental protection	205	233	–	28
Solid waste management	1,536	1,537	–	1
Street cleaning	51	–	–	(51)
Drainage	28	29	–	1
Stormwater management	–	–	–	–
Total environment	1,898	1,799	–	(99)
Community services and education				
Administration and education	(126)	–	–	126
Social protection (welfare)	–	–	–	–
Aged persons and disabled	6,345	6,659	–	314
Children's services	23	1	–	(22)
Total community services and education	6,242	6,660	–	418
Housing and community amenities				
Public cemeteries	42	21	–	(21)
Public conveniences	85	–	–	(85)
Street lighting	52	14	–	(38)
Town planning	304	132	–	(172)
Other community amenities	45	9	–	(36)
Total housing and community amenities	528	176	–	(352)
Water supplies	999	1,008	–	9
Sewerage services	705	654	–	(51)

Uralla Shire Council

Special Schedule 1 – Net Cost of Services (continued)
for the year ended 30 June 2017

\$'000

Function or activity	Expenses from continuing operations	Income from continuing operations		Net cost of services
		Non-capital	Capital	
Recreation and culture				
Public libraries	355	43	–	(312)
Museums	–	–	–	–
Art galleries	–	–	–	–
Community centres and halls	90	60	–	(30)
Performing arts venues	–	–	–	–
Other performing arts	–	–	–	–
Other cultural services	52	1	–	(51)
Sporting grounds and venues	42	–	–	(42)
Swimming pools	135	33	–	(102)
Parks and gardens (lakes)	197	2	–	(195)
Other sport and recreation	–	–	–	–
Total recreation and culture	871	139	–	(732)
Mining, manufacturing and construction				
Building control	30	–	–	(30)
Other mining, manufacturing and construction	9	–	–	(9)
Total mining, manufacturing and const.	39	–	–	(39)
Transport and communication				
Urban roads (UR) – local	301	–	–	(301)
Urban roads – regional	–	–	–	–
Sealed rural roads (SRR) – local	911	472	–	(439)
Sealed rural roads (SRR) – regional	1,544	1,047	16	(481)
Unsealed rural roads (URR) – local	1,852	650	–	(1,202)
Unsealed rural roads (URR) – regional	40	51	–	11
Bridges on UR – local	–	–	–	–
Bridges on SRR – local	409	–	–	(409)
Bridges on URR – local	–	–	–	–
Bridges on regional roads	272	–	–	(272)
Parking areas	8	–	–	(8)
Footpaths	139	–	–	(139)
Aerodromes	–	–	–	–
Other transport and communication	120	28	–	(92)
Total transport and communication	5,596	2,248	16	(3,332)
Economic affairs				
Camping areas and caravan parks	17	34	–	17
Other economic affairs	442	219	–	(223)
Total economic affairs	459	253	–	(206)
Totals – functions	18,848	13,387	16	(5,445)
General purpose revenues ⁽¹⁾		7,342		7,342
Share of interests – joint ventures and associates using the equity method	–	–		–
NET OPERATING RESULT ⁽²⁾	18,848	20,729	16	1,897

(1) Includes: rates and annual charges (including ex gratia, excluding water and sewer), non-capital general purpose grants, interest on investments (excluding externally restricted assets) and interest on overdue rates and annual charges (2) As reported in the Income Statement

Uralla Shire Council

Special Schedule 2(a) – Statement of Long Term Debt (all purpose)
for the year ended 30 June 2017

Classification of debt	Principal outstanding at beginning of the year		New loans raised during the year	Debt redemption during the year		Transfers to sinking funds	Interest applicable for year	Principal outstanding at the end of the year		
	Current	Non-current		From revenue	Sinking funds			Current	Non-current	Total
Loans (by source)										
Commonwealth Government	-	-	-							
NSW Treasury Corporation	-	-	-							
Other State Government	-	-	-							
Public subscription	-	-	-							
Financial institutions	202	2,845	3,047	201	-	-	165	213	2,846	
Other	-	-	-							
Total loans	202	2,845	3,047	201	-	-	165	213	2,846	
Other long term debt										
Ratepayers advances	-	-	-							
Government advances	-	-	-							
Finance leases	-	-	-							
Deferred payments	-	-	-							
Total long term debt	-	-	-	-	-	-	-	-	-	
Total debt	202	2,845	3,047	201	-	-	165	213	2,846	

Notes: excludes (i) internal loans and (ii) principal inflows/outflows relating to loan re-financing.

This schedule is prepared using the **face value** of debt obligations, rather than **fair value** (which are reported in the GPFS).

Uralla Shire Council

Special Schedule 3 – Water Supply Income Statement

Includes all internal transactions, i.e. prepared on a gross basis
for the year ended 30 June 2017

\$'000	Actuals 2017	Actuals 2016
A Expenses and income		
Expenses		
1. Management expenses		
a. Administration	184	169
b. Engineering and supervision	107	84
2. Operation and maintenance expenses		
– dams and weirs		
a. Operation expenses	2	2
b. Maintenance expenses	57	35
– Mains		
c. Operation expenses	–	–
d. Maintenance expenses	108	89
– Reservoirs		
e. Operation expenses	–	–
f. Maintenance expenses	2	6
– Pumping stations		
g. Operation expenses (excluding energy costs)	–	–
h. Energy costs	2	2
i. Maintenance expenses	2	3
– Treatment		
j. Operation expenses (excluding chemical costs)	–	–
k. Chemical costs	102	116
l. Maintenance expenses	155	157
– Other		
m. Operation expenses	–	–
n. Maintenance expenses	–	–
o. Purchase of water	–	–
3. Depreciation expenses		
a. System assets	195	191
b. Plant and equipment	83	84
4. Miscellaneous expenses		
a. Interest expenses	–	–
b. Revaluation decrements	–	–
c. Other expenses	–	–
d. Impairment – system assets	–	–
e. Impairment – plant and equipment	–	–
f. Aboriginal Communities Water and Sewerage Program	–	–
g. Tax equivalents dividends (actually paid)	–	–
5. Total expenses	999	938

Uralla Shire Council

Special Schedule 3 – Water Supply Income Statement (continued)

Includes all internal transactions, i.e. prepared on a gross basis
for the year ended 30 June 2017

\$'000	Actuals 2017	Actuals 2016
Income		
6. Residential charges		
a. Access (including rates)	390	410
b. Usage charges	536	593
7. Non-residential charges		
a. Access (including rates)	–	–
b. Usage charges	–	–
8. Extra charges	–	–
9. Interest income	64	50
10. Other income	2	15
10a. Aboriginal Communities Water and Sewerage Program	–	–
11. Grants		
a. Grants for acquisition of assets	–	–
b. Grants for pensioner rebates	16	17
c. Other grants	–	–
12. Contributions		
a. Developer charges	–	–
b. Developer provided assets	–	–
c. Other contributions	–	–
13. Total income	1,008	1,085
14. Gain (or loss) on disposal of assets	–	–
15. Operating result	9	147
15a. Operating result (less grants for acquisition of assets)	9	147

Uralla Shire Council

Special Schedule 3 – Water Supply Income Statement (continued)

Includes all internal transactions, i.e. prepared on a gross basis
for the year ended 30 June 2017

\$'000	Actuals 2017	Actuals 2016
B Capital transactions		
Non-operating expenditures		
16. Acquisition of fixed assets		
a. New assets for improved standards	–	–
b. New assets for growth	4	18
c. Renewals	–	12
d. Plant and equipment	–	–
17. Repayment of debt	–	–
18. Totals	<u>4</u>	<u>30</u>
Non-operating funds employed		
19. Proceeds from disposal of assets	–	–
20. Borrowing utilised	–	–
21. Totals	<u>–</u>	<u>–</u>
C Rates and charges		
22. Number of assessments		
a. Residential (occupied)	1,235	1,412
b. Residential (unoccupied, ie. vacant lot)	12	78
c. Non-residential (occupied)	195	140
d. Non-residential (unoccupied, ie. vacant lot)	4	28
23. Number of ETs for which developer charges were received	– ET	– ET
24. Total amount of pensioner rebates (actual dollars)	\$ 15,772	\$ 17,576

Uralla Shire Council

Special Schedule 4 – Water Supply Statement of Financial Position

Includes internal transactions, i.e. prepared on a gross basis
as at 30 June 2017

\$'000	Actuals Current	Actuals Non-current	Actuals Total
ASSETS			
25. Cash and investments			
a. Developer charges	–	–	–
b. Special purpose grants	–	–	–
c. Accrued leave	–	–	–
d. Unexpended loans	–	–	–
e. Sinking fund	–	–	–
f. Other	2,170	–	2,170
26. Receivables			
a. Specific purpose grants	–	–	–
b. Rates and availability charges	29	–	29
c. User charges	233	–	233
d. Other	–	–	–
27. Inventories	–	–	–
28. Property, plant and equipment			
a. System assets	–	13,914	13,914
b. Plant and equipment	–	4,126	4,126
29. Other assets	–	–	–
30. Total assets	<u>2,432</u>	<u>18,040</u>	<u>20,472</u>
LIABILITIES			
31. Bank overdraft	–	–	–
32. Creditors	–	–	–
33. Borrowings	–	–	–
34. Provisions			
a. Tax equivalents	–	–	–
b. Dividend	–	–	–
c. Other	–	–	–
35. Total liabilities	<u>–</u>	<u>–</u>	<u>–</u>
36. NET ASSETS COMMITTED	<u>2,432</u>	<u>18,040</u>	<u>20,472</u>
EQUITY			
37. Accumulated surplus			8,849
38. Asset revaluation reserve			11,623
39. Other reserves			–
40. TOTAL EQUITY			<u>20,472</u>
Note to system assets:			
41. Current replacement cost of system assets			27,544
42. Accumulated current cost depreciation of system assets			(13,630)
43. Written down current cost of system assets			<u>13,914</u>

Uralla Shire Council

Special Schedule 5 – Sewerage Service Income Statement

Includes all internal transactions, i.e. prepared on a gross basis
for the year ended 30 June 2017

\$'000	Actuals 2017	Actuals 2016
A Expenses and income		
Expenses		
1. Management expenses		
a. Administration	107	98
b. Engineering and supervision	29	16
2. Operation and maintenance expenses		
– mains		
a. Operation expenses	–	–
b. Maintenance expenses	34	35
– Pumping stations		
c. Operation expenses (excluding energy costs)	–	–
d. Energy costs	–	–
e. Maintenance expenses	16	9
– Treatment		
f. Operation expenses (excl. chemical, energy, effluent and biosolids management costs)	–	–
g. Chemical costs	54	10
h. Energy costs	–	–
i. Effluent management	–	–
j. Biosolids management	122	75
k. Maintenance expenses	87	85
– Other		
l. Operation expenses	–	–
m. Maintenance expenses	51	62
3. Depreciation expenses		
a. System assets	203	198
b. Plant and equipment	2	2
4. Miscellaneous expenses		
a. Interest expenses	–	–
b. Revaluation decrements	–	–
c. Other expenses	–	–
d. Impairment – system assets	–	–
e. Impairment – plant and equipment	–	–
f. Aboriginal Communities Water and Sewerage Program	–	–
g. Tax equivalents dividends (actually paid)	–	–
5. Total expenses	705	590

Uralla Shire Council

Special Schedule 5 – Sewerage Service Income Statement (continued)

Includes all internal transactions, i.e. prepared on a gross basis
for the year ended 30 June 2017

\$'000	Actuals 2017	Actuals 2016
Income		
6. Residential charges (including rates)	583	567
7. Non-residential charges		
a. Access (including rates)	–	–
b. Usage charges	10	11
8. Trade waste charges		
a. Annual fees	–	–
b. Usage charges	–	1
c. Excess mass charges	–	–
d. Re-inspection fees	–	–
9. Extra charges	–	–
10. Interest income	49	45
11. Other income	–	3
11a. Aboriginal Communities Water and Sewerage Program	–	–
12. Grants		
a. Grants for acquisition of assets	–	–
b. Grants for pensioner rebates	12	14
c. Other grants	–	–
13. Contributions		
a. Developer charges	–	–
b. Developer provided assets	–	–
c. Other contributions	–	–
14. Total income	654	641
15. Gain (or loss) on disposal of assets	–	–
16. Operating result	(51)	51
16a. Operating result (less grants for acquisition of assets)	(51)	51

Uralla Shire Council

Special Schedule 5 – Sewerage Service Income Statement (continued)

Includes all internal transactions, i.e. prepared on a gross basis
for the year ended 30 June 2017

\$'000	Actuals 2017	Actuals 2016
B Capital transactions		
Non-operating expenditures		
17. Acquisition of fixed assets		
a. New assets for improved standards	–	–
b. New assets for growth	40	3
c. Renewals	–	9
d. Plant and equipment	–	–
18. Repayment of debt	–	–
19. Totals	40	12
Non-operating funds employed		
20. Proceeds from disposal of assets	–	–
21. Borrowing utilised	–	–
22. Totals	–	–
C Rates and charges		
23. Number of assessments		
a. Residential (occupied)	961	953
b. Residential (unoccupied, ie. vacant lot)	62	59
c. Non-residential (occupied)	109	100
d. Non-residential (unoccupied, ie. vacant lot)	2	16
24. Number of ETs for which developer charges were received	– ET	– ET
25. Total amount of pensioner rebates (actual dollars)	\$ 11,853	\$ 13,519

Uralla Shire Council

Special Schedule 6 – Sewerage Service Statement of Financial Position

Includes internal transactions, i.e. prepared on a gross basis
as at 30 June 2017

\$'000	Actuals Current	Actuals Non-current	Actuals Total
ASSETS			
26. Cash and investments			
a. Developer charges	–	–	–
b. Special purpose grants	–	–	–
c. Accrued leave	–	–	–
d. Unexpended loans	–	–	–
e. Sinking fund	–	–	–
f. Other	1,830	–	1,830
27. Receivables			
a. Specific purpose grants	–	–	–
b. Rates and availability charges	39	–	39
c. User charges	5	–	5
d. Other	–	–	–
28. Inventories	–	–	–
29. Property, plant and equipment			
a. System assets	–	8,649	8,649
b. Plant and equipment	–	347	347
30. Other assets	–	–	–
31. Total assets	<u>1,874</u>	<u>8,996</u>	<u>10,870</u>
LIABILITIES			
32. Bank overdraft	–	–	–
33. Creditors	–	–	–
34. Borrowings	–	–	–
35. Provisions			
a. Tax equivalents	–	–	–
b. Dividend	–	–	–
c. Other	–	–	–
36. Total liabilities	<u>–</u>	<u>–</u>	<u>–</u>
37. NET ASSETS COMMITTED	<u>1,874</u>	<u>8,996</u>	<u>10,870</u>
EQUITY			
38. Accumulated surplus			5,336
39. Asset revaluation reserve			5,534
40. Other reserves			–
41. TOTAL EQUITY			<u>10,870</u>
Note to system assets:			
42. Current replacement cost of system assets			13,881
43. Accumulated current cost depreciation of system assets			(5,232)
44. Written down current cost of system assets			<u>8,649</u>

Uralla Shire Council

Notes to Special Schedules 3 and 5 for the year ended 30 June 2017

Administration ⁽¹⁾

(item 1a of Special Schedules 3 and 5) comprises the following:

- Administration staff:
 - Salaries and allowance
 - Travelling expenses
 - Accrual of leave entitlements
 - Employment overheads.
- Meter reading
- Bad and doubtful debts
- Other administrative/corporate support services

Engineering and supervision ⁽¹⁾

(item 1b of Special Schedules 3 and 5) comprises the following:

- Engineering staff:
 - Salaries and allowance
 - Travelling expenses
 - Accrual of leave entitlements
 - Employment overheads.
- Other technical and supervision staff:
 - Salaries and allowance
 - Travelling expenses
 - Accrual of leave entitlements
 - Employment overheads.

Operational expenses (item 2 of Special Schedules 3 and 5) comprise the day to day operational expenses excluding maintenance expenses.

Maintenance expenses (item 2 of Special Schedules 3 and 5) comprise the day to day repair and maintenance expenses. (Refer to Section 5 of the Local Government Asset Accounting Manual regarding capitalisation principles and the distinction between capital and maintenance expenditure).

Other expenses (item 4c of Special Schedules 3 and 5) includes all expenses not recorded elsewhere.

Revaluation decrements (item 4b of Special Schedules 3 and 5) is to be used when I,PP&E decreases in FV.

Impairment losses (item 4d and 4e of Special Schedules 3 and 5) are to be used when the carrying amount of an asset exceeds its recoverable amount (refer to page D-31).

Aboriginal Communities Water and Sewerage Program (item 4f of Special Schedules 3 and 5) is to be used when operation and maintenance work has been undertaken on behalf of the Aboriginal Communities Water and Sewerage Program. Similarly, income for item 11a of Special Schedule 3 and item 12a of Special Schedule 5 are for services provided to the Aboriginal Communities Water and Sewerage Program and is not part of Council's water supply and sewerage revenue.

Residential charges ⁽²⁾ (items 6a, 6b and item 6 of Special Schedules 3 and 5 respectively) include all income from residential charges. Item 6 of Schedule 3 should be separated into 6a access charges (including rates if applicable) and 6b usage charges.

Non-residential charges ⁽²⁾ (items 7a, 7b of Special Schedules 3 and 5) include all income from non-residential charges separated into 7a access charges (including rates if applicable) and 7b usage charges.

Trade waste charges (item 8 of Special Schedule 5) include all income from trade waste charges separated into 8a annual fees, 8b usage charges and 8c excess mass charges and 8d re-inspection fees.

Other income (items 10 and 11 of Special Schedules 3 and 5 respectively) include all income not recorded elsewhere.

Other contributions (items 12c and 13c of Special Schedules 3 and 5 respectively) including capital contributions for water supply or sewerage services received by Council under Section 565 of the *Local Government Act*.

Notes:

⁽¹⁾ Administration and engineering costs for the development of capital works projects should be reported as part of the capital cost of the project and not as part of the recurrent expenditure (ie. in item 16 for water supply and item 17 for sewerage, and **not** in items 1a and 1b).

⁽²⁾ To enable accurate reporting of **residential revenue from usage charges**, it is essential for councils to accurately separate their residential (item 6) charges and non-residential (item 7) charges.

Uralla Shire Council

Special Schedule 7 – Report on Infrastructure Assets as at 30 June 2017

\$'000

Asset class	Asset category	Estimated cost to bring assets to satisfactory standard	Estimated cost to bring to the agreed level of service set by Council	2016/17 Required maintenance ^a	2016/17 Actual maintenance	Net carrying amount	Gross replacement cost (GRC)	Assets in condition as a percentage of gross replacement cost					
								1	2	3	4	5	
Buildings	Buildings – non-specialised	–	–	1,060	932	16,731	24,026	7%	58%	35%	0%	0%	
	Sub-total	–	–	1,060	932	16,731	24,026	7.0%	58.0%	35.0%	0.0%	0.0%	
Other structures	Other structures	–	–	–	–	538	1,374	14%	32%	53%	1%	0%	
	Sub-total	–	–	–	–	538	1,374	14.0%	32.0%	53.0%	1.0%	0.0%	
Roads	Sealed roads	1,141	855	1,010	616	74,193	100,471	45%	14%	27%	12%	2%	
	Unsealed roads	–	–	798	1,095	5,606	17,423	11%	4%	55%	30%	0%	
	Bridges	–	–	97	35	20,818	31,916	31%	61%	8%	0%	0%	
	Footpaths	–	–	37	72	1,522	1,791	30%	56%	13%	1%	0%	
	Bulk earthworks	–	–	–	–	76,786	76,786	100%					0%
	Sub-total	1,141	855	1,942	1,818	178,925	228,387	58.8%	15.4%	17.3%	7.6%	0.9%	

Uralla Shire Council

Special Schedule 7 – Report on Infrastructure Assets as at 30 June 2017 (continued)

Asset class	Asset category	Estimated cost to bring assets to satisfactory standard	Estimated cost to bring to the agreed level of service set by Council	2016/17 Required maintenance ^a	2016/17 Actual maintenance	Net carrying amount	Gross replacement cost (GRC)	Assets in condition as a percentage of gross replacement cost				
								1	2	3	4	5
Water supply network	Water supply network	137	103	392	430	13,914	27,544	6%	58%	24%	11%	1%
	Sub-total	137	103	392	430	13,914	27,544	6.0%	58.0%	24.0%	11.0%	1.0%
Sewerage network	Sewerage network	-	-	234	313	8,649	13,881	24%	63%	1%	12%	0%
	Sub-total	-	-	234	313	8,649	13,881	24.0%	63.0%	1.0%	12.0%	0.0%
Stormwater drainage	Stormwater drainage	-	-	26	3	1,914	2,478	78%	13%	3%	6%	0%
	Sub-total	-	-	26	3	1,914	2,478	78.0%	13.0%	3.0%	6.0%	0.0%
Open space/recreational assets	Swimming pools	-	-	39	33	170	750	13%	0%	87%	0%	0%
	Other	-	-	5	28	452	725	20%	75%	5%	0%	0%
	Sub-total	-	-	44	61	622	1,475	16.4%	36.9%	46.7%	0.0%	0.0%
	TOTAL – ALL ASSETS	1,278	958	3,698	3,557	221,293	299,165	47.9%	25.1%	18.8%	7.4%	0.8%

Notes:

a Required maintenance is the amount identified in Council's asset management plans.

Infrastructure asset condition assessment 'key'

1	Excellent	No work required (normal maintenance)
2	Good	Only minor maintenance work required
3	Average	Maintenance work required
4	Poor	Renewal required
5	Very poor	Urgent renewal/upgrading required

Uralla Shire Council

Special Schedule 7 – Report on Infrastructure Assets (continued)
for the year ended 30 June 2017

\$ '000	Amounts	Indicator	Benchmark	Prior periods	
	2017	2017		2016	2015
Infrastructure asset performance indicators * consolidated					
1. Infrastructure renewals ratio					
Asset renewals ⁽¹⁾	<u>2,785</u>	86.60%	>= 100%	111.66%	200.99%
Depreciation, amortisation and impairment	<u>3,216</u>				
2. Infrastructure backlog ratio					
Estimated cost to bring assets to a satisfactory standard	<u>1,278</u>	0.88%	< 2%	1.50%	0.50%
Net carrying amount of infrastructure assets	<u>144,507</u>				
3. Asset maintenance ratio					
Actual asset maintenance	<u>3,557</u>	0.96	> 1.00	1.32	1.02
Required asset maintenance	<u>3,698</u>				
4. Cost to bring assets to agreed service level					
Estimated cost to bring assets to an agreed service level set by Council	<u>958</u>	0.32%		0.00%	
Gross replacement cost	<u>299,165</u>				

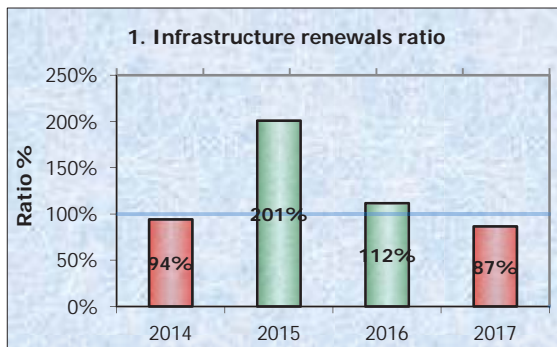
Notes

* All asset performance indicators are calculated using the asset classes identified in the previous table.

(1) Asset renewals represent the replacement and/or refurbishment of existing assets to an equivalent capacity/performance as opposed to the acquisition of new assets (or the refurbishment of old assets) that increases capacity/performance.

Uralla Shire Council

Special Schedule 7 – Report on Infrastructure Assets (continued) for the year ended 30 June 2017



Purpose of asset renewals ratio

To assess the rate at which these assets are being renewed relative to the rate at which they are depreciating.

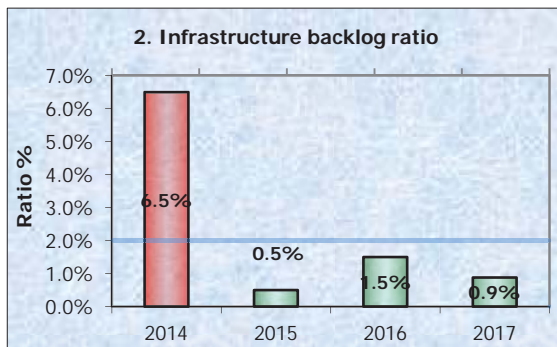
Commentary on 2016/17 result

2016/17 Ratio 86.60%

Council continues to provide an average renewal above 100% .

Benchmark: — Minimum $\geq 100.00\%$
Source for benchmark: Code of Accounting Practice and Financial Reporting #25

■ Ratio achieves benchmark
■ Ratio is outside benchmark



Purpose of infrastructure backlog ratio

This ratio shows what proportion the backlog is against the total value of a Council's infrastructure.

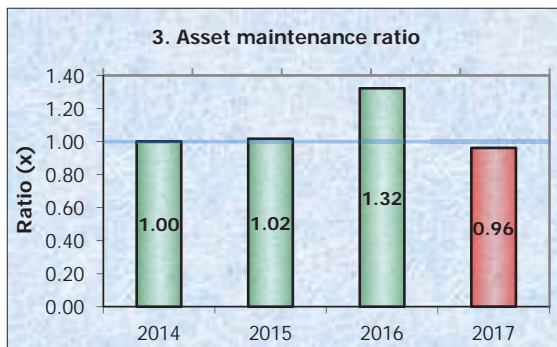
Commentary on 2016/17 result

2016/17 Ratio 0.88%

Council continues to manage infrastructure in a responsible manner thereby reducing the proportion of assets in backlog.

Benchmark: — Maximum $< 2.00\%$
Source for benchmark: Code of Accounting Practice and Financial Reporting #25

■ Ratio achieves benchmark
■ Ratio is outside benchmark



Purpose of asset maintenance ratio

Compares actual vs. required annual asset maintenance. A ratio above 1.0 indicates Council is investing enough funds to stop the infrastructure backlog growing.

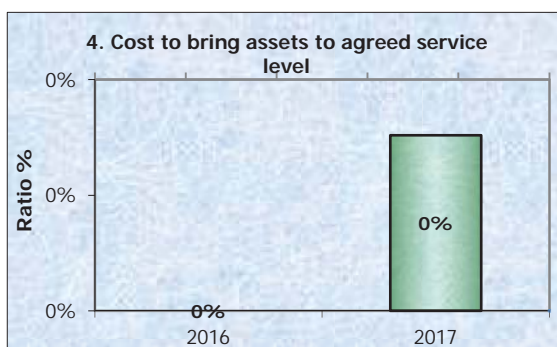
Commentary on 2016/17 result

2016/17 Ratio 0.96 x

Council continues to exceed the benchmark in this area on an average basis which is a reflection of the focus on roads maintenance.

Benchmark: — Minimum > 1.00
Source for benchmark: Code of Accounting Practice and Financial Reporting #25

■ Ratio achieves benchmark
■ Ratio is outside benchmark



Purpose of agreed service level ratio

This ratio provides a snapshot of the proportion of outstanding renewal works compared to the total value of assets under Council's care and stewardship.

Commentary on 2016/17 result

2016/17 Ratio 0.32%

Council continues to manage infrastructure in a responsible manner thereby reducing the proportion of assets in a standard that require intervention to return them to the agreed level of service.

Uralla Shire Council

Special Schedule 7 – Report on Infrastructure Assets (continued)
for the year ended 30 June 2017

\$ '000	Benchmark	Water 2017	Sewer 2017	General ⁽¹⁾ 2017
Infrastructure asset performance indicators by fund				
1. Infrastructure renewals ratio				
Asset renewals ⁽²⁾		1.63%	19.70%	99.06%
Depreciation, amortisation and impairment	>= 100%			
	prior period:	12.40%	6.06%	127.56%
2. Infrastructure backlog ratio				
Estimated cost to bring assets to a satisfactory standard		0.98%	0.00%	0.94%
Net carrying amount of infrastructure assets	< 2%			
	prior period:	0.00%	0.00%	1.75%
3. Asset maintenance ratio				
Actual asset maintenance		1.10	1.34	0.92
Required asset maintenance	> 1.00			
	prior period:	0.98	0.85	1.39
4. Cost to bring assets to agreed service level				
Estimated cost to bring assets to an agreed service level set by Council		0.37%	0.00%	0.33%
Gross replacement cost				

Notes

- (1) General fund refers to all of Council's activities except for its water and sewer activities which are listed separately.
- (2) Asset renewals represent the replacement and/or refurbishment of existing assets to an equivalent capacity/performance as opposed to the acquisition of new assets (or the refurbishment of old assets) that increases capacity/performance.

Uralla Shire Council

Special Schedule 8 – Permissible Income Calculation

for the year ended 30 June 2018

\$'000		Calculation 2016/17	Calculation 2017/18
Notional general income calculation ⁽¹⁾			
Last year notional general income yield	a	3,586	3,662
Plus or minus adjustments ⁽²⁾	b	13	–
Notional general income	c = (a + b)	3,599	3,662
Permissible income calculation			
Special variation percentage ⁽³⁾	d	0.00%	0.00%
Or rate peg percentage	e	1.80%	1.50%
Or crown land adjustment (incl. rate peg percentage)	f	0.00%	0.00%
Less expiring special variation amount	g	–	–
Plus special variation amount	h = d x (c – g)	–	–
Or plus rate peg amount	i = c x e	65	55
Or plus Crown land adjustment and rate peg amount	j = c x f	–	–
Sub-total	k = (c + g + h + i + j)	3,664	3,717
Plus (or minus) last year's carry forward total	l	8	10
Less valuation objections claimed in the previous year	m	–	–
Sub-total	n = (l + m)	8	10
Total permissible income	o = k + n	3,672	3,727
Less notional general income yield	p	3,662	3,725
Catch-up or (excess) result	q = o – p	10	2
Plus income lost due to valuation objections claimed ⁽⁴⁾	r	–	–
Less unused catch-up ⁽⁵⁾	s	–	–
Carry forward to next year	t = q + r – s	10	2

Notes

- (1) The notional general income will not reconcile with rate income in the financial statements in the corresponding year. The statements are reported on an accrual accounting basis which include amounts that relate to prior years' rates income.
- (2) Adjustments account for changes in the number of assessments and any increase or decrease in land value occurring during the year. The adjustments are called 'supplementary valuations' as defined in the *Valuation of Land Act 1916*.
- (3) The 'special variation percentage' is inclusive of the rate peg percentage and where applicable Crown land adjustment.
- (4) Valuation objections are unexpected changes in land values as a result of land owners successfully objecting to the land value issued by the Valuer-General. Councils can claim the value of the income lost due to valuation objections in any single year.
- (5) Unused catch-up amounts will be deducted if they are not caught up within 2 years. Usually councils will have a nominal carry forward figure. These amounts can be adjusted for in setting the rates in a future year.
- (6) Carry forward amounts which are in excess (an amount that exceeds the permissible income) require ministerial approval by order published in the *NSW Government Gazette* in accordance with section 512 of the *Local Government Act 1993*. The OLG will extract these amounts from Council's Special Schedule 8 in the financial data return (FDR) to administer this process.



INDEPENDENT AUDITOR'S REPORT

Special Schedule No. 8

Uralla Shire Council

To the Councillors of Uralla Shire Council

Opinion

I have audited the accompanying special purpose financial statement comprising the reconciliation of total permissible general income (Special Schedule No. 8) of Uralla Shire Council (the Council) for the year ending 30 June 2018.

In my opinion, Special Schedule No. 8 of Uralla Shire Council for 30 June 2018 is prepared, in all material respects in accordance with the requirements of the Local Government Code of Accounting Practice and Financial Reporting (LG Code) issued by the Office of Local Government (OLG), and is in accordance with the books and records of the Council.

My opinion should be read in conjunction with the rest of this report, and in particular the Emphasis of Matter paragraph, which describes the basis of accounting.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of Special Schedule No.8' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants' (APES 110).

I have fulfilled my other ethical responsibilities in accordance with APES 110.

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of councils
- precluding the Auditor-General from providing non-audit services.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Emphasis of Matter - Basis of Accounting

Without modifying my opinion, I draw attention to the notes and explanations in Special Schedule No. 8 that instruct councils in its preparation so it complies with OLG's requirements as described in the LG Code. As a result, Special Schedule No. 8 may not be suitable for another purpose.

Other Matter

Special Schedule No.8 of the Council for the year ended 30 June 2016 was audited by another auditor who expressed an unmodified opinion on Special Schedule No. 8 on 4 November 2016.

Councillors' Responsibility for Special Schedule No. 8

The Councillors of the Council are responsible for the preparation of Special Schedule No. 8 in accordance with the LG Code. The Councillors' responsibility also includes such internal control as the Councillors determine is necessary to enable the preparation of Special Schedule No. 8 that is free from material misstatement, whether due to fraud or error.

In preparing Special Schedule No.8, the Councillors must assess the Council's ability to continue as a going concern except where the Council will be dissolved or amalgamated by an Act of Parliament. The assessment must disclose, as applicable, matters related to going concern and the appropriateness of using the going concern basis of accounting.

Auditor's Responsibility for the Audit of Special Schedule No. 8

My objectives are to:

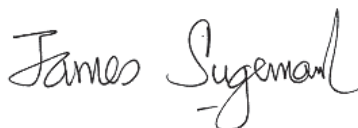
- obtain reasonable assurance whether Special Schedule No. 8 as a whole is free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on Special Schedule No.8.

A description of my responsibilities for the audit of Special Schedule No.8 is located at the Auditing and Assurance Standards Board website at http://www.auasb.gov.au/auditors_responsibilities/ar8.pdf. The description forms part of my auditor's report.

My opinion does not provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- about the security and controls over the electronic publication of the audited Special Schedule No.8 on any website where they may be presented
- about any other information which may have been hyperlinked to/from Special Schedule No 8.



James Sugumar
Director, Financial Audit Services

31 October 2017
SYDNEY



REPORT TO COUNCIL

Department:	Organisational Services – Finance
Submitted by:	Chief Financial Officer
Reference/Subject:	Report 3 - Adoption of draft Long Term Financial Plan 2018-27

LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

Objectives:	4.2 An effective and efficient organisation
Strategy:	4.2.2 Operate in a financially responsible and sustainable manner
Activity:	4.2.2.1 Maintain and control financial system and long term financial sustainability
Action:	4.2.2.1 Review and revise the 10-year Long Term Financial Plan

SUMMARY:

The purpose of this report is for Council to adopt the draft Long Term Financial Plan.

OFFICER'S RECOMMENDATION:

That Council:

Adopt the draft Long Term Financial Plan 2018-2027;

BACKGROUND:

In line with the NSW Local Government Integrated Planning and Reporting (IP&R) legislation, Council should update the Long Term Financial Plan every year.

REPORT:

The ten year financial plan has been updated to integrate it with the current Workforce Management Plan, the 2018 Operational Plan, numerous asset management plans and providing the ability to integrate other asset management plans as they are finalised.

COUNCIL IMPLICATIONS:

1. Community Engagement/ Communication

N/A

2. Policy and Regulation

- NSW Local Government Act (1993);
- NSW Local Government (General) Regulations 2005;
- Integrated Planning and Reporting Guidelines;
- Local Government Code of Accounting Practice and Financial Reporting.

3. Financial (LTFP)

This report addresses a new draft Long Term Financial Plan.

4. Asset Management (AMS)

Some of Councils Asset Management Strategy and Plans have been incorporated into this plan.

5. Workforce (WMS)

This report integrates the current Workforce Management Strategy.

6. Legal and Risk Management

This plan has been constructed giving due consideration to Councils strategic and operational risks. Various risk factors have been considered in the development of this long term financial plan.

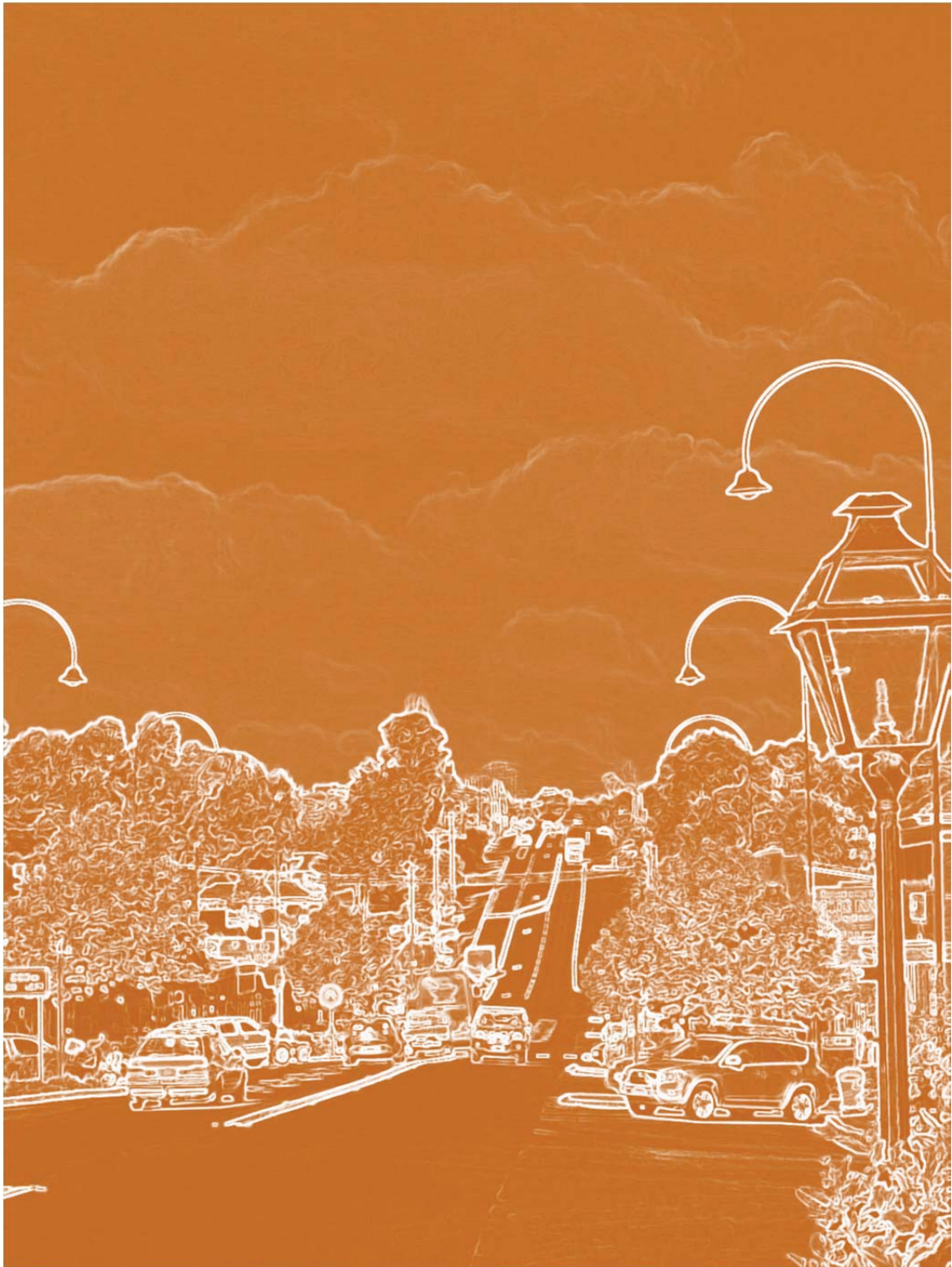
7. Performance Measures

Long Term Financial Plan revised and modelled to meet sustainability criteria

8. Project Management

N/A

Prepared by staff member:	Simon Paul
Approved/Reviewed by Manager:	Andrew Hopkins
Department:	Finance
Attachments:	Draft Long Term Financial Plan 2018-2027



LONG TERM FINANCIAL PLAN - 2027



Disclaimer Information

Copyright

Prepared By:

Version:

Version no.	Updated by:	Date:	Nature of changes
1	CFO	7 November 2017	Initial Draft

Contents

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Aim of this Plan	3	Financial Performance Measures	9
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Major Revenue Source	5	Scenarios by Fund	13
Revenue Strategy	6	End	59

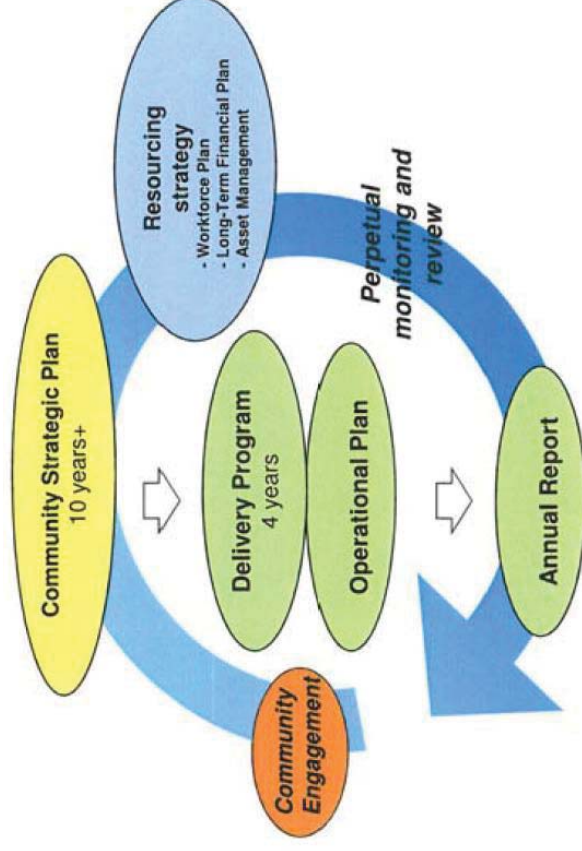
Integrated Planning and Reporting Framework

In October 2009, the NSW Government's new framework for strategic planning and reporting for local councils came into effect through the introduction of the Local Government Amendment (Planning & Reporting) Act 2009. This act amended the NSW Local Government Act 1993 with regard to Councils strategic planning and reporting requirements.

The Integrated Planning & Reporting framework requires councils to better integrate their various plans and to plan holistically for the future. It requires councils and their communities to have informed discussions about funding priorities, acceptable service levels and to plan in partnership for a more sustainable future.

The framework is an improved way of doing business and ensures that all of council's plans and policies work together to achieve the community's goals. Each council must prepare a number of plans, which provide details on how the Council intends to deliver services and infrastructure across both the short and long term, based on the community priorities that have been identified through community engagement programs.

The Integrated Planning and Reporting Framework is captured in the diagram below:



Introduction

This Long Term Financial Plan has been prepared to:

- confirm and communicate Council's financial objectives and forecasts for the planning period to the community and all of Council's stakeholders; and
- guide the preparation of Council's Annual Budget and Delivery Program within the context of long term financial sustainability.

The Plan provides a framework for sustainable financial management balancing our environmental, social, economic and governance objectives whilst delivering services and facilities to the people of the Uralla Shire Council area.

The Plan provides direction for future service planning and is a critical tool in identifying, leveraging and managing Council's key strengths, risks and opportunities with regard to Council's ongoing capacity and long term financial stability. It also provides a prudent and sustainable financial framework for the longer term from which Council will develop its Operating and Delivery Programs.

The plan is not a static document and will be reviewed annually as part of Council's strategic planning and budget process to ensure it remains reflective of the prevailing internal and external environment.

Aim of this plan

- Establish a long term financial direction encompassing appropriate performance measures against which Council's strategies, policies, plans and financial performance can be measured.
- Establish a robust and prudent financial framework, to which strategies can be integrated to achieve planned outcomes.
- Assist in eliminating strategic financial risks and identify Council's financial strengths and opportunities to be leveraged.
- Ensure that Council complies with sound financial management principles, as required by legislation and adopted plans for the long-term financial sustainability of Council.

Background

Like the majority of Councils in NSW, Uralla Council faces a major challenge in funding its ongoing services whilst simultaneously maintaining and replacing its community assets in a manner which maintains their capacity into the future, whilst at the same time ensuring that rates remain at an equitable and affordable level throughout the community.

The combination of increased costs for labour and materials, increasing demand for services, the shifting of costs from other levels of government, together with a legislative cap on revenue generated from rates (rate pegging), all contribute to a challenging financial environment within which to operate. Therefore, at the core of Uralla Shires future financial sustainability will be the ability to adapt and respond to the challenges we face in delivering services more efficiently, providing increased operational productivity and developing opportunities to generate additional revenue sources.

Long Term Financial Planning (LTFP) is vital for informing Council, our community and other stakeholders about the long term financial position and sustainability of our organisation. The aim of our plan is not only to ensure the financial sustainability of Council over the longer term, but also to provide for the appropriate maintenance and replacement of Council's assets into the future.

The long term financial plan will provide (but not be limited to) the following key benefits:

- An indication of the future financial position and performance of Council;
- A projection of the holistic long term costs of decisions to fully inform debate and ultimately strategic decision making;
- A tool to assist Council to determine the financial sustainability of both current and projected future service levels;
- A method to determine the risks in adopting future strategic directions;
- The capability for Council and the community to test the outcomes of scenarios resulting from different policy settings and service levels;
- A mechanism to test the robustness and sensitivity of key assumptions underpinning a range of strategic planning alternatives; and
- A vital contribution to the development of Council's Asset Management Strategy and all of Council's plans.

Current Financial Position

Council's current financial position continues to be moderate with a General fund operating deficit/break-even that needs to be rectified in the near term and an unrestricted cash balance that needs to continue to be built up.

The audited Financial Statements at the 30th June 2017 showed cash and investments of \$14.432 million, being made up of Externally Restricted cash reserves (such as Water, Sewer, Domestic Waste, Developer Contributions and unexpended grants) totalling \$9.098 million, Internally Restricted cash reserves totalling \$3.165 million and Unrestricted cash reserves of \$2.169 million. The Unrestricted cash reserves included the prepaid FAGS for 2017-18 of \$1.193 million leaving less than \$1 million in unrestricted cash reserves.

The key performance measures upon which council is measured were as follows:

- Operating Performance ratio – 11.57% (should be greater than 0)
- Unrestricted Current Ratio – 2.07:1 (above 1.5:1 is considered healthy)
- Debt Service Cover Ratio – 16.74 (above 2.0 is considered healthy)
- Own Source Operating Revenue Ratio – 71.3% (above 60% is the considered acceptable)
- Rates & Annual Charges Outstanding Ratio – 4.33% (below 10% is considered acceptable)
- Cash Expense Cover Ratio – 10.54 months (above 3 months is considered healthy)

Major Revenue Source

Rating

Income from rates and annual charges forms a considerable part of Council's total overall revenue, equating to 29.17% of total income for the 2016/17 financial year (excluding capital grants and profits on the disposal of assets). Rating income is generated from three rating categories, being residential, business and farmland.

Uralla Council's rate base consists of approximately 2,999 rateable properties which in 2017/18 are estimated to generate general rates of approximately \$3.66 million across the three categories. This income constitutes a significant funding source for the delivery of services to the Uralla Shire community.

Council's rates and annual charges revenue as a proportion of total revenue over the past 5 years were as follows:

Year	%
2017	29.17
2016	27.14
2015	25.72
2014	28.48
2013	30.12

Revenue Strategy

The following items are to be pursued as a strategic means of growing our revenue base ultimately increasing income and reducing the reliance on any one revenue source:

- Review all fees and charges and levels of cost recovery with particular attention to discretionary user fees in non-core service areas;
- Identify and seek additional grant funding;
- Review Council's Borrowing Policy and utilisation of debt;
- Review Council's Investment Policy and cash flow processes;
- Review Council's Section 94 Plans and Policies;
- Investigate opportunities for entrepreneurial activities;
- Identify opportunities to rationalise Council's asset base;
- Review service levels and service delivery methods;
- Investigate options for collaboration and/or resource sharing; and
- Consult the community about a special rate variation.

Financial Planning Strategies

The key objective of the long term financial plan remains the achievement of financial sustainability across the short, medium and longer term whilst still achieving Council's broader vision and community goals.

The financial plan is based on the following key strategies:

Sustainability

- Provide spending on infrastructure renewal to ensure that Council's physical assets are maintained to standards that provide functionality and serviceability.
- Ensure rate increases are equitable and not excessive and that the increase can be justified in a positive and transparent manner.
- Provide a pricing strategy for services based on Council's preferred options for service delivery and subsidisation vs user-pays principles.
- New or expansionary community assets to be funded via property development and s64 and s94 developer contributions.

Liquidity

- Ensure Council has sufficient available cash to meet its debts as and when they fall due.
- Avoid budgets where the liquidity ratios fall below target.
- Utilise loan funds for renewal and replacement capital purposes and to achieve inter-generational equity in the absence of pre-established reserves to fund this expenditure.
- Utilise a range of reserves to smooth cash flow, particularly in relation to large asset classes and unpredictable outlays such as Employee Leave Entitlement, Waste Management, Plant Replacement and Community Care functions.

Key Financial Assumptions

As part of undertaking financial modelling, key assumptions that underpin the estimates must be made. The following assumptions have been used in the modelling contained within this plan:

Category	Background	Assumption
Rates	Indexed by estimated rises aligned to future CPI estimates	1.50 to 2.6%
User Charges & Fees	Based on average increase to Council's major operating inputs	1.50 to 2.6%
Interest & Investment Revenue	Average estimated return from prevailing market	1.6 to 3.5%
Grants and Contributions - Operating	Based on estimated rises aligned to future CPI estimates	2.25 to 3.0%
Grants and Contributions - Capital	Based on estimated rises aligned to future CPI estimates	2.25 to 3.0%
Employee Costs	Already established award conditions or estimated wage price index	2.35 to 2.7%
Superannuation	Already established award conditions or estimated wage price index	2.35 to 2.7%
Materials & Contracts	Indexed by estimated rises aligned to future CPI estimates	2.3 to 3.0%
Borrowing Costs	Based on average long term rates and current market quotes	3.98 to 5.68%

- Uralla Shires population has been forecast to continue to grow at a rate of 0.24% per annum over the period of this plan with an implied dwelling increase of 150 over the next ten years. This assumption is based on annual growth rates estimated by the NSW Department of Planning and Environment.
- Salary increases have been determined based on already adopted award increases for the first year of the plan and an estimated increase of between 2.35 and 2.7% for the remainder.

Financial Performance Measures

Council measures its financial performance reporting in accordance with the Statement of Performance Measures contained within Note 13 of the Local Government Code of Accounting Practice and Financial Reporting.

Council will review the long term financial Plan each year as part of the development of the next annual Operating Plan. The review will include an assessment of the previous year’s performance in terms of the accuracy of the projections made compared with the actual results. The outcome will be used to improve the accuracy of the LTFP over the longer term. The major indicators include:

Measure	What it measures	Target	Calculation
Operating Performance Ratio	Council's ability to keep operating expenditure at a level below operating revenue.	>0	Operating revenue- expense/Total Operating Revenue
Debt Service Ratio	The impact that loan principal and interest repayments have on the annual discretionary revenue of Council.	<10%	Debt Service costs/Income from continuing operations less capital income
Rates Coverage Ratio	The degree of dependence upon revenue from rates and charges and to assess the security of Council's income.	35 to 40%	Rates and Annual Charges/ Revenue from continuing operations
Rates & Outstanding percentage	The impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery policy and efforts.	<6.5%	Outstanding rates and annual charges/Revenue from rates and annual charges collectible
Asset Renewals Ratio	Assess Council's ability to renew its Infrastructure assets compared with the consumption (depreciation) of those assets.	100%	Value of asset renewals/Depreciation expense for the assets

Financial Plan Scenarios

In developing the long term financial plan, three scenarios have been established to model Council's financial performance and position over the next 10 years. The scenarios are structured as 'layers' where each layer relates to the taking of a more progressive position. The layers are cumulative, so each layer incorporates the assumptions and outcomes of each of the previous layers. The layers are structured as follows:

1. Conservative scenario
2. Planned scenario
3. Optimistic scenario

The scenarios have been informed by prior year asset management costs, known future projects and estimates based on these numbers. No connection has been made with draft Asset Management Plans as these have not yet been finalised or fully costed. Consideration has been given to Council's current Workforce Plan.

1. Conservative Scenario

This scenario is based on rate growth being limited to the rate pegging percentage as determined by IPART without any variation whilst simultaneously attempting to address Council's asset renewal and replacement backlog and increased asset maintenance spending to levels required to ensure assets meet expected performance levels and their planned lifecycle. This scenario indicates the revenue deficiency that Council faces in terms of sufficiently maintaining assets to required levels and alleviating the pre-existing asset renewal backlog.

The projected General Fund net operating result before grants and contributions provided for capital purposes at the end of the 10 year period would be a deficit of \$8.26 million. The cash flow result for the General Fund over the 10 year plan also shows a surplus of \$1.25 million but this is achieved after borrowing \$14.27 million over the last nine years of the plan because there are insufficient unrestricted cash reserves available. This result clearly outlines the difficult position Council faces in aligning current service levels, asset maintenance and improvement with current income levels, especially rates income. Note: The net operating result before grants and contributions provided for capital purposes is the better measure for income statement purposes because it is assumed that the capital grant will be spent on capital expenditure.

This scenario clearly indicates that this is not a suitable or sustainable position and would in fact require either a significant reduction in levels of service or discontinuation of services or significant borrowings in order to establish a balanced budget.

2. Planned Scenario

This scenario includes an efficiency program in the amount of \$62,500 p.a. indexed to inflation for the full ten year plan. This means that a program to obtain an indexed \$62,500 reduction in expenditure will take place beginning in the 2017/18 financial year.

The projected General Fund net operating result before grants and contributions provided for capital purposes at the end of the 10 year period for this scenario would be a deficit of \$7.36 million. The cash flow result for the General Fund over the 10 year plan also shows a surplus of \$1.26 million but this is achieved after borrowing \$13.23 million over the last nine years of the plan. This result continues to highlight the need for further action to bring the budget back to surplus.

This scenario also indicates that this is not a suitable or sustainable position and shows that Council still requires either a significant reduction in levels of service or discontinuation of services or significant borrowings in order to establish a balanced budget.

3. Optimistic Scenario

This scenario is proposed as Council's preferential option and the first step toward addressing the Council's long term infrastructure needs and sustainability for the Council as a whole. This scenario includes the imposition of a Special Rate Variation – Continuing under s.508 (2) of the Local Government Act, for General fund of 23% (25.13% total increase) in the 2019/20 financial year. Council could also consider three consecutive increases of 8% from 2019/20 to 2021/22 which would result in a smaller profit and cash flow but would enable implementation of the rate increase over an extended period.

Under the optimistic scenario, the projected General Fund net operating result before grants and contributions provided for capital purposes at the end of the 10 year period would be a surplus of \$1.86 million. The cash flow result for the General Fund over the 10 year plan also shows a deficit of \$0.1 million. Using the three rate increases of 8% results in a net operating surplus of \$1.72 million and a cash flow deficit of \$0.21 million.

Sensitivity Analysis/Risk Assessment

The LTFP 2027 is a continuation of Councils previous long term financial plan under the new Integrated Planning and Reporting Framework requirements. However, it should be noted that some of Councils reconstructed Resourcing Strategy plans are still being finalised. The LTFP now incorporates the adopted Transport Asset Management Plan and the draft Buildings Asset Management Plan. It also incorporates a draft adjusted Plant & Equipment Asset Management Plan. Other capital expenditure and maintenance projections in this plan have been based on historical information and some more accurate estimates for the first year of the plan.

The following risk factors have been considered in the development of this long term financial plan and whilst some factors would only have a minor impact on the projections, others could have a more significant impact.

Areas which would have a particular impact on the projections, should they occur, include:

- Estimates to fund infrastructure renewal, replacement and significant on-going asset maintenance being inaccurate;
- Rates increase being lower than anticipated;
- Construction costs being higher than anticipated;
- Utility expenses being higher than estimated;
- Significant fluctuations in the rate of return for investments;
- Workers compensation insurance costs;
- Further spikes in the payments required to the Defined Benefit Superannuation scheme;
- Award determined staff related expenses increasing more than anticipated.

There are also external factors beyond the influence of Council which could also impact on the model, including:

- Further cost shifting from other levels of Government;
- Freezes to the indexation of recurrent operating grants;
- Changes to the taxation regime;
- Changes to the superannuation guarantee legislation;
- Forced amalgamation of Councils;
- Natural Disasters.

Scenarios by Fund

**URALLA SHIRE COUNCIL
INCOME STATEMENT
YEAR ENDED 30 JUNE 2018**

Scenario 1 - Conservative

	2017-2018 Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
CONSOLIDATED										
Income from Continuing Operations										
<i>Revenue</i>										
Rates & Annual Charges	6,265,494	6,433,212	6,612,388	6,803,685	7,011,812	7,226,155	7,446,898	7,674,226	7,908,333	8,149,414
User Charges & Fees	7,015,011	7,192,744	7,374,974	7,561,819	7,760,353	7,971,236	8,187,837	8,417,843	8,662,036	8,921,267
Interest & Investment Revenue	248,560	258,068	274,497	321,948	364,885	434,153	480,539	527,492	562,813	613,241
Other Revenues	698,129	770,187	789,440	809,175	830,215	852,630	875,648	900,168	926,271	954,058
Grants & Contributions Provided for Operating Purposes	5,111,318	4,132,809	4,236,177	4,342,052	4,454,820	4,574,985	4,698,395	4,829,849	4,969,832	5,118,856
Grants & Contributions Provided for Capital Purposes	592,760	3,368,695	610,501	121,689	124,853	128,224	131,686	135,373	139,299	143,478
<i>Other Income</i>										
Net Gains from the Disposal of Assets										
Total Income from Continuing Operations	19,931,272	22,155,714	19,897,976	19,960,368	20,546,938	21,187,383	21,821,003	22,484,950	23,168,583	23,900,314
Expenses from Continuing Operations										
Employee Benefits & On-Costs	9,469,657	9,939,979	10,245,913	10,484,843	10,713,772	11,011,977	11,420,821	11,699,084	11,905,352	12,223,866
Borrowing Costs	162,621	149,262	213,488	260,911	313,190	357,661	408,395	457,980	524,200	594,243
Materials & Contracts	3,990,186	4,086,723	3,892,836	4,028,996	4,041,086	4,201,575	4,257,392	4,705,706	4,557,925	4,662,691
Depreciation & Amortisation	3,931,900	3,937,800	4,038,163	4,044,217	4,050,282	4,056,354	4,062,435	4,068,523	4,074,619	4,080,724
Impairment										
Other Expenses	1,677,628	1,698,424	1,823,556	1,848,852	1,945,165	1,959,279	2,118,220	2,160,080	2,074,732	2,186,718
Net Losses from the Disposal of Assets										
Total Expenses from Continuing Operations	19,231,992	19,812,189	20,213,956	20,667,820	21,063,495	21,586,846	22,267,262	23,091,373	23,136,828	23,748,241
Discontinued Operations										
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	699,280	2,343,525	-315,980	-707,452	-516,558	-399,463	-446,260	-606,422	31,756	152,072
Net Operating Result Before Grants and Contributions Provided for Capital Purposes	106,520	-1,025,170	-926,481	-829,141	-641,411	-527,687	-577,946	-741,795	-107,543	8,594

URALLA SHIRE COUNCIL
INCOME STATEMENT
YEAR ENDED 30 JUNE 2018

Scenario 1 - Conservative

	2017-2018 Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
GENERAL FUND										
Income from Continuing Operations										
<i>Revenue</i>										
Rates & Annual Charges	5,118,797	5,251,870	5,395,386	5,549,978	5,720,327	5,895,785	6,076,506	6,262,643	6,454,356	6,651,806
User Charges & Fees	3,474,589	3,561,460	3,650,498	3,741,761	3,839,035	3,942,667	4,049,093	4,162,427	4,283,080	4,411,501
Interest & Investment Revenue	90,960	106,320	111,740	151,389	176,399	206,261	227,046	245,161	257,188	273,308
Other Revenues	695,629	767,624	786,813	806,483	827,453	849,793	872,734	897,172	923,188	950,883
Grants & Contributions Provided for Operating Purposes	5,060,160	4,080,275	4,182,232	4,286,658	4,397,905	4,516,475	4,638,246	4,767,981	4,906,161	5,053,294
Grants & Contributions Provided for Capital Purposes	373,000	915,825	118,721	121,689	124,853	128,224	131,686	135,373	139,299	143,478
<i>Other Income</i>										
Net Gains from the Disposal of Assets	0	0	0	0	0	0	0	0	0	0
Total Income from Continuing Operations	14,813,135	14,683,373	14,245,389	14,657,957	15,085,972	15,539,205	15,995,311	16,470,756	16,963,272	17,484,270
Expenses from Continuing Operations										
Employee Benefits & On-Costs	7,046,904	7,456,656	7,700,507	7,875,802	8,039,505	8,268,179	8,605,684	8,807,938	8,936,145	9,174,489
Borrowing Costs	158,216	145,232	209,852	257,722	310,475	355,457	406,739	456,926	523,792	594,240
Materials & Contracts	3,311,650	3,374,350	3,197,000	3,316,619	3,309,915	3,451,535	3,486,842	3,912,550	3,701,516	3,824,770
Depreciation & Amortisation	3,288,200	3,293,133	3,298,069	3,303,012	3,307,965	3,312,922	3,317,888	3,322,859	3,327,836	3,332,821
Impairment										
Other Expenses	703,243	702,501	784,252	786,511	858,836	847,933	981,270	996,424	883,240	966,198
Net Losses from the Disposal of Assets	0	0	0	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	14,508,213	14,971,873	15,189,681	15,539,667	15,826,696	16,236,026	16,798,422	17,496,696	17,372,529	17,892,517
Discontinued Operations										
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	304,922	-288,500	-944,291	-881,710	-740,724	-696,821	-803,112	-1,025,940	-409,257	-408,247
Net Operating Result Before Grants and Contributions Provided for Capital Purposes	-68,078	-1,204,325	-1,063,012	-1,003,399	-865,577	-825,045	-934,798	-1,161,313	-548,556	-551,725

**URALLA SHIRE COUNCIL
INCOME STATEMENT
YEAR ENDED 30 JUNE 2018**

Scenario 1 - Conservative

	2017-2018 Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
WATER FUND										
Income from Continuing Operations										
Revenue										
Rates & Annual Charges	423,827	436,632	449,812	463,379	477,341	491,713	506,506	521,730	537,399	553,525
User Charges & Fees	540,499	556,363	572,682	589,469	606,740	624,510	642,789	661,595	680,943	700,849
Interest & Investment Revenue	49,040	71,431	60,876	71,199	80,142	96,331	108,317	122,033	133,787	150,486
Other Revenues	0	0	0	0	0	0	0	0	0	0
Grants & Contributions Provided for Operating Purposes	36,768	37,784	38,826	39,897	41,015	42,181	43,379	44,628	45,931	47,290
Grants & Contributions Provided for Capital Purposes	0	0	0	0	0	0	0	0	0	0
<i>Other Income</i>										
Net Gains from the Disposal of Assets										
Total Income from Continuing Operations	1,050,134	1,102,210	1,122,196	1,163,944	1,205,238	1,254,735	1,300,991	1,349,986	1,398,060	1,452,150
Expenses from Continuing Operations										
Employee Benefits & On-Costs	223,771	229,365	235,099	240,976	247,000	253,422	260,011	267,032	274,242	281,647
Borrowing Costs	0	0	0	0	0	0	0	0	0	0
Materials & Contracts	193,250	183,444	184,575	188,532	193,909	198,483	204,315	209,370	215,905	221,705
Depreciation & Amortisation	277,400	277,816	278,232	278,649	279,067	279,486	279,905	280,325	280,745	281,165
Impairment										
Other Expenses	292,168	298,528	305,025	311,660	318,535	325,679	332,985	340,577	348,448	356,610
Net Losses from the Disposal of Assets										
Total Expenses from Continuing Operations	986,589	989,153	1,002,931	1,019,817	1,038,511	1,057,070	1,077,216	1,097,304	1,119,340	1,141,127
Discontinued Operations										
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	63,545	113,057	119,265	144,127	166,727	197,665	223,775	252,682	278,720	311,023
Net Operating Result Before Grants and Contributions Provided for Capital Purposes	63,545	113,057	119,265	144,127	166,727	197,665	223,775	252,682	278,720	311,023

URALLA SHIRE COUNCIL
INCOME STATEMENT
YEAR ENDED 30 JUNE 2018

Scenario 1 - Conservative

	2017-2018 Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
SEWER FUND										
Income from Continuing Operations										
<i>Revenue</i>										
Rates & Annual Charges	722,871	744,710	767,190	790,328	814,144	838,657	863,886	889,853	916,578	944,083
User Charges & Fees	15,327	15,710	16,103	16,506	16,929	17,373	17,829	18,307	18,809	19,337
Interest & Investment Revenue	43,028	30,942	42,153	29,272	32,928	45,750	56,535	68,807	80,000	94,715
Other Revenues	0	0	0	0	0	0	0	0	0	0
Grants & Contributions Provided for Operating Purposes	14,390	14,750	15,119	15,497	15,900	16,329	16,770	17,240	17,740	18,272
Grants & Contributions Provided for Capital Purposes	219,760	2,452,870	491,780	0	0	0	0	0	0	0
<i>Other Income</i>										
Net Gains from the Disposal of Assets										
Total Income from Continuing Operations	1,015,376	3,258,982	1,332,345	851,603	879,901	918,109	955,020	994,207	1,033,127	1,076,407
<i>Expenses from Continuing Operations</i>										
Employee Benefits & On-Costs	144,309	147,917	151,615	155,406	159,292	163,434	167,684	172,211	176,861	181,637
Borrowing Costs	0	0	0	0	0	0	0	0	0	0
Materials & Contracts	124,850	113,926	134,846	138,161	141,697	145,464	149,329	155,365	157,823	162,484
Depreciation & Amortisation Impairment	204,200	204,507	299,274	299,724	300,174	300,625	301,076	301,528	301,981	302,434
Other Expenses	211,462	216,202	242,417	247,910	253,651	259,666	265,827	272,280	279,033	286,105
Net Losses from the Disposal of Assets										
Total Expenses from Continuing Operations	684,820	682,552	828,153	841,201	854,814	869,189	883,916	901,384	915,698	932,660
<i>Discontinued Operations</i>										
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	330,555	2,576,430	504,192	10,402	25,087	48,920	71,104	92,823	117,429	143,747
Net Operating Result Before Grants and Contributions Provided for Capital Purposes	110,795	123,560	12,412	10,402	25,087	48,920	71,104	92,823	117,429	143,747

URALLA SHIRE COUNCIL
INCOME STATEMENT
YEAR ENDED 30 JUNE 2018

Scenario 1 - Conservative

	2017-2018 Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
McMAUGH GARDENS FUND										
Income from Continuing Operations										
<i>Revenue</i>										
Rates & Annual Charges	0	0	0	0	0	0	0	0	0	0
User Charges & Fees	2,984,596	3,059,211	3,135,691	3,214,083	3,297,649	3,386,686	3,478,126	3,575,514	3,679,204	3,789,580
Interest & Investment Revenue	65,532	49,375	59,728	70,088	75,416	85,811	88,641	91,491	91,838	94,732
Other Revenues	2,500	2,563	2,627	2,692	2,762	2,837	2,914	2,996	3,083	3,175
Grants & Contributions Provided for Operating Purposes	0	0	0	0	0	0	0	0	0	0
Grants & Contributions Provided for Capital Purposes	0	0	0	0	0	0	0	0	0	0
<i>Other Income</i>										
Net Gains from the Disposal of Assets										
Total Income from Continuing Operations	3,052,628	3,111,149	3,198,046	3,286,863	3,375,827	3,475,334	3,569,681	3,670,001	3,774,125	3,887,487
<i>Expenses from Continuing Operations</i>										
Employee Benefits & On-Costs	2,054,674	2,106,041	2,158,692	2,212,659	2,267,975	2,326,942	2,387,442	2,451,903	2,518,104	2,586,093
Borrowing Costs	4,405	4,030	3,636	3,189	2,716	2,204	1,656	1,054	408	3
Materials & Contracts	360,436	415,003	376,414	385,684	395,565	406,093	416,906	428,421	482,681	453,732
Depreciation & Amortisation	162,100	162,344	162,588	162,832	163,076	163,321	163,566	163,811	164,057	164,304
Impairment										
Other Expenses	470,755	481,193	491,862	502,771	514,143	526,001	538,138	550,799	564,011	577,805
Net Losses from the Disposal of Assets										
Total Expenses from Continuing Operations	3,052,370	3,168,611	3,193,192	3,267,135	3,343,475	3,424,561	3,507,708	3,595,988	3,729,261	3,781,937
<i>Discontinued Operations</i>										
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	258	-57,462	4,854	19,728	32,352	50,772	61,973	74,013	44,864	105,550
Net Operating Result Before Grants and Contributions Provided for Capital Purposes	258	-57,462	4,854	19,728	32,352	50,772	61,973	74,013	44,864	105,550

URALLA SHIRE COUNCIL
STATEMENT OF FINANCIAL POSITION
YEAR ENDED 30 JUNE 2018

Scenario 1 - Conservative

	2017-2018 Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
CONSOLIDATED ASSETS										
<i>Current Assets</i>										
Cash & Cash Equivalents	5,392,798	6,331,842	6,880,758	7,705,746	8,598,077	9,583,019	10,534,160	11,478,458	12,447,953	13,488,038
Investments	3,200,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000
Receivables	1,389,000	1,389,000	1,389,000	1,389,000	1,389,000	1,389,000	1,389,000	1,389,000	1,389,000	1,389,000
Inventories	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000
Other	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000
Non-Current Assets Classified as "Held for Resale"										
<i>Total Current Assets</i>	10,208,798	9,647,842	10,196,758	11,021,746	11,914,077	12,899,019	13,850,160	14,794,458	15,763,953	16,804,038
<i>Non-Current Assets</i>										
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	1,000,000	916,337	829,746	740,124	647,365	551,360	451,995	349,152	242,709	132,541
Inventories	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	233,979,256	238,496,820	238,791,818	238,360,281	237,834,548	237,318,413	236,730,830	236,254,395	236,452,670	236,440,813
Investments Accounted for Using the Equity Method	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-
<i>Total Non-Current Assets</i>	234,979,256	239,413,157	239,621,564	239,100,405	238,481,913	237,869,773	237,182,825	236,603,547	236,695,379	236,573,354
TOTAL ASSETS	245,188,054	249,060,999	249,818,322	250,122,151	250,395,990	250,768,792	251,032,985	251,398,005	252,459,333	253,377,392
LIABILITIES										
<i>Current Liabilities</i>										
Payables	3,403,000	3,403,000	3,403,000	3,403,000	3,403,000	3,403,000	3,403,000	3,403,000	3,403,000	3,403,000
Borrowings	202,000	202,000	202,000	202,000	202,000	202,000	202,000	202,000	202,000	202,000
Provisions	2,303,000	2,303,000	2,303,000	2,303,000	2,303,000	2,303,000	2,303,000	2,303,000	2,303,000	2,303,000
<i>Total Current Liabilities</i>	5,908,000	5,908,000	5,908,000	5,908,000	5,908,000	5,908,000	5,908,000	5,908,000	5,908,000	5,908,000
<i>Non-Current Liabilities</i>										
Payables	-	-	-	-	-	-	-	-	-	-
Borrowings	3,429,317	4,958,736	6,032,039	7,043,320	7,833,717	8,605,982	9,316,435	10,287,876	11,317,449	12,083,436
Provisions	943,000	943,000	943,000	943,000	943,000	943,000	943,000	943,000	943,000	943,000
<i>Total Non-Current Liabilities</i>	4,372,317	5,901,736	6,975,039	7,986,320	8,776,717	9,548,982	10,259,435	11,230,876	12,260,449	13,026,436
TOTAL LIABILITIES	10,280,317	11,809,736	12,883,039	13,894,320	14,684,717	15,456,982	16,167,435	17,138,876	18,168,449	18,934,436
Net Assets	234,907,738	237,251,263	236,935,283	236,227,831	235,711,273	235,311,810	234,865,551	234,259,128	234,290,884	234,442,956
EQUITY										
Retained Earnings	70,288,738	72,632,263	72,316,283	71,608,831	71,092,273	70,692,810	70,246,551	69,640,128	69,671,884	69,823,956
Revaluation Reserves	164,619,000	164,619,000	164,619,000	164,619,000	164,619,000	164,619,000	164,619,000	164,619,000	164,619,000	164,619,000
<i>Council Equity Interest</i>	234,907,738	237,251,263	236,935,283	236,227,831	235,711,273	235,311,810	234,865,551	234,259,128	234,290,884	234,442,956
Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-
Total Equity	234,907,738	237,251,263	236,935,283	236,227,831	235,711,273	235,311,810	234,865,551	234,259,128	234,290,884	234,442,956

URALLA SHIRE COUNCIL
STATEMENT OF FINANCIAL POSITION
YEAR ENDED 30 JUNE 2018

Scenario 1 - Conservative

	2017-2018 Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
GENERAL ASSETS										
<i>Current Assets</i>										
Cash & Cash Equivalents	192,948	1,722,550	1,764,100	1,799,015	1,833,114	1,883,925	1,842,793	1,733,783	1,645,382	1,487,394
Investments	3,200,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000
Receivables	1,009,000	1,009,000	1,009,000	1,009,000	1,009,000	1,009,000	1,009,000	1,009,000	1,009,000	1,009,000
Inventories	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000
Other	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000
Non-Current Assets Classified as "Held for Resale"	-	-	-	-	-	-	-	-	-	-
Total Current Assets	4,628,948	4,658,550	4,700,100	4,735,015	4,769,114	4,819,925	4,778,793	4,669,783	4,581,382	4,423,394
<i>Non-Current Assets</i>										
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	204,140,351	205,356,655	205,449,496	205,549,980	205,571,854	205,603,299	205,559,132	205,621,606	206,338,929	206,855,882
Investments Accounted for Using the Equity Method	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	204,140,351	205,356,655	205,449,496	205,549,980	205,571,854	205,603,299	205,559,132	205,621,606	206,338,929	206,855,882
TOTAL ASSETS	208,769,299	210,015,204	210,149,596	210,284,995	210,340,969	210,423,224	210,337,925	210,291,388	210,920,312	211,279,276
LIABILITIES										
<i>Current Liabilities</i>										
Payables	1,482,265	1,482,265	1,482,265	1,482,265	1,482,265	1,482,265	1,482,265	1,482,265	1,482,265	1,482,265
Borrowings	197,735	197,735	197,735	197,735	197,735	197,735	197,735	197,735	197,735	197,735
Provisions	2,303,000	2,303,000	2,303,000	2,303,000	2,303,000	2,303,000	2,303,000	2,303,000	2,303,000	2,303,000
Total Current Liabilities	3,983,000	3,983,000	3,983,000	3,983,000	3,983,000	3,983,000	3,983,000	3,983,000	3,983,000	3,983,000
<i>Non-Current Liabilities</i>										
Payables	-	-	-	-	-	-	-	-	-	-
Borrowings	3,379,060	4,913,466	5,992,149	7,009,257	7,805,954	8,585,030	9,302,843	10,282,247	11,320,427	12,087,639
Provisions	943,000	943,000	943,000	943,000	943,000	943,000	943,000	943,000	943,000	943,000
Total Non-Current Liabilities	4,322,060	5,856,466	6,935,149	7,952,257	8,748,954	9,528,030	10,245,843	11,225,247	12,263,427	13,030,639
TOTAL LIABILITIES	8,305,060	9,839,466	10,918,149	11,935,257	12,731,954	13,511,030	14,228,843	15,208,247	16,246,427	17,013,639
Net Assets	200,464,239	200,175,739	199,231,448	198,349,738	197,609,015	196,912,194	196,109,082	195,083,142	194,673,884	194,265,637
EQUITY										
Retained Earnings	52,387,239	52,098,739	51,154,448	50,272,738	49,532,015	48,835,194	48,032,082	47,006,142	46,596,884	46,188,637
Revaluation Reserves	148,077,000	148,077,000	148,077,000	148,077,000	148,077,000	148,077,000	148,077,000	148,077,000	148,077,000	148,077,000
Council Equity Interest	200,464,239	200,175,739	199,231,448	198,349,738	197,609,015	196,912,194	196,109,082	195,083,142	194,673,884	194,265,637
Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-
Total Equity	200,464,239	200,175,739	199,231,448	198,349,738	197,609,015	196,912,194	196,109,082	195,083,142	194,673,884	194,265,637

COUNCIL BUSINESS PAPER - 28 NOVEMBER 2017

URALLA SHIRE COUNCIL
STATEMENT OF FINANCIAL POSITION
YEAR ENDED 30 JUNE 2018

Scenario 1 - Conservative

	2017-2018 Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
WATER ASSETS										
<i>Current Assets</i>										
Cash & Cash Equivalents	1,157,045	1,521,460	1,868,811	2,267,089	2,688,558	3,141,475	3,621,041	4,129,962	4,650,271	5,218,127
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	343,000	343,000	343,000	343,000	343,000	343,000	343,000	343,000	343,000	343,000
Inventories	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Non-Current Assets Classified as "Held for Resale"	-	-	-	-	-	-	-	-	-	-
Total Current Assets	1,500,045	1,864,460	2,211,811	2,610,089	3,031,558	3,484,475	3,964,041	4,472,962	4,993,271	5,561,127
<i>Non-Current Assets</i>										
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	1,000,000	916,337	829,746	740,124	647,365	551,360	451,995	349,152	242,709	132,541
Inventories	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	18,433,604	18,265,909	18,124,414	17,959,886	17,797,902	17,638,655	17,482,229	17,328,834	17,193,688	17,047,022
Investments Accounted for Using the Equity Method	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	19,433,604	19,182,246	18,954,160	18,700,010	18,445,267	18,190,015	17,934,224	17,677,986	17,436,397	17,179,563
TOTAL ASSETS	20,933,649	21,046,706	21,165,971	21,310,099	21,476,825	21,674,490	21,898,265	22,150,948	22,429,668	22,740,690
LIABILITIES										
<i>Current Liabilities</i>										
Payables	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	-	-	-	-	-	-	-	-	-	-
<i>Non-Current Liabilities</i>										
Payables	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	-	-	-	-	-	-	-	-	-	-
Net Assets	20,933,649	21,046,706	21,165,971	21,310,099	21,476,825	21,674,490	21,898,265	22,150,948	22,429,668	22,740,690
EQUITY										
Retained Earnings	9,006,649	9,119,706	9,238,971	9,383,099	9,549,825	9,747,490	9,971,265	10,223,948	10,502,668	10,813,690
Revaluation Reserves	11,927,000	11,927,000	11,927,000	11,927,000	11,927,000	11,927,000	11,927,000	11,927,000	11,927,000	11,927,000
Council Equity Interest	20,933,649	21,046,706	21,165,971	21,310,099	21,476,825	21,674,490	21,898,265	22,150,948	22,429,668	22,740,690
Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-
Total Equity	20,933,649	21,046,706	21,165,971	21,310,099	21,476,825	21,674,490	21,898,265	22,150,948	22,429,668	22,740,690

COUNCIL BUSINESS PAPER - 28 NOVEMBER 2017

**URALLA SHIRE COUNCIL
STATEMENT OF FINANCIAL POSITION
YEAR ENDED 30 JUNE 2018**

Scenario 1 - Conservative

	2017-2018 Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
SEWER ASSETS										
<i>Current Assets</i>										
Cash & Cash Equivalents	2,054,955	1,154,786	1,205,218	1,474,074	1,776,899	2,107,512	2,460,252	2,834,618	3,233,468	3,658,478
Receivables	-	-	-	-	-	-	-	-	-	-
Inventories	37,000	37,000	37,000	37,000	37,000	37,000	37,000	37,000	37,000	37,000
Other	-	-	-	-	-	-	-	-	-	-
Non-Current Assets Classified as "Held for Resale"	-	-	-	-	-	-	-	-	-	-
Total Current Assets	2,091,955	1,191,786	1,242,218	1,511,074	1,813,899	2,144,512	2,497,252	2,871,618	3,270,468	3,695,478
<i>Non-Current Assets</i>										
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	6,591,378	10,067,977	10,521,737	10,263,284	9,985,546	9,703,853	9,422,218	9,140,674	8,859,253	8,577,990
Investments Accounted for Using the Equity Method	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	6,591,378	10,067,977	10,521,737	10,263,284	9,985,546	9,703,853	9,422,218	9,140,674	8,859,253	8,577,990
TOTAL ASSETS	8,683,333	11,259,763	11,763,955	11,774,358	11,799,445	11,848,365	11,919,470	12,012,292	12,129,721	12,273,468
LIABILITIES										
<i>Current Liabilities</i>										
Payables	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	-	-	-	-	-	-	-	-	-	-
<i>Non-Current Liabilities</i>										
Payables	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	-	-	-	-	-	-	-	-	-	-
Net Assets	8,683,333	11,259,763	11,763,955	11,774,358	11,799,445	11,848,365	11,919,470	12,012,292	12,129,721	12,273,468
EQUITY										
Retained Earnings	5,759,333	8,335,763	8,839,955	8,850,358	8,875,445	8,924,365	8,995,470	9,088,292	9,205,721	9,349,468
Revaluation Reserves	2,924,000	2,924,000	2,924,000	2,924,000	2,924,000	2,924,000	2,924,000	2,924,000	2,924,000	2,924,000
Council Equity Interest	8,683,333	11,259,763	11,763,955	11,774,358	11,799,445	11,848,365	11,919,470	12,012,292	12,129,721	12,273,468
Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-
Total Equity	8,683,333	11,259,763	11,763,955	11,774,358	11,799,445	11,848,365	11,919,470	12,012,292	12,129,721	12,273,468

URALLA SHIRE COUNCIL
STATEMENT OF FINANCIAL POSITION
YEAR ENDED 30 JUNE 2018

Scenario 1 - Conservative

	2017-2018 Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
McMAUGH GARDENS ASSETS										
<i>Current Assets</i>										
Cash & Cash Equivalents	1,987,850	1,933,046	2,042,628	2,165,569	2,299,505	2,450,106	2,610,074	2,780,095	2,918,832	3,124,038
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Non-Current Assets Classified as "Held for Resale"	-	-	-	-	-	-	-	-	-	-
Total Current Assets	1,987,850	1,933,046	2,042,628	2,165,569	2,299,505	2,450,106	2,610,074	2,780,095	2,918,832	3,124,038
<i>Non-Current Assets</i>										
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	4,813,923	4,806,279	4,696,171	4,587,131	4,479,246	4,372,606	4,267,251	4,163,281	4,060,800	3,959,919
Investments Accounted for Using the Equity Method	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	4,813,923	4,806,279	4,696,171	4,587,131	4,479,246	4,372,606	4,267,251	4,163,281	4,060,800	3,959,919
TOTAL ASSETS	6,801,773	6,739,325	6,738,799	6,752,700	6,778,751	6,822,712	6,877,325	6,943,376	6,979,632	7,083,957
LIABILITIES										
<i>Current Liabilities</i>										
Payables	1,920,735	1,920,735	1,920,735	1,920,735	1,920,735	1,920,735	1,920,735	1,920,735	1,920,735	1,920,735
Borrowings	4,265	4,265	4,265	4,265	4,265	4,265	4,265	4,265	4,265	4,265
Provisions	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	1,925,000	1,925,000	1,925,000	1,925,000	1,925,000	1,925,000	1,925,000	1,925,000	1,925,000	1,925,000
<i>Non-Current Liabilities</i>										
Payables	-	-	-	-	-	-	-	-	-	-
Borrowings	50,257	45,271	39,890	34,063	27,763	20,951	13,591	5,629	2,979	4,204
Provisions	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	50,257	45,271	39,890	34,063	27,763	20,951	13,591	5,629	2,979	4,204
TOTAL LIABILITIES	1,975,257	1,970,271	1,964,890	1,959,063	1,952,763	1,945,951	1,938,591	1,930,629	1,922,021	1,920,796
Net Assets	4,826,517	4,769,054	4,773,909	4,793,636	4,825,989	4,876,761	4,938,734	5,012,747	5,057,611	5,163,161
EQUITY										
Retained Earnings	3,135,517	3,078,054	3,082,909	3,102,636	3,134,989	3,185,761	3,247,734	3,321,747	3,366,611	3,472,161
Revaluation Reserves	1,691,000	1,691,000	1,691,000	1,691,000	1,691,000	1,691,000	1,691,000	1,691,000	1,691,000	1,691,000
Council Equity Interest	4,826,517	4,769,054	4,773,909	4,793,636	4,825,989	4,876,761	4,938,734	5,012,747	5,057,611	5,163,161
Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-
Total Equity	4,826,517	4,769,054	4,773,909	4,793,636	4,825,989	4,876,761	4,938,734	5,012,747	5,057,611	5,163,161

COUNCIL BUSINESS PAPER - 28 NOVEMBER 2017

2017-2018

	Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
CONSOLIDATED FUNDS										
Cash Flows from Operating Activities										
<i>Receipts</i>										
Rates & Annual Charges	6,265,494	6,433,212	6,612,388	6,803,685	7,011,812	7,226,155	7,446,898	7,674,226	7,908,333	8,149,414
User Charges & Fees	7,015,011	7,192,744	7,374,974	7,561,819	7,760,353	7,971,236	8,187,837	8,417,843	8,662,036	8,921,267
Interest & Investment Revenue Received	248,560	258,068	274,497	321,948	364,885	434,153	480,539	527,492	562,813	613,241
Grants & Contributions	5,704,078	7,501,504	4,846,678	4,463,741	4,579,673	4,703,209	4,830,081	4,965,222	5,109,131	5,262,334
Bonds & Deposits Received										
Other	698,129	770,187	789,440	809,175	830,215	852,630	875,648	900,168	926,271	954,058
<i>Payments</i>										
Employee Benefits & On-Costs	(9,469,657)	(9,939,979)	(10,245,913)	(10,484,843)	(10,713,772)	(11,011,977)	(11,420,821)	(11,699,084)	(11,905,352)	(12,223,866)
Materials & Contracts	(3,990,186)	(4,086,723)	(3,892,836)	(4,028,996)	(4,041,086)	(4,201,575)	(4,257,392)	(4,705,706)	(4,557,925)	(4,662,691)
Borrowing Costs	(162,621)	(149,262)	(213,488)	(260,911)	(313,190)	(357,661)	(408,395)	(457,980)	(524,200)	(594,243)
Other	(1,677,628)	(1,698,424)	(1,823,556)	(1,848,852)	(1,945,165)	(1,959,279)	(2,118,220)	(2,160,080)	(2,074,732)	(2,186,718)
Net Cash Provided (or used in) Operating Activities	4,631,180	6,281,325	3,722,183	3,336,765	3,533,724	3,656,891	3,616,175	3,462,101	4,106,375	4,232,796
Cash Flows from Investing Activities										
<i>Receipts</i>										
Sale of Investment Securities	800,000	1,500,000	0	0	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	186,000	0	0	0	0	0	0	0	0	0
<i>Payments</i>										
Purchase of Investment Securities	0	0	0	0	0	0	0	0	0	0
Purchase of Infrastructure, Property, Plant & Equipment	(5,986,225)	(8,455,364)	(4,333,162)	(3,612,680)	(3,524,550)	(3,540,219)	(3,474,853)	(3,592,088)	(4,272,895)	(4,068,867)
Net Cash Provided (or used in) Investing Activities	(5,000,225)	(6,955,364)	(4,333,162)	(3,612,680)	(3,524,550)	(3,540,219)	(3,474,853)	(3,592,088)	(4,272,895)	(4,068,867)
Cash Flows from Financing Activities										
<i>Receipts</i>										
Proceeds from Borrowings & Advances	1,000,000	1,913,663	1,566,591	1,579,622	1,452,759	1,526,005	1,499,365	1,822,843	1,966,443	1,810,168
Proceeds from Retirement Home Contributions										
<i>Payments</i>										
Repayment of Borrowings & Advances	(213,770)	(300,580)	(406,697)	(478,719)	(569,603)	(657,735)	(689,547)	(748,558)	(830,428)	(934,013)
Repayment of Retirement Home Contributions	0	0	0	0	0	0	0	0	0	0
Other Financing Activity Payments	(1,000,000)	0	0	0	0	0	0	0	0	0
Net Cash Flow Provided (Used in) Financing Activities	(213,770)	1,613,083	1,159,894	1,100,903	883,156	868,270	809,818	1,074,285	1,136,015	876,155
Net Increase/(Decrease) in Cash & Cash Equivalents	(582,816)	939,044	548,916	824,988	892,331	984,942	951,141	944,298	969,495	1,040,085
Plus: Cash, Cash Equivalents & Investments - Beginning of Year	5,975,614	5,392,798	6,331,842	6,880,758	7,705,746	8,598,077	9,583,019	10,534,160	11,478,458	12,447,953
Cash & Cash Equivalents - End of the Year	5,392,798	6,331,842	6,880,758	7,705,746	8,598,077	9,583,019	10,534,160	11,478,458	12,447,953	13,488,038
plus: Investments - End of the Year	3,200,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000
Total Cash, Cash Equivalents & Investments - End of Year	8,592,798	8,031,842	8,580,758	9,405,746	10,298,077	11,283,019	12,234,160	13,178,458	14,147,953	15,188,038

	2017-2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Budget										
GENERAL FUND										
Cash Flows from Operating Activities										
<i>Receipts</i>										
Rates & Annual Charges	5,118,797	5,251,870	5,395,386	5,549,978	5,720,327	5,895,785	6,076,506	6,262,643	6,454,356	6,651,806
User Charges & Fees	3,474,589	3,561,460	3,650,498	3,741,761	3,839,035	3,942,667	4,049,093	4,162,427	4,283,080	4,411,501
Interest & Investment Revenue Received	90,960	106,320	111,740	151,389	176,399	206,261	227,046	245,161	257,188	273,308
Grants & Contributions	5,433,160	4,996,100	4,300,953	4,408,347	4,522,758	4,644,699	4,769,932	4,903,354	5,045,460	5,196,772
Bonds & Deposits Received										
Other	695,629	767,624	786,813	806,483	827,453	849,793	872,734	897,172	923,188	950,883
<i>Payments</i>										
Employee Benefits & On-Costs	(7,046,904)	(7,456,656)	(7,700,507)	(7,875,802)	(8,039,505)	(8,268,179)	(8,605,684)	(8,807,938)	(8,936,145)	(9,174,489)
Materials & Contracts	(3,311,650)	(3,374,350)	(3,197,000)	(3,316,619)	(3,309,915)	(3,451,535)	(3,486,842)	(3,912,550)	(3,701,516)	(3,824,770)
Borrowing Costs	(158,216)	(145,232)	(209,852)	(257,722)	(310,475)	(355,457)	(406,739)	(456,926)	(523,792)	(594,240)
Bonds & Deposits Refunded										
Other	(703,243)	(702,501)	(784,252)	(786,511)	(858,836)	(847,933)	(981,270)	(996,424)	(883,240)	(966,198)
Net Cash Provided (or used in) Operating Activities	3,593,122	3,004,633	2,353,778	2,421,302	2,567,241	2,616,101	2,514,776	2,296,919	2,918,579	2,924,574
Cash Flows from Investing Activities										
<i>Receipts</i>										
Sale of Investment Securities	800,000	1,500,000								
Sale of Infrastructure, Property, Plant & Equipment	186,000	0	0	0	0	0	0	0	0	0
<i>Payments</i>										
Purchase of Investment Securities	0	0	0	0	0	0	0	0	0	0
Purchase of Infrastructure, Property, Plant & Equipment	(5,418,271)	(4,509,437)	(3,390,911)	(3,403,496)	(3,329,840)	(3,344,367)	(3,273,722)	(3,385,333)	(4,045,160)	(3,849,774)
Net Cash Provided (or used in) Investing Activities	(4,432,271)	(3,009,437)	(3,390,911)	(3,403,496)	(3,329,840)	(3,344,367)	(3,273,722)	(3,385,333)	(4,045,160)	(3,849,774)
Cash Flows from Financing Activities										
<i>Receipts</i>										
Proceeds from Borrowings & Advances	1,000,000	1,830,000	1,480,000	1,490,000	1,360,000	1,430,000	1,400,000	1,720,000	1,860,000	1,700,000
Proceeds from Retirement Home Contributions										
Other Financing Activity Receipts										
<i>Payments</i>										
Repayment of Borrowings & Advances	(209,159)	(295,595)	(401,317)	(472,892)	(563,303)	(650,924)	(682,187)	(740,596)	(821,820)	(932,788)
Repayment of Retirement Home Contributions										
Other Financing Activity Payments										
Net Cash Flow Provided (Used in) Financing Activities	790,841	1,534,405	1,078,683	1,017,108	796,697	779,076	717,813	979,404	1,038,180	767,212
Net Increase/(Decrease) in Cash & Cash Equivalents	(48,308)	1,529,602	41,550	34,915	34,099	50,811	(41,132)	(109,010)	(88,400)	(157,988)
Plus: Cash, Cash Equivalents & Investments - Beginning of Year	241,256	192,948	1,722,550	1,764,100	1,799,015	1,833,114	1,883,925	1,842,793	1,733,783	1,645,382
Cash & Cash Equivalents - End of the Year	192,948	1,722,550	1,764,100	1,799,015	1,833,114	1,883,925	1,842,793	1,733,783	1,645,382	1,487,394
plus: Investments - End of the Year	3,200,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000
Total Cash, Cash Equivalents & Investments - End of Year	3,392,948	3,422,550	3,464,100	3,499,015	3,533,114	3,583,925	3,542,793	3,433,783	3,345,382	3,187,394

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	2017-2018 Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
WATER FUND										
Cash Flows from Operating Activities										
<i>Receipts</i>										
Rates & Annual Charges	423,827	436,632	449,812	463,379	477,341	491,713	506,506	521,730	537,399	553,525
User Charges & Fees	540,499	556,363	572,682	589,469	606,740	624,510	642,789	661,595	680,943	700,849
Interest & Investment Revenue Received	49,040	71,431	60,876	71,199	80,142	96,331	108,317	122,033	133,787	150,486
Grants & Contributions	36,768	37,784	38,826	39,897	41,015	42,181	43,379	44,628	45,931	47,290
Bonds & Deposits Received										
Other	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>										
Employee Benefits & On-Costs	(223,771)	(229,365)	(235,099)	(240,976)	(247,000)	(253,422)	(260,011)	(267,032)	(274,242)	(281,647)
Materials & Contracts	(193,250)	(183,444)	(184,575)	(188,532)	(193,909)	(198,483)	(204,315)	(209,370)	(215,905)	(221,705)
Borrowing Costs	0	0	0	0	0	0	0	0	0	0
Bonds & Deposits Refunded										
Other	(292,168)	(298,528)	(305,025)	(311,660)	(318,535)	(325,679)	(332,985)	(340,577)	(348,448)	(356,610)
Net Cash Provided (or used in) Operating Activities	340,945	390,873	397,497	422,776	445,794	477,151	503,680	533,007	559,465	592,188
Cash Flows from Investing Activities										
<i>Receipts</i>										
Sale of Investment Securities	0	0	0	0	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment										
<i>Payments</i>										
Purchase of Investment Securities										
Purchase of Infrastructure, Property, Plant & Equipment	(140,250)	(110,121)	(136,737)	(114,121)	(117,083)	(120,239)	(123,479)	(126,930)	(145,599)	(134,499)
Net Cash Provided (or used in) Investing Activities	(140,250)	(110,121)	(136,737)	(114,121)	(117,083)	(120,239)	(123,479)	(126,930)	(145,599)	(134,499)
Cash Flows from Financing Activities										
<i>Receipts</i>										
Proceeds from Borrowings & Advances	0	83,663	86,591	89,622	92,759	96,005	99,365	102,843	106,443	110,168
Proceeds from Retirement Home Contributions										
Other Financing Activity Receipts										
<i>Payments</i>										
Repayment of Borrowings & Advances	0									
Repayment of Retirement Home Contributions										
Other Financing Activity Payments	(1,000,000)									
Net Cash Flow Provided (Used in) Financing Activities	(1,000,000)	83,663	86,591	89,622	92,759	96,005	99,365	102,843	106,443	110,168
Net Increase/(Decrease) in Cash & Cash Equivalents	(799,305)	364,415	347,351	398,277	421,470	452,917	479,566	508,920	520,309	567,857
Plus: Cash, Cash Equivalents & Investments - Beginning of Year	1,956,350	1,157,045	1,521,460	1,868,811	2,267,089	2,688,558	3,141,475	3,621,041	4,129,962	4,650,271
Cash & Cash Equivalents - End of the Year	1,157,045	1,521,460	1,868,811	2,267,089	2,688,558	3,141,475	3,621,041	4,129,962	4,650,271	5,218,127
plus: Investments - End of the Year										
Total Cash, Cash Equivalents & Investments - End of Year	1,157,045	1,521,460	1,868,811	2,267,089	2,688,558	3,141,475	3,621,041	4,129,962	4,650,271	5,218,127

	2017-2018 Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
SEWER FUND										
Cash Flows from Operating Activities										
<i>Receipts</i>										
Rates & Annual Charges	722,871	744,710	767,190	790,328	814,144	838,657	863,886	889,853	916,578	944,083
User Charges & Fees	15,327	15,710	16,103	16,506	16,929	17,373	17,829	18,307	18,809	19,337
Interest & Investment Revenue Received	43,028	30,942	42,153	29,272	32,928	45,750	56,535	68,807	80,000	94,715
Grants & Contributions	234,150	2,467,620	506,899	15,497	15,900	16,329	16,770	17,240	17,740	18,272
Bonds & Deposits Received										
Other	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>										
Employee Benefits & On-Costs	(144,309)	(147,917)	(151,615)	(155,406)	(159,292)	(163,434)	(167,684)	(172,211)	(176,861)	(181,637)
Materials & Contracts	(124,850)	(113,926)	(134,846)	(138,161)	(141,697)	(145,464)	(149,329)	(155,365)	(157,823)	(162,484)
Borrowing Costs	0	0	0	0	0	0	0	0	0	0
Bonds & Deposits Refunded										
Other	(211,462)	(216,202)	(242,417)	(247,910)	(253,651)	(259,666)	(265,827)	(272,280)	(279,033)	(286,105)
Net Cash Provided (or used in) Operating Activities	534,755	2,780,937	803,466	310,126	325,261	349,545	372,180	394,351	419,410	446,181

Cash Flows from Investing Activities										
<i>Receipts</i>										
Sale of Investment Securities	0	0	0	0	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment										
<i>Payments</i>										
Purchase of Investment Securities										
Purchase of Infrastructure, Property, Plant & Equipment	(344,704)	(3,681,106)	(753,034)	(41,271)	(22,436)	(18,932)	(19,441)	(19,984)	(20,560)	(21,171)
Net Cash Provided (or used in) Investing Activities	(344,704)	(3,681,106)	(753,034)	(41,271)	(22,436)	(18,932)	(19,441)	(19,984)	(20,560)	(21,171)

Cash Flows from Financing Activities										
<i>Receipts</i>										
Proceeds from Borrowings & Advances	0									
Proceeds from Retirement Home Contributions	0									
Other Financing Activity Receipts	0									
<i>Payments</i>										
Repayment of Borrowings & Advances	0									
Repayment of Retirement Home Contributions	0									
Other Financing Activity Payments	0									
Net Cash Flow Provided (Used in) Financing Activities	0	0	0	0	0	0	0	0	0	0

Net Increase/(Decrease) in Cash & Cash Equivalents	190,051	(900,169)	50,432	268,855	302,825	330,613	352,739	374,367	398,850	425,010
Plus: Cash, Cash Equivalents & Investments - Beginning of Year	1,864,904	2,054,955	1,154,786	1,205,218	1,474,074	1,776,899	2,107,512	2,460,252	2,834,618	3,233,468
Cash & Cash Equivalents - End of the Year	2,054,955	1,154,786	1,205,218	1,474,074	1,776,899	2,107,512	2,460,252	2,834,618	3,233,468	3,658,478

plus: Investments - End of the Year										218
Total Cash, Cash Equivalents & Investments - End of Year	2,054,955	1,154,786	1,205,218	1,474,074	1,776,899	2,107,512	2,460,252	2,834,618	3,233,468	3,658,478

	2017-2018 Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
McMAUGH GARDENS FUND										
Cash Flows from Operating Activities										
<i>Receipts</i>										
Rates & Annual Charges	0	0	0	0	0	0	0	0	0	0
User Charges & Fees	2,984,596	3,059,211	3,135,691	3,214,083	3,297,649	3,386,686	3,478,126	3,575,514	3,679,204	3,789,580
Interest & Investment Revenue Received	65,532	49,375	59,728	70,088	75,416	85,811	88,641	91,491	91,838	94,732
Grants & Contributions	0	0	0	0	0	0	0	0	0	0
Bonds & Deposits Received										
Other	2,500	2,563	2,627	2,692	2,762	2,837	2,914	2,996	3,083	3,175
<i>Payments</i>										
Employee Benefits & On-Costs	(2,054,674)	(2,106,041)	(2,158,692)	(2,212,659)	(2,267,975)	(2,326,942)	(2,387,442)	(2,451,903)	(2,518,104)	(2,586,093)
Materials & Contracts	(360,436)	(415,003)	(376,414)	(385,684)	(395,565)	(406,093)	(416,906)	(428,421)	(482,681)	(453,732)
Borrowing Costs	(4,405)	(4,030)	(3,636)	(3,189)	(2,716)	(2,204)	(1,656)	(1,054)	(408)	(3)
Bonds & Deposits Refunded										
Other	(470,755)	(481,193)	(491,862)	(502,771)	(514,143)	(526,001)	(538,138)	(550,799)	(564,011)	(577,805)
Net Cash Provided (or used in) Operating Activities	162,358	104,882	167,442	182,560	195,428	214,093	225,539	237,824	208,921	269,854
Cash Flows from Investing Activities										
<i>Receipts</i>										
Sale of Investment Securities	0	0	0	0	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>										
Purchase of Investment Securities	0	0	0	0	0	0	0	0	0	0
Purchase of Infrastructure, Property, Plant & Equipment	(83,000)	(154,700)	(52,480)	(53,792)	(55,191)	(56,681)	(58,211)	(59,841)	(61,576)	(63,423)
Net Cash Provided (or used in) Investing Activities	(83,000)	(154,700)	(52,480)	(53,792)	(55,191)	(56,681)	(58,211)	(59,841)	(61,576)	(63,423)
Cash Flows from Financing Activities										
<i>Receipts</i>										
Proceeds from Borrowings & Advances	0	0	0	0	0	0	0	0	0	0
Proceeds from Retirement Home Contributions	0	0	0	0	0	0	0	0	0	0
Other Financing Activity Receipts	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>										
Repayment of Borrowings & Advances	(4,611)	(4,986)	(5,380)	(5,827)	(6,300)	(6,812)	(7,360)	(7,962)	(8,608)	(1,225)
Repayment of Retirement Home Contributions	0	0	0	0	0	0	0	0	0	0
Other Financing Activity Payments	0	0	0	0	0	0	0	0	0	0
Net Cash Flow Provided (Used in) Financing Activities	(4,611)	(4,986)	(5,380)	(5,827)	(6,300)	(6,812)	(7,360)	(7,962)	(8,608)	(1,225)
Net Increase/(Decrease) in Cash & Cash Equivalents	74,746	(54,804)	109,582	122,941	133,937	150,601	159,968	170,021	138,737	205,206
Plus: Cash, Cash Equivalents & Investments - Beginning of Year	1,913,104	1,987,850	1,933,046	2,042,628	2,165,569	2,299,505	2,450,106	2,610,074	2,780,095	2,918,832
Cash & Cash Equivalents - End of the Year	1,987,850	1,933,046	2,042,628	2,165,569	2,299,505	2,450,106	2,610,074	2,780,095	2,918,832	3,124,038
plus: Investments - End of the Year										219
Total Cash, Cash Equivalents & Investments - End of Year	1,987,850	1,933,046	2,042,628	2,165,569	2,299,505	2,450,106	2,610,074	2,780,095	2,918,832	3,124,038

**URALLA SHIRE COUNCIL
INCOME STATEMENT
YEAR ENDED 30 JUNE 2018**

Scenario 2 - Planned

	2017-2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Income from Continuing Operations	Budget									
<i>Revenue</i>										
Rates & Annual Charges	6,265,494	6,433,212	6,612,388	6,803,685	7,011,812	7,226,155	7,446,898	7,674,226	7,908,333	8,149,414
User Charges & Fees	7,015,011	7,192,744	7,374,974	7,561,819	7,760,353	7,971,236	8,187,837	8,417,843	8,662,036	8,921,267
Interest & Investment Revenue	248,560	259,568	274,442	321,794	364,585	434,424	481,051	528,733	563,272	613,162
Other Revenues	760,629	834,250	855,104	876,481	899,271	923,550	948,483	975,042	1,003,317	1,033,415
Grants & Contributions Provided for Operating Purposes	5,111,318	4,132,809	4,236,177	4,342,052	4,454,820	4,574,985	4,698,395	4,829,849	4,969,832	5,118,856
Grants & Contributions Provided for Capital Purposes	592,760	3,368,695	610,501	121,689	124,853	128,224	131,686	135,373	139,299	143,478
<i>Other Income</i>										
Net Gains from the Disposal of Assets										
Total Income from Continuing Operations	19,993,772	22,221,277	19,963,585	20,027,519	20,615,693	21,258,574	21,894,350	22,561,066	23,246,088	23,979,592
<i>Expenses from Continuing Operations</i>										
Employee Benefits & On-Costs	9,469,657	9,939,979	10,245,913	10,484,843	10,713,772	11,011,977	11,420,821	11,699,084	11,905,352	12,223,866
Borrowing Costs	162,621	149,262	208,314	252,485	300,891	342,020	388,225	433,451	492,711	555,663
Materials & Contracts	3,990,186	4,086,723	3,892,836	4,028,996	4,041,086	4,201,575	4,257,392	4,705,706	4,557,925	4,662,691
Depreciation & Amortisation	3,931,900	3,937,800	4,038,163	4,044,217	4,050,282	4,056,354	4,062,435	4,068,523	4,074,619	4,080,724
Impairment										
Other Expenses	1,677,628	1,698,424	1,823,556	1,848,852	1,945,165	1,959,279	2,118,220	2,160,080	2,074,732	2,186,718
Net Losses from the Disposal of Assets										
Total Expenses from Continuing Operations	19,231,992	19,812,189	20,208,782	20,659,394	21,051,196	21,571,205	22,247,092	23,066,844	23,105,339	23,709,661
<i>Discontinued Operations</i>										
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	761,780	2,409,088	-245,197	-631,874	-435,503	-312,631	-352,743	-505,778	140,749	269,931
Net Operating Result Before Grants and Contributions Provided for Capital Purposes	169,020	-959,607	-855,698	-753,563	-560,356	-440,855	-484,429	-641,151	1,450	126,453

URALLA SHIRE COUNCIL
INCOME STATEMENT
YEAR ENDED 30 JUNE 2018

Scenario 2 - Planned

	2017-2018 Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
GENERAL FUND										
Income from Continuing Operations										
<i>Revenue</i>										
Rates & Annual Charges	5,118,797	5,251,870	5,395,386	5,549,978	5,720,327	5,895,785	6,076,506	6,262,643	6,454,356	6,651,806
User Charges & Fees	3,474,589	3,561,460	3,650,498	3,741,761	3,839,035	3,942,667	4,049,093	4,162,427	4,283,080	4,411,501
Interest & Investment Revenue	90,960	107,820	111,685	151,235	176,099	206,532	227,558	246,402	257,647	273,229
Other Revenues	758,129	831,687	852,477	873,789	896,509	920,713	945,569	972,046	1,000,234	1,030,240
Grants & Contributions Provided for Operating Purposes	5,060,160	4,080,275	4,182,232	4,286,658	4,397,905	4,516,475	4,638,246	4,767,981	4,906,161	5,053,294
Grants & Contributions Provided for Capital Purposes	373,000	915,825	118,721	121,689	124,853	128,224	131,686	135,373	139,299	143,478
<i>Other Income</i>										
Net Gains from the Disposal of Assets	0	0	0	0	0	0	0	0	0	0
Total Income from Continuing Operations	14,875,635	14,748,935	14,310,998	14,725,109	15,154,728	15,610,396	16,068,658	16,546,871	17,040,776	17,563,548
Expenses from Continuing Operations										
Employee Benefits & On-Costs	7,046,904	7,456,656	7,700,507	7,875,802	8,039,505	8,268,179	8,605,684	8,807,938	8,936,145	9,174,489
Borrowing Costs	158,216	145,232	204,678	249,296	298,176	339,816	386,569	432,397	492,303	555,660
Materials & Contracts	3,311,650	3,374,350	3,197,000	3,316,619	3,309,915	3,451,535	3,486,842	3,912,550	3,701,516	3,824,770
Depreciation & Amortisation	3,288,200	3,293,133	3,298,069	3,303,012	3,307,965	3,312,922	3,317,888	3,322,859	3,327,836	3,332,821
Impairment										
Other Expenses	703,243	702,501	784,252	786,511	858,836	847,933	981,270	996,424	883,240	966,198
Net Losses from the Disposal of Assets	0	0	0	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	14,508,213	14,971,873	15,184,507	15,531,241	15,814,397	16,220,385	16,778,252	17,472,167	17,341,040	17,853,937
Discontinued Operations										
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	367,422	-222,938	-873,508	-806,132	-659,669	-609,989	-709,595	-925,296	-300,264	-290,389
Net Operating Result Before Grants and Contributions Provided for Capital Purposes	-5,578	-1,138,763	-992,229	-927,821	-784,522	-738,213	-841,281	-1,060,669	-439,563	-433,867

**URALLA SHIRE COUNCIL
INCOME STATEMENT
YEAR ENDED 30 JUNE 2018**

Scenario 2 - Planned

	2017-2018 Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
WATER FUND										
Income from Continuing Operations										
<i>Revenue</i>										
Rates & Annual Charges	423,827	436,632	449,812	463,379	477,341	491,713	506,506	521,730	537,399	553,525
User Charges & Fees	540,499	556,363	572,682	589,469	606,740	624,510	642,789	661,595	680,943	700,849
Interest & Investment Revenue	49,040	71,431	60,876	71,199	80,142	96,331	108,317	122,033	133,787	150,486
Other Revenues	0	0	0	0	0	0	0	0	0	0
Grants & Contributions Provided for Operating Purposes	36,768	37,784	38,826	39,897	41,015	42,181	43,379	44,628	45,931	47,290
Grants & Contributions Provided for Capital Purposes	0	0	0	0	0	0	0	0	0	0
<i>Other Income</i>										
Net Gains from the Disposal of Assets										
Total Income from Continuing Operations	1,050,134	1,102,210	1,122,196	1,163,944	1,205,238	1,254,735	1,300,991	1,349,986	1,398,060	1,452,150
Expenses from Continuing Operations										
Employee Benefits & On-Costs	223,771	229,365	235,099	240,976	247,000	253,422	260,011	267,032	274,242	281,647
Borrowing Costs	0	0	0	0	0	0	0	0	0	0
Materials & Contracts	193,250	183,444	184,575	188,532	193,909	198,483	204,315	209,370	215,905	221,705
Depreciation & Amortisation Impairment	277,400	277,816	278,232	278,649	279,067	279,486	279,905	280,325	280,745	281,165
Other Expenses	292,168	298,528	305,025	311,660	318,535	325,679	332,985	340,577	348,448	356,610
Net Losses from the Disposal of Assets										
Total Expenses from Continuing Operations	986,589	989,153	1,002,931	1,019,817	1,038,511	1,057,070	1,077,216	1,097,304	1,119,340	1,141,127
Discontinued Operations										
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	63,545	113,057	119,265	144,127	166,727	197,665	223,775	252,682	278,720	311,023
Net Operating Result Before Grants and Contributions Provided for Capital Purposes	63,545	113,057	119,265	144,127	166,727	197,665	223,775	252,682	278,720	311,023

URALLA SHIRE COUNCIL
INCOME STATEMENT
YEAR ENDED 30 JUNE 2018

Scenario 2 - Planned

	2017-2018 Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
SEWER FUND										
Income from Continuing Operations										
<i>Revenue</i>										
Rates & Annual Charges	722,871	744,710	767,190	790,328	814,144	838,657	863,886	889,853	916,578	944,083
User Charges & Fees	15,327	15,710	16,103	16,506	16,929	17,373	17,829	18,307	18,809	19,337
Interest & Investment Revenue	43,028	30,942	42,153	29,272	32,928	45,750	56,535	68,807	80,000	94,715
Other Revenues	0	0	0	0	0	0	0	0	0	0
Grants & Contributions Provided for Operating Purposes	14,390	14,750	15,119	15,497	15,900	16,329	16,770	17,240	17,740	18,272
Grants & Contributions Provided for Capital Purposes	219,760	2,452,870	491,780	0	0	0	0	0	0	0
<i>Other Income</i>										
Net Gains from the Disposal of Assets										
Total Income from Continuing Operations	1,015,376	3,258,982	1,332,345	851,603	879,901	918,109	955,020	994,207	1,033,127	1,076,407
<i>Expenses from Continuing Operations</i>										
Employee Benefits & On-Costs	144,309	147,917	151,615	155,406	159,292	163,434	167,684	172,211	176,861	181,637
Borrowing Costs	0	0	0	0	0	0	0	0	0	0
Materials & Contracts	124,850	113,926	134,846	138,161	141,697	145,464	149,329	155,365	157,823	162,484
Depreciation & Amortisation	204,200	204,507	299,274	299,724	300,174	300,625	301,076	301,528	301,981	302,434
Impairment										
Other Expenses	211,462	216,202	242,417	247,910	253,651	259,666	265,827	272,280	279,033	286,105
Net Losses from the Disposal of Assets										
Total Expenses from Continuing Operations	684,820	682,552	828,153	841,201	854,814	869,189	883,916	901,384	915,698	932,660
<i>Discontinued Operations</i>										
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	330,555	2,576,430	504,192	10,402	25,087	48,920	71,104	92,823	117,429	143,747
Net Operating Result Before Grants and Contributions Provided for Capital Purposes	110,795	123,560	12,412	10,402	25,087	48,920	71,104	92,823	117,429	143,747

URALLA SHIRE COUNCIL
INCOME STATEMENT
YEAR ENDED 30 JUNE 2018

Scenario 2 - Planned

	2017-2018 Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
McMAUGH GARDENS FUND										
Income from Continuing Operations										
<i>Revenue</i>										
Rates & Annual Charges	0	0	0	0	0	0	0	0	0	0
User Charges & Fees	2,984,596	3,059,211	3,135,691	3,214,083	3,297,649	3,386,686	3,478,126	3,575,514	3,679,204	3,789,580
Interest & Investment Revenue	65,532	49,375	59,728	70,088	75,416	85,811	88,641	91,491	91,838	94,732
Other Revenues	2,500	2,563	2,627	2,692	2,762	2,837	2,914	2,996	3,083	3,175
Grants & Contributions Provided for Operating Purposes	0	0	0	0	0	0	0	0	0	0
Grants & Contributions Provided for Capital Purposes	0	0	0	0	0	0	0	0	0	0
<i>Other Income</i>										
Net Gains from the Disposal of Assets										
Total Income from Continuing Operations	3,052,628	3,111,149	3,198,046	3,286,863	3,375,827	3,475,334	3,569,681	3,670,001	3,774,125	3,887,487
<i>Expenses from Continuing Operations</i>										
Employee Benefits & On-Costs	2,054,674	2,106,041	2,158,692	2,212,659	2,267,975	2,326,942	2,387,442	2,451,903	2,518,104	2,586,093
Borrowing Costs	4,405	4,030	3,636	3,189	2,716	2,204	1,656	1,054	408	3
Materials & Contracts	360,436	415,003	376,414	385,684	395,565	406,093	416,906	428,421	482,681	453,732
Depreciation & Amortisation Impairment	162,100	162,344	162,588	162,832	163,076	163,321	163,566	163,811	164,057	164,304
Other Expenses	470,755	481,193	491,862	502,771	514,143	526,001	538,138	550,799	564,011	577,805
Net Losses from the Disposal of Assets										
Total Expenses from Continuing Operations	3,052,370	3,168,611	3,193,192	3,267,135	3,343,475	3,424,561	3,507,708	3,595,988	3,729,261	3,781,937
<i>Discontinued Operations</i>										
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	258	-57,462	4,854	19,728	32,352	50,772	61,973	74,013	44,864	105,550
Net Operating Result Before Grants and Contributions Provided for Capital Purposes	258	-57,462	4,854	19,728	32,352	50,772	61,973	74,013	44,864	105,550

URALLA SHIRE COUNCIL
STATEMENT OF FINANCIAL POSITION
YEAR ENDED 30 JUNE 2018

Scenario 2 - Planned

	2017-2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
CONSOLIDATED ASSETS	Budget									
<i>Current Assets</i>										
Cash & Cash Equivalents	5,455,298	6,329,905	6,875,952	7,696,900	8,605,212	9,596,152	10,565,176	11,489,917	12,446,030	13,500,276
Investments	3,200,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000
Receivables	1,389,000	1,389,000	1,389,000	1,389,000	1,389,000	1,389,000	1,389,000	1,389,000	1,389,000	1,389,000
Inventories	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000
Other	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000
Non-Current Assets Classified as "Held for Resale"										
<i>Total Current Assets</i>	10,271,298	9,645,905	10,191,952	11,012,900	11,921,212	12,912,152	13,881,176	14,805,917	15,762,030	16,816,276
<i>Non-Current Assets</i>										
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	1,000,000	916,337	829,746	740,124	647,365	551,360	451,995	349,152	242,709	132,541
Inventories	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	233,979,256	238,496,820	238,791,818	238,360,281	237,834,548	237,318,413	236,730,830	236,254,395	236,452,670	236,440,813
Investments Accounted for Using the Equity Method	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-
<i>Total Non-Current Assets</i>	234,979,256	239,413,157	239,621,564	239,100,405	238,481,913	237,869,773	237,182,825	236,603,547	236,695,379	236,573,354
TOTAL ASSETS	245,250,554	249,059,061	249,813,517	250,113,305	250,403,125	250,781,925	251,064,001	251,409,464	252,457,409	253,389,630
LIABILITIES										
<i>Current Liabilities</i>										
Payables	3,403,000	3,403,000	3,403,000	3,403,000	3,403,000	3,403,000	3,403,000	3,403,000	3,403,000	3,403,000
Borrowings	202,000	202,000	202,000	202,000	202,000	202,000	202,000	202,000	202,000	202,000
Provisions	2,303,000	2,303,000	2,303,000	2,303,000	2,303,000	2,303,000	2,303,000	2,303,000	2,303,000	2,303,000
<i>Total Current Liabilities</i>	5,908,000	5,908,000	5,908,000	5,908,000	5,908,000	5,908,000	5,908,000	5,908,000	5,908,000	5,908,000
<i>Non-Current Liabilities</i>										
Payables	-	-	-	-	-	-	-	-	-	-
Borrowings	3,429,317	4,828,736	5,828,388	6,760,051	7,485,374	8,176,805	8,811,624	9,662,864	10,570,061	11,232,351
Provisions	943,000	943,000	943,000	943,000	943,000	943,000	943,000	943,000	943,000	943,000
<i>Total Non-Current Liabilities</i>	4,372,317	5,771,736	6,771,388	7,703,051	8,428,374	9,119,805	9,754,624	10,605,864	11,513,061	12,175,351
TOTAL LIABILITIES	10,280,317	11,679,736	12,679,388	13,611,051	14,336,374	15,027,805	15,662,624	16,513,864	17,421,061	18,083,351
Net Assets	234,970,238	237,379,325	237,134,129	236,502,254	236,066,751	235,754,120	235,401,378	234,895,600	235,036,349	235,306,279
EQUITY										
Retained Earnings	70,351,238	72,760,325	72,515,129	71,883,254	71,447,751	71,135,120	70,782,378	70,276,600	70,417,349	70,687,279
Revaluation Reserves	164,619,000	164,619,000	164,619,000	164,619,000	164,619,000	164,619,000	164,619,000	164,619,000	164,619,000	164,619,000
Council Equity Interest	234,970,238	237,379,325	237,134,129	236,502,254	236,066,751	235,754,120	235,401,378	234,895,600	235,036,349	235,306,279
Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-
Total Equity	234,970,238	237,379,325	237,134,129	236,502,254	236,066,751	235,754,120	235,401,378	234,895,600	235,036,349	235,306,279

URALLA SHIRE COUNCIL
STATEMENT OF FINANCIAL POSITION
YEAR ENDED 30 JUNE 2018

Scenario 2 - Planned

	2017-2018 Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
GENERAL ASSETS										
<i>Current Assets</i>										
Cash & Cash Equivalents	255,448	1,720,612	1,759,294	1,790,169	1,840,249	1,897,058	1,873,809	1,745,242	1,643,459	1,499,632
Investments	3,200,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000
Receivables	1,009,000	1,009,000	1,009,000	1,009,000	1,009,000	1,009,000	1,009,000	1,009,000	1,009,000	1,009,000
Inventories	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000
Other	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000
Non-Current Assets Classified as "Held for Resale"	-	-	-	-	-	-	-	-	-	-
Total Current Assets	4,691,448	4,656,612	4,695,294	4,726,169	4,776,249	4,833,058	4,809,809	4,681,242	4,579,459	4,435,632
<i>Non-Current Assets</i>										
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	204,140,351	205,356,655	205,449,496	205,549,980	205,571,854	205,603,299	205,559,132	205,621,606	206,338,929	206,855,882
Investments Accounted for Using the Equity Method	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	204,140,351	205,356,655	205,449,496	205,549,980	205,571,854	205,603,299	205,559,132	205,621,606	206,338,929	206,855,882
TOTAL ASSETS	208,831,799	210,013,267	210,144,791	210,276,149	210,348,103	210,436,357	210,368,941	210,302,848	210,918,388	211,291,514
LIABILITIES										
<i>Current Liabilities</i>										
Payables	1,482,265	1,482,265	1,482,265	1,482,265	1,482,265	1,482,265	1,482,265	1,482,265	1,482,265	1,482,265
Borrowings	197,735	197,735	197,735	197,735	197,735	197,735	197,735	197,735	197,735	197,735
Provisions	2,303,000	2,303,000	2,303,000	2,303,000	2,303,000	2,303,000	2,303,000	2,303,000	2,303,000	2,303,000
Total Current Liabilities	3,983,000	3,983,000	3,983,000	3,983,000	3,983,000	3,983,000	3,983,000	3,983,000	3,983,000	3,983,000
<i>Non-Current Liabilities</i>										
Payables	-	-	-	-	-	-	-	-	-	-
Borrowings	3,379,060	4,783,466	5,788,498	6,725,988	7,457,611	8,155,853	8,798,032	9,657,235	10,573,039	11,236,554
Provisions	943,000	943,000	943,000	943,000	943,000	943,000	943,000	943,000	943,000	943,000
Total Non-Current Liabilities	4,322,060	5,726,466	6,731,498	7,668,988	8,400,611	9,098,853	9,741,032	10,600,235	11,516,039	12,179,554
TOTAL LIABILITIES	8,305,060	9,709,466	10,714,498	11,651,988	12,383,611	13,081,853	13,724,032	14,583,235	15,499,039	16,162,554
Net Assets	200,526,739	200,303,801	199,430,293	198,624,161	197,964,492	197,354,504	196,644,909	195,719,613	195,419,349	195,128,960
EQUITY										
Retained Earnings	52,449,739	52,226,801	51,353,293	50,547,161	49,887,492	49,277,504	48,567,909	47,642,613	47,342,349	47,051,960
Revaluation Reserves	148,077,000	148,077,000	148,077,000	148,077,000	148,077,000	148,077,000	148,077,000	148,077,000	148,077,000	148,077,000
Council Equity Interest	200,526,739	200,303,801	199,430,293	198,624,161	197,964,492	197,354,504	196,644,909	195,719,613	195,419,349	195,128,960
Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-
Total Equity	200,526,739	200,303,801	199,430,293	198,624,161	197,964,492	197,354,504	196,644,909	195,719,613	195,419,349	195,128,960

COUNCIL BUSINESS PAPER - 28 NOVEMBER 2017

URALLA SHIRE COUNCIL
STATEMENT OF FINANCIAL POSITION
YEAR ENDED 30 JUNE 2018

Scenario 2 - Planned

	2017-2018 Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
WATER ASSETS										
<i>Current Assets</i>										
Cash & Cash Equivalents	1,157,045	1,521,460	1,868,811	2,267,089	2,688,558	3,141,475	3,621,041	4,129,962	4,650,271	5,218,127
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	343,000	343,000	343,000	343,000	343,000	343,000	343,000	343,000	343,000	343,000
Inventories	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Non-Current Assets Classified as "Held for Resale"										
Total Current Assets	1,500,045	1,864,460	2,211,811	2,610,089	3,031,558	3,484,475	3,964,041	4,472,962	4,993,271	5,561,127
<i>Non-Current Assets</i>										
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	1,000,000	916,337	829,746	740,124	647,365	551,360	451,995	349,152	242,709	132,541
Inventories	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	18,433,604	18,265,909	18,124,414	17,959,886	17,797,902	17,638,655	17,482,229	17,328,834	17,193,688	17,047,022
Investments Accounted for Using the Equity Method	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	19,433,604	19,182,246	18,954,160	18,700,010	18,445,267	18,190,015	17,934,224	17,677,986	17,436,397	17,179,563
TOTAL ASSETS	20,933,649	21,046,706	21,165,971	21,310,099	21,476,825	21,674,490	21,898,265	22,150,948	22,429,668	22,740,690
LIABILITIES										
<i>Current Liabilities</i>										
Payables	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	-	-	-	-	-	-	-	-	-	-
<i>Non-Current Liabilities</i>										
Payables	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	-	-	-	-	-	-	-	-	-	-
Net Assets	20,933,649	21,046,706	21,165,971	21,310,099	21,476,825	21,674,490	21,898,265	22,150,948	22,429,668	22,740,690
EQUITY										
Retained Earnings	9,006,649	9,119,706	9,238,971	9,383,099	9,549,825	9,747,490	9,971,265	10,223,948	10,502,668	10,813,690
Revaluation Reserves	11,927,000	11,927,000	11,927,000	11,927,000	11,927,000	11,927,000	11,927,000	11,927,000	11,927,000	11,927,000
Council Equity Interest	20,933,649	21,046,706	21,165,971	21,310,099	21,476,825	21,674,490	21,898,265	22,150,948	22,429,668	22,740,690
Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-
Total Equity	20,933,649	21,046,706	21,165,971	21,310,099	21,476,825	21,674,490	21,898,265	22,150,948	22,429,668	22,740,690

COUNCIL BUSINESS PAPER - 28 NOVEMBER 2017

URALLA SHIRE COUNCIL
STATEMENT OF FINANCIAL POSITION
YEAR ENDED 30 JUNE 2018

Scenario 2 - Planned

	2017-2018 Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
SEWER ASSETS										
<i>Current Assets</i>										
Cash & Cash Equivalents	2,054,955	1,154,786	1,205,218	1,474,074	1,776,899	2,107,512	2,460,252	2,834,618	3,233,468	3,658,478
Receivables	-	-	-	-	-	-	-	-	-	-
Inventories	37,000	37,000	37,000	37,000	37,000	37,000	37,000	37,000	37,000	37,000
Other	-	-	-	-	-	-	-	-	-	-
Non-Current Assets Classified as "Held for Resale"	-	-	-	-	-	-	-	-	-	-
Total Current Assets	2,091,955	1,191,786	1,242,218	1,511,074	1,813,899	2,144,512	2,497,252	2,871,618	3,270,468	3,695,478
<i>Non-Current Assets</i>										
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	6,591,378	10,067,977	10,521,737	10,263,284	9,985,546	9,703,853	9,422,218	9,140,674	8,859,253	8,577,990
Investments Accounted for Using the Equity Method	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	6,591,378	10,067,977	10,521,737	10,263,284	9,985,546	9,703,853	9,422,218	9,140,674	8,859,253	8,577,990
TOTAL ASSETS	8,683,333	11,259,763	11,763,955	11,774,358	11,799,445	11,848,365	11,919,470	12,012,292	12,129,721	12,273,468
LIABILITIES										
<i>Current Liabilities</i>										
Payables	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	-	-	-	-	-	-	-	-	-	-
<i>Non-Current Liabilities</i>										
Payables	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	-	-	-	-	-	-	-	-	-	-
Net Assets	8,683,333	11,259,763	11,763,955	11,774,358	11,799,445	11,848,365	11,919,470	12,012,292	12,129,721	12,273,468
EQUITY										
Retained Earnings	5,759,333	8,335,763	8,839,955	8,850,358	8,875,445	8,924,365	8,995,470	9,088,292	9,205,721	9,349,468
Revaluation Reserves	2,924,000	2,924,000	2,924,000	2,924,000	2,924,000	2,924,000	2,924,000	2,924,000	2,924,000	2,924,000
Council Equity Interest	8,683,333	11,259,763	11,763,955	11,774,358	11,799,445	11,848,365	11,919,470	12,012,292	12,129,721	12,273,468
Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-
Total Equity	8,683,333	11,259,763	11,763,955	11,774,358	11,799,445	11,848,365	11,919,470	12,012,292	12,129,721	12,273,468

COUNCIL BUSINESS PAPER - 28 NOVEMBER 2017

URALLA SHIRE COUNCIL
STATEMENT OF FINANCIAL POSITION
YEAR ENDED 30 JUNE 2018

Scenario 2 - Planned

	2017-2018 Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
McMAUGH GARDENS ASSETS										
<i>Current Assets</i>										
Cash & Cash Equivalents	1,987,850	1,933,046	2,042,628	2,165,569	2,299,505	2,450,106	2,610,074	2,780,095	2,918,832	3,124,038
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Non-Current Assets Classified as "Held for Resale"	-	-	-	-	-	-	-	-	-	-
Total Current Assets	1,987,850	1,933,046	2,042,628	2,165,569	2,299,505	2,450,106	2,610,074	2,780,095	2,918,832	3,124,038
<i>Non-Current Assets</i>										
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	4,813,923	4,806,279	4,696,171	4,587,131	4,479,246	4,372,606	4,267,251	4,163,281	4,060,800	3,959,919
Investments Accounted for Using the Equity Method	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	4,813,923	4,806,279	4,696,171	4,587,131	4,479,246	4,372,606	4,267,251	4,163,281	4,060,800	3,959,919
TOTAL ASSETS	6,801,773	6,739,325	6,738,799	6,752,700	6,778,751	6,822,712	6,877,325	6,943,376	6,979,632	7,083,957
LIABILITIES										
<i>Current Liabilities</i>										
Payables	1,920,735	1,920,735	1,920,735	1,920,735	1,920,735	1,920,735	1,920,735	1,920,735	1,920,735	1,920,735
Borrowings	4,265	4,265	4,265	4,265	4,265	4,265	4,265	4,265	4,265	4,265
Provisions	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	1,925,000	1,925,000	1,925,000	1,925,000	1,925,000	1,925,000	1,925,000	1,925,000	1,925,000	1,925,000
<i>Non-Current Liabilities</i>										
Payables	-	-	-	-	-	-	-	-	-	-
Borrowings	50,257	45,271	39,890	34,063	27,763	20,951	13,591	5,629	2,979	4,204
Provisions	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	50,257	45,271	39,890	34,063	27,763	20,951	13,591	5,629	2,979	4,204
TOTAL LIABILITIES	1,975,257	1,970,271	1,964,890	1,959,063	1,952,763	1,945,951	1,938,591	1,930,629	1,922,021	1,920,796
Net Assets	4,826,517	4,769,054	4,773,909	4,793,636	4,825,989	4,876,761	4,938,734	5,012,747	5,057,611	5,163,161
EQUITY										
Retained Earnings	3,135,517	3,078,054	3,082,909	3,102,636	3,134,989	3,185,761	3,247,734	3,321,747	3,366,611	3,472,161
Revaluation Reserves	1,691,000	1,691,000	1,691,000	1,691,000	1,691,000	1,691,000	1,691,000	1,691,000	1,691,000	1,691,000
Council Equity Interest	4,826,517	4,769,054	4,773,909	4,793,636	4,825,989	4,876,761	4,938,734	5,012,747	5,057,611	5,163,161
Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-
Total Equity	4,826,517	4,769,054	4,773,909	4,793,636	4,825,989	4,876,761	4,938,734	5,012,747	5,057,611	5,163,161

COUNCIL BUSINESS PAPER - 28 NOVEMBER 2017

	2017-2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Budget										
Cash Flows from Operating Activities										
<i>Receipts</i>										
Rates & Annual Charges	6,265,494	6,433,212	6,612,388	6,803,685	7,011,812	7,226,155	7,446,898	7,674,226	7,908,333	8,149,414
User Charges & Fees	7,015,011	7,192,744	7,374,974	7,561,819	7,760,353	7,971,236	8,187,837	8,417,843	8,662,036	8,921,267
Interest & Investment Revenue Received	248,560	259,568	274,442	321,794	364,585	434,424	481,051	528,733	563,272	613,162
Grants & Contributions	5,704,078	7,501,504	4,846,678	4,463,741	4,579,673	4,703,209	4,830,081	4,965,222	5,109,131	5,262,334
Bonds & Deposits Received										
Other	760,629	834,250	855,104	876,481	899,271	923,550	948,483	975,042	1,003,317	1,033,415
<i>Payments</i>										
Employee Benefits & On-Costs	(9,469,657)	(9,939,979)	(10,245,913)	(10,484,843)	(10,713,772)	(11,011,977)	(11,420,821)	(11,699,084)	(11,905,352)	(12,223,866)
Materials & Contracts	(3,990,186)	(4,086,723)	(3,892,836)	(4,028,996)	(4,041,086)	(4,201,575)	(4,257,392)	(4,705,706)	(4,557,925)	(4,662,691)
Borrowing Costs	(162,621)	(149,262)	(208,314)	(252,485)	(300,891)	(342,020)	(388,225)	(433,451)	(492,711)	(555,663)
Other	(1,677,628)	(1,698,424)	(1,823,556)	(1,848,852)	(1,945,165)	(1,959,279)	(2,118,220)	(2,160,080)	(2,074,732)	(2,186,718)
Net Cash Provided (or used in) Operating Activities	4,693,680	6,346,888	3,792,966	3,412,343	3,614,779	3,743,723	3,709,692	3,562,745	4,215,368	4,350,655
Cash Flows from Investing Activities										
<i>Receipts</i>										
Sale of Investment Securities	800,000	1,500,000	0	0	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	186,000	0	0	0	0	0	0	0	0	0
<i>Payments</i>										
Purchase of Investment Securities	0	0	0	0	0	0	0	0	0	0
Purchase of Infrastructure, Property, Plant & Equipment	(5,986,225)	(8,455,364)	(4,333,162)	(3,612,680)	(3,524,550)	(3,540,219)	(3,474,853)	(3,592,088)	(4,272,895)	(4,068,867)
Net Cash Provided (or used in) Investing Activities	(5,000,225)	(6,955,364)	(4,333,162)	(3,612,680)	(3,524,550)	(3,540,219)	(3,474,853)	(3,592,088)	(4,272,895)	(4,068,867)
Cash Flows from Financing Activities										
<i>Receipts</i>										
Proceeds from Borrowings & Advances	1,000,000	1,783,663	1,486,591	1,489,622	1,372,759	1,426,005	1,399,365	1,672,843	1,806,443	1,660,168
Proceeds from Retirement Home Contributions										
<i>Payments</i>										
Repayment of Borrowings & Advances	(213,770)	(300,580)	(400,348)	(468,337)	(554,677)	(638,569)	(665,181)	(718,759)	(792,804)	(887,710)
Repayment of Retirement Home Contributions	0									
Other Financing Activity Payments	(1,000,000)	0	0	0	0	0	0	0	0	0
Net Cash Flow Provided (Used in) Financing Activities	(213,770)	1,483,083	1,086,243	1,021,285	818,082	787,436	734,184	954,084	1,013,639	772,458
Net Increase/(Decrease) in Cash & Cash Equivalents	(520,316)	874,607	546,048	820,948	908,312	990,940	969,024	924,741	956,113	1,054,246
Plus: Cash, Cash Equivalents & Investments - Beginning of Year	5,975,614	5,455,298	6,329,905	6,875,952	7,696,900	8,605,212	9,596,152	10,565,176	11,489,917	12,446,030
Cash & Cash Equivalents - End of the Year	5,455,298	6,329,905	6,875,952	7,696,900	8,605,212	9,596,152	10,565,176	11,489,917	12,446,030	13,500,276
plus: Investments - End of the Year	3,200,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000
Total Cash, Cash Equivalents & Investments - End of Year	8,655,298	8,029,905	8,575,952	9,396,900	10,305,212	11,296,152	12,265,176	13,189,917	14,146,030	15,200,276

	2017-2018 Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
GENERAL FUND										
Cash Flows from Operating Activities										
<i>Receipts</i>										
Rates & Annual Charges	5,118,797	5,251,870	5,395,386	5,549,978	5,720,327	5,895,785	6,076,506	6,262,643	6,454,356	6,651,806
User Charges & Fees	3,474,589	3,561,460	3,650,498	3,741,761	3,839,035	3,942,667	4,049,093	4,162,427	4,283,080	4,411,501
Interest & Investment Revenue Received	90,960	107,820	111,685	151,235	176,099	206,532	227,558	246,402	257,647	273,229
Grants & Contributions	5,433,160	4,996,100	4,300,953	4,408,347	4,522,758	4,644,699	4,769,932	4,903,354	5,045,460	5,196,772
Bonds & Deposits Received										
Other	758,129	831,687	852,477	873,789	896,509	920,713	945,569	972,046	1,000,234	1,030,240
<i>Payments</i>										
Employee Benefits & On-Costs	(7,046,904)	(7,456,656)	(7,700,507)	(7,875,802)	(8,039,505)	(8,268,179)	(8,605,684)	(8,807,938)	(8,936,145)	(9,174,489)
Materials & Contracts	(3,311,650)	(3,374,350)	(3,197,000)	(3,316,619)	(3,309,915)	(3,451,535)	(3,486,842)	(3,912,550)	(3,701,516)	(3,824,770)
Borrowing Costs	(158,216)	(145,232)	(204,678)	(249,296)	(298,176)	(339,816)	(386,569)	(432,397)	(492,303)	(555,660)
Bonds & Deposits Refunded										
Other	(703,243)	(702,501)	(784,252)	(786,511)	(858,836)	(847,933)	(981,270)	(996,424)	(883,240)	(966,198)
Net Cash Provided (or used in) Operating Activities	3,655,622	3,070,195	2,424,561	2,496,880	2,648,296	2,702,933	2,608,293	2,397,563	3,027,572	3,042,432
Cash Flows from Investing Activities										
<i>Receipts</i>										
Sale of Investment Securities	800,000	1,500,000								
Sale of Infrastructure, Property, Plant & Equipment	186,000	0	0	0	0	0	0	0	0	0
<i>Payments</i>										
Purchase of Investment Securities	0	0	0	0	0	0	0	0	0	0
Purchase of Infrastructure, Property, Plant & Equipment	(5,418,271)	(4,509,437)	(3,390,911)	(3,403,496)	(3,329,840)	(3,344,367)	(3,273,722)	(3,385,333)	(4,045,160)	(3,849,774)
Net Cash Provided (or used in) Investing Activities	(4,432,271)	(3,009,437)	(3,390,911)	(3,403,496)	(3,329,840)	(3,344,367)	(3,273,722)	(3,385,333)	(4,045,160)	(3,849,774)
Cash Flows from Financing Activities										
<i>Receipts</i>										
Proceeds from Borrowings & Advances	1,000,000	1,700,000	1,400,000	1,400,000	1,280,000	1,330,000	1,300,000	1,570,000	1,700,000	1,550,000
Proceeds from Retirement Home Contributions										
Other Financing Activity Receipts										
<i>Payments</i>										
Repayment of Borrowings & Advances	(209,159)	(295,595)	(394,968)	(462,510)	(548,377)	(631,758)	(657,821)	(710,797)	(784,196)	(886,485)
Repayment of Retirement Home Contributions										
Other Financing Activity Payments										
Net Cash Flow Provided (Used in) Financing Activities	790,841	1,404,405	1,005,032	937,490	731,623	698,242	642,179	859,203	915,804	663,515
Net Increase/(Decrease) in Cash & Cash Equivalents	14,192	1,465,164	38,682	30,875	50,080	56,809	(23,249)	(128,567)	(101,783)	(143,827)
Plus: Cash, Cash Equivalents & Investments - Beginning of Year	241,256	255,448	1,720,612	1,759,294	1,790,169	1,840,249	1,897,058	1,873,809	1,745,242	1,643,459
Cash & Cash Equivalents - End of the Year	255,448	1,720,612	1,759,294	1,790,169	1,840,249	1,897,058	1,873,809	1,745,242	1,643,459	1,499,632
plus: Investments - End of the Year	3,200,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000
Total Cash, Cash Equivalents & Investments - End of Year	3,455,448	3,420,612	3,459,294	3,490,169	3,540,249	3,597,058	3,573,809	3,445,242	3,343,459	3,199,632

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	2017-2018 Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
WATER FUND										
Cash Flows from Operating Activities										
<i>Receipts</i>										
Rates & Annual Charges	423,827	436,632	449,812	463,379	477,341	491,713	506,506	521,730	537,399	553,525
User Charges & Fees	540,499	556,363	572,682	589,469	606,740	624,510	642,789	661,595	680,943	700,849
Interest & Investment Revenue Received	49,040	71,431	60,876	71,199	80,142	96,331	108,317	122,033	133,787	150,486
Grants & Contributions	36,768	37,784	38,826	39,897	41,015	42,181	43,379	44,628	45,931	47,290
Bonds & Deposits Received	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>										
Employee Benefits & On-Costs	(223,771)	(229,365)	(235,099)	(240,976)	(247,000)	(253,422)	(260,011)	(267,032)	(274,242)	(281,647)
Materials & Contracts	(193,250)	(183,444)	(184,575)	(188,532)	(193,909)	(198,483)	(204,315)	(209,370)	(215,905)	(221,705)
Borrowing Costs	0	0	0	0	0	0	0	0	0	0
Bonds & Deposits Refunded	(292,168)	(298,528)	(305,025)	(311,660)	(318,535)	(325,679)	(332,985)	(340,577)	(348,448)	(356,610)
Other	340,945	390,873	397,497	422,776	445,794	477,151	503,680	533,007	559,465	592,188
Net Cash Provided (or used in) Operating Activities										
Cash Flows from Investing Activities										
<i>Receipts</i>										
Sale of Investment Securities	0	0	0	0	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>										
Purchase of Investment Securities	(140,250)	(110,121)	(136,737)	(114,121)	(117,083)	(120,239)	(123,479)	(126,930)	(145,599)	(134,499)
Purchase of Infrastructure, Property, Plant & Equipment	(140,250)	(110,121)	(136,737)	(114,121)	(117,083)	(120,239)	(123,479)	(126,930)	(145,599)	(134,499)
Net Cash Provided (or used in) Investing Activities										
Cash Flows from Financing Activities										
<i>Receipts</i>										
Proceeds from Borrowings & Advances	0	83,663	86,591	89,622	92,759	96,005	99,365	102,843	106,443	110,168
Proceeds from Retirement Home Contributions										
Other Financing Activity Receipts										
<i>Payments</i>										
Repayment of Borrowings & Advances	0									
Repayment of Retirement Home Contributions										
Other Financing Activity Payments	(1,000,000)									
Net Cash Flow Provided (Used in) Financing Activities										
	(1,000,000)	83,663	86,591	89,622	92,759	96,005	99,365	102,843	106,443	110,168
Net Increase/(Decrease) in Cash & Cash Equivalents	(799,305)	364,415	347,351	398,277	421,470	452,917	479,566	508,920	520,309	567,857
Plus: Cash, Cash Equivalents & Investments - Beginning of Year	1,956,350	1,157,045	1,521,460	1,868,811	2,267,089	2,688,558	3,141,475	3,621,041	4,129,962	4,650,271
Cash & Cash Equivalents - End of the Year	1,157,045	1,521,460	1,868,811	2,267,089	2,688,558	3,141,475	3,621,041	4,129,962	4,650,271	5,218,127
plus: Investments - End of the Year										
Total Cash, Cash Equivalents & Investments - End of Year	1,157,045	1,521,460	1,868,811	2,267,089	2,688,558	3,141,475	3,621,041	4,129,962	4,650,271	5,218,127

	2017-2018 Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
SEWER FUND										
Cash Flows from Operating Activities										
<i>Receipts</i>										
Rates & Annual Charges	722,871	744,710	767,190	790,328	814,144	838,657	863,886	889,853	916,578	944,083
User Charges & Fees	15,327	15,710	16,103	16,506	16,929	17,373	17,829	18,307	18,809	19,337
Interest & Investment Revenue Received	43,028	30,942	42,153	29,272	32,928	45,750	56,535	68,807	80,000	94,715
Grants & Contributions	234,150	2,467,620	506,899	15,497	15,900	16,329	16,770	17,240	17,740	18,272
Bonds & Deposits Received										
Other	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>										
Employee Benefits & On-Costs	(144,309)	(147,917)	(151,615)	(155,406)	(159,292)	(163,434)	(167,684)	(172,211)	(176,861)	(181,637)
Materials & Contracts	(124,850)	(113,926)	(134,846)	(138,161)	(141,697)	(145,464)	(149,329)	(155,365)	(157,823)	(162,484)
Borrowing Costs	0	0	0	0	0	0	0	0	0	0
Bonds & Deposits Refunded										
Other	(211,462)	(216,202)	(242,417)	(247,910)	(253,651)	(259,666)	(265,827)	(272,280)	(279,033)	(286,105)
Net Cash Provided (or used in) Operating Activities	534,755	2,780,937	803,466	310,126	325,261	349,545	372,180	394,351	419,410	446,181
Cash Flows from Investing Activities										
<i>Receipts</i>										
Sale of Investment Securities	0	0	0	0	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>										
Purchase of Investment Securities										
Purchase of Infrastructure, Property, Plant & Equipment	(344,704)	(3,681,106)	(753,034)	(41,271)	(22,436)	(18,932)	(19,441)	(19,984)	(20,560)	(21,171)
Net Cash Provided (or used in) Investing Activities	(344,704)	(3,681,106)	(753,034)	(41,271)	(22,436)	(18,932)	(19,441)	(19,984)	(20,560)	(21,171)
Cash Flows from Financing Activities										
<i>Receipts</i>										
Proceeds from Borrowings & Advances	0									
Proceeds from Retirement Home Contributions	0									
Other Financing Activity Receipts	0									
<i>Payments</i>										
Repayment of Borrowings & Advances	0									
Repayment of Retirement Home Contributions	0									
Other Financing Activity Payments	0									
Net Cash Flow Provided (Used in) Financing Activities	0	0	0	0	0	0	0	0	0	0
Net Increase/(Decrease) in Cash & Cash Equivalents	190,051	(900,169)	50,432	268,855	302,825	330,613	352,739	374,367	398,850	425,010
Plus: Cash, Cash Equivalents & Investments - Beginning of Year	1,864,904	2,054,955	1,154,786	1,205,218	1,474,074	1,776,899	2,107,512	2,460,252	2,834,618	3,233,468
Cash & Cash Equivalents - End of the Year	2,054,955	1,154,786	1,205,218	1,474,074	1,776,899	2,107,512	2,460,252	2,834,618	3,233,468	3,658,478
plus: Investments - End of the Year										233
Total Cash, Cash Equivalents & Investments - End of Year	2,054,955	1,154,786	1,205,218	1,474,074	1,776,899	2,107,512	2,460,252	2,834,618	3,233,468	3,658,478

	2017-2018 Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
McMAUGH GARDENS FUND										
Cash Flows from Operating Activities										
<i>Receipts</i>										
Rates & Annual Charges	0	0	0	0	0	0	0	0	0	0
User Charges & Fees	2,984,596	3,059,211	3,135,691	3,214,083	3,297,649	3,386,686	3,478,126	3,575,514	3,679,204	3,789,580
Interest & Investment Revenue Received	65,532	49,375	59,728	70,088	75,416	85,811	88,641	91,491	91,838	94,732
Grants & Contributions	0	0	0	0	0	0	0	0	0	0
Bonds & Deposits Received	2,500	2,563	2,627	2,692	2,762	2,837	2,914	2,996	3,083	3,175
Other										
<i>Payments</i>										
Employee Benefits & On-Costs	(2,054,674)	(2,106,041)	(2,158,692)	(2,212,659)	(2,267,975)	(2,326,942)	(2,387,442)	(2,451,903)	(2,518,104)	(2,586,093)
Materials & Contracts	(360,436)	(415,003)	(376,414)	(385,684)	(395,565)	(406,093)	(416,906)	(428,421)	(482,681)	(453,732)
Borrowing Costs	(4,405)	(4,030)	(3,636)	(3,189)	(2,716)	(2,204)	(1,656)	(1,054)	(408)	(3)
Bonds & Deposits Refunded										
Other	(470,755)	(481,193)	(491,862)	(502,771)	(514,143)	(526,001)	(538,138)	(550,799)	(564,011)	(577,805)
Net Cash Provided (or used in) Operating Activities	162,358	104,882	167,442	182,560	195,428	214,093	225,539	237,824	208,921	269,854
Cash Flows from Investing Activities										
<i>Receipts</i>										
Sale of Investment Securities	0	0	0	0	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>										
Purchase of Investment Securities	0	0	0	0	0	0	0	0	0	0
Purchase of Infrastructure, Property, Plant & Equipment	(83,000)	(154,700)	(52,480)	(53,792)	(55,191)	(56,681)	(58,211)	(59,841)	(61,576)	(63,423)
Net Cash Provided (or used in) Investing Activities	(83,000)	(154,700)	(52,480)	(53,792)	(55,191)	(56,681)	(58,211)	(59,841)	(61,576)	(63,423)
Cash Flows from Financing Activities										
<i>Receipts</i>										
Proceeds from Borrowings & Advances	0	0	0	0	0	0	0	0	0	0
Proceeds from Retirement Home Contributions	0	0	0	0	0	0	0	0	0	0
Other Financing Activity Receipts	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>										
Repayment of Borrowings & Advances	(4,611)	(4,986)	(5,380)	(5,827)	(6,300)	(6,812)	(7,360)	(7,962)	(8,608)	(1,225)
Repayment of Retirement Home Contributions	0	0	0	0	0	0	0	0	0	0
Other Financing Activity Payments	0	0	0	0	0	0	0	0	0	0
Net Cash Flow Provided (Used in) Financing Activities	(4,611)	(4,986)	(5,380)	(5,827)	(6,300)	(6,812)	(7,360)	(7,962)	(8,608)	(1,225)
Net Increase/(Decrease) in Cash & Cash Equivalents	74,746	(54,804)	109,582	122,941	133,937	150,601	159,968	170,021	138,737	205,206
Plus: Cash, Cash Equivalents & Investments - Beginning of Year	1,913,104	1,987,850	1,933,046	2,042,628	2,165,569	2,299,505	2,450,106	2,610,074	2,780,095	2,918,832
Cash & Cash Equivalents - End of the Year	1,987,850	1,933,046	2,042,628	2,165,569	2,299,505	2,450,106	2,610,074	2,780,095	2,918,832	3,124,038
plus: Investments - End of the Year										
Total Cash, Cash Equivalents & Investments - End of Year	1,987,850	1,933,046	2,042,628	2,165,569	2,299,505	2,450,106	2,610,074	2,780,095	2,918,832	3,124,038

**URALLA SHIRE COUNCIL
INCOME STATEMENT
YEAR ENDED 30 JUNE 2018**

Scenario 3 - Optimistic

	2017-2018 Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
CONSOLIDATED										
Income from Continuing Operations										
<i>Revenue</i>										
Rates & Annual Charges	6,265,494	6,433,212	7,479,582	7,695,398	7,931,292	8,174,243	8,424,459	8,682,152	8,947,542	9,220,852
User Charges & Fees	7,015,011	7,192,744	7,374,974	7,561,819	7,760,353	7,971,236	8,187,837	8,417,843	8,662,036	8,921,267
Interest & Investment Revenue	248,560	259,568	226,842	253,362	281,416	339,802	385,665	440,184	479,772	535,242
Other Revenues	760,629	834,250	855,104	876,481	899,271	923,550	948,483	975,042	1,003,317	1,033,415
Grants & Contributions Provided for Operating Purposes	5,111,318	4,132,809	4,227,362	4,332,989	4,445,474	4,565,348	4,688,459	4,819,603	4,959,269	5,107,966
Grants & Contributions Provided for Capital Purposes	592,760	3,368,695	610,501	121,689	124,853	128,224	131,686	135,373	139,299	143,478
<i>Other Income</i>										
Net Gains from the Disposal of Assets										
Total Income from Continuing Operations	19,993,772	22,221,277	20,774,365	20,841,737	21,442,658	22,102,403	22,766,588	23,470,197	24,191,234	24,962,219
Expenses from Continuing Operations										
Employee Benefits & On-Costs	9,469,657	9,939,979	10,245,913	10,484,843	10,713,772	11,011,977	11,420,821	11,699,084	11,905,352	12,223,866
Borrowing Costs	162,621	149,262	140,654	126,810	114,630	101,674	89,270	79,896	72,038	65,344
Materials & Contracts	3,990,186	4,086,723	3,892,836	4,028,996	4,041,086	4,201,575	4,257,392	4,705,706	4,557,925	4,662,691
Depreciation & Amortisation	3,931,900	3,937,800	4,038,163	4,044,217	4,050,282	4,056,354	4,062,435	4,068,523	4,074,619	4,080,724
Impairment										
Other Expenses	1,677,628	1,698,424	1,823,556	1,848,852	1,945,165	1,959,279	2,118,220	2,160,080	2,074,732	2,186,718
Net Losses from the Disposal of Assets										
Total Expenses from Continuing Operations	19,231,992	19,812,189	20,141,122	20,533,719	20,864,935	21,330,859	21,948,137	22,713,289	22,684,666	23,219,342
Discontinued Operations										
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	761,780	2,409,088	633,243	308,018	577,723	771,544	818,451	756,909	1,506,568	1,742,877
Net Operating Result Before Grants and Contributions Provided for Capital Purposes	169,020	-959,607	22,742	186,329	452,870	643,320	686,765	621,536	1,367,269	1,599,399

**URALLA SHIRE COUNCIL
INCOME STATEMENT
YEAR ENDED 30 JUNE 2018**

Scenario 3 - Optimistic

	2017-2018 Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
GENERAL FUND										
Income from Continuing Operations										
Revenue										
Rates & Annual Charges	5,118,797	5,251,870	6,262,580	6,441,691	6,639,807	6,843,873	7,054,067	7,270,569	7,493,565	7,723,244
User Charges & Fees	3,474,589	3,561,460	3,650,498	3,741,761	3,839,035	3,942,667	4,049,093	4,162,427	4,283,080	4,411,501
Interest & Investment Revenue	90,960	107,820	64,085	82,803	92,930	111,910	132,172	157,853	174,147	195,309
Other Revenues	758,129	831,687	852,477	873,789	896,509	920,713	945,569	972,046	1,000,234	1,030,240
Grants & Contributions Provided for Operating Purposes	5,060,160	4,080,275	4,173,417	4,277,595	4,388,559	4,506,838	4,628,310	4,757,735	4,895,598	5,042,404
Grants & Contributions Provided for Capital Purposes	373,000	915,825	118,721	121,689	124,853	128,224	131,686	135,373	139,299	143,478
<i>Other Income</i>										
Net Gains from the Disposal of Assets	0	0	0	0	0	0	0	0	0	0
Total Income from Continuing Operations	14,875,635	14,748,935	15,121,778	15,539,326	15,981,692	16,454,225	16,940,896	17,456,003	17,985,922	18,546,175
Expenses from Continuing Operations										
Employee Benefits & On-Costs	7,046,904	7,456,656	7,700,507	7,875,802	8,039,505	8,268,179	8,605,684	8,807,938	8,936,145	9,174,489
Borrowing Costs	158,216	145,232	137,018	123,621	111,915	99,470	87,614	78,842	71,630	65,341
Materials & Contracts	3,311,650	3,374,350	3,197,000	3,316,619	3,309,915	3,451,535	3,486,842	3,912,550	3,701,516	3,824,770
Depreciation & Amortisation	3,288,200	3,293,133	3,298,069	3,303,012	3,307,965	3,312,922	3,317,888	3,322,859	3,327,836	3,332,821
Impairment										
Other Expenses	703,243	702,501	784,252	786,511	858,836	847,933	981,270	996,424	883,240	966,198
Net Losses from the Disposal of Assets	0	0	0	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	14,508,213	14,971,873	15,116,847	15,405,566	15,628,136	15,980,039	16,479,297	17,118,612	16,920,367	17,363,618
Discontinued Operations										
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	367,422	-222,938	4,932	133,761	353,557	474,186	461,598	337,391	1,065,555	1,182,557
Net Operating Result Before Grants and Contributions Provided for Capital Purposes	-5,578	-1,138,763	-113,789	12,072	228,704	345,962	329,912	202,018	926,256	1,039,079

**URALLA SHIRE COUNCIL
INCOME STATEMENT
YEAR ENDED 30 JUNE 2018**

Scenario 3 - Optimistic

	2017-2018 Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
WATER FUND										
Income from Continuing Operations										
Revenue										
Rates & Annual Charges	423,827	436,632	449,812	463,379	477,341	491,713	506,506	521,730	537,399	553,525
User Charges & Fees	540,499	556,363	572,682	589,469	606,740	624,510	642,789	661,595	680,943	700,849
Interest & Investment Revenue	49,040	71,431	60,876	71,199	80,142	96,331	108,317	122,033	133,787	150,486
Other Revenues	0	0	0	0	0	0	0	0	0	0
Grants & Contributions Provided for Operating Purposes	36,768	37,784	38,826	39,897	41,015	42,181	43,379	44,628	45,931	47,290
Grants & Contributions Provided for Capital Purposes	0	0	0	0	0	0	0	0	0	0
<i>Other Income</i>										
Net Gains from the Disposal of Assets										
Total Income from Continuing Operations	1,050,134	1,102,210	1,122,196	1,163,944	1,205,238	1,254,735	1,300,991	1,349,986	1,398,060	1,452,150
Expenses from Continuing Operations										
Employee Benefits & On-Costs	223,771	229,365	235,099	240,976	247,000	253,422	260,011	267,032	274,242	281,647
Borrowing Costs	0	0	0	0	0	0	0	0	0	0
Materials & Contracts	193,250	183,444	184,575	188,532	193,909	198,483	204,315	209,370	215,905	221,705
Depreciation & Amortisation Impairment	277,400	277,816	278,232	278,649	279,067	279,486	279,905	280,325	280,745	281,165
Other Expenses	292,168	298,528	305,025	311,660	318,535	325,679	332,985	340,577	348,448	356,610
Net Losses from the Disposal of Assets										
Total Expenses from Continuing Operations	986,589	989,153	1,002,931	1,019,817	1,038,511	1,057,070	1,077,216	1,097,304	1,119,340	1,141,127
Discontinued Operations										
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	63,545	113,057	119,265	144,127	166,727	197,665	223,775	252,682	278,720	311,023
Net Operating Result Before Grants and Contributions Provided for Capital Purposes	63,545	113,057	119,265	144,127	166,727	197,665	223,775	252,682	278,720	311,023

**URALLA SHIRE COUNCIL
INCOME STATEMENT
YEAR ENDED 30 JUNE 2018**

Scenario 3 - Optimistic

	2017-2018 Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
SEWER FUND										
Income from Continuing Operations										
Revenue										
Rates & Annual Charges	722,871	744,710	767,190	790,328	814,144	838,657	863,886	889,853	916,578	944,083
User Charges & Fees	15,327	15,710	16,103	16,506	16,929	17,373	17,829	18,307	18,809	19,337
Interest & Investment Revenue	43,028	30,942	42,153	29,272	32,928	45,750	56,535	68,807	80,000	94,715
Other Revenues	0	0	0	0	0	0	0	0	0	0
Grants & Contributions Provided for Operating Purposes	14,390	14,750	15,119	15,497	15,900	16,329	16,770	17,240	17,740	18,272
Grants & Contributions Provided for Capital Purposes	219,760	2,452,870	491,780	0	0	0	0	0	0	0
<i>Other Income</i>										
Net Gains from the Disposal of Assets										
Total Income from Continuing Operations	1,015,376	3,258,982	1,332,345	851,603	879,901	918,109	955,020	994,207	1,033,127	1,076,407
Expenses from Continuing Operations										
Employee Benefits & On-Costs	144,309	147,917	151,615	155,406	159,292	163,434	167,684	172,211	176,861	181,637
Borrowing Costs	0	0	0	0	0	0	0	0	0	0
Materials & Contracts	124,850	113,926	134,846	138,161	141,697	145,464	149,329	155,365	157,823	162,484
Depreciation & Amortisation	204,200	204,507	299,274	299,724	300,174	300,625	301,076	301,528	301,981	302,434
Impairment										
Other Expenses	211,462	216,202	242,417	247,910	253,651	259,666	265,827	272,280	279,033	286,105
Net Losses from the Disposal of Assets										
Total Expenses from Continuing Operations	684,820	682,552	828,153	841,201	854,814	869,189	883,916	901,384	915,698	932,660
Discontinued Operations										
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	330,555	2,576,430	504,192	10,402	25,087	48,920	71,104	92,823	117,429	143,747
Net Operating Result Before Grants and Contributions Provided for Capital Purposes	110,795	123,560	12,412	10,402	25,087	48,920	71,104	92,823	117,429	143,747

URALLA SHIRE COUNCIL
INCOME STATEMENT
YEAR ENDED 30 JUNE 2018

Scenario 3 - Optimistic

	2017-2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Income from Continuing Operations										
<i>Revenue</i>										
Rates & Annual Charges	0	0	0	0	0	0	0	0	0	0
User Charges & Fees	2,984,596	3,059,211	3,135,691	3,214,083	3,297,649	3,386,686	3,478,126	3,575,514	3,679,204	3,789,580
Interest & Investment Revenue	65,532	49,375	59,728	70,088	75,416	85,811	88,641	91,491	91,838	94,732
Other Revenues	2,500	2,563	2,627	2,692	2,762	2,837	2,914	2,996	3,083	3,175
Grants & Contributions Provided for Operating Purposes	0	0	0	0	0	0	0	0	0	0
Grants & Contributions Provided for Capital Purposes	0	0	0	0	0	0	0	0	0	0
<i>Other Income</i>										
Net Gains from the Disposal of Assets										
Total Income from Continuing Operations	3,052,628	3,111,149	3,198,046	3,286,863	3,375,827	3,475,334	3,569,681	3,670,001	3,774,125	3,887,487
Expenses from Continuing Operations										
Employee Benefits & On-Costs	2,054,674	2,106,041	2,158,692	2,212,659	2,267,975	2,326,942	2,387,442	2,451,903	2,518,104	2,586,093
Borrowing Costs	4,405	4,030	3,636	3,189	2,716	2,204	1,656	1,054	408	3
Materials & Contracts	360,436	415,003	376,414	385,684	395,565	406,093	416,906	428,421	482,681	453,732
Depreciation & Amortisation	162,100	162,344	162,588	162,832	163,076	163,321	163,566	163,811	164,057	164,304
Impairment										
Other Expenses	470,755	481,193	491,862	502,771	514,143	526,001	538,138	550,799	564,011	577,805
Net Losses from the Disposal of Assets										
Total Expenses from Continuing Operations	3,052,370	3,168,611	3,193,192	3,267,135	3,343,475	3,424,561	3,507,708	3,595,988	3,729,261	3,781,937
Discontinued Operations										
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0	0	0	0	0
Net Operating Result for the Year	258	-57,462	4,854	19,728	32,352	50,772	61,973	74,013	44,864	105,550
Net Operating Result Before Grants and Contributions Provided for Capital Purposes	258	-57,462	4,854	19,728	32,352	50,772	61,973	74,013	44,864	105,550

URALLA SHIRE COUNCIL
STATEMENT OF FINANCIAL POSITION
YEAR ENDED 30 JUNE 2018

Scenario 3 - Optimistic

	2017-2018 Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
CONSOLIDATED ASSETS										
<i>Current Assets</i>										
Cash & Cash Equivalents	5,455,298	4,729,905	5,237,424	6,050,772	6,915,168	7,950,362	8,751,441	9,802,431	10,945,546	12,141,827
Investments	3,200,000	1,600,000	1,200,000	900,000	900,000	900,000	1,300,000	1,300,000	1,300,000	1,700,000
Receivables	1,389,000	1,389,000	1,389,000	1,389,000	1,389,000	1,389,000	1,389,000	1,389,000	1,389,000	1,389,000
Inventories	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000
Other	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000
Non-Current Assets Classified as "Held for Resale"										
Total Current Assets	10,271,298	7,945,905	8,053,424	8,566,772	9,431,168	10,466,362	11,667,441	12,718,431	13,861,546	15,457,827
<i>Non-Current Assets</i>										
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	1,000,000	916,337	829,746	740,124	647,365	551,360	451,995	349,152	242,709	132,541
Inventories	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	233,979,256	238,496,820	238,791,818	238,360,281	237,834,548	237,318,413	236,730,830	236,254,395	236,452,670	236,440,813
Investments Accounted for Using the Equity Method	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	234,979,256	239,413,157	239,621,564	239,100,405	238,481,913	237,869,773	237,182,825	236,603,547	236,695,379	236,573,354
TOTAL ASSETS	245,250,554	247,359,061	247,674,988	247,667,177	247,913,081	248,336,135	248,850,266	249,321,978	250,556,925	252,031,181
LIABILITIES										
<i>Current Liabilities</i>										
Payables	3,403,000	3,403,000	3,403,000	3,403,000	3,403,000	3,403,000	3,403,000	3,403,000	3,403,000	3,403,000
Borrowings	202,000	202,000	202,000	202,000	202,000	202,000	202,000	202,000	202,000	202,000
Provisions	2,303,000	2,303,000	2,303,000	2,303,000	2,303,000	2,303,000	2,303,000	2,303,000	2,303,000	2,303,000
Total Current Liabilities	5,908,000	5,908,000	5,908,000	5,908,000	5,908,000	5,908,000	5,908,000	5,908,000	5,908,000	5,908,000
<i>Non-Current Liabilities</i>										
Payables	-	-	-	-	-	-	-	-	-	-
Borrowings	3,429,317	3,128,736	2,811,420	2,495,591	2,163,772	1,815,282	1,510,963	1,225,765	954,145	685,524
Provisions	943,000	943,000	943,000	943,000	943,000	943,000	943,000	943,000	943,000	943,000
Total Non-Current Liabilities	4,372,317	4,071,736	3,754,420	3,438,591	3,106,772	2,758,282	2,453,963	2,168,765	1,897,145	1,628,524
TOTAL LIABILITIES	10,280,317	9,979,736	9,662,420	9,346,591	9,014,772	8,666,282	8,361,963	8,076,765	7,805,145	7,536,524
Net Assets	234,970,238	237,379,325	238,012,568	238,320,587	238,898,309	239,669,853	240,488,304	241,245,212	242,751,780	244,494,657
EQUITY										
Retained Earnings	70,351,238	72,760,325	73,393,568	73,701,587	74,279,309	75,050,853	75,869,304	76,626,212	78,132,780	79,875,657
Revaluation Reserves	164,619,000	164,619,000	164,619,000	164,619,000	164,619,000	164,619,000	164,619,000	164,619,000	164,619,000	164,619,000
Council Equity Interest	234,970,238	237,379,325	238,012,568	238,320,587	238,898,309	239,669,853	240,488,304	241,245,212	242,751,780	244,494,657
Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-
Total Equity	234,970,238	237,379,325	238,012,568	238,320,587	238,898,309	239,669,853	240,488,304	241,245,212	242,751,780	244,494,657

URALLA SHIRE COUNCIL
STATEMENT OF FINANCIAL POSITION
YEAR ENDED 30 JUNE 2018

Scenario 3 - Optimistic

	2017-2018 Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
GENERAL ASSETS										
<i>Current Assets</i>										
Cash & Cash Equivalents	255,448	120,612	120,766	144,041	150,205	251,268	60,074	57,756	142,975	141,183
Investments	3,200,000	1,600,000	1,200,000	900,000	900,000	900,000	1,300,000	1,300,000	1,300,000	1,700,000
Receivables	1,009,000	1,009,000	1,009,000	1,009,000	1,009,000	1,009,000	1,009,000	1,009,000	1,009,000	1,009,000
Inventories	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000
Other	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000
Non-Current Assets Classified as "Held for Resale"	-	-	-	-	-	-	-	-	-	-
Total Current Assets	4,691,448	2,956,612	2,556,766	2,280,041	2,286,205	2,387,268	2,596,074	2,593,756	2,678,975	3,077,183
<i>Non-Current Assets</i>										
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	204,140,351	205,356,655	205,449,496	205,549,980	205,571,854	205,603,299	205,559,132	205,621,606	206,338,929	206,855,882
Investments Accounted for Using the Equity Method	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	204,140,351	205,356,655	205,449,496	205,549,980	205,571,854	205,603,299	205,559,132	205,621,606	206,338,929	206,855,882
TOTAL ASSETS	208,831,799	208,313,267	208,006,263	207,830,021	207,858,060	207,990,567	208,155,206	208,215,361	209,017,904	209,933,065
LIABILITIES										
<i>Current Liabilities</i>										
Payables	1,482,265	1,482,265	1,482,265	1,482,265	1,482,265	1,482,265	1,482,265	1,482,265	1,482,265	1,482,265
Borrowings	197,735	197,735	197,735	197,735	197,735	197,735	197,735	197,735	197,735	197,735
Provisions	2,303,000	2,303,000	2,303,000	2,303,000	2,303,000	2,303,000	2,303,000	2,303,000	2,303,000	2,303,000
Total Current Liabilities	3,983,000	3,983,000	3,983,000	3,983,000	3,983,000	3,983,000	3,983,000	3,983,000	3,983,000	3,983,000
<i>Non-Current Liabilities</i>										
Payables	-	-	-	-	-	-	-	-	-	-
Borrowings	3,379,060	3,083,466	2,771,530	2,461,528	2,136,009	1,794,330	1,497,371	1,220,136	957,123	689,727
Provisions	943,000	943,000	943,000	943,000	943,000	943,000	943,000	943,000	943,000	943,000
Total Non-Current Liabilities	4,322,060	4,026,466	3,714,530	3,404,528	3,079,009	2,737,330	2,440,371	2,163,136	1,900,123	1,632,727
TOTAL LIABILITIES	8,305,060	8,009,466	7,697,530	7,387,528	7,062,009	6,720,330	6,423,371	6,146,136	5,883,123	5,615,727
Net Assets	200,526,739	200,303,801	200,308,733	200,442,494	200,796,050	201,270,237	201,731,835	202,069,226	203,134,781	204,317,338
EQUITY										
Retained Earnings	52,449,739	52,226,801	52,231,733	52,365,494	52,719,050	53,193,237	53,654,835	53,992,226	55,057,781	56,240,338
Revaluation Reserves	148,077,000	148,077,000	148,077,000	148,077,000	148,077,000	148,077,000	148,077,000	148,077,000	148,077,000	148,077,000
Council Equity Interest	200,526,739	200,303,801	200,308,733	200,442,494	200,796,050	201,270,237	201,731,835	202,069,226	203,134,781	204,317,338
Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-
Total Equity	200,526,739	200,303,801	200,308,733	200,442,494	200,796,050	201,270,237	201,731,835	202,069,226	203,134,781	204,317,338

COUNCIL BUSINESS PAPER - 28 NOVEMBER 2017

URALLA SHIRE COUNCIL
STATEMENT OF FINANCIAL POSITION
YEAR ENDED 30 JUNE 2018

Scenario 3 - Optimistic

	2017-2018 Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
WATER ASSETS										
<i>Current Assets</i>										
Cash & Cash Equivalents	1,157,045	1,521,460	1,868,811	2,267,089	2,688,558	3,141,475	3,621,041	4,129,962	4,650,271	5,218,127
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	343,000	343,000	343,000	343,000	343,000	343,000	343,000	343,000	343,000	343,000
Inventories	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Non-Current Assets Classified as "Held for Resale"	-	-	-	-	-	-	-	-	-	-
Total Current Assets	1,500,045	1,864,460	2,211,811	2,610,089	3,031,558	3,484,475	3,964,041	4,472,962	4,993,271	5,561,127
<i>Non-Current Assets</i>										
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	1,000,000	916,337	829,746	740,124	647,365	551,360	451,995	349,152	242,709	132,541
Inventories	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	18,433,604	18,265,909	18,124,414	17,959,886	17,797,902	17,638,655	17,482,229	17,328,834	17,193,688	17,047,022
Investments Accounted for Using the Equity Method	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	19,433,604	19,182,246	18,954,160	18,700,010	18,445,267	18,190,015	17,934,224	17,677,986	17,436,397	17,179,563
TOTAL ASSETS	20,933,649	21,046,706	21,165,971	21,310,099	21,476,825	21,674,490	21,898,265	22,150,948	22,429,668	22,740,690
LIABILITIES										
<i>Current Liabilities</i>										
Payables	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	-	-	-	-	-	-	-	-	-	-
<i>Non-Current Liabilities</i>										
Payables	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	-	-	-	-	-	-	-	-	-	-
Net Assets	20,933,649	21,046,706	21,165,971	21,310,099	21,476,825	21,674,490	21,898,265	22,150,948	22,429,668	22,740,690
EQUITY										
Retained Earnings	9,006,649	9,119,706	9,238,971	9,383,099	9,549,825	9,747,490	9,971,265	10,223,948	10,502,668	10,813,690
Revaluation Reserves	11,927,000	11,927,000	11,927,000	11,927,000	11,927,000	11,927,000	11,927,000	11,927,000	11,927,000	11,927,000
Council Equity Interest	20,933,649	21,046,706	21,165,971	21,310,099	21,476,825	21,674,490	21,898,265	22,150,948	22,429,668	22,740,690
Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-
Total Equity	20,933,649	21,046,706	21,165,971	21,310,099	21,476,825	21,674,490	21,898,265	22,150,948	22,429,668	22,740,690

COUNCIL BUSINESS PAPER - 28 NOVEMBER 2017

**URALLA SHIRE COUNCIL
STATEMENT OF FINANCIAL POSITION
YEAR ENDED 30 JUNE 2018**

Scenario 3 - Optimistic

	2017-2018 Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
SEWER ASSETS										
<i>Current Assets</i>										
Cash & Cash Equivalents	2,054,955	1,154,786	1,205,218	1,474,074	1,776,899	2,107,512	2,460,252	2,834,618	3,233,468	3,658,478
Receivables	-	-	-	-	-	-	-	-	-	-
Inventories	37,000	37,000	37,000	37,000	37,000	37,000	37,000	37,000	37,000	37,000
Other	-	-	-	-	-	-	-	-	-	-
Non-Current Assets Classified as "Held for Resale"	-	-	-	-	-	-	-	-	-	-
Total Current Assets	2,091,955	1,191,786	1,242,218	1,511,074	1,813,899	2,144,512	2,497,252	2,871,618	3,270,468	3,695,478
<i>Non-Current Assets</i>										
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	6,591,378	10,067,977	10,521,737	10,263,284	9,985,546	9,703,853	9,422,218	9,140,674	8,859,253	8,577,990
Investments Accounted for Using the Equity Method	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	6,591,378	10,067,977	10,521,737	10,263,284	9,985,546	9,703,853	9,422,218	9,140,674	8,859,253	8,577,990
TOTAL ASSETS	8,683,333	11,259,763	11,763,955	11,774,358	11,799,445	11,848,365	11,919,470	12,012,292	12,129,721	12,273,468
LIABILITIES										
<i>Current Liabilities</i>										
Payables	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	-	-	-	-	-	-	-	-	-	-
<i>Non-Current Liabilities</i>										
Payables	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	-	-	-	-	-	-	-	-	-	-
Net Assets	8,683,333	11,259,763	11,763,955	11,774,358	11,799,445	11,848,365	11,919,470	12,012,292	12,129,721	12,273,468
EQUITY										
Retained Earnings	5,759,333	8,335,763	8,839,955	8,850,358	8,875,445	8,924,365	8,995,470	9,088,292	9,205,721	9,349,468
Revaluation Reserves	2,924,000	2,924,000	2,924,000	2,924,000	2,924,000	2,924,000	2,924,000	2,924,000	2,924,000	2,924,000
Council Equity Interest	8,683,333	11,259,763	11,763,955	11,774,358	11,799,445	11,848,365	11,919,470	12,012,292	12,129,721	12,273,468
Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-
Total Equity	8,683,333	11,259,763	11,763,955	11,774,358	11,799,445	11,848,365	11,919,470	12,012,292	12,129,721	12,273,468

URALLA SHIRE COUNCIL
STATEMENT OF FINANCIAL POSITION
YEAR ENDED 30 JUNE 2018

Scenario 3 - Optimistic

	2017-2018 Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
McMAUGH GARDENS ASSETS										
<i>Current Assets</i>										
Cash & Cash Equivalents	1,987,850	1,933,046	2,042,628	2,165,569	2,299,505	2,450,106	2,610,074	2,780,095	2,918,832	3,124,038
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Non-Current Assets Classified as "Held for Resale"	-	-	-	-	-	-	-	-	-	-
Total Current Assets	1,987,850	1,933,046	2,042,628	2,165,569	2,299,505	2,450,106	2,610,074	2,780,095	2,918,832	3,124,038
<i>Non-Current Assets</i>										
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	4,813,923	4,806,279	4,696,171	4,587,131	4,479,246	4,372,606	4,267,251	4,163,281	4,060,800	3,959,919
Investments Accounted for Using the Equity Method	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	4,813,923	4,806,279	4,696,171	4,587,131	4,479,246	4,372,606	4,267,251	4,163,281	4,060,800	3,959,919
TOTAL ASSETS	6,801,773	6,739,325	6,738,799	6,752,700	6,778,751	6,822,712	6,877,325	6,943,376	6,979,632	7,083,957
LIABILITIES										
<i>Current Liabilities</i>										
Payables	1,920,735	1,920,735	1,920,735	1,920,735	1,920,735	1,920,735	1,920,735	1,920,735	1,920,735	1,920,735
Borrowings	4,265	4,265	4,265	4,265	4,265	4,265	4,265	4,265	4,265	4,265
Provisions	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	1,925,000	1,925,000	1,925,000	1,925,000	1,925,000	1,925,000	1,925,000	1,925,000	1,925,000	1,925,000
<i>Non-Current Liabilities</i>										
Payables	-	-	-	-	-	-	-	-	-	-
Borrowings	50,257	45,271	39,890	34,063	27,763	20,951	13,591	5,629	2,979	4,204
Provisions	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	50,257	45,271	39,890	34,063	27,763	20,951	13,591	5,629	2,979	4,204
TOTAL LIABILITIES	1,975,257	1,970,271	1,964,890	1,959,063	1,952,763	1,945,951	1,938,591	1,930,629	1,922,021	1,920,796
Net Assets	4,826,517	4,769,054	4,773,909	4,793,636	4,825,989	4,876,761	4,938,734	5,012,747	5,057,611	5,163,161
EQUITY										
Retained Earnings	3,135,517	3,078,054	3,082,909	3,102,636	3,134,989	3,185,761	3,247,734	3,321,747	3,366,611	3,472,161
Revaluation Reserves	1,691,000	1,691,000	1,691,000	1,691,000	1,691,000	1,691,000	1,691,000	1,691,000	1,691,000	1,691,000
Council Equity Interest	4,826,517	4,769,054	4,773,909	4,793,636	4,825,989	4,876,761	4,938,734	5,012,747	5,057,611	5,163,161
Non-Controlling Equity Interests	-	-	-	-	-	-	-	-	-	-
Total Equity	4,826,517	4,769,054	4,773,909	4,793,636	4,825,989	4,876,761	4,938,734	5,012,747	5,057,611	5,163,161

COUNCIL BUSINESS PAPER - 28 NOVEMBER 2017

	2017-2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Budget										
CONSOLIDATED FUNDS										
Cash Flows from Operating Activities										
<i>Receipts</i>										
Rates & Annual Charges	6,265,494	6,433,212	7,479,582	7,695,398	7,931,292	8,174,243	8,424,459	8,682,152	8,947,542	9,220,852
User Charges & Fees	7,015,011	7,192,744	7,374,974	7,561,819	7,760,353	7,971,236	8,187,837	8,417,843	8,662,036	8,921,267
Interest & Investment Revenue Received	248,560	259,568	226,842	253,362	281,416	339,802	385,665	440,184	479,772	535,242
Grants & Contributions	5,704,078	7,501,504	4,837,863	4,454,678	4,570,327	4,693,572	4,820,145	4,954,976	5,098,568	5,251,444
Bonds & Deposits Received										
Other	760,629	834,250	855,104	876,481	899,271	923,550	948,483	975,042	1,003,317	1,033,415
<i>Payments</i>										
Employee Benefits & On-Costs	(9,469,657)	(9,939,979)	(10,245,913)	(10,484,843)	(10,713,772)	(11,011,977)	(11,420,821)	(11,699,084)	(11,905,352)	(12,223,866)
Materials & Contracts	(3,990,186)	(4,086,723)	(3,892,836)	(4,028,996)	(4,041,086)	(4,201,575)	(4,257,392)	(4,705,706)	(4,557,925)	(4,662,691)
Borrowing Costs	(162,621)	(149,262)	(140,654)	(126,810)	(114,630)	(101,674)	(89,270)	(79,896)	(72,038)	(65,344)
Other	(1,677,628)	(1,698,424)	(1,823,556)	(1,848,852)	(1,945,165)	(1,959,279)	(2,118,220)	(2,160,080)	(2,074,732)	(2,186,718)
Net Cash Provided (or used in) Operating Activities	4,693,680	6,346,888	4,671,406	4,352,235	4,628,005	4,827,898	4,880,886	4,825,432	5,581,187	5,823,601
Cash Flows from Investing Activities										
<i>Receipts</i>										
Sale of Investment Securities	800,000	1,600,000	400,000	300,000	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	186,000	0	0	0	0	0	0	0	0	0
<i>Payments</i>										
Purchase of Investment Securities	0	0	0	0	0	0	(400,000)	0	0	(400,000)
Purchase of Infrastructure, Property, Plant & Equipment	(5,986,225)	(8,455,364)	(4,333,162)	(3,612,680)	(3,524,550)	(3,540,219)	(3,474,853)	(3,592,088)	(4,272,895)	(4,068,867)
Net Cash Provided (or used in) Investing Activities	(5,000,225)	(6,855,364)	(3,933,162)	(3,312,680)	(3,524,550)	(3,540,219)	(3,874,853)	(3,592,088)	(4,272,895)	(4,468,867)
Cash Flows from Financing Activities										
<i>Receipts</i>										
Proceeds from Borrowings & Advances	1,000,000	83,663	86,591	89,622	92,759	96,005	99,365	102,843	106,443	110,168
Proceeds from Retirement Home Contributions										
<i>Payments</i>										
Repayment of Borrowings & Advances	(213,770)	(300,580)	(317,316)	(315,829)	(331,819)	(348,490)	(304,319)	(285,197)	(271,621)	(268,621)
Repayment of Retirement Home Contributions	0	0	0	0	0	0	0	0	0	0
Other Financing Activity Payments	(1,000,000)	0	0	0	0	0	0	0	0	0
Net Cash Flow Provided (Used in) Financing Activities	(213,770)	(216,917)	(230,725)	(226,207)	(239,060)	(252,485)	(204,954)	(182,354)	(165,178)	(158,453)
Net Increase/(Decrease) in Cash & Cash Equivalents	(520,316)	(725,393)	507,519	813,349	864,395	1,035,194	801,079	1,050,990	1,143,115	1,196,282
Plus: Cash, Cash Equivalents & Investments - Beginning of Year	5,975,614	5,455,298	4,729,905	5,237,424	6,050,772	6,915,168	7,950,362	8,751,441	9,802,431	10,945,546
Cash & Cash Equivalents - End of the Year	5,455,298	4,729,905	5,237,424	6,050,772	6,915,168	7,950,362	8,751,441	9,802,431	10,945,546	12,141,827
plus: Investments - End of the Year	3,200,000	1,600,000	1,200,000	900,000	900,000	900,000	1,300,000	1,300,000	1,300,000	1,700,000
Total Cash, Cash Equivalents & Investments - End of Year	8,655,298	6,329,905	6,437,424	6,950,772	7,815,168	8,850,362	10,051,441	11,102,431	12,245,546	13,841,827

2017-2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Budget									
GENERAL FUND									
Cash Flows from Operating Activities									
<i>Receipts</i>									
Rates & Annual Charges	5,118,797	6,262,580	6,441,691	6,639,807	6,843,873	7,054,067	7,270,569	7,493,565	7,723,244
User Charges & Fees	3,474,589	3,650,498	3,741,761	3,839,035	3,942,667	4,049,093	4,162,427	4,283,080	4,411,501
Interest & Investment Revenue Received	90,960	64,085	82,803	92,930	111,910	132,172	157,853	174,147	195,309
Grants & Contributions	5,433,160	4,292,138	4,399,284	4,513,412	4,635,062	4,759,996	4,893,108	5,034,897	5,185,882
Bonds & Deposits Received									
Other	758,129	852,477	873,789	896,509	920,713	945,569	972,046	1,000,234	1,030,240
<i>Payments</i>									
Employee Benefits & On-Costs	(7,046,904)	(7,456,656)	(7,875,802)	(8,039,505)	(8,268,179)	(8,605,684)	(8,807,938)	(8,936,145)	(9,174,489)
Materials & Contracts	(3,311,650)	(3,374,350)	(3,316,619)	(3,309,915)	(3,451,535)	(3,486,842)	(3,912,550)	(3,701,516)	(3,824,770)
Borrowing Costs	(158,216)	(145,232)	(123,621)	(111,915)	(99,470)	(87,614)	(78,842)	(71,630)	(65,341)
Bonds & Deposits Refunded									
Other	(703,243)	(784,252)	(786,511)	(858,836)	(847,933)	(981,270)	(996,424)	(883,240)	(966,198)
Net Cash Provided (or used in) Operating Activities	3,655,622	3,070,195	3,436,773	3,661,522	3,787,108	3,779,486	3,660,250	4,393,391	4,515,378
Cash Flows from Investing Activities									
<i>Receipts</i>									
Sale of Investment Securities	800,000	1,600,000	300,000	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	186,000	0	0	0	0	0	0	0	0
<i>Payments</i>									
Purchase of Investment Securities	0	0	0	0	0	(400,000)	0	0	(400,000)
Purchase of Infrastructure, Property, Plant & Equipment	(5,418,271)	(4,509,437)	(3,403,496)	(3,329,840)	(3,344,367)	(3,273,722)	(3,385,333)	(4,045,160)	(3,849,774)
Net Cash Provided (or used in) Investing Activities	(4,432,271)	(2,909,437)	(3,103,496)	(3,329,840)	(3,344,367)	(3,673,722)	(3,385,333)	(4,045,160)	(4,249,774)
Cash Flows from Financing Activities									
<i>Receipts</i>									
Proceeds from Borrowings & Advances	1,000,000								
Proceeds from Retirement Home Contributions									
Other Financing Activity Receipts									
<i>Payments</i>									
Repayment of Borrowings & Advances	(209,159)	(295,595)	(310,002)	(325,519)	(341,679)	(296,959)	(277,235)	(263,013)	(267,396)
Repayment of Retirement Home Contributions									
Other Financing Activity Payments									
Net Cash Flow Provided (Used in) Financing Activities	790,841	(295,595)	(310,002)	(325,519)	(341,679)	(296,959)	(277,235)	(263,013)	(267,396)
Net Increase/(Decrease) in Cash & Cash Equivalents	14,192	(134,836)	154	6,164	101,063	(191,194)	(2,318)	85,219	(1,792)
Plus: Cash, Cash Equivalents & Investments - Beginning of Year	241,256	255,448	120,612	144,041	150,205	251,268	60,074	57,756	142,975
Cash & Cash Equivalents - End of the Year	255,448	120,612	144,041	150,205	251,268	60,074	57,756	142,975	141,183
plus: Investments - End of the Year	3,200,000	1,600,000	900,000	900,000	900,000	1,300,000	1,300,000	1,300,000	1,700,000
Total Cash, Cash Equivalents & Investments - End of Year	3,455,448	1,720,612	1,320,766	1,050,205	1,151,268	1,360,074	1,357,756	1,442,975	1,841,183

COUNCIL BUSINESS PAPER - 28 NOVEMBER 2017

	2017-2018 Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
WATER FUND										
Cash Flows from Operating Activities										
<i>Receipts</i>										
Rates & Annual Charges	423,827	436,632	449,812	463,379	477,341	491,713	506,506	521,730	537,399	553,525
User Charges & Fees	540,499	556,363	572,682	589,469	606,740	624,510	642,789	661,595	680,943	700,849
Interest & Investment Revenue Received	49,040	71,431	60,876	71,199	80,142	96,331	108,317	122,033	133,787	150,486
Grants & Contributions	36,768	37,784	38,826	39,897	41,015	42,181	43,379	44,628	45,931	47,290
Bonds & Deposits Received										
Other	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>										
Employee Benefits & On-Costs	(223,771)	(229,365)	(235,099)	(240,976)	(247,000)	(253,422)	(260,011)	(267,032)	(274,242)	(281,647)
Materials & Contracts	(193,250)	(183,444)	(184,575)	(188,532)	(193,909)	(198,483)	(204,315)	(209,370)	(215,905)	(221,705)
Borrowing Costs	0	0	0	0	0	0	0	0	0	0
Bonds & Deposits Refunded										
Other	(292,168)	(298,528)	(305,025)	(311,660)	(318,535)	(325,679)	(332,985)	(340,577)	(348,448)	(356,610)
Net Cash Provided (or used in) Operating Activities	340,945	390,873	397,497	422,776	445,794	477,151	503,680	533,007	559,465	592,188
Cash Flows from Investing Activities										
<i>Receipts</i>										
Sale of Investment Securities	0	0	0	0	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment										
<i>Payments</i>										
Purchase of Investment Securities										
Purchase of Infrastructure, Property, Plant & Equipment	(140,250)	(110,121)	(136,737)	(114,121)	(117,083)	(120,239)	(123,479)	(126,930)	(145,599)	(134,499)
Net Cash Provided (or used in) Investing Activities	(140,250)	(110,121)	(136,737)	(114,121)	(117,083)	(120,239)	(123,479)	(126,930)	(145,599)	(134,499)
Cash Flows from Financing Activities										
<i>Receipts</i>										
Proceeds from Borrowings & Advances	0	83,663	86,591	89,622	92,759	96,005	99,365	102,843	106,443	110,168
Proceeds from Retirement Home Contributions										
Other Financing Activity Receipts										
<i>Payments</i>										
Repayment of Borrowings & Advances	0									
Repayment of Retirement Home Contributions										
Other Financing Activity Payments	(1,000,000)									
Net Cash Flow Provided (Used in) Financing Activities	(1,000,000)	83,663	86,591	89,622	92,759	96,005	99,365	102,843	106,443	110,168
Net Increase/(Decrease) in Cash & Cash Equivalents	(799,305)	364,415	347,351	398,277	421,470	452,917	479,566	508,920	520,309	567,857
Plus: Cash, Cash Equivalents & Investments - Beginning of Year	1,956,350	1,157,045	1,521,460	1,868,811	2,267,089	2,688,558	3,141,475	3,621,041	4,129,962	4,650,271
Cash & Cash Equivalents - End of the Year	1,157,045	1,521,460	1,868,811	2,267,089	2,688,558	3,141,475	3,621,041	4,129,962	4,650,271	5,218,127
plus: Investments - End of the Year										
Total Cash, Cash Equivalents & Investments - End of Year	1,157,045	1,521,460	1,868,811	2,267,089	2,688,558	3,141,475	3,621,041	4,129,962	4,650,271	5,218,127

	2017-2018 Budget	2019	2020	2021	2022	2023	2024	2025	2026	2027
SEWER FUND										
Cash Flows from Operating Activities										
<i>Receipts</i>										
Rates & Annual Charges	722,871	744,710	767,190	790,328	814,144	838,657	863,886	889,853	916,578	944,083
User Charges & Fees	15,327	15,710	16,103	16,506	16,929	17,373	17,829	18,307	18,809	19,337
Interest & Investment Revenue Received	43,028	30,942	42,153	29,272	32,928	45,750	56,535	68,807	80,000	94,715
Grants & Contributions	234,150	2,467,620	506,899	15,497	15,900	16,329	16,770	17,240	17,740	18,272
Bonds & Deposits Received										
Other	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>										
Employee Benefits & On-Costs	(144,309)	(147,917)	(151,615)	(155,406)	(159,292)	(163,434)	(167,684)	(172,211)	(176,861)	(181,637)
Materials & Contracts	(124,850)	(113,926)	(134,846)	(138,161)	(141,697)	(145,464)	(149,329)	(155,365)	(157,823)	(162,484)
Borrowing Costs	0	0	0	0	0	0	0	0	0	0
Bonds & Deposits Refunded										
Other	(211,462)	(216,202)	(242,417)	(247,910)	(253,651)	(259,666)	(265,827)	(272,280)	(279,033)	(286,105)
Net Cash Provided (or used in) Operating Activities	534,755	2,780,937	803,466	310,126	325,261	349,545	372,180	394,351	419,410	446,181
Cash Flows from Investing Activities										
<i>Receipts</i>										
Sale of Investment Securities	0	0	0	0	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>										
Purchase of Investment Securities										
Purchase of Infrastructure, Property, Plant & Equipment	(344,704)	(3,681,106)	(753,034)	(41,271)	(22,436)	(18,932)	(19,441)	(19,984)	(20,560)	(21,171)
Net Cash Provided (or used in) Investing Activities	(344,704)	(3,681,106)	(753,034)	(41,271)	(22,436)	(18,932)	(19,441)	(19,984)	(20,560)	(21,171)
Cash Flows from Financing Activities										
<i>Receipts</i>										
Proceeds from Borrowings & Advances	0	0	0	0	0	0	0	0	0	0
Proceeds from Retirement Home Contributions	0	0	0	0	0	0	0	0	0	0
Other Financing Activity Receipts	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>										
Repayment of Borrowings & Advances	0	0	0	0	0	0	0	0	0	0
Repayment of Retirement Home Contributions	0	0	0	0	0	0	0	0	0	0
Other Financing Activity Payments	0	0	0	0	0	0	0	0	0	0
Net Cash Flow Provided (Used in) Financing Activities	0	0	0	0	0	0	0	0	0	0
Net Increase/(Decrease) in Cash & Cash Equivalents	190,051	(900,169)	50,432	268,855	302,825	330,613	352,739	374,367	398,850	425,010
Plus: Cash, Cash Equivalents & Investments - Beginning of Year	1,864,904	2,054,955	1,154,786	1,205,218	1,474,074	1,776,899	2,107,512	2,460,252	2,834,618	3,233,468
Cash & Cash Equivalents - End of the Year	2,054,955	1,154,786	1,205,218	1,474,074	1,776,899	2,107,512	2,460,252	2,834,618	3,233,468	3,658,478
plus: Investments - End of the Year										
Total Cash, Cash Equivalents & Investments - End of Year	2,054,955	1,154,786	1,205,218	1,474,074	1,776,899	2,107,512	2,460,252	2,834,618	3,233,468	3,658,478

	2017-2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
	Budget									
McMAUGH GARDENS FUND										
Cash Flows from Operating Activities										
<i>Receipts</i>										
Rates & Annual Charges	0	0	0	0	0	0	0	0	0	0
User Charges & Fees	2,984,596	3,059,211	3,135,691	3,214,083	3,297,649	3,386,686	3,478,126	3,575,514	3,679,204	3,789,580
Interest & Investment Revenue Received	65,532	49,375	59,728	70,088	75,416	85,811	88,641	91,491	91,838	94,732
Grants & Contributions	0	0	0	0	0	0	0	0	0	0
Bonds & Deposits Received										
Other	2,500	2,563	2,627	2,692	2,762	2,837	2,914	2,996	3,083	3,175
<i>Payments</i>										
Employee Benefits & On-Costs	(2,054,674)	(2,106,041)	(2,158,692)	(2,212,659)	(2,267,975)	(2,326,942)	(2,387,442)	(2,451,903)	(2,518,104)	(2,586,093)
Materials & Contracts	(360,436)	(415,003)	(376,414)	(385,684)	(395,565)	(406,093)	(416,906)	(428,421)	(482,681)	(453,732)
Borrowing Costs	(4,405)	(4,030)	(3,636)	(3,189)	(2,716)	(2,204)	(1,656)	(1,054)	(408)	(3)
Bonds & Deposits Refunded										
Other	(470,755)	(481,193)	(491,862)	(502,771)	(514,143)	(526,001)	(538,138)	(550,799)	(564,011)	(577,805)
Net Cash Provided (or used in) Operating Activities	162,358	104,882	167,442	182,560	195,428	214,093	225,539	237,824	208,921	269,854
Cash Flows from Investing Activities										
<i>Receipts</i>										
Sale of Investment Securities	0	0	0	0	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>										
Purchase of Investment Securities	0	0	0	0	0	0	0	0	0	0
Purchase of Infrastructure, Property, Plant & Equipment	(83,000)	(154,700)	(52,480)	(53,792)	(55,191)	(56,681)	(58,211)	(59,841)	(61,576)	(63,423)
Net Cash Provided (or used in) Investing Activities	(83,000)	(154,700)	(52,480)	(53,792)	(55,191)	(56,681)	(58,211)	(59,841)	(61,576)	(63,423)
Cash Flows from Financing Activities										
<i>Receipts</i>										
Proceeds from Borrowings & Advances	0	0	0	0	0	0	0	0	0	0
Proceeds from Retirement Home Contributions	0	0	0	0	0	0	0	0	0	0
Other Financing Activity Receipts	0	0	0	0	0	0	0	0	0	0
<i>Payments</i>										
Repayment of Borrowings & Advances	(4,611)	(4,986)	(5,380)	(5,827)	(6,300)	(6,812)	(7,360)	(7,962)	(8,608)	(1,225)
Repayment of Retirement Home Contributions	0	0	0	0	0	0	0	0	0	0
Other Financing Activity Payments	0	0	0	0	0	0	0	0	0	0
Net Cash Flow Provided (Used in) Financing Activities	(4,611)	(4,986)	(5,380)	(5,827)	(6,300)	(6,812)	(7,360)	(7,962)	(8,608)	(1,225)
Net Increase/(Decrease) in Cash & Cash Equivalents	74,746	(54,804)	109,582	122,941	133,937	150,601	159,968	170,021	138,737	205,206
Plus: Cash, Cash Equivalents & Investments - Beginning of Year	1,913,104	1,987,850	1,933,046	2,042,628	2,165,569	2,299,505	2,450,106	2,610,074	2,780,095	2,918,832
Cash & Cash Equivalents - End of the Year	1,987,850	1,933,046	2,042,628	2,165,569	2,299,505	2,450,106	2,610,074	2,780,095	2,918,832	3,124,038
plus: Investments - End of the Year										
Total Cash, Cash Equivalents & Investments - End of Year	1,987,850	1,933,046	2,042,628	2,165,569	2,299,505	2,450,106	2,610,074	2,780,095	2,918,832	3,124,038

LONG TERM FINANCIAL PLAN

2027



REPORT TO COUNCIL

Department:	Community and Governance
Submitted by:	Community Development & Tourism Coordinator
Reference/Subject:	Report 4 - Regional Cultural Fund Application

LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

Objective:	1.3 A diverse and creative culture
Strategy:	1.3.1 Provide enhanced and innovative library services that support and encourage lifelong learning.
Activity:	1.3.1.1 Provide library services
Action:	1.3.1.1.2 Operate the Uralla library to optimise opening hours within resources and budget allocation

SUMMARY:

This report provides an outline of Regional Cultural Fund application lodged on the 4 September 2017 for display cabinets to house Aboriginal artefacts.

OFFICER'S RECOMMENDATION:

That the report be received and noted.

BACKGROUND:

Local elders approached the Visitor Information Centre wanting to donate local Aboriginal artefacts. Due to the lack of display cabinets, it was evident external funding was required. After attending the Regional Growth Fund seminar in late August, the Regional Cultural Fund was identified as the program to submit a funding application. The application closed on the 4 September with the initial announcement scheduled for the end of October. Correspondence received on the 9 November (Attachment A) advised the delay in announcing successful applicants.

REPORT:

The funding application had to align with Council's local government regional strategy, improve access to arts and culture in Uralla, and enhance the experience for the local community.

Supporting letters from the Aboriginal community were required to confirm the exchanges between Council and the local Elders. Quotes were sourced from three companies to provide confirmation of the budget requested for the display cabinets (\$4796.00). Ongoing maintenance will be minimal.

If successful, the cabinets will be installed without the need for professionals. The cabinets are not heavy or cumbersome so Council staff can carry out the installation.

Uralla Shire Council
Council Business Paper – 28 November 2017

The proposed location for the cabinets is in the library foyer, on your right, as you enter through the automatic doors.

KEY ISSUES:

Nil

Prepared by staff member: Kim-Trieste Hastings

Approved/Reviewed by Manager: Patricia Kirkland

Department: Community & Governance

Attachments: Regional Cultural Fund update for applicants



Our ref: SF17/50507

Dear Applicants

Thank you for your patience, we apologise for the delay in advising Regional Cultural Fund applicants of the outcome for the stage one Expression of Interest. The Regional Cultural Fund team are working to their best efforts to complete the process to shortlist projects progressing to the next stage as soon as possible.

Given the delay we will also be extending the application development period for those applicants invited to progress to the next stage.

All applicants will be notified of the status of their Expression of Interest in the near future. Once you have been notified, the Regional Cultural Fund team will be in touch with requirements and support for the next stage.

Should you have any further questions in relation to this matter, please contact Catherine Bass-Kendzy, Director, Priority Projects and Regions at catherine.bass-kendzey@arts.nsw.gov.au or call (02) 8289 6562. Alternatively, the Regional Cultural Fund Team can be contacted at regional@arts.nsw.gov.au or call (02) 8289 6575.

Yours sincerely

Craig A Limkin
Executive Director - Cultural Infrastructure Program Management Office
Arts, Screen and Culture



REPORT TO COUNCIL

Department:	Community and Governance
Submitted by:	Community Development & Tourism Coordinator
Reference/Subject:	Report 5 - Central Northern Regional Library - Annual Report 2016/2017

LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

Objective:	1.3 A diverse and creative culture
Strategy:	1.3.1 Provide enhanced and innovative library services that support and encourage lifelong learning.
Activity:	1.3.1.1 Provide library services
Action:	1.3.1.1.1 Manage the service level agreement with Central Norther Regional Library

SUMMARY:

This report provides a copy of the Central Northern Regional Library Annual Report for 2016/2017.

OFFICER'S RECOMMENDATION:

The Central Northern Regional Library Annual Report 2016/17 be received and noted.

BACKGROUND:

Not applicable.









REPORT:

Cr Dusting and staff attended the Central Northern Regional Library Annual General Meeting on 8 November 2017, at which the Annual Report 2016/17 was presented, refer Attachment A.

A snapshot of the regional library services is provided and shows the continued increasing trend in digital loans (e-audio, e-books, e-music, and e-magazines) at page 4, and growing emphasis on providing activities and programs that promote skill development and wellbeing in the community at page 13.

A snapshot of Uralla's library services is provided at pages 53-56 and shows that during 2016/17 Uralla library has continued to perform extremely well with sound participation rates in programs and activities; and strong increases in loans, library visits, new membership and Wi-Fi use, refer comparison table reproduced below.

Uralla Shire Council
Council Business Paper – 28 November 2017

	2015-16	2016-17	
 Library Visits	25,078	27,059	7.9% ↑
 Membership	2,905	3,052	5.1% ↑
 Loans	20,234	22,271	10.1% ↑
 Stock	12,781	13,855	8.4% ↑
 New Stock	1,305	1,511	15.8% ↑
 Reservations	4,274	3,790	-11.3% ↓
 PC Bookings	3,875	3,954	2.0% ↑
 Wifi Sessions	1,658	2,391	44.2% ↑

Prepared by staff member: Kim-Trieste Hastings
 Approved/Reviewed by Manager: Patricia Kirkland
 Department: Community & Governance
 Attachments: CNRL Annual Report 2016/17



CNRL

2016 - 2017 Annual Report

*Investing in the future
of our communities by
creating an environment
for learning, innovation
and social connection.*

Central Northern Regional Library provides library service to six local government areas in Northern NSW. Tamworth Regional Council is the executive council with Gwydir Shire, Liverpool Plains Shire, Narrabri Shire, Uralla Shire and Walcha Council all participating.

Central Northern Regional Library

Committee 2016-17



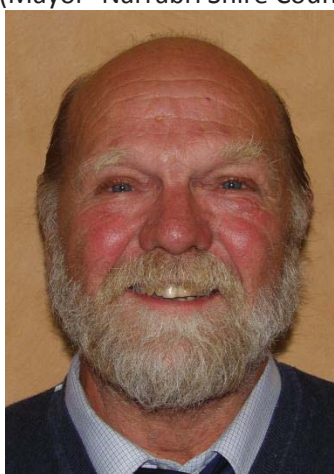
Chairman – Cr Bill Heazlett (Walcha)



Cathy Redding
(Mayor -Narrabri Shire Council)



Cr Juanita Wilson (Tamworth Regional Council)



Cr Paul Moules (Liverpool Plains Shire Council)



Cr Mark Dusing (Uralla Shire Council)



Cr Catherine Egan (Gwydir Shire Council)

2016 - 2017 at a glance



309,883 Library Visits



62,027 Library Members



60,586 Public PC Bookings



43,149 Wifi Sessions



297,285 Loans



649 Loans



2541 Programs



27,363 Program Attendees

Discover

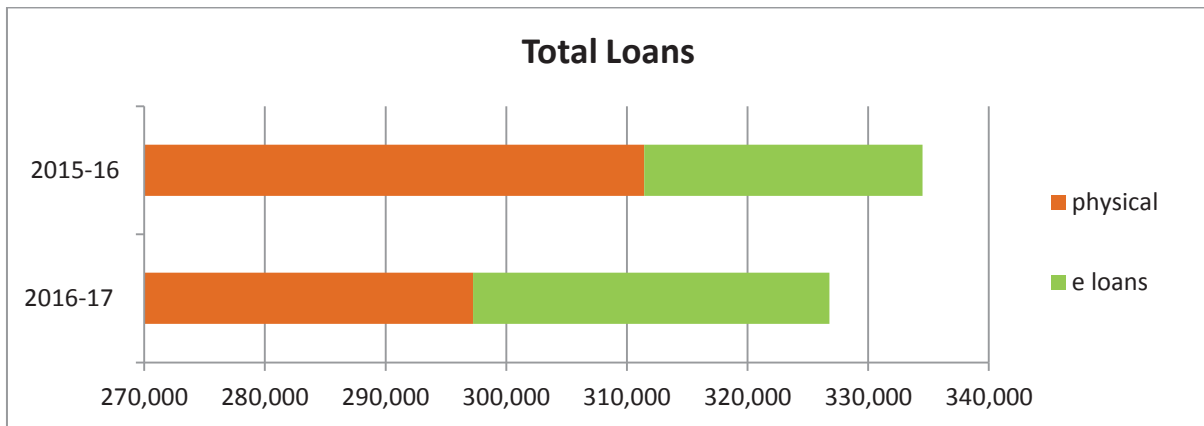
CNRL will provide content (print and electronic) to inspire its communities and keep them engaged with learning, creating and culture.

In 2016-17 CNRL continued to use shelf ready book supply. Vendors selected the stock according to detailed branch profiles. Stock also continued to be rotated throughout the region following a regular weekly schedule.

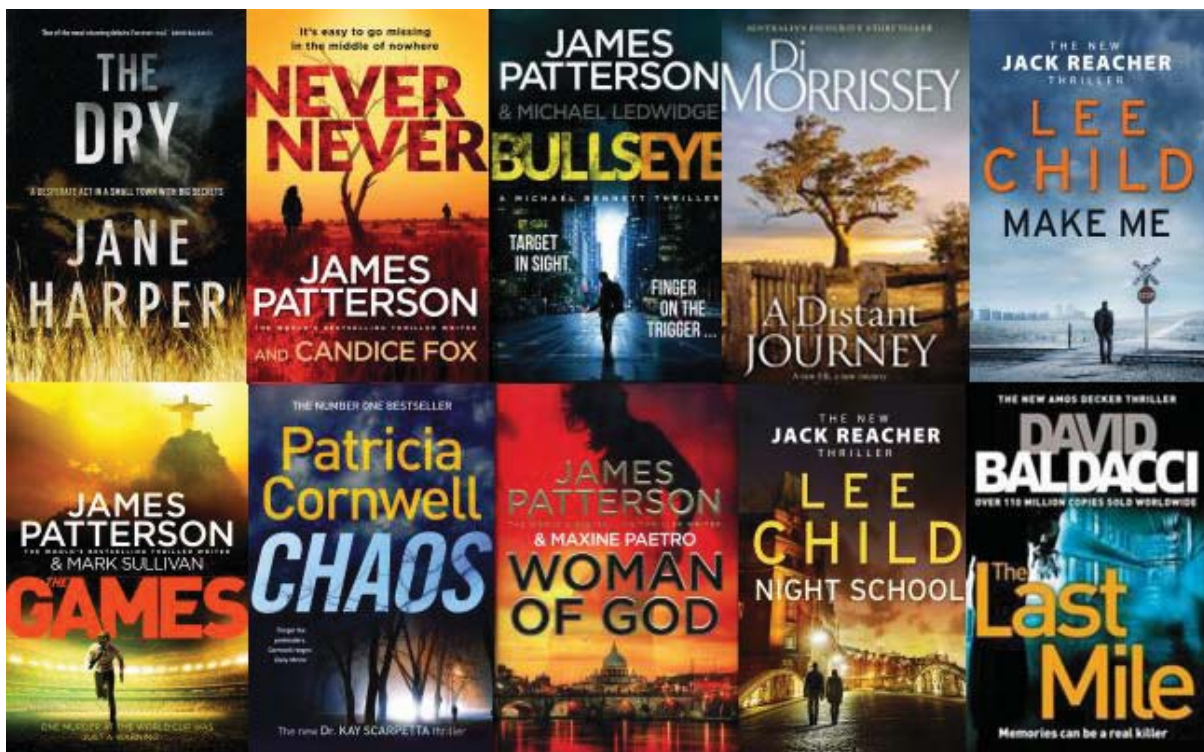
CNRL loans dropped slightly (5%) this year which is in keeping with industry trends. The number of electronic loans increased by 24% and electronic loans continue to increase as a proportion of total loans.

Digital Loans





Most popular titles for 2016-17

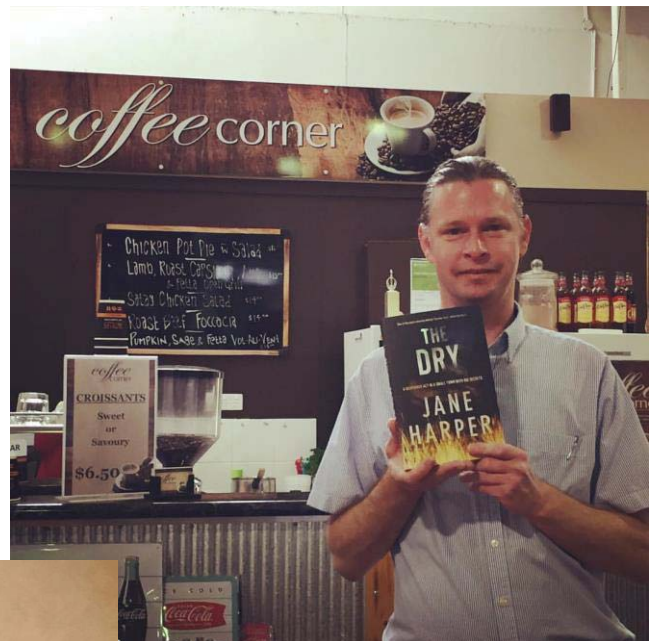
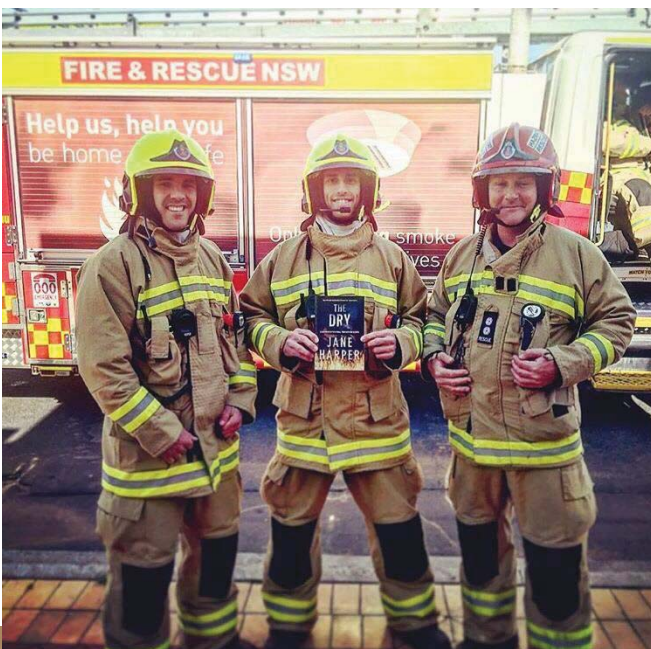
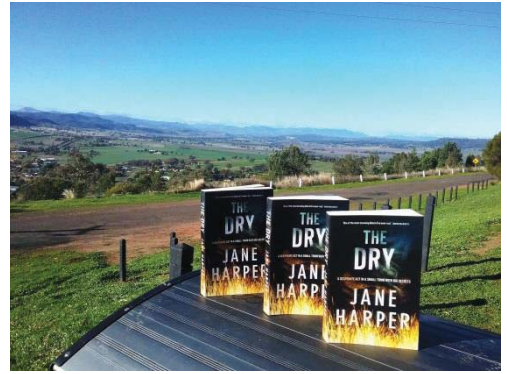


Title	Author	Loans in 2016-17
The Dry	Jane Harper	574
Never Never	James Patterson	145
Bullseye	James Patterson	136
A Distant Journey	Di Morrissey	120
Make Me	Lee Child	118
The Games	James Patterson	118
Chaos: a Dr Scarpetta Thriller	Patricia Cornwell	116
Woman of God	James Patterson	112
Night School	Lee Child	101
The Last Mile	David Baldacci	98

One Book One Region

CNRL ran its second *One Book One Region* community reading promotion in 2016-17. The promotion is designed to have everyone in the region read and discuss the same book.

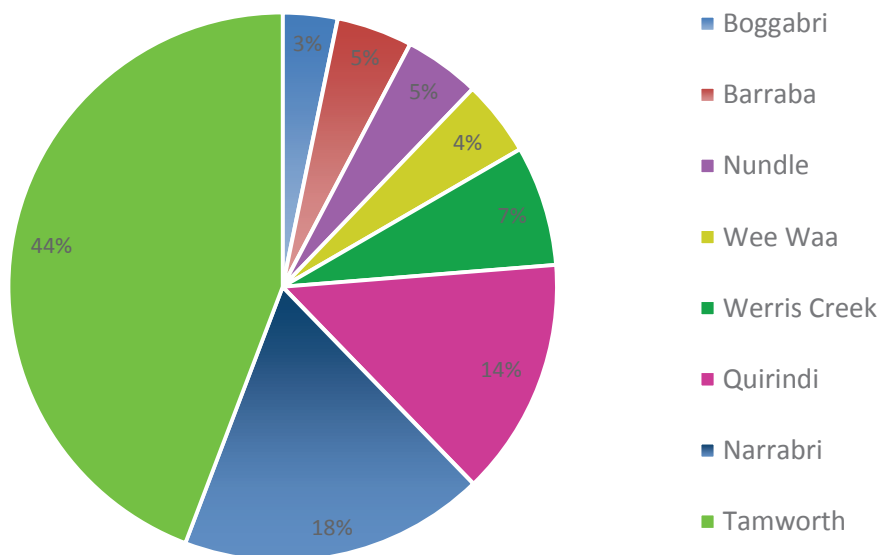
340 copies of *The Dry* by Jane Harper were distributed to CNRL branches, Councillors and to community places throughout the region. 100 of the books appeared on the library catalogue and were available for borrowing with the remainder being “passed around in the community”. Twenty CD talking books were made available for loan. The copies on the catalogue were loaned out 574 times. The 240 being passed around the community cannot be measured but it is estimated around 2,000 people in the region read or listened to the book.





Seed loans rose by 26% in 2016-17.

Seed Library Loans



Multicultural Excellence Award

Tamworth Library won the NSW Public Libraries Multicultural Excellence Award for 2016. Tamworth Library provides office space to Multicultural Tamworth Inc. and supports this voluntary organisation with literacy resources and event support. Tables and chairs with colouring-in, jigsaws and non language dependant activities are made available for clients waiting to use Multicultural Services.

Legal Information Access Centre of Excellence Award

Tamworth Library received a LIAC Centre of Excellence Award at the 2016 Justice Awards held in Sydney. The awards program read as follows.....

“This year Tamworth City Library tailored its Law Week program to the Multicultural community. After consultation with community groups, including Multicultural Tamworth, the library hosted an event, ‘Legal information for Tamworth’s multicultural community’”. Local legal assistance service providers gave talks on relevant topics, including driving, tenancy and employment.

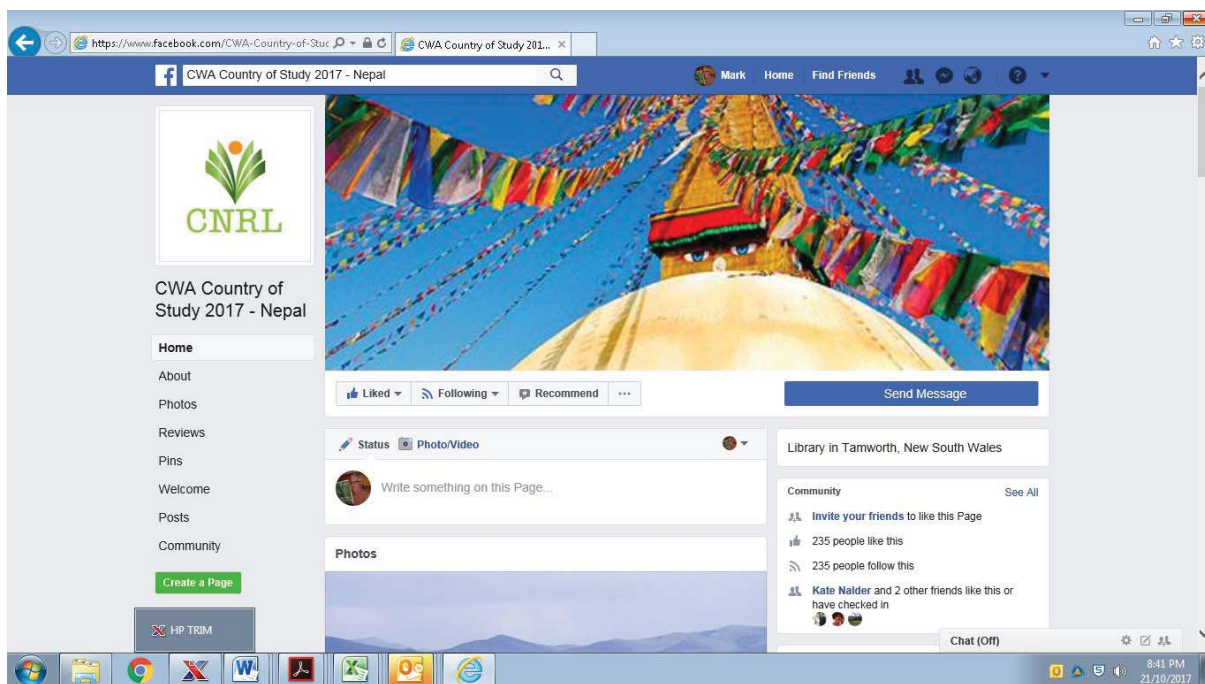
The library also held an information booth in its foyer during Law Week, staffed by NSW Fair Trading and Legal Aid NSW. It was so successful, responding to over 100 questions from the community during the week, that it has led to the establishment of a regular information booth in the library, staffed by NSW Fair Trading.

Storybox

In 2017 CNRL introduced Storybox to the suite of web resources available to families across the region. Storybox is an entertaining and educational video streaming resource targeting children from preschoolers to year 6. It features Australian children's books and a diverse range of storytellers including actors, comedians and children's authors. The content is all Australian and the subscription also includes a public performance licence allowing branches to use Storybox with groups in the library.

CWA Country of Study 2017 - Nepal

CNRL staff prepared a webpage with information links to support the CWA Country of Study for 2017 - Nepal. The resources prepared by CNRL were used across the State by other public libraries. CNRL also maintained a CWA Country of Study Facebook page and posted news to the feed on a regular basis. The Facebook feed has 235 followers. The CWA of NSW webpage has a link to the CNRL page.



Social Media – Facebook

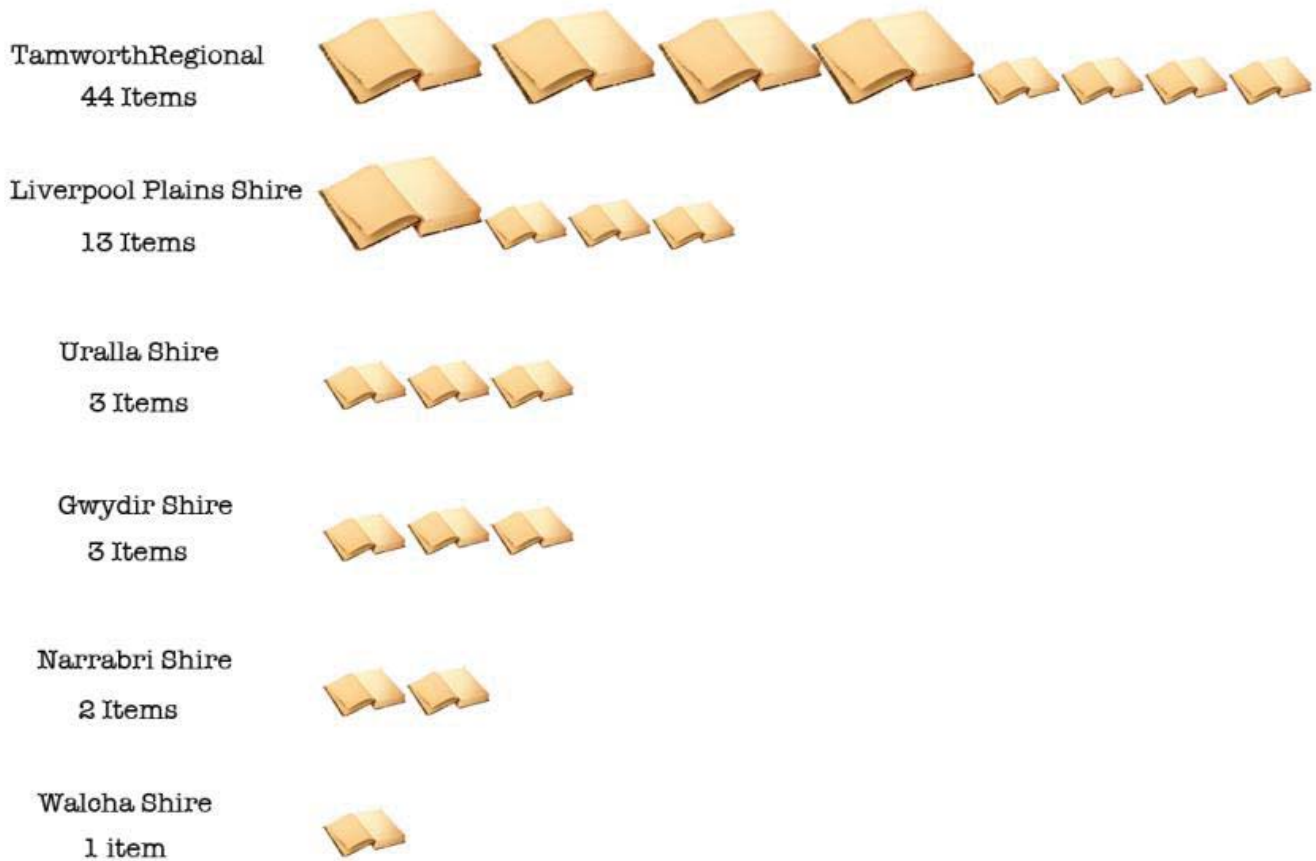


CNRL will work with the community to collect record and provide access to community memory.

An audio visual presentation about the Goonoo Goonoo oral history project was screened in the foyer of Ray Walsh House during the Tamworth Heritage Festival

CNRL hosted Dr Louise Prowse as part of the History Council of NSW’s Speaker Connect program for History Week 2016. Dr Prowse spoke to a group of local history enthusiasts and explored how communities negotiate and demonstrate ownership of historical traditions. Dr Prowse looked closely at rural historical traditions in five country towns - The Coo-ee March (Gilgandra), the former Henry Lawson legacy (Mudgee), the Lambing Flat Riots (Young) and the Thunderbolt legend (Uralla). The research considered how the historical knowledge is reinterpreted, revisited and re-enacted and became, during the twentieth century, a means of performing territorial ownership over folk myths and historical legends. Country towns carved out distinct local identities, based on the past, which changed the way we, as residents and tourists, now understand the rural landscape.

CNRL - New Local Studies Items added in 2016-17



Connect

CNRL provides access to digital services, uses technology to improve efficiencies, processes and customer experiences.

Two new Spydus modules were introduced in 2016-17.

Spydus Manager

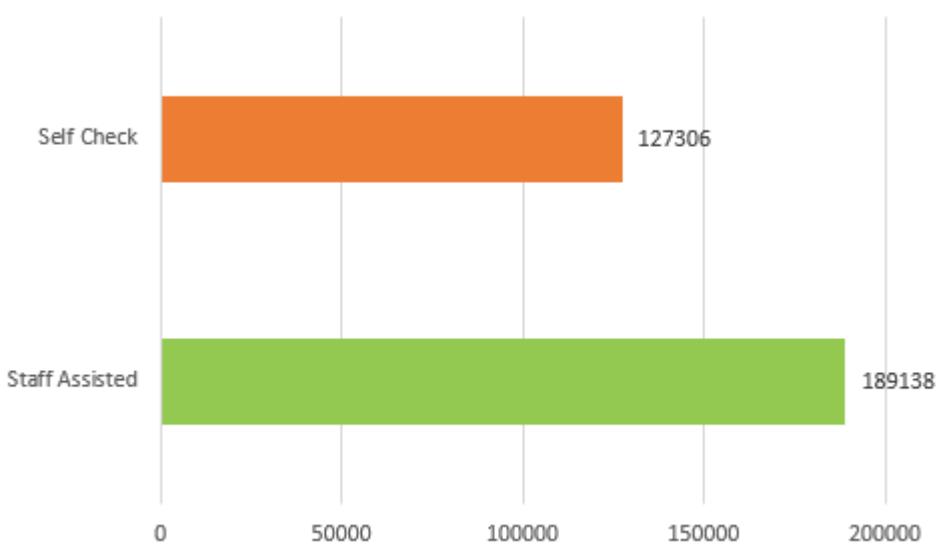
The Spydus Manager module was installed and activated in January 2017. The module allows monthly and quarterly statistics reports to be automatically scheduled to run on the first of each month and delivered to staff email accounts. Implementation of the Spydus Manager module has realised significant workflow improvements and has removed the need for extensive post creation formatting prior to the reports being ready for use. The module also allows interrogation of the database that was not previously possible.

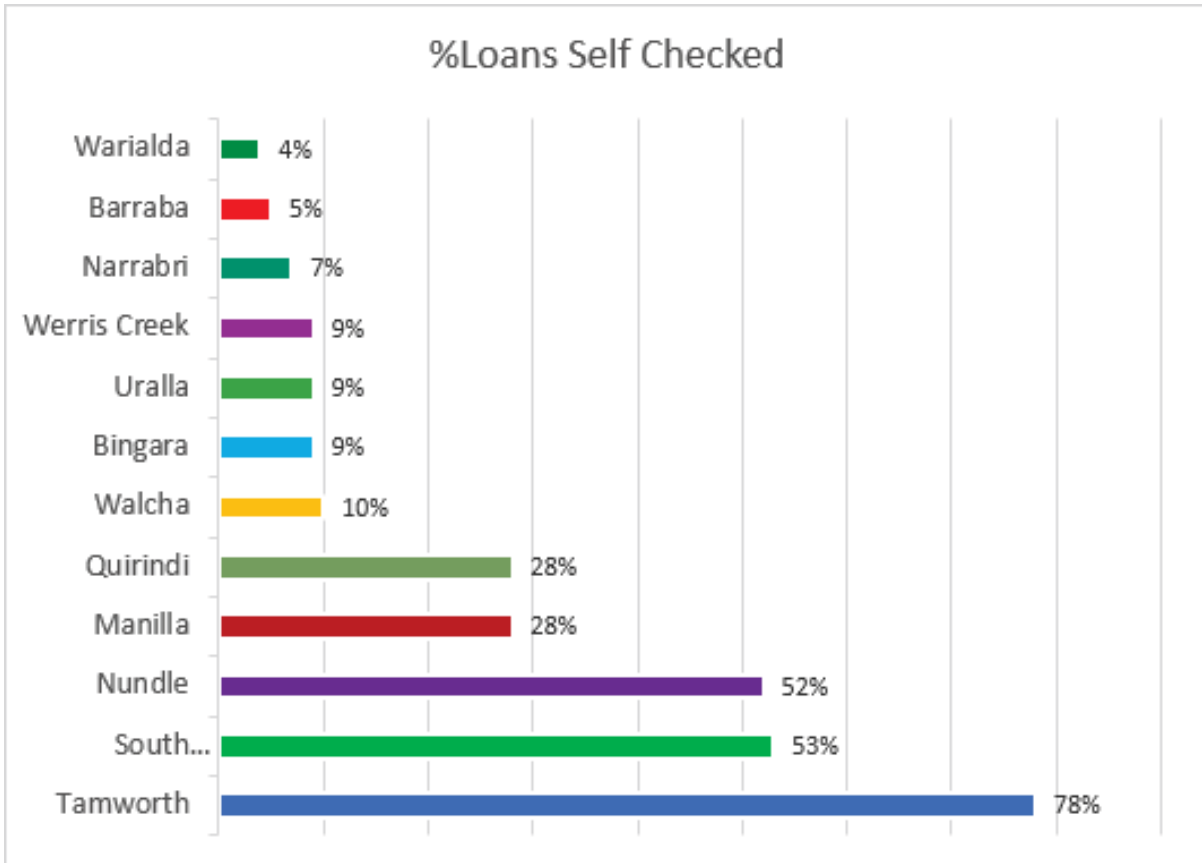
Spydus Collections

The Spydus Collections module bolts onto the Spydus Manager module and introduces a suite of twenty seven reports that are specifically designed to provide an in-depth view of the library collections with a focus on collection profiling, performance and collection maintenance. This module also allows site specific report creation through the drag and drop interface.

Self Check Loans

Self check loans still represent less than half of all loans. Branches are encouraged to promote the self check facility as this will relieve pressure on circulation duties and create opportunities to run additional programs and assist clients with technology.





Videoconferencing

‘One Book One Region’ author Jane Harper presented a talk at Tamworth Library via a Blue Jeans videoconference. Uralla Library was able to join the videoconference and audiences at both locations were able to interact with the author. The image and sound quality for this event were excellent.

- The Information and Collections Librarian has used Blue Jeans to attend Reference Working Group and Readers Advisory Working group meetings.
- The Library Manager attended the North East Zone meeting of NSWPLA via video link.
- The Children’s Assistant attended the Book Week Extravaganza training via Blue Jeans



Makerspace Equipment

Makerspace equipment purchased in 2016-17 included Parrot Jumping Sumo Mini Drones, Spheros, 3D Doodlers, an Osmo kit, a green screen kit, *Makey Makey* classroom kit, a design cutter, a laser cutter, *Little Bits*, *Little Bang* *Discovery Kits*, VEX IQ robots, straw construction sets, sewing machine and reusable and consumable materials for makerspace activities.



Internet Updates

In October the ADSL connection at 10 CNRL branch libraries was upgraded to a faster speed and dedicated business connection.

CNRL Website

CNRL updated the website throughout the year with library event information, CWA Country of Study, school holiday programs, banner updates and a redesigned database page.

Enjoy

Together with branch staff CNRL will provide activities and learning opportunities that promote skill development and wellbeing in the community.

Programs Conducted by CNRL Branches 2016-2017		
	Programs	Attendees
Bingara Library	243	3927
Warialda Library	200	1822
Gwydir Shire Total	443	5749
Quirindi Library	269	953
Werris Creek Library	125	1013
Liverpool Plains Shire Total	394	1966
Narrabri Library	650	5639
Boggabri Library	25	179
Wee Waa Library	60	534
Narrabri Shire Total	735	6352
Tamworth City Library	438	8033
South Tamworth Library	114	1459
Barraba Library	16	71
Manilla Library	134	1411
Kootingal Library	10	112
Nundle Library	45	385
Tamworth Regional Council Total	757	11471
Uralla Library (Total)	189	1721
Walcha Library (Total)	23	104
CNRL Total	2541	27363

Outreach

In 2016-17 CNRL developed an “Outreach Services Framework and Strategy” to support and guide the development of outreach services for CNRL libraries. The strategy ensures greater consistency in outreach service delivery across the CNRL region and aims to empower CNRL library staff to deliver high impact and sustainable library outreach services.

The outreach highlight of 2016-17 was the January CNRL Robotics Boot Camp. Library staff travelled over 2,500kms to deliver a five hour ‘robotics boot camp’ at 13 regional branches, including Barraba, Bingara, Boggabri, Kootingal, Manilla, Narrabri, Nundle, Quirindi, Uralla, Walcha, Warialda, Werris Creek and Wee Waa. The workshops introduced a range of robotic technologies including CNRL's NAO humanoid robot, SPHERO robots and Parrot Sumo Jumping Drones. Students were tasked with an engineering challenge; to build an obstacle course for SPHERO that contained at least three obstacles. This involved using creative design, teamwork and problem solving skills. The real fun started when students tested their obstacle courses, navigating jumps, tunnels, sticky tape traps and water hazards. The program aimed to provide an opportunity for young people in our regional communities to access and experience emerging technologies. The program was very successful with 197 people attending across all branches. Almost all workshops were fully booked and in some cases with considerable waiting lists.

Summer Reading Club

The Summer Reading Club (SRC) program is a national program led by the State Library of Queensland, in partnership with the Australian Library and Information Association (ALIA). The SRC program aims to encourage a continued love of reading and ongoing multi-literacy skills development amongst children and young people during the summer (December/January) school holiday. All CNRL branches were provided with themed content, resources and merchandise to support the delivery of the SRC program in branches and to allow for flexibility in delivering a localised SRC program, that is responsive to the community’s needs. As an outreach program the SRC required minimal staffing resources. After the initial registration of children to the SRC program, library staff continue to encourage children to read and visit the library with reading reward incentives. This year a total of 250 children were registered for the SRC program across the region.

National Simultaneous Storytime

National Simultaneous Storytime aims to encourage more young Australians to read and enjoy books. This year CNRL branches participated in National Simultaneous Storytime by hosting storytimes featuring *The Cow Tripped Over the Moon* by Tony Wilson and illustrated by Laura Wood. All branches were supplied with a storytime kit consisting of the feature book, a complementing story, suggested songs and rhymes, a craft activity and promotional poster. Access to a digital storytelling version of the book was also made available to CNRL branches through the new online children’s resource STORYBOX LIBRARY. South Tamworth, Manilla, Walcha, Uralla and Narrabri, held storytimes in the library branch, whilst Tamworth, Nundle, Manilla, Barraba, Warialda and Quirindi held outreach storytime sessions at local preschools.

CREATE

CNRL will create a customer oriented, flexible, skilled and innovative team of library staff and volunteers that are excited and inspired by new technologies.

A CNRL Facebook group for staff has been set up for sharing interesting ideas and information. Social media is a source for makerspace ideas and the Facebook group encourages staff participation and collaboration.

Training

- Three Regional Training Days were held in 2016-17 and covered Makerspace and STEM programming, eSmart Libraries, Social Media training, outreach strategy and library industry updates in all areas.
- The NSW SWITCH Public Libraries conference was held in Ulladulla and was attended by Cr Bill Heazlett and Madison Garrad from Walcha, Jenny Campbell and Helen Carroll from Narrabri, Kay Delahunt, Megan Pitt, Katey Allwell and Lisa Cunningham from Tamworth.
- Tamworth Library staff members attended the IFLA '*STEAM into Sydney*' conference via Blue Jeans videoconferencing in March.

Discover Team Training

- Two Readers Services Librarians attended The Readers Advisory Seminar and HSC Forum at the State Library of NSW.
- The Information and Collections Librarian completed a course on Emotional Intelligence (Community College)
- The Information and Collections Librarian and one of the Readers Services Librarians attended an Alcohol and Other Drugs course (TAFE).
- Team members also attended the Mudgee Readers Festival in their own time for professional development and networking.

Connect Team Training

- The Digital and Communications Librarian attended the annual Spydus Users Group (SPUN) Conference in Melbourne and completed a Fundamentals of Design online course.
- Team members participated in webinar training for Spydus Reports and Spydus Collections modules and attended makerspace training.

Enjoy Team and Makerspace Co-ordinators Training

- Team training has included 'Code Club' training, 'Mature Matrix' (ALIA), makerspace training and online customer service training.
- Makerspace co-ordinators completed Little Bang Discovery Club training with the Children's Discovery museum and attended the Hunter Innovation Festival in Newcastle and the EduTech Expo.

Branches and Self Directed Learning

- Quirindi and Werris Creek library staff attended “Dealing with Difficult People” and “Workplace Support Skills” (provided by Liverpool Plains Shire Council). Uralla Librarian is studying for a Certificate IV in Leadership and Management.
- Various staff have completed *Tracing NSW Convicts* (Webinar – State Archives), *NSW Shipping and Immigration Records* –(Webinar – State Archives) ,*Extreme Customer Service* –(webjunction), *Customer Service* (Lynda.com) and eSmart training.

The CNRL Committee, Member Councils and staff will work collaboratively to create a strategic direction for the library service, advocate for appropriate library funding, practice good governance and promote library services to the community.

- The current five year CNRL Strategic Plan was adopted by the CNRL Committee in March 2016.
- CNRL Committee meetings were held in November 2016 and June 2017.
- CNRL Chair, Cr Bill Heazlett, attended all NSWPLA full zone meetings. Representatives from Uralla, Narrabri and Tamworth have also attended meetings. The CNRL Library Manager attended the meetings via Blue Jeans videoconferencing.
- The annual statistical return and the library statements of financial operations were submitted to the Library Council of NSW. Financial statements were prepared and presented to the CNRL Committee at the November Annual General Meeting. The Committee received the Annual Report and all quarterly reports.
- CNRL has promoted the library service on the website and via social media. CNRL developed and publicised the region-wide promotion “One Book One Region” , *The Dry* by Jane Harper.











CNRL

Gwydir Shire
Libraries

















Gwydir Shire Libraries

Gwydir Shire Council covers 9,274 sq kilometres and stretches from North Star to Upper Horton. The shire has two main towns, Bingara and Warialda, and has a population of 5,030.

Bingara Library

	2015-16	2016-17	
 Library Visits	9,145	10,543	15.3% ↑
 Membership	875	941	7.5% ↑
 Loans	10,023	10,471	4.5% ↑
 Stock	7,187	7,367	2.5% ↑
 New Stock	756	722	-4.5% ↓
 Reservations	802	590	-26.4% ↓
 PC Bookings	1,956	1,430	-26.9% ↓
 Wifi Sessions	835	636	-23.8% ↓

Warialda Library

	2015-16	2016-17	
 Library Visits	6,018	4,886	 -18.8%
 Membership	446	511	 14.6%
 Loans	7,546	5,761	 -23.7%
 Stock	6,033	5,918	 -1.9%
 New Stock	373	463	 24.1%
 Reservations	615	590	 -4.1%
 PC Bookings	1,060	1,791	 69.0%
 Wifi Sessions	233	68	 -70.8%

In May 2017 Gwydir Shire Libraries received an assessment and compliance visit from Ellen Forsyth, consultant from the State Library of NSW. The report noted how “*effectively the staff at Central Northern Regional Library and Gwydir Shire work together to provide library services to the Gwydir Shire. Services such as regular new stock, professional development for staff, and access to 3D printers and robots are highly valued by smaller communities.*” Among the recommendations in the assessment and compliance report were suggestions about the upgrade of public access internet and the use of social media to promote libraries and local studies.

DISCOVER

- In 2016-17 usage levels at Gwydir Libraries reverted back to the pattern prior to 2015-16 with most of the activity now happening at the Bingara Branch.
- At the local level, the Gwydir librarian has promoted e-resources by delivering tutorials across the shire on how to use the library catalogue, how to reserve items and, how to download e-books and e-audio.
- Gwydir Shire Libraries’ successful relationship with the local and family history societies means they can refer complex local history queries on for in-depth research. Both libraries assist the societies with promotion and invite them to hold displays and information sessions at the library.
- One Book One Region program featuring the “The Dry” by Jane Harper; was launched at a Council meeting. Books were distributed to outer communities at the yearly community consultation meetings.
- Bingara Library hosted an author talk with Karly Lane. People came from neighbouring towns to attend the talk.
- Gwydir Libraries also celebrated *Children’s Book Week* with an annual book group party.



CONNECT

- In Bingara, free and faster WiFi access in the CBD has impacted library WiFi usage for 2016-17. There are plans to upgrade the library WiFi access in July 2017 to bring it in line with the rest of the CBD, the relocation of the *Broadband for Seniors* equipment—which had been using the library WiFi for connection—is also likely to have affected the annual usage results.
- Public access computer use has also dropped at Bingara Library. This is likely related to speed of connection and age of equipment but it also may reflect the trend for mobile device use, especially given the availability of free WiFi in the CBD.
- Pharos computer booking system was installed on 4 public access computers at Bingara Library.
- At Warialda Library the public access computers have fast internet connection and have been promoted heavily. The computer use at this branch increased significantly in 2016-17.



ENJOY

A lively range of library programs and outreach activities happened in the Gwydir Shire. Some highlights of 2016-17 include:

- “Plants of the Gwydir Shire” author talk.
- Contemporary fiction book group for adults at Bingara.
- Book groups for children.
- Preschool storytime presented weekly at both branches.
- Baby bounce and rhymes during school term at Bingara.



- Vacation care visits at both libraries.
- Regular after school programs at both libraries.
- Bus trip to Tamworth Library, Tamworth Regional Gallery and Marsupial Park.
- Pop up library at playgroups.
- *Library Lovers Day* promotion at Warialda.
- Home library service takes place in both communities.
- Nursing homes are visited each fortnight.
- Outreach visits quarterly to villages of Yallaroi, Gravesend and Coolatai.
- Cross generational programs – e.g ‘*Crazy Sock Storytime*’ for toddlers and the elderly.
- Gwydir hosted STEM visits from CNRL during the April school holidays
- Both branches host monthly maker space sessions as a part of the after school programs.
- 3D printing was demonstrated for school groups at both branches.
- The NAO robot was demonstrated at both branches during the school holidays.
- eSmart (internet safety) information sessions were presented at both branches.

- Seniors Week was celebrated at both branches with tailored information sessions “what my library has for me”.
- Youth Week was marked with cyber safety sessions along with parent information.
- Bingara library in conjunction with the Roxy participated in Arts North West “The stuff of tales sessions” hosted by Bronwyn Parry.
- Use of social media for promotion of Bingara and Warialda Libraries commenced in May 2017. Bingara Library has 65 Facebook followers and Warialda has 63 Facebook followers.
- Gwydir Libraries are also promoted through the Council newsletters, information leaflets and Council website.





















CNRL

Liverpool Plains Shire
Libraries

















Liverpool Plains Shire Libraries

Liverpool Plains Shire Council (LPSC) covers 5,121 sq kilometres. The shire has a population of 7,738. The main towns are Quirindi, Werris Creek and Willow Tree.

Quirindi Library

	2015-16	2016-17	
 Library Visits	25,236	23,206	 -8.0%
 Membership	3,480	3,574	 2.7%
 Loans	20,272	18,546	 -8.5%
 Stock	8,624	8,721	 1.1%
 New Stock	1,240	1,105	 -10.9%
 Reservations	4,046	3,349	 -17.2%
 PC Bookings	4,979	4,219	 -15.3%
 Wifi Sessions	3,762	3,916	 4.1%

Werris Creek Library

	2015-16	2016-17	
 Library Visits	11,802	11,641	 -1.4%
 Membership	1,328	1,371	 3.2%
 Loans	10,331	9,925	 -3.9%
 Stock	8,638	9,014	 4.4%
 New Stock	774	728	 -5.9%
 Reservations	2,107	2,092	 -0.7%
 PC Bookings	1,604	1,591	 -0.8%
 Wifi Sessions	3,607	4,635	 28.5%

In August 2016 the Public Service Outlet at Premer was closed. The outlet had been staffed for four hours per week and received a large bulk loan bi-monthly.

In September 2016, the State Librarian, Dr Alex Byrne visited Quirindi and Werris Creek Libraries.

In May 2017, consultants from the State Library of NSW attended LPSC libraries for an assessment and compliance visit.

DISCOVER

- Copies of *The Dry* by Australian author Jane Harper were distributed around the shire and photographs were taken of local residents in their workplace or about town and then posted to the respective library Facebook pages. The book was even photographed travelling with the driver of a TT class locomotive near Pages River. Councillors were given a copy of the book at the beginning of the 'One Book One Region' promotion.
- Quirindi Seed Collection was introduced in September – 40 seed packages were issued by the end of the first month.
- Extensive weeding of the Quirindi collection took place after the Premer closure as the books could not be accommodated on the existing shelving.
- The drop in loans at Quirindi Library is likely to be related to the cessation of bulk loans to Premer.



CONNECT

- Quirindi Library increased the WiFi download limit per booking from 300mb to 600mb.
- WiFi access at both branches was reduced from 24/7 to 8.30am to 6pm weekdays and 8.30 am to 12.30 pm on Saturday. The impact of this will become visible in the 2017-18 usage statistics.
- The self check equipment has been well used at Quirindi Library.
- The CNRL 'roving reference' tablets have been used for retrieving reservations from the shelves, preparing stock exchanges, taking photographs of events and promoting e-resources.
- Incidental training of clients in technology use occurred at both branches.
- A CNRL 3D printer was rotated to Quirindi and demonstrated by volunteers.
- CCTV cameras were installed at Werris Creek.



ENJOY

- Author talks at Quirindi Library included Frank Warburton, Michelle Morgan and Annette Marfording.
- Scott Whittaker, author of *Railway Hotels of Australia- volume two*, presented a talk at Werris Creek Library.
- Australian Inspiration, a travelling exhibition from the State Library of NSW, was at Werris Creek Library from 23 December 2016 - 12 January 2017.
- Contemporary literature book groups met monthly at both branches.
- Outreach service was provided to Willow Tree with reservation collection and book returns available at the Visitor Information Centre.
- Children's activities included Summer Reading Club, CNRL holiday robotics @your library, chess for beginners, origami paper craft, Children's Book Week and regular pre-school story time.
- Groups from Challenge Disability Service attended both libraries weekly and a knitters group continued to meet at Werris Creek Library.
- Storytime for adults was presented at Werris Creek.
- Library Lovers Day promotion took place at both branches.

- Quirindi celebrated Harmony Day with the screening of short movies.
- Friends groups and volunteers participated at both branches. The many ways they assisted included fund raising, story time presentation, assistance and catering at library events, maintenance of the Werris Creek Library garden and assisting with the seed library.



- Social media was used very effectively by LPSC Libraries. Quirindi Library had 393 Facebook followers and Werris Creek had 173 followers. Werris Creek Library also contributed *One Book One Region* photos to the CNRL Instagram account and printed off the regular community newsletter *The Werris Creek Flyer* which was distributed to 800 households throughout the year.
- Library staff attended CNRL regional training days and LPSC also provided training in *Finance for Non Finance Managers, Dealing with Difficult People, Workplace Support Skills, 7 Steps to Grant Success* and *Social Media Marketing*.
- Library toilets at Werris Creek were made unisex in 2016-17 and a baby change table was provided. Werris Creek Library shared the facility with Department of Human Services and library staff delivered both services.





















CNRL

Narrabri Shire
Libraries









Narrabri Shire Libraries

Narrabri Shire Council covers 13,065 sq kilometres. The shire has a population of 13,717. The main towns are Narrabri, Wee Waa and Boggabri.

















Narrabri Library

	2015-16	2016-17	
 Library Visits	38,096	35,117	 -7.8%
 Membership	7,446	7,853	 5.5%
 Loans	38,976	36,370	 -6.7%
 Stock	18,946	18,973	 0.1%
 New Stock	1,923	1,994	 3.7%
 Reservations	10,850	10,484	 -3.4%
 PC Bookings	8,320	9,186	 10.4%
 Wifi Sessions	1,748	1,939	 10.9%

Boggabri Library

	2015-16	2016-17	
 Library Visits	1,654	1,827	10.5% ↑
 Membership	444	462	4.1% ↑
 Loans	3,817	4,243	11.2% ↑
 Stock	3,453	3,646	5.6% ↑
 New Stock	379	537	41.7% ↑
 Reservations	605	703	16.2% ↑
 PC Bookings	147	279	89.8% ↑
 Wifi Sessions	214	154	-28.0% ↓

Wee Waa Library

	2015-16	2016-17	
 Library Visits	13,374	12,974	 -3.0%
 Membership	1,680	1,758	 4.6%
 Loans	6,522	6,398	 -1.9%
 Stock	8,619	9,018	 4.6%
 New Stock	698	683	 -2.1%
 Reservations	1,529	1,698	 11.1%
 PC Bookings	2,801	2,574	 -8.1%
 Wifi Sessions	1,337	1,286	 -3.8%

In May 2017, consultants from the State Library of NSW attended Narrabri libraries for an assessment and compliance visit.

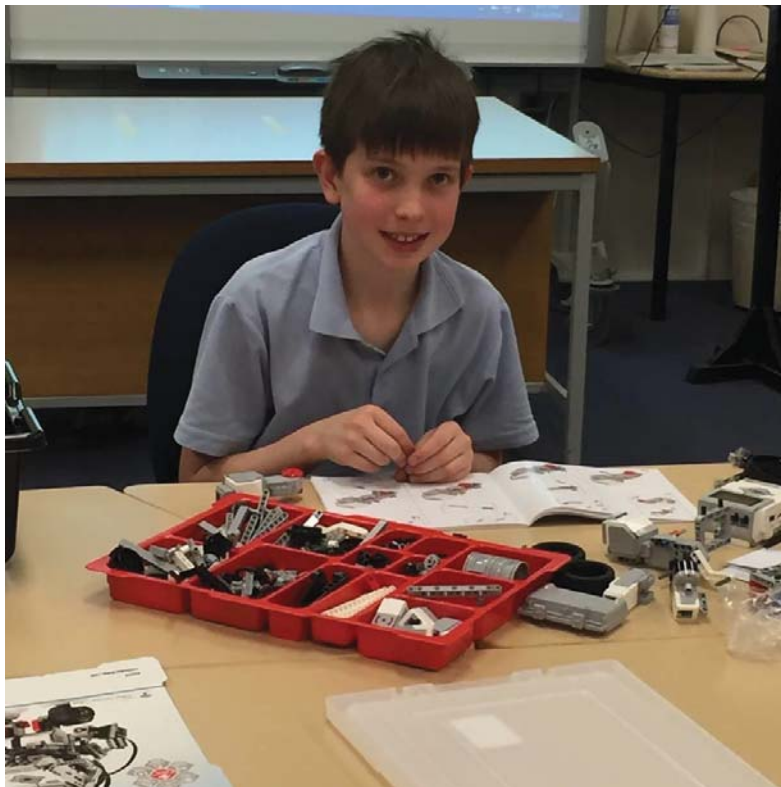
DISCOVER

- Local studies items added to the catalogue this quarter included; the words to a song written to raise money to build the Narrabri swimming pool, Narrabri Shire Newsletters from 1994 and 1995 and the book *Freeing Peter* by Peter Greste.
- An author talk with Karly Lane was presented by the library and held at the Crossing Theatre
- Narrabri Library made a Christmas Tree from books. As part of the membership drive, members had to put a tag on the tree to go in a draw for a prize.



CONNECT

- Computer coding class was held at Narrabri in December 2016 (local initiative).
- Narrabri Library purchased two Lego Robots which have been used to teach children about new technologies and coding. The robots are made available to TAFE.
- Local staff have made regular visits to preschools and aged care facilities in Narrabri and Wee Waa.
- The 3D Printer was demonstrated at Wee Waa.
- CNRL's NAO robot was demonstrated at Boggabri Library in January.



ENJOY

- School holiday makerspaces took place at Boggabri and Wee Waa.
- A *Baby Bounce* session was held at Narrabri Library.
- All three Narrabri Libraries celebrated *Library Lovers Day*.
- Fairfax school visited Narrabri Library and were shown various scientific items including a human circuit, point of balance bird, a tornado in a bottle, a magnetic filings timer, groan tubes and a pin art frame. Each child was given an opportunity to undertake an experiment on surface tension and the group participated in creating a volcano out of bi-carb soda and vinegar.
- The Narrabri Librarian was the guest speaker for youth leadership candidates, Jessie Hunt Nursing Home and Narrabri Rural Support Services.
- Several Narrabri Library visits were made to schools and pre-schools in the Shire.
- Narrabri knitters group met in the Narrabri Library.

- Narrabri Libraries were involved in the *Skywriters* project which encouraged people from Parkes to Narrabri to write stories, themed around a connection to the sky. The project involved a number of writing workshops to demonstrate to budding authors the process from inception to publication. Jamie Stevens from the CSIRO Australia Telescope gave a very interesting presentation about the radio telescopes and space at the project launch. The CNRL NAO robot was also demonstrated at this event.
- Children’s activities have included Summer Reading Program, super hero dominoes, craft makerspace, egg carton crafts , Lego workshops, Simultaneous Storytime.
- The 1000 books before school program commenced in Narrabri Shire in 2016-17.
- Library membership drive in December 2016 resulted in 117 new members.
- Narrabri staff attended CNRL regional training days, the SWITCH Conference in Ulladulla, North East Zone meetings, The Computer School online training, coding course at TAFE, online course *Digital Trends Roundup 2016* (CNRL sponsored) and *Early Childhood Introduction* course through Open2Study.
- The Narrabri Librarian presented “Learning STEMS from Fun” at the SWITCH Conference. State Library of NSW consultant Mylee Joseph tweeted “*Jenny from the fabulous library in Narrabri : partnerships are like a drop of rain - keep working at it until you have a pond*”.
- The Narrabri Librarian also presented at the North East Zone children’s services meeting.





















CNRL

**Tamworth Regional
Council Libraries**

















Tamworth Regional Council Libraries

Tamworth Regional Council covers 9,653 square kilometres. The region has a population of 61,800 and supports six branch libraries. Two branches are in the regional centre and the others are in the outlying towns of Barraba, Manilla, Kootingal and Nundle.









Tamworth Library

	2015-16	2016-17	
 Library Visits	114,577	105,127	 -8.2%
 Membership	28,552	29,323	 2.7%
 Loans	119,737	115,234	 -3.8%
 Stock	41,842	52,700	 26%
 New Stock	6,842	8,761	 28%
 Reservations	11,815	12,260	 3.8%
 PC Bookings	27,150	25,038	 -7.8%
 Wifi Sessions	13,166	13,093	 -0.6%

















South Tamworth Library

	2015-16	2016-17	
 Library Visits	38,010	36,457	 -4.1%
 Membership	5,960	6,094	 2.2%
 Loans	33,656	31,744	 -5.7%
 Stock	12,482	13,312	 6.6%
 New Stock	1,829	1,864	 1.9%
 Reservations	4,593	3,565	 -22.4%
 PC Bookings	6,819	4,615	 -32.3%
 Wifi Sessions	4,781	5,158	 7.9%

















Kootingal Library

	2015-16	2016-17	
 Library Visits	4,151	4,337	4.5% ↑
 Membership	1,455	1,498	3.0% ↑
 Loans	9,413	9,203	-2.2% ↓
 Stock	5,795	6,190	6.8% ↑
 New Stock	782	844	7.9% ↑
 Reservations	1,539	1,749	13.6% ↑
 PC Bookings	787	819	4.1% ↑
 Wifi Sessions	1,479	2,559	73.0% ↑









Manilla Library

	2015-16	2016-17	
 Library Visits	19,747	18,322	 -7.2%
 Membership	2,067	2,144	 3.7%
 Loans	8,345	6,848	 -17.9%
 Stock	6,084	6,325	 4.0%
 New Stock	570	798	 40%
 Reservations	2,514	2,138	 -15.0%
 PC Bookings	1,569	1,647	 5.0%
 Wifi Sessions	2,835	3,305	 16.6%

Barraba Library

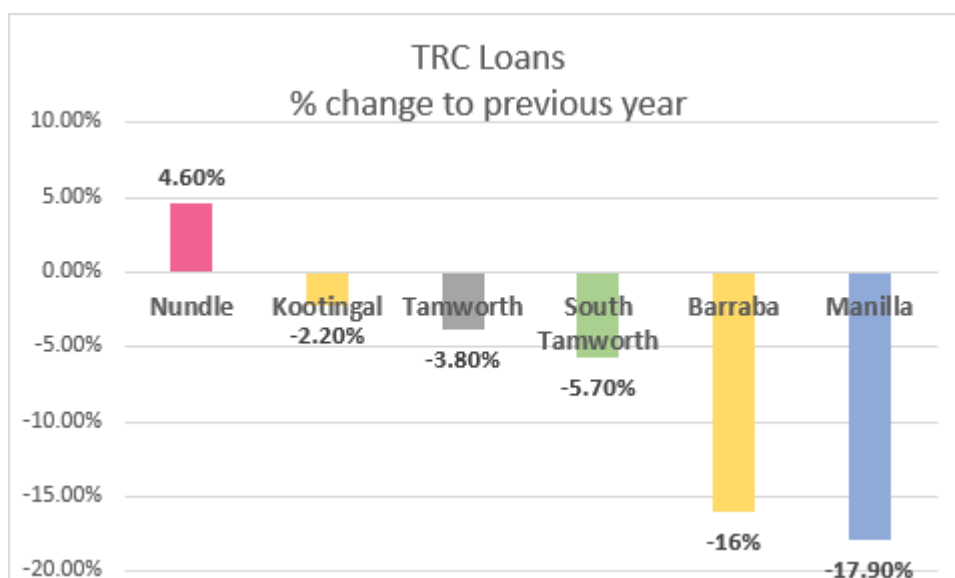
	2015-16	2016-17	
 Library Visits	6,248	5,666	 -9.3%
 Membership	1,177	1,214	 3.1%
 Loans	9,583	8,049	 -16.0%
 Stock	6,596	5,086	 -22.9%
 New Stock	559	581	 3.9%
 Reservations	1,084	1,039	 -4.2%
 PC Bookings	1,026	998	 -2.7%
 Wifi Sessions	2,325	2,854	 22.8%

Nundle Library

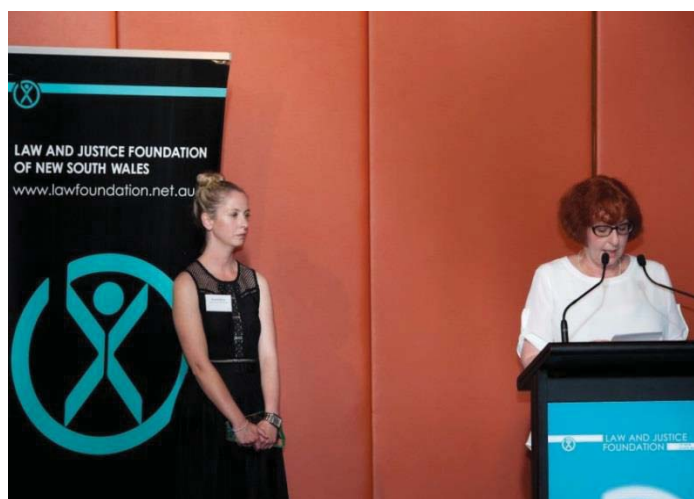
	2015-16	2016-17	
 Library Visits	6,865	7,366	↑ 7.3%
 Membership	427	443	↑ 3.7%
 Loans	3,998	4,183	↑ 4.6%
 Stock	4,601	4,284	↓ -6.9%
 New Stock	492	495	↑ 0.6%
 Reservations	675	600	↓ -11.1%
 PC Bookings	1,115	1,047	↓ -6.1%
 Wifi Sessions	385	321	↓ -16.6%

Discover

- In 2016-17 changes in loans compared to the previous year varied from +4.6% to – 17.9%.



- Last year it was noted that the combined TRC office/library facilities were trending downwards at a faster rate than the stand alone branches. This year this has changed yet again with the Nundle combined office and library improving with an increase in loans of +4.6%. Nundle Library is open 20 hours per week and has one staff member who carries out both library and office duties. Libraries at Manilla and Barraba are both in shared facilities that have open times outside of library staff times. Initially it was thought that extended access to the facilities would result in greater library usage but recent usage statistics are not supporting this. A review of staff duties and open hours is suggested for 2017-18.
- Author talks at Tamworth Libraries included; Jenn J McLeod, Jane Harper (video conference), Lucy Treloar, Julie Paterson, Belinda Alexandra, Dr Louise Prowse, Kim Kelley, Laura Blume, Sami Shah, Karly Lane and Thida Yang.
- All TRC branch libraries supported a contemporary literature book group in 2016-17. Nundle Library also hosted a monthly film group evening.
- Tamworth Library won the NSW Public Libraries Multicultural Excellence Award for 2016.
- Tamworth library won a LIAC Centre of Excellence Award in 2016.



Connect

- Tablets are being used for roving reference.
- A virtual author talk with Jane Harper meant Tamworth Library and Uralla Library participants were able to interact with the author.
- Eventbrite is now used for event bookings.
- Tamworth Regional Council's remote desktop means staff can now access the Council system from home or other remote locations.
- One-on-one technology training is available for clients on Thursdays.
- Significant increases in public WiFi usage have occurred at Kootingal and Barraba.

Enjoy

Tamworth events have included

- Tamworth Library Makerspace Open Days were held in January and April to showcase to the community the innovative ways Tamworth Library and CNRL are supporting the science, technology, engineering, arts and mathematics (STEAM) agenda. A number of STEAM activities were made available across the day including NAO robot demonstrations, a green screen experience, a come and try 3D doodle pen station, a SPHERO robot course, 3D printing and laser cutting demonstrations, a Makey Makey Banana Piano and musical staircase, a straw engineering challenge and test driving Vex IQ Robots.
- Seniors Week Makerspace Event offered senior citizens an opportunity to engage with new and emerging technologies. The CNRL Makerspace collection was showcased at the event offering demonstrations, as well as a multitude of hands on experiences for participants. Many participants commented that the exposure to these technologies was great for keeping up to date with what their grandchildren are learning. Others were very interested in how they could keep up to date with all the latest advancements in technology.



- LEGO Clubs at Tamworth Library have provided an informal, social and shared STEAM based learning activity where children are free to tinker and play, in an environment where they are encouraged to be innovative and imaginative thinkers
- A makerspace workshop was provided for a year 8 design class from Oxley High School. The students:
 - Designed their own LED name badges, using simple electronics concepts to make the LED lights blink.
 - Used simple electronics to design wiggle bots which provided much entertainment when put to the test in a race.
 - Learned about digital fabrication with 3D printing and scanning. The students were given a tutorial on how to use 3D printing CAD software before participating in a hands on rapid prototyping session to create their very own 3D objects.
 - Were introduced to the NAO Humanoid Robot and shown the programming and coding software behind the operation of the robot.
 - Were introduced to scratch coding where students created animations, games and interactive stories.
- Country Music Storytimes included performances from Missy Lancaster, Aleyce Simmonds, Kaylee Bell & Kaylens Rain.
- Preschool Storytime is presented weekly at Tamworth, South Tamworth and Manilla Libraries. Kootingal, Nundle and Barraba hold sessions for special occasions.
- Tamworth Libraries participated in National Simultaneous Storytime.
- Baby Book Time and Toddler Time programs were presented weekly at Tamworth Library.

Outreach has included:

- Nundle *Go for Gold* pop up library where families could enjoy picture books together and participate in storytelling sessions throughout the day. Chinese themed crafts activities were also on offer underneath the autumn trees.
- Tamworth Library outreach included participation at Fiesta La Peel, Tamworth Taste Festival, Homeless Connect and Manilla Born to Read festival.
- Home Library Service deliveries have taken place weekly with 78 clients receiving library material.



Create

- Tamworth Library staff members had the opportunity to watch the IFLA '*STEAM into Sydney*' conference via Blue Jeans Videoconferencing in March.
- Staff in Tamworth have also had opportunities to attend Code Club training, an augmented reality information session, *Spydus Manager* module training via webinar, *Spydus Collections* module training via webinar, Makerspace training at Calrossy, SPUN Conference, Reader's Advisory Seminar at State Library, HSC Forum at State Library, Reference at the Metcalfe, EDS search NSW Net e-resources (Webex) and Strategic Marketing Plans (USYD continuing education)
- Self directed learning has included Tracing NSW Convicts (webinar) NSW Shipping and Immigration Records (webinar) Extreme Customer Service (webjunction) Customer Service (Lynda.com) Fundamentals of Design (Lynda.com), Mature Matrix (ALIA) and a Comics Plus webinar.











CNRL

Uralla Shire
Library

Uralla Shire Library

Uralla Shire Council covers 3,215sq kilometres and has a population of 6,376.

	2015-16	2016-17	
 Library Visits	25,078	27,059	↑ 7.9%
 Membership	2,905	3,052	↑ 5.1%
 Loans	20,234	22,271	↑ 10.1%
 Stock	12,781	13,855	↑ 8.4%
 New Stock	1,305	1,511	↑ 15.8%
 Reservations	4,274	3,790	↓ -11.3%
 PC Bookings	3,875	3,954	↑ 2.0%
 Wifi Sessions	1,658	2,391	↑ 44.2%

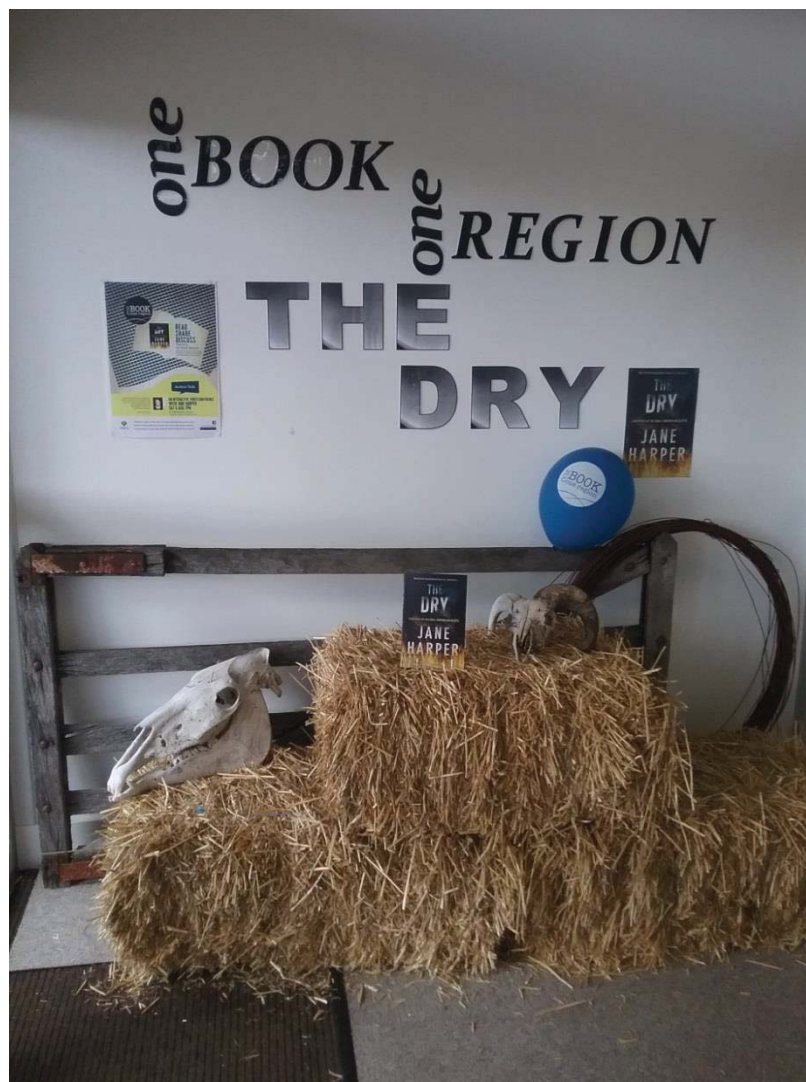
DISCOVER

- Uralla Library has continued to perform extremely well with strong increases in loans, library visits, new membership and WiFi use.
- Ancestry.com has been heavily promoted with History Hub volunteers providing one-on-one training for clients.
- A turkey egg incubation display and related library resources attracted a lot of interest.
- Summer Reading Club membership numbers increased significantly in 2016-17. Packs were also placed in the Visitor Information Centre.
- Library Lovers Day and Seniors Week promotions took place.
- Stock was refreshed at Bundarra quarterly.
- Uralla Library's contemporary literature book group met monthly in 2016-17.



CONNECT

- *Blue Jeans* videoconferencing was used to connect Uralla locals to the Jane Harper presentation. Uralla received very positive feedback about this use of technology which provided an interactive experience with the author and the audience in Tamworth.
- CNRL 3D printer was demonstrated continuously by Uralla Library staff in September. A variety of items created using the 3D printer such as snowflakes and butterflies have been displayed on a peg board.
- The CNRL roving reference tablet was used to train clients to use *Zinio* e-magazines. The camera function was used for taking photographs of library displays and activities.
- The CNRL robotics workshop held at Uralla was popular
- Bundarra public service outlet had two public computers, a printer, free internet access and free Wi-Fi in 2016-17.



ENJOY

- Knitting groups met weekly on Tuesday morning and Sunday afternoon.
- Storytime attendance increased. Police attended for a road safety themed storytime.
- Lego Club occurred monthly and continued to be popular.
- School holiday activities took place.
- Uralla hosted an author talk with Karly Lane.
- Home Library Service visits took place fortnightly.
- Outreach activities included a presentation to years 11 and 12 at the Uralla Central School and a stall at the *Seasons of New England Festival*.
- Community displays at the library included; The Uralla Show Society, Lace Chase, Knattering Knitters, Relay for Life, Uralla Lantern Parade and Seasons of New England.
- Library activities were promoted in Council's monthly newsletter, CNRL website and Council Facebook Page.
- Uralla staff attended Regional Training Days. Luise Scherer is completing a Certificate IV in Leadership and Management.
- Uralla has three library volunteers.













CNRL

Walcha
Library

Walcha Library

Walcha Council covers 4,992 sq kilometres. The Council area has a population of 3,054.

	2015-16	2016-17	
 Library Visits	2,869	5,355	86.7% ↑
 Membership	1,702	1,789	5.1% ↑
 Loans	8,991	8,039	-10.6% ↓
 Stock	6,679	7,010	5.0% ↑
 New Stock	569	668	17.4% ↑
 Reservations	1,501	1,306	-13.0% ↓
 PC Bookings	1,091	1,398	28.1% ↑
 Wifi Sessions	395	834	111.1% ↑

DISCOVER

- Borrowbox and Zinio continue to be popular e-resources at Walcha.

CONNECT

- Walcha staff report that more people have been using the self check facility. 10% of Walcha's loans went through self check in 2016-17. Staff actively encouraged borrowers to use the self check by showing them the process step by step. Simple instructions have also been displayed near the equipment.
- The CNRL roving reference tablets have been used for roving reference at Walcha. Staff used the tablets out on the library floor to look up readers advisory questions and to check TROVE.
- Walcha Council upgraded the staff WiFi network in 2016-17.
- Public WiFi was very popular with a rise in usage of 111.1%.
- Walcha staff demonstrated 3D printing when the CNRL printer was on rotation to the branch.



ENJOY

- Walcha Library held 23 activities in 2016-17 including Makerspace, robotics and school holiday activities.
- One of the most successful outreach activities was a pop up stand at Council's community pool party. The stand had information about library services and staff were able to join new members up on the spot.
- Walcha Library has been promoted well on the Walcha Council Facebook page.



Central Northern Regional Library

Statistics 2016 - 2017

Central Northern Regional Library Computerised Loans by Branch / LGA

	2015-2016	2016-2017	% change
Bingara	10,023	10,471	4%
Warialda	7,546	5,761	-24%
Gwydir Shire Council Total	17,569	16,232	-8%
Quirindi Library	20,272	18,546	-9%
Werris Creek Branch Library	10,331	9,925	-4%
Liverpool Plains Shire Council Total	30,603	28,471	-7%
Narrabri Library	38,976	36,370	-7%
Boggabri Branch Library	3,817	4,243	11%
Wee Waa Branch Library	6,522	6,398	-2%
Narrabri Shire Council Total	49,315	47,011	-5%
Tamworth City Library	119,737	115,234	-4%
South Tamworth Branch Library	33,656	31,744	-6%
Barraba Branch Library	9,583	8,049	-16%
Manilla Branch Library	8,345	6,848	-18%
Kootingal Branch Library	9,413	9,203	-2%
Nundle Branch Library	3,998	4,183	5%
Tamworth Regional Council Total	184,732	175,261	-5%
Uralla Library (Shire Total)	20,234	22,271	10%
Walcha Library (Shire Total)	8,991	8,039	-11%
CNRL Total	311,444	297,285	-5%

Central Northern Regional Library Reservations

	2015/16	2016/17	% change
Bingara Library	579	391	-32%
Warialda Library	350	275	-21%
Gwydir Shire Council Total	929	666	-28%
Quirindi Library	2796	1952	-30%
Werris Creek Library	1463	1714	17%
Liverpool Plains Shire Council Total	4259	3666	-14%
Narrabri Library	9837	9437	-4%
Boggabri Library	323	372	15%
Wee Waa Library	1003	1195	19%
Narrabri Shire Council Total	11163	11004	-1%
Tamworth City Library	3961	4142	5%
South Tamworth Library	1873	1816	-3%
Barraba Library	797	675	-15%
Manilla Library	1537	1704	11%
Kootingal Library	574	745	30%
Nundle Library	428	392	-8%
Tamworth Regional Council Total	9170	9474	3%
Uralla Library (Total)	3264	3008	-8%
Walcha Library (Total)	522	403	-23%
Web (Total)	18604	17732	-5%
CNRL Total	47911	45953	-4%

Central Northern Regional Library Membership							
	Adult	Housebound	Institution	Child (0 - 19)	2015-2016 Year Total	2016-2017 Year Total	Population 2017
Bingara Library	679	20	11	216	875	941	
Warialda Library	319	12	10	154	446	511	
Gwydir Shire Council Total	998	32	21	370	1321	1452	5030
Quirindi Library	2564	1	20	904	3480	3574	
Werris Creek Library	890	0	2	438	1328	1371	
Liverpool Plains Shire Council Total	3454	1	22	1342	4808	4945	7738
Narrabri Library	4794	16	22	2792	7446	7853	
Boggabri Library	334	0	1	135	444	462	
Wee Waa Library	993	4	7	632	1680	1758	
Narrabri Shire Council Total	6121	20	30	3559	9570	10073	13717
Tamworth City Library	21294	267	61	6383	28552	29323	
South Tamworth Library	4054	14	6	1993	5960	6094	
Barraba Library	903	51	5	292	1177	1214	
Manilla Library	1487	20	3	583	2067	2144	
Kootingal Library	956	32	6	506	1455	1498	
Nundle Library	332	3	6	93	427	443	
Tamworth Regional Council Total	29026	387	87	9850	39638	40716	61800
Uralla Library (Total)	2045	88	6	911	2912	3052	6376
Walcha Library (Total)	1236	35	7	494	1702	1789	3054
CNRL TOTAL	42880	563	173	16526	59951	62027	97715

**Central Northern Regional Library
Book Loan Statistics 2016-2017**

	Adult Non Fiction	Adult Fiction	Large Print	Young Adult Fiction	Junior Non Fiction	Junior Fiction	Picture Book	Book Total
Bingara Library	785	3277	946	58	210	1136	2508	8920
Warialda Library	489	1702	381	49	143	875	1291	4930
Gwyder Shire Council Total	1274	4979	1327	107	353	2011	3799	13850
Quirindi Library	1782	5488	1927	422	198	1144	2284	13245
Werris Creek Library	945	2898	605	121	116	408	825	5918
Liverpool Plains Shire Council Total	2727	8386	2532	543	314	1552	3109	19163
Narrabri Library	2305	14076	4738	496	761	3536	5960	31872
Boggabri Library	222	1709	832	79	55	215	496	3608
Wee Waa Library	489	1813	974	115	73	316	732	4512
Narrabri Shire Council Total	3016	17598	6544	690	889	4067	7188	39992
Tamworth City Library	16115	25461	11423	2190	1821	10989	13683	81682
South Tamworth Library	2936	11081	4426	363	262	1820	2482	23370
Barraba Library	697	2744	1227	66	65	288	501	5588
Manilla Library	844	2087	1180	64	41	195	497	4908
Kootingal Library	770	2657	2107	176	138	490	603	6941
Nundle Library	495	1164	332	43	22	165	227	2448
Tamworth Regional Council Total	21857	45194	20695	2902	2349	13947	17993	124937
Uralla Library (Total)	2190	6539	3871	213	208	1410	2232	16663
Walcha Library (Total)	777	3281	978	70	65	289	560	6020
Web	2499	2418	364	333	316	1374	1437	8741
CNRL Total	34340	88395	36311	4858	4494	24650	36318	229366

**Central Northern Regional Library
Audio-Visual Loan Statistics 2016-2017**

	Junior			Junior Total	Adult			Adult Total	AV Total 2015- 2016	AV Total 2016- 2017
	Spoken	Junior	Junior		Spoken	Adult	Adult			
	Word	Music	DVD		Word	DVD	Music			
Bingara Library	14	28	139	181	78	302	64	444	522	625
Warialda Library	12	5	76	93	24	188	28	240	313	333
Gwydir Shire Total	26	33	215	274	102	490	92	684	835	958
Quirindi Library	20	3	87	110	70	482	244	796	805	906
Werris Creek Library	19	6	136	161	109	1254	243	1606	1671	1767
Liverpool Plains Shire Total	39	9	223	271	179	1736	487	2402	2476	2673
Narrabri Library	32	10	118	160	199	1022	629	1850	1740	2010
Boggabri Library	10	2	51	63	33	207	121	361	383	424
Wee Waa Library	7	8	130	145	62	501	169	732	813	877
Narrabri Shire Total	49	20	299	368	294	1730	919	2943	2936	3311
Headquarters	0	2	0	2	6	3	26	35	40	37
Tamworth City Library	48	82	303	433	191	2615	1306	4112	4199	4545
South Tamworth Library	54	10	150	214	210	767	455	1432	1575	1646
Barraba Library	32	8	55	95	79	540	228	847	787	942
Manilla Library	19	1	66	86	69	342	204	615	641	701
Kootingal Library	20	4	84	108	82	525	323	930	849	1038
Nundle Library	23	2	37	62	56	278	100	434	514	496
Tamworth Regional Council Total	196	109	695	1000	693	5070	2642	8405	8605	9405
Uralla Library (Total)	26	10	155	191	137	895	386	1418	1309	1609
Walcha Library (Total)	32	3	101	136	208	428	186	822	889	958
CNRL TOTAL	368	184	1688	2240	1613	10349	4712	16674	17050	18914

**Central Northern Regional Library
Special Collections: Loan Statistics 2016 - 2017**

	2015-2016	2016-2017
	Adult Large	Adult Large
	Print Total	Print Total
Bingara Library	628	650
Warialda Library	425	417
Gwydir Shire Council Total	1053	1067
Quirindi Library	884	875
Werris Creek Library	716	790
Liverpool Plains Shire Council Total	1600	1665
Narrabri Library	1842	1924
Boggabri Library	441	486
Wee Waa Library	719	781
Narrabri Shire Council Total	3002	3191
Headquarters	123	86
Tamworth City Library	3721	3816
South Tamworth Library	1438	1501
Barraba Library	601	467
Manilla Library	609	616
Kootingal Library	899	972
Nundle Library	507	440
Tamworth Regional Council Total	7898	7898
Uralla Library (Total)	1546	1672
Walcha Library (Total)	630	681
CNRL TOTAL	15729	16174

**Central Northern Regional Library
Acquisitions, Donations and Withdrawals**

	Acquisitions	Acquisitions	Donations	Donations	Withdrawals	Withdrawals
	2015-2016	2016-2017	2015-2016	2016-2017	2015-2016	2016-2017
Books						
Adult Non-Fiction	2667	2515	758	335		2940
Adult Fiction/PBK/Mags	7848	7670	789	491	4301	3541
Young Adult Fiction	438	493	5	2	377	637
Junior Non-Fiction	289	620	0	5	198	885
Junior Fiction	1019	1327	11	0	615	868
Picture Books/Easies	1729	1922	38	0	937	1350
Total Books	13990	14547	1601	833	8093	10221
Other Material						
CD's /CD-ROMs	343	451	37	8	232	281
Spoken Word	92	1715	19	14	0	0
DVD's	1921	2065	803	687	111	86
Total Other Material	2356	4231	859	709	333	367
Reference	1	2	0	0	0	0
Large Print	1743	1881	0	0	415	855
CNRL TOTAL	18090	20661	2460	1542	8841	11443

Central Northern Regional Library Stock Turnover						
	2015-2016			2016-2017		
	Stock	Issues	Turnover	Stock	Issues	Turnover
Bingara Library	7189	10014	1.39	7367	10471	1.42
Warialda Library	6038	7544	1.25	5918	5761	0.97
Gwydir Shire Council Total	13227	17558	1.33	13285	16232	1.22
Quirindi Library	8671	20174	2.33	8721	18546	2.13
Werris Creek Library	8641	10319	1.19	9014	9902	1.10
Liverpool Plains Shire Council Total	17312	30493	1.76	17735	28448	1.60
Narrabri Library	18951	38499	2.03	18973	36370	1.92
Boggabri Library	3471	3812	1.10	3646	4243	1.16
Wee Waa Library	8620	6498	0.75	9018	6398	0.71
Narrabri Shire Council Total	31042	48809	1.57	31637	47011	1.49
Tamworth City Library	40726	118819	2.92	44690	115233	2.58
South Tamworth Library	12486	33464	2.68	13312	31744	2.38
Barraba Library	6596	9576	1.45	5086	8049	1.58
Manilla Library	6102	8263	1.35	6325	6848	1.08
Kootingal Library	5796	9326	1.61	6190	9203	1.49
Nundle Library	4599	3968	0.86	4284	4183	0.98
Tamworth Regional Council Total	76305	183416	2.40	79887	175260	2.19
Uralla Library (Total)	12776	20051	1.57	13855	21786	1.57
Walcha Library (Total)	6680	8954	1.34	7010	8039	1.15
CNRL TOTAL	157342	309281	1.97	163409	296776	1.82

Central Northern Regional Library

Web Renewals by Home Borrower Location

	2015-2016	2016-2017	%
Bingara Library	50	170	
Warialda Library	20	3	
Gwydir Shire Council Total	70	173	1.58%
Quirindi Library	724	797	
Werris Creek Library	173	118	
Liverpool Plains Shire Council Total	897	915	8.34%
Narrabri Library	427	531	
Boggabri Library	214	181	
Wee Waa Library	235	191	
Narrabri Shire Council Total	876	903	8.24%
Tamworth Library	7261	6829	
South Tamworth Library	1387	1135	
Barraba Library	123	100	
Manilla Library	312	118	
Kootingal Library	380	340	
Nundle Library	28	52	
Tamworth Regional Council Total	9491	8574	78.19%
Uralla Library (Total)	246	321	2.93%
Walcha Library (Total)	125	79	0.72%
CNRL TOTAL	11705	10965	100.00%



REPORT TO COUNCIL

Department:	Community and Governance
Submitted by:	Community Development & Tourism Coordinator
Reference/Subject:	Report 6 - Visitor Information Centre & Library Monthly Report

LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

Objective: 2.1 An attractive environment for business, tourism and industry.
Strategy: 2.1.1 Promote Uralla Shire and the region as a place to live, visit and invest
1.3.1 Provide enhanced and innovative library services that support & encourage lifelong learning.
Activity: 2.1.1.1 Promote Uralla Shire through the Visitor Information Centre
Action: 1.3.1.1, 2.1.1.1 Staffing the Visitor Information Centre and the Library with Council employees and volunteers to provide Tourism & Library services seven days a week.

SUMMARY:

This report provides an outline of activities at the Visitor Information Centre and the Library for the month of October 2017.

OFFICER'S RECOMMENDATION:

That the report be received and noted.

BACKGROUND:

Not applicable.

REPORT:

Visitor Information Centre

VIC Gift Shop Sales

The Sales for the month October 2017 were \$2,542.20. This is a 40% increase on last month's sales. October was a 5-week month and was the first full month with the new EFTPOS machine.

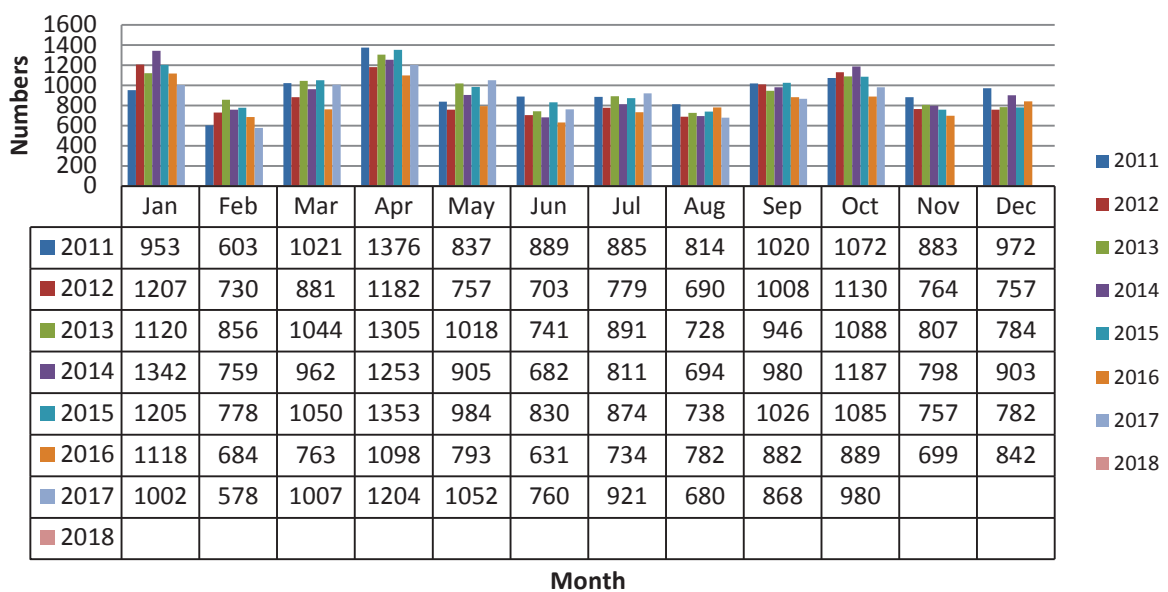
Sales to-date for 2017-18 Financial Year

Month	Total
July	\$1522.00
August	\$1187.50
September	\$1810.40
October	\$2542.20
Total (\$)	\$7062.10

Annual October Sales

Year	Total
2014/15	\$1713.75
2015/16	\$2420.25
2016/17	\$1235.20
2017/18	\$2542.20

Uralla Visitor Information Centre Visitor Numbers



October 2017 has shown an increase in visitor numbers up from 868 to 980 on the previous month. This is an increase of 12.9%. Uralla hosted the Thunderbolt’s Festival during October and we assume that this assisted with the boost in visitor numbers.

The majority of travellers who came through the Visitor Centre in October resided in NSW, followed by QLD. A small number of Visitors came from overseas including NZ, Sweden and the US.

Library

The number of books loaned through the Library for month of September was 1510, this increased to 1922 in October. This places Uralla as the fourth highest books loaned in the Central Northern Library Group, out of 15 libraries for the month. 22 new members signed up during October, which places Uralla equal second out of 15 Libraries in the group for the month.

During the month of October, the Library promoted story time aimed at the 3-5 year olds and resources available for those considering international travel.

Library Figures to-date for 2017-18 Financial Year

Month	Books Loaned	New Members
July	1578	19
August	1561	17
September	1510	12
October	1922	22
Total	6571	70

The power outage in October saw the Library without public internet access for a week. This outage had an effect on the public computer and Wi-Fi usage for the month. During October 274 people used the Library public computers and 140 people accessed the free Wi-Fi compared to 311 people who used the Library public computers and 152 people who accessed the free Wi-Fi in September.

KEY ISSUES

Nil

Prepared by staff member: Kim-Trieste Hastings

Approved/Reviewed by Manager: Patricia Kirkland

Department: Community & Governance

Attachments: Nil



REPORT TO COUNCIL

Department:	Infrastructure & Regulation
Submitted by:	Director Infrastructure & Regulation
Reference/Subject:	Report 7 - Heritage Advisory Services Summary for November 2017

LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

Goal:	3.1	To preserve, protect and renew our beautiful natural environment
Strategy:	3.1.2	Protect the shires historic buildings and sites, recognising their value to the community
Activity:	3.1.2.1	Provide heritage services and support
Action:	3.1.2.1.1	Facilitate a Heritage Advisory Service and Local heritage Assistance Fund

SUMMARY:

This report summarises the activities undertaken by Mitch McKay, Council's Heritage Advisor, on his monthly visit undertaken for November 2017. His next visit will be Tuesday, 5 December 2017.

OFFICER'S RECOMMENDATION:

That the Heritage Advisory Services Summary for November 2017 be received and noted by Council.

BACKGROUND:

The Heritage Advisory Services Summary is provided to Council for information purposes each month. The Heritage Advisor's services are offered free to all residents of Uralla Shire so as to facilitate discussion of heritage conservation within the Shire.

COUNCIL IMPLICATIONS:

- 1. Community Engagement/ Communication (per engagement strategy):**
Provide heritage advisory services to the community to recognise and promote the value of Uralla Shire's heritage.
- 2. Policy and Regulation:**
Privacy and Personal Information Protection Act 1998
OLG Model Policy – Private and Confidential Information
- 3. Financial (LTFP):**
Nil

4. **Asset Management (AMS):**
Nil
5. **Workforce (WMS):**
Nil
6. **Legal and Risk Management:**
Nil
7. **Performance Measures:**
Nil
8. **Project Management:**
Nil

Prepared by staff member:	Matt Clarkson, Manager Planning & Regulation
TRIM Reference Number:	U12/6279
Approved/Reviewed by Manager:	Director Infrastructure & Regulation
Department:	Infrastructure & Regulation
Attachments:	Confidential Heritage Advisor Summary



REPORT TO COUNCIL

Department:	Infrastructure & Regulation
Submitted by:	Director Infrastructure & Regulation
Reference/Subject:	Report 8 - Works Progress Report as at 31 October 2017

LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

Goal:	2.3	A safe and efficient network of arterial roads and supporting infrastructure; and town streets, footpaths and cycleways that are adequate, interconnected and maintained
Strategy:	2.3.1	Provide an effective road network that balances asset conditions with available resources and asset utilisation
Activity:	2.3.1.1	Deliver road and drainage maintenance services and capital works programs

SUMMARY:

The purpose of this report is to inform Council of the works that have been completed or progressed for the previous month, and works being undertaken in the current month.

OFFICER'S RECOMMENDATION:

That the report be received and noted for the works completed or progressed during October 2017, and works programmed for November 2017.

BACKGROUND:

Council is kept informed on the progress of maintenance and construction works within the Shire.

REPORT:

A. Works Undertaken in October 2017

1. Main Road Maintenance	
MR73 Thunderbolts Way	Slashing, general maintenance
MR124 Bundarra Road	Slashing, general maintenance
MR132 Barraba Road	Completed grading
2. Sealed Roads Maintenance	
Uralla Streets	Nil
Bundarra Town Area	Patching
Kentucky/Wollun Area	Patching
Sealed Rural Roads	Patching, Terrible Vale Road shoulder maintenance

- | | | |
|-----------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 3. | Unsealed Roads Maintenance
Grading
Barraba Road
Hillview Road
Bingara Road
Georges Creek Road
Clerks Creek Road
Baldersleigh Road
Carlton Menzies Road
Borgers Road
Glenburnie Road
Martins Lane
Dorley Lane
Bakers Lane
Haynes Lane
Saumarez War Service Road | Completed grading
Completed grading
Graded
Graded
Graded
Grading commenced
Graded, gravelled 4.1km
Graded, gravelled 1.25km
Graded, gravelled 2.475km
Graded
Graded
Graded
Graded
Gravelled 1.36km |
| 4. | Construction Crew
Tulong Road
Saumarez War Services Road | Commenced construction
Construction delayed waiting for electricity stay pole installation |
| 5. | Bridge / Sign Crew
Uralla
Main and Rural Roads
Bundarra | Completed footpath in Alma Park to toilet block
Sign maintenance, bridge maintenance
Completed footpath in Court Street |
| 6. | Town Area
Uralla | Park maintenance, Recreational area maintenance, Tree pruning, Cemetery maintenance
Gutter maintenance/Table and Seat maintenance, Sporting Field maintenance |

B. Works to be continued/undertaken in November 2017

- | | | |
|-----------|------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------|
| 1. | Main Road Maintenance
Bitumen patching
Guide posting
Sign maintenance | |
| 2. | Sealed Roads Maintenance
Bitumen patching
Guide posting | |
| 3. | Unsealed Roads Maintenance
Kentucky, Wollun and Kingstown areas,
Complete Baldersleigh Road grading | |
| 4. | Bridge/Sign Crew
Uralla | Maitland Street shared footpath
Bridge maintenance works |

- | | | |
|----|----------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------|
| 5. | Construction
Mihi Bridge

Munsie Bridge

Tulong Road | Removal of timber superstructure and commence installation of precast units
Deck panels cast
Continue construction |
| 6. | Town Area
Routine maintenance | |

KEY ISSUES:

Nil

COUNCIL IMPLICATIONS:

1. **Community Engagement/ Communication (per engagement strategy)**
Nil

2. **Policy and Regulation**
Nil

3. **Financial (LTFFP)**
In accordance with budget

4. **Asset Management (AMS)**
In accordance with Asset Management Plan

5. **Workforce (WMS)**
Council staff and contractors

6. **Legal and Risk Management**
Maintaining Council assets to minimise legal and risk exposure.

7. **Performance Measures**
Works completed to appropriate standards

8. **Project Management**
Works Manager and Overseer

Prepared by staff member:	Works Manager
Approved/Reviewed by Manager:	Director Infrastructure & Regulation
Department:	Infrastructure & Regulation
Attachments:	Works Program



REPORT TO COUNCIL

Department:	Infrastructure & Regulation
Submitted by:	Director of Infrastructure & Regulation
Reference/Subject::	Report 9 - Development Approvals and Refusals for October 2017

LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

Goal:	2.1	An attractive environment for business, tourism and industry
Strategy:	2.1.4	Implement tools to simplify development processes and encourage quality commercial, industrial and residential development
Activity:	2.1.4.1	Process building and development applications
Action:	2.1.4.1.1	Assess and determine development, construction, and other regulatory applications

SUMMARY:

The following details the development approvals issued by Council and by private certification for October 2017 for the entire local government area. A listing of development applications outstanding with a status as at the end of October 2017 has also been provided.

For information purposes a summary of the development values is provided from January 2008 until the end of October 2017. Similarly, a summary of the number of dwellings approved within the local government area from 1 January 2008 until the end of October 2017 is provided.

OFFICER'S RECOMMENDATION:

That Council receive and note the development approvals and refusals for October 2017.

Uralla Shire Council
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REPORT:

Development Applications

Approvals:

Development Application Number	Applicant	Property	Development
DA-47-2017	Rosbuild Constructions	24 Mcdonalds Lane, Rocky River	Shed – 5 Bay including Workshop
DA-53-2017	Mr M Doran	22 East Street, Uralla	Dwelling Alterations & Additions
DA-54-2017	Complete Conveyancing New England	2/55 Bridge Street, Uralla	Sign
DA-55-2017	New England North West Planning Services	103 Bridge Street, Uralla	Boundary Adjustment
DA-57-2017	New England Architectural Studio	30 Bridge Street, Uralla	Dwelling Additions & Alterations
DA-58-2017	DW & VM Burton Pty Ltd	282 Pinegrove Road, Saumarez Ponds	Dwelling Additions & Alterations
Monthly Estimated Value of Approvals: \$464,287.00			

Refusals: Nil

DAs Withdrawn: Nil

Comparison to October 2016:

October 2016:	\$238,000.00	October 2017:	\$464,287.00
Year to date: (Calendar Year)	\$3,469,189.00	Year to date: (Calendar Year)	\$4,236,708.00

Development Applications Outstanding

Application Number	Applicant	Property	Development	Status
DA-78-2013-2	Mr M Batt	16A King Street, Uralla	Modification Staged 7x1 Bedroom Strata Title Units	Awaiting Applicant
DA-21-2017	Mr V Hudson	19 Karava Place, Uralla	Dual Occupancy & Conversion of Shed to Dwelling	Awaiting Applicant
DA-25-2017	Mr M Smith & Ms L Ducat	4 Rocklea Road, Invergowrie	Staged 4 Lot Subdivision & Dwelling Under Clause 4.6	Awaiting Department of Planning
DA-35-2017	Mr C & Mrs K Cooper	36 Uralla Street, Uralla	Dwelling	Awaiting Applicant
DA-40-2017	Mr L & Mrs C Seccombe	22 Baker Road, Invergowrie	2 Lot Subdivision	Awaiting Applicant
DA-48-2017	Mr S Lovick	168 Kalinda Road, Invergowrie	Relocated Secondary Dwelling	Under Assessment

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DA-50-2017	Mr R & Mrs S Andersen	1301 Bundarra Road, Invergowrie	2 Lot Subdivision	Awaiting RFS
DA-51-2017	Mr N & Mrs M Porter	23 Stringybark Ridge Road, Invergowrie	Dwelling	Awaiting Applicant
DA-52-2017	Mr R & Mrs J Blair	166 Kingstown Road, Uralla	5 Bay Shed	Under Notification
DA-56-2017	Ms M Turner	154 Bridge Street, Uralla	2 Lot Subdivision	Under Notification
DA-59-2017	Mr M & Mrs B Baker	40 Plane Avenue, Uralla	Dwelling & Shed	Under Assessment
Total: 11				

Construction Certificates

Approvals:

Application Number	Applicant	Property	Construction
CC-64-2015-2	Mrs R Doran	19 Hill Street, Uralla	Food Store

Refusals: Nil

Issued by Private Certifier:

Application Number	Applicant	Property	Construction
CC-29-2017	Austam Homes	5A Bridge Street, Uralla	Dwelling
CC-36-2017	Ms C Cooper	80 Gostwyck Road, Uralla	Dwelling Additions & Alterations

Total Monthly Estimated Value of Construction Certificate Approvals: \$401,911.00

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Complying Development Certificate Applications

Approvals:

Application Number	Applicant	Property	Development
CDC-24-2017	HSC Building Pty Ltd	10 Bligh Avenue, Uralla	Timber Deck Addition

Refusals: Nil

CDCs Withdrawn: Nil

Issued by Private Certifier:

Application Number	Applicant	Property	Development
CDC-16-2013-2	Mr A Lawler & Ms C Morrison	26A Queen Street, Uralla	Modification – Dwelling Additions & Alterations
CDC-26-2017	Mr W & Mrs L Sauer	9 Lawson Road, Saumarez	Swimming Pool
CDC-27-2017	Mrs B Holmes	56 Maitland Street, Uralla	Dwelling Additions - Verandah
CDC-28-2017	Mr J & Mrs A Hyatt	47 Duke Street, Uralla	Shed & Water Tank
CDC-29-2017	Mr C & Mrs T Stace	39 Macleay Way, Saumarez Ponds	Dwelling Additions - Extension to Alfresco Area

Total Monthly Estimated Value of Complying Development Certificate Approvals: \$64,230.00

Comparison to October 2016:

October 2016:	\$101,000.00	October 2017:	\$64,230.00
Year to date: (Calendar Year)	\$1,093,950.00	Year to date: (Calendar Year)	\$1,887,640.00

Calendar Year Development Values

Year	Total Development Value \$	Average Development Value \$	Development Application Value \$	Complying Development Value \$
2008	9,155,533	56,169	7,393,239	1,762,294
2009	9,290,046	72,578	5,749,162	3,540,884
2010	10,586,972	80,817	5,958,887	4,628,085
2011	6,584,483	51,846	3,449,607	3,134,876
2012	11,390,780	104,503	6,158,718	5,232,062
2013	9,259,318	76,523	4,678,720	4,580,598
2014	8,246,689	69,300	5,657,845	2,588,844
2015	9,137,065	85,393	6,980,198	2,156,867
2016	5,958,716	62,723	3,997,389	1,961,327
2017	6,123,348	78,517	4,236,708	1,887,640

2017 to date

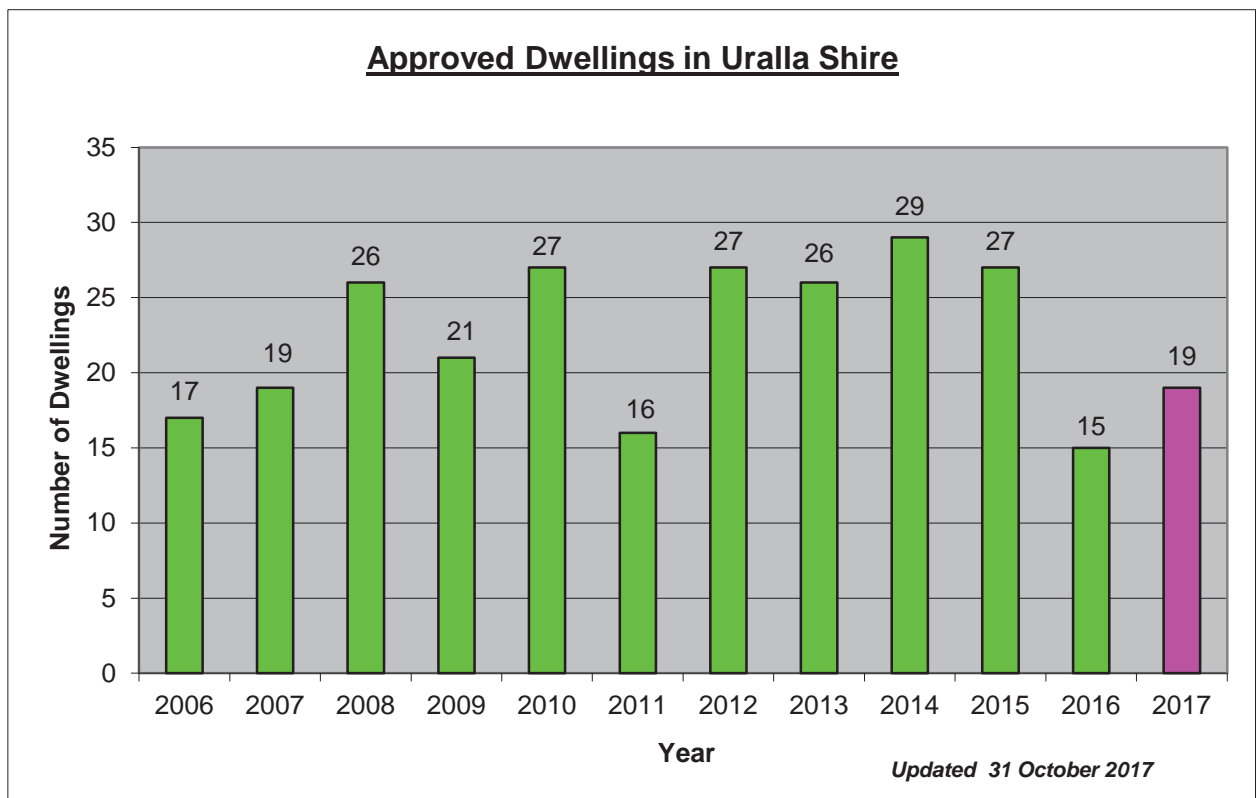
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Financial Year Development Values

Year	Total Development Value \$	Average Development Value \$	Development Application Value \$	Complying Development Value \$
2008-2009	8,095,812	61,332	4,588,050	3,507,762
2009-2010	12,395,113	77,469	7,121,590	5,273,523
2010-2011	8,212,500	73,986	5,023,347	3,189,153
2011-2012	5,986,330	53,449	3,667,764	2,318,566
2012-2013	12,339,996	101,983	6,100,857	6,239,139
2013-2014	8,296,829	76,118	4,653,404	3,643,425
2014-2015	9,779,535	109,917	6,392,261	3,387,274
2015-2016	7,560,263	76,366	6,393,433	1,166,830
2016-2017	6,544,087	68,168	4,186,513	2,357,574
2017-2018	2,723,041	85,095	1,783,411	939,630

2017-2018 to date

Approved Dwellings 2006-2017



KEY ISSUES:

- *Development Applications approved by Council for October 2017 – 6*
- *Development Applications refused by Council for October 2017 – 0*
- *Development Applications withdrawn by Applicant for October 2017 – 0*
- *Outstanding Development Applications as at 31 October 2017 – 11*
- *Construction Certificates approved by Council for October 2017 – 1*
- *Construction Certificates refused by Council for October 2017 – 0*
- *Construction Certificates issued by private certification for October 2017 – 2*
- *Complying Development Applications approved by Council for October 2017 – 1*
- *Complying Development Applications refused by Council for October 2017 – 0*
- *Complying Development Applications issued by private certification – 5*
- *Total Development Value for 2017 as at 31 October 2017 – \$6,124,348*
- *Average Development Value for 2017 as at 31 October 2017 – \$78,517*
- *Development Application Value for 2017 as at 31 October 2017 – \$4,236,708*
- *Complying Development Application Value for 2017 as at 31 October 2017 – \$1,887,640*
- *Approved dwellings as at 31 October 2017 – 19*

COUNCIL IMPLICATIONS:

1. Community Engagement/ Communication (per engagement strategy)

The Development Approvals and Refusals for October will be placed in the next available newsletter and uploaded to the Uralla Shire Council website.

2. Policy and Regulation

Environmental Planning & Assessment Act, 1979.

Environmental Planning & Assessment Regulations, 2000.

3. Financial (LTFP)

Nil

4. Asset Management (AMS)

Nil

5. Workforce (WMS)

Nil

6. Legal and Risk Management

Nil

7. Performance Measures

Nil

8. Project Management

Nil

Prepared by staff member:

Administration Officer

TRIM Reference Number:

U12/168

Approved/Reviewed by Manager:

Director Infrastructure & Regulation

Department:

Infrastructure & Regulation

Attachments:

Nil



REPORT TO COUNCIL

Department:	Infrastructure and Regulation
Submitted by:	Manager Planning and Regulation
Reference/Subject:	Report 10 -DIVISION DECISION - Development Application 47/2017 – 5 Bay Shed – 24 McDonalds Lane Uralla

LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

Goal:	2.1	An attractive environment for business, tourism and industry
Strategy:	2.1.4	Implement tools to simplify development processes and encourage quality commercial, industrial, and residential development
Activity:	2.1.4.1	Process building and development application
Action:	2.1.4.1.1	Assess and determine development, construction, and other regulatory applications

NOTE TO COUNCILLORS:

In accordance with the provisions of S375A of the Local Government Act 1993, a Division is to be called whenever a motion for a planning decision is put to the meeting, for the purpose of recording voting on planning matters.

SUMMARY:

Proposal:	Construct 5 bay shed
Property description:	Lot 52 DP 755846 Assessment 9128
Applicant:	Rosbuild Constructions
Owner:	Antonius and Debra Vanden Hoogen
Zoning:	RU2 Rural Landscape
Date received:	25 August 2017
Public notification or exhibition:	Notification
Exhibition period:	4 – 19 September 2017
Submissions:	2
Other approvals:	Nil

OFFICER'S RECOMMENDATION:

That Council remove the determination condition requiring a minimum five metre boundary setback for Development Application 47/2017 imposed by Council at the 24 October 2017 ordinary meeting and approve the original application subject to the following conditions:

1. PRESCRIBED CONDITIONS (under Environmental Planning and Assessment Regulation 2000)

- **Compliance with National Construction Code & insurance requirements under the Home Building Act 1989**

• **Please Note:** A reference to the National Construction Code is a reference to that Code as in force on the date the application is made for the relevant:

- a) development consent, in the case of a temporary structure that is an entertainment venue, or
- b) construction certificate, in every other case.

1. The work must be carried out in accordance with the requirements of the *National Construction Code*.

- **Erection of signs**

• **Please Note:** This does not apply in relation to:

- a) building work, subdivision work or demolition work that is carried out inside an existing building, which does not affect the external walls of the building development consent, in the case of a temporary structure that is an entertainment venue, or
- b) Crown building work that is certified, in accordance with section 116G of the Act, to comply with the technical provisions of the State's building laws.
- c) a complying development certificate issued before 1 July 2004 only if the building work, subdivision work or demolition work involved had not been commenced by that date.

2. A sign must be erected in a prominent position on any site on which building work, subdivision work or demolition work is being carried out:
 - a) showing the name, address and telephone number of the principal certifying authority for the work, and
 - b) showing the name of the principal contractor (if any) for any building work and a telephone number on which that person may be contacted outside working hours, and
 - c) stating that unauthorised entry to the site is prohibited.
3. Any such sign is to be maintained while the building work, subdivision work or demolition work is being carried out, but must be removed when the work has been completed.

Please Note: Principal certifying authorities and principal contractors must also ensure that signs required by this clause are erected and maintained (see clause 227A which currently imposes a maximum penalty of \$1,100).

GENERAL CONDITIONS

4. The structure in its entirety must be finished in dark green.
Reason: to minimise any detrimental effects on the visual amenity of surrounding residents.
5. The development must take place in accordance with the approved documents submitted with the application and subject to the conditions below to ensure the development is consistent with Council's consent.

6. A Construction Certificate must be obtained from a Certifying Authority before work commences, in accordance with Cl.146 of the EP&A Regulations 2000.
7. The Structure is to be inspected at the following stages of construction:
 - before the pouring of footings**
 - before pouring any reinforced concrete structure **
 - before covering the framework for any wall, roof or other building element **
 - before covering any stormwater drainage connections
 - when the building work is completed and all conditions of consent have been addressed**

*** denotes a critical stage inspection (a mandatory inspection under Section 109C of the EP&A Act 1979). Please note that an Occupation Certificate cannot be issued for a development where a critical stage or other nominated inspection has not been carried out.*

Applicants should give at least 24 hours notice to guarantee an inspection.

** All sewer and drainage works associated with the approval are to comply with the requirements of AS 3500 and completed only by a licensed plumber and drainer*

2. CONDITIONS TO BE COMPLETED PRIOR TO ISSUE OF CONSTRUCTION CERTIFICATE

8. The plans and specification accompanying the Construction Certificate are to demonstrate compliance with the requirements of the deemed-to-satisfy provisions of the National Construction Code for a Class 10a building:

Amended plans are to be submitted to the Principal Certifying Authority for authentication of NCC compliance and issue of a Construction Certificate.

Should the external configuration of the building be modified as a result of achieving NCC compliance, the plans accompanying this development consent must also be modified.
9. For all construction work required on Council land (e.g. storm water, footpaths, kerb and gutter etc.) the applicant is to submit an Application to Conduct Work on Land to Which Council is the Regulatory Authority. The Application must be approved prior to the issue of a Construction Certificate, to ensure pedestrian and vehicular safety during construction.

3. CONDITIONS TO BE COMPLETED PRIOR TO CONSTRUCTION COMMENCING

10. The owner/s of the property are to give Council written notice of the intention to commence works and the appointment of a Principal Certifying Authority (if the PCA is not Council) at least two days before the proposed date of commencement, in accordance with the cl 103 and 104 of the Environmental Planning and Assessment Regulation 2000. Such notice is given using the form enclosed with this consent.

For development involving both building and subdivision work authorised by the same development consent, a separate appointment of a Principal Certifying Authority for each type of work is required, in accordance with Section 109E of the Environmental Planning & Assessment Act 1979.

11. Before construction commences on the site and throughout the construction phase of the development, erosion control measures are to be installed to prevent soil erosion, water pollution or the discharge of loose sediment on surrounding land, as follows:
- divert contaminated run-off away from disturbed areas,
 - erect silt fencing along the downhill side of the property boundary,
 - prevent tracking of sediment by vehicles onto roads by limiting access to the site and, where necessary, installing a temporary driveway and
 - stockpile all topsoil, excavated material and construction debris on the site, erecting silt fencing around the pile where appropriate.

Failure to take effective action may render the developer liable to prosecution under the NSW Protection of the Environment Operations Act.

12. A hoarding or fence must be erected between the work site and any public place if the work is likely to cause traffic (pedestrian or vehicular) in a public place to be obstructed or otherwise inconvenient. The erected hoarding is to be sufficient to prevent any substance from or in connection with the work falling into the public place. The work site must be kept lit between sunset and sunrise if it is likely to be hazardous to persons in the public place. The hoarding, fence or awning is to be removed once the work has been completed.

4. CONDITIONS TO BE COMPLETED DURING CONSTRUCTION

13. Any building work must be carried out between 7.00am and 6.00pm Monday to Friday and 8.00am to 1.00pm Saturdays, excluding Sundays and public holidays. No audible construction is to take place outside these hours, to maintain the amenity of the locality.
14. Materials must not be burned on site. All waste generated on site must be disposed of at Council's Waste Disposal Depot or Waste Transfer Station, to protect the amenity of the area and avoid the potential of air pollution.
15. Effective dust control measures are to be maintained during construction to maintain public safety/amenity. Construction activities are to be undertaken so as not to inconvenience the adjoining land owners and are to be restricted solely to the subject site.
16. No material or equipment associated with the development is to be placed on public land without the written consent of the Council, and any activity located in close proximity to public areas is to be fenced to prevent damage to persons or property.
17. Retaining walls associated with the erection of the building or other approved methods for preventing the movement of the soil must be provided where soil conditions are inadequate, ensuring adequate provision is made for drainage.
18. Excavations and backfilling must be executed safely and in accordance with appropriate professional standards and be properly guarded and protected to prevent them from being dangerous to life or property.

If excavations associated with the erection of a building extends below the level of the base of the footings of a building on an adjoining allotment of land, the person causing the excavation to be made, must preserve and protect the building from damage, and if necessary, underpin and support the building in an approved manner.

Notice of intention to do so must be given to the owner of the adjoining land at least seven days before the commencement of excavation work. The owner of the adjoining allotment of land is not liable for any part of the cost of work, whether carried out on the allotment of land being excavated or on the adjoining allotment of land.

CONDITIONS TO BE COMPLETED DURING CONSTRUCTION

19. The applicant shall ensure that noise pollution is minimised during the course of construction. The use of power tools and/or similar noise producing activities shall be limited to the following hours:-
- | | |
|--------------------------|-----------------------------------------------|
| Monday to Saturday | 7.00 AM to 5.00 PM |
| Sunday & public Holidays | No construction activities are to take place. |
20. All works are to be executed in a good and workmanlike manner and all materials are to be installed as per manufacturers' instructions and any applicable Australian Standards.
21. All glass installation shall comply with the requirements of AS 1288 Glass in buildings, and AS 2047 Windows in buildings, as applicable. The installer shall provide certification that the glazing complies with the requirements of AS 1288 and AS 2047 immediately following installation.

CONDITIONS TO BE COMPLETED PRIOR TO OCCUPATION/USE COMMENCING

22. An Occupation Certificate must be obtained before the approved use commences, in accordance with the Environmental Planning and Assessment Act and to ensure the health and safety of the building's occupants.

NOTE: Failure to obtain an Occupation Certificate is an offence under the legislation. Penalty advice for buildings (penalties do not apply to uses detailed in sections 109M and 109N; i.e. Crown projects, Class 1a and 10 buildings or as detailed for places of public entertainment).

CONDITIONS RELATING TO ONGOING OPERATIONS

23. The building must not be used as a dwelling or domicile without prior written approval from Council.
24. The development shall be implemented in accordance with:
- (a) All documentation and correspondence submitted by the applicant, or their agents, in support of the Development Application,
 - (b) the details set out on the plans approved and stamped by authorised officers of Council, except as amended by the conditions of this development consent.
- Reason: To ensure that the development proceeds in the manner proposed by the applicant and approved by Council.
25. Roof water is to be disposed in a manner that does not cause a nuisance for neighbouring properties, by one of the following methods:
- (a) onto a hardened surface and directed away from the building.
 - (b) 3.0 metres clear of any building to a rubble pit.
26. Any rainwater tank must be installed so that it is on the downhill side of the building at a minimum distance of 3 metres from any boundary of the property or any structure so as to prevent damage to any structure.
27. A 20,000L water supply with 65mm metal Storz outlet with a gate or ball valve is provided for fire fighting purposes on the site. The gate or ball valve, pipes and tank penetrations are to be designed to allow for a full 50mm inner diameter water flow through the Storz fitting and must be of a metal construction.

COUNCIL ADVICE ONLY

28. **Covenant/s:** The applicant/owner has the responsibility of being aware of any covenant which may affect the proposal.
29. **Dial Before You Dig:** Underground assets may exist in the area that is subject to your application. In the interests of health and safety and in order to protect damage to third party assets please contact Dial Before You Dig at www.1100.com.au or telephone on 1100 before excavating or erecting structures (This is the law in NSW). If alterations are required to the configuration, size, form or design of the development upon contacting the Dial Before You Dig service, an amendment to the development consent (or a new development application) may be necessary. Individuals owe asset owners a duty of care that must be observed when working in the vicinity of plant or assets. It is the individual's responsibility to anticipate and request the nominal location of plant or assets on the relevant property via contacting the Dial Before You Dig service in advance of any construction or planning activities.
30. **Telecommunications Act 1997 (Commonwealth):** Telstra (and its authorised contractors) are the only companies that are permitted to conduct works on Telstra's network and assets. Any person interfering with a facility or installation owned by Telstra is committing an offence under the Criminal Code Act 1995 (Cth) and is liable for prosecution. Furthermore, damage to Telstra's infrastructure may result in interruption to the provision of essential services and significant costs. If you are aware of any works or proposed works which may affect or impact on Telstra's assets in any way, you are required to contact: Telstra's Network Integrity Team on phone number 1800 810 443.
31. **Compliance with the National Construction Code:**
All building work must be carried out in the following manner to ensure compliance with the National Construction Code (Volume 2: Housing Provisions):-
32. **Drainage of surface water surrounding the building:** Finished ground or paving level must be at least 150mm below the level of any floor. Such finished ground level is measured not more than one (1) metre from external walls with the ground surface graded to allow effective drainage of surface water away from the building (in accordance with AS 2870 – 1996).
33. **Rainwater Tanks:** Council requires rainwater tanks to be installed in accordance with the State Environmental Planning Policy No 4. Direct connection between the rainwater tank and reticulated potable water supply will not be permitted; however, the reticulated potable supply may be used to top up the tank via a physical air gap. Maintenance of the tank or tanks should be in accordance with the guidelines from the New South Wales Department of Health for the use and maintenance of rainwater tanks.

BACKGROUND:

Development application 47/2017 for a 5 bay shed was received on 25 August 2017. As two submissions were received during the notification period, it was referred to council for determination.

At an ordinary council meeting on 24 October 2017, council applied a condition to the application determination specifying that the structure must have a minimum five metre setback from the boundary.

On 8 November 2017 the developer applied for a review of the determination on the grounds that:

- The new condition imposed compromises the turning circle required for vehicles.
- The new condition imposed would bring the proposed shed within 300mm of the driveway.
- The new condition restricts access for the Rural Fire Service.

- Neither council nor the Rural Fire Service need access between the property boundary and the proposed shed.
- The new condition imposed would create an unnecessary void which may attract waste, weeds, and vermin.

An additional submission has been received from a neighbour who opposed the original application (see attached).

REPORT:

Council's Manager of Planning and Regulation inspected the site once the shed dimensions had been laid out in accordance with the condition requiring a five metre setback from the boundary. The inspection indicated that:

- The new location for the proposed shed would significantly restrict the developer's ability to manoeuvre his vehicles in and out of the shed.
- The new location for the proposed shed would place it within 300mm of the existing driveway.

KEY ISSUES:

Compliance with development standards: The request for review and original application are compliant with:

- The Environmental Planning and Assessment Act 1979,
- The Environmental Planning and Assessment Regulation 2000,
- The Uralla Local Environmental Plan 2012, and
- The Uralla Development Control Plan 2011.

In this context there appears to be no legitimate planning reason to impose the condition requiring a minimum five metre boundary setback.

CONCLUSION:

No significant adverse impacts are known or expected as a result of removing the condition requiring a minimum five metre boundary setback for Development Application 47/2017 imposed by council at the 24 October 2017 ordinary meeting.

COUNCIL IMPLICATIONS:

1. Community Engagement/ Communication (per engagement strategy)

Nil

2. Policy and Regulation

*Uralla Development Control Plan 2011
Uralla Local Environmental Plan 2012
Environmental Planning and Assessment Regulation 2000
Environmental Planning & Assessment Act 1979*

3. Financial (LTFP)

Nil

4. Asset Management (AMS)

Nil

5. Workforce (WMS)

Nil

6. Legal and Risk Management

Nil

7. Performance Measures

Nil

8. Project Management

Nil

9. Disclosure of Political Donations and Gifts

Has a Political Donations Disclosure Statement been received in relation to this application?	No
Political Donation Disclosure Statement register details	N/A
Have staff received a gift or benefit from anyone involved in this application that needs to be disclosed?	No
Gift and benefits register details	N/A

Prepared by staff member:	Matt Clarkson, Manager Planning and Regulation
TRIM Reference Number:	DA-47-2017
Approved/Reviewed by Manager:	Director Infrastructure & Regulation
Department:	Infrastructure & Regulation
Attachments:	<ul style="list-style-type: none">• Request for review of determination – Antonius Vanden Hoogen• Objection to DA Review – email 12 November 2017



A.M. & D.L. Vanden Hoogen

24 McDonalds Lane, Rocky River, NSW, 2358

Mobile 0417456634

E-mail: gyro14u@bigpond.com

8-Nov-17

Re-DA-47-2017

My wife Debra received a phone call from Uralla Council regarding my decision to require council to review the DA duly lodged and \$85.00 fee paid and that council requires written submission as to why the review is required.

Now having read councils DCP I have come to the conclusion that 1.65 metres from fence line to be required which I am happy to comply with.

However the 5 metre setback that has been suggested to me is both ludicrous and unacceptable due to the following.

- Moving the shed 5 metres north from the fence line compromises the turning circle required for my cars to enter the doors.
- Moving the shed 5 metres north will bring the north eastern corner of the shed to only 300mm from the existing driveway and may be too close for RFS trucks to be able to access their water stand point located further down our property.
- The RFS has access through my property to a WP standpipe provided as well as the water in our dam close to the Laneway.
- There is no need for RFS or Council to have access between the proposed shed and the fence.
- Should I move the proposed shed 5 metres from our fence line that is a complete waste of space and could possibly become a junk storage area that will eventually become weed and vermin infested?

At 1.65 metres I can happily run our ride on mower through there to keep the grass short and eliminate some fire risk, our whole property is regularly mowed and kept green as our contribution we also mow outside the boundary to protect our property from fire.

Kind Regards

Antonius Vanden Hoogen

From: calum findlay
Sent: Sunday, 12 November 2017 4:30 PM
To: Council
Subject: TRIM: FW: Calum FINDLAY DA objection 24 Mcdonalds Lane, ROCKY RIVER.
Attachments: Report to Council - DA-47-2017 - 24 McDonalds Lane Uralla - 24 October 2017 (1).pdf

Follow Up Flag: Follow up
Flag Status: Completed

HP TRIM Record Number: UI/17/4142

From: calum findlay
Sent: Sunday, 12 November 2017 4:26 PM
To: northerntablelands@parliament.nsw.gov.au
Subject: Re: Calum FINDLAY DA objection 24 Mcdonalds Lane, ROCKY RIVER.

Dear Sir,

I am writing to you for any assistance/advice that you may be able to give me in the following matter concerning the Uralla Shire Council process of my neighbour at 24 Mcdonalds Lane, Rocky River, DA-47-2017 for a DOUBLE STOREY MACHINERY SHED to be located on the front fence line of said property and directly in front of my main outlook at 7 Mcdonalds Lane. I have owned my property for 23 years and the neighbour purchased 7 Mcdonalds about 3 months ago.

The SHED dimensions are: 16m long, 7m wide and 5.11m high.

This will have considerable on my main outlook of Francis Hill and the value of my property (comprehensive details in my submission by way of objection to USC dated 12/9/17 included as an attachment to this letter).

My concerns are: The manner and conduct that Uralla Shire Council (USC) dealt with this matter.

Neighbours at 30 and 32 Rifle Range Road werer not notified of the DA proposal and when they attended USC they were independently informed that as they did not share a common boundary with the proponent it "was none of their business!" and subsequently refused access to the DA papers! They were very upset at the way they were treated and quite intimidated.

At the USC General Meeting held at Council Chambers on Tuesday 24/10/17 my solicitor (Tom PAYNE, Watson Mcnamara and Watt) and I were only allowed to speak for 5 minutes and instructed to only discuss the merits and not legal technicalities of the objection. The USC then openly had a discussion among themselves. My solicitor and I were not allowed to participate to clarify or correct any of the arguments.

USC had a very general discussion of the pros and cons of the DA without refence to the USC Development Control Plan or any other instruments guidelines and rationale for Front Setback distance guidelines for Rural Landscape (RU2) zoning. The Town Planner, Matt CLARKSON and Mayor Michael PEARCE supported the DA by swaying the discussion by the inadequate reasoning the the proponent should not be expected to site the SHED at the rear of his property because of the indentation and earthwork excavation that would be required. (Despite the fact that 24 Mcdonald existing shed and house are well set back from the Front Fence Line and are indented are as are most other structures in neighbouring properties, so it would be quite feasible for 24 Mcdonald SHED to do likewise and thereby not impact on neighbours and the landscape.) The Town Planner argued that there are so many exceptions in the surrounding area that the USC Development Control Plan and other instruments need not be applied! (However, where there are exceptions, they do not impact on neighbours, whereas the 24 Mcdonald SHED will

impact.) I was of the impression that USC and the TP did not grasp or consider the RU2 zoning guidelines and their intent, and essentially ignored my detailed objection/ submission and the Gold Fields Trust objection/ submission.

USC resolved to approve the DA with the only requirement that it be set back 5m from 24 Mcdonalds front fence line without any screening.

Councillors also mentioned that they attended 24 Mcdonalds on the morning of the meeting and admitted they were unsure of the precise location of the SHED. They did not speak to me and I was unaware of their attendance.

The machinery SHED is to be located on 24 Mcdonalds highest ground, in front of my main outlook and in stark contrast to the surrounding areas development and not blend in. The new owner of 24 Mcdonalds has already cleared the screen of adult trees along his front fence line in preparation for the SHED.

The potential visual and auditory impact on me has forced me to seriously consider selling my property. However, I have been informed by my Real Estate Agent that the proximity of the SHED will lower the market price and saleability of my property. If I were a prospective buyer, I would certainly be deterred by the impact of the proximity of such an imposing structure as well as its intended purpose!

I believe that the USC disregard for planning instruments (detailed in my submission/attachment) and poor reasoning have created a significant obstacle to my right to quiet enjoyment of my property and is not compatible to Rural Landscape (RU2) zoning objectives (details of which and other LGA's best practice relating to RU2 zoning setback guidelines and rationales are included in my submission/attachment.)

I am not opposed to the construction of this SHED, only to its location. I believe it is quite feasible for it to be located at the rear of 24 Mcdonald and would not impact on the landscape and neighbours. The new owner is not amenable to any alternative proposal and has stated to me that he does not care what the council decides as he has done this before and knows how to beat them! He made it clear to me that he is going to make life difficult for me in any way that he can. Subsequently I have had cause to have Police attend about a powerful search light directed at my house, and speak to him. He is now not speaking to me.

I am staggered at the injustice of the whole process and its unexpectedness. I am quite distressed by it all.

Sincerely, Calum FINDLAY, 7 Mcdonalds Lane, ROCKY RIVER, NSW, 2358.



REPORT TO COUNCIL

Department:	Infrastructure and Regulation
Submitted by:	Manager Planning and Regulation
Reference/Subject:	Report 11 - DIVISION DECISION - Development Application 52/2017 – 5 Bay Shed – 166 Kingstown Road, Uralla

LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

Goal:	2.1	An attractive environment for business, tourism and industry
Strategy:	2.1.4	Implement tools to simplify development processes and encourage quality commercial, industrial, and residential development
Activity:	2.1.4.1	Process building and development application
Action:	2.1.4.1.1	Assess and determine development, construction, and other regulatory applications

NOTE TO COUNCILLORS:

In accordance with the provisions of S375A of the Local Government Act 1993, a Division is to be called whenever a motion for a planning decision is put to the meeting, for the purpose of recording voting on planning matters.

SUMMARY:

Proposal:	Construct 5 bay shed
Property description:	Lot 2 DP 844418 Assessment 10223
Applicant:	Robert and Jennifer Blair
Owner:	Robert and Jennifer Blair
Zoning:	R5 Large Lot Residential
Date received:	25 October 2017
Public notification or exhibition:	Notification
Exhibition period:	26 October – 10 November 2017
Submissions:	One
Other approvals:	Nil

OFFICER'S RECOMMENDATION:

That Council approve Development Application 52/2017 submitted by R and J Blair for a 5 bay shed on land known as 166 Kingstown Road, Uralla, being Lot 2 DP 844418 subject to the following conditions of consent:

PRESCRIBED CONDITIONS (under Environmental Planning and Assessment Regulation 2000)

Compliance with National Construction Code & insurance requirements under the Home Building Act 1989

Please Note: A reference to the National Construction Code is a reference to that Code as in force on the date the application is made for the relevant:

- a) development consent, in the case of a temporary structure that is an entertainment venue, or
- b) construction certificate, in every other case.

1. The work must be carried out in accordance with the requirements of the *National Construction Code*.
2. In the case of residential building work for which the *Home Building Act 1989* requires there to be a contract of insurance in force in accordance with Part 6 of that Act, that such a contract of insurance must be entered into and be in force before any building work authorised to be carried out by the certificate commences.

Erection of signs

Please Note: This does not apply in relation to:

- a) building work, subdivision work or demolition work that is carried out inside an existing building, which does not affect the external walls of the building development consent, in the case of a temporary structure that is an entertainment venue, or
- b) Crown building work that is certified, in accordance with section 116G of the Act, to comply with the technical provisions of the State's building laws.
- c) a complying development certificate issued before 1 July 2004 only if the building work, subdivision work or demolition work involved had not been commenced by that date.

3. A sign must be erected in a prominent position on any site on which building work, subdivision work or demolition work is being carried out:
 - a) showing the name, address and telephone number of the principal certifying authority for the work, and
 - b) showing the name of the principal contractor (if any) for any building work and a telephone number on which that person may be contacted outside working hours, and
 - c) stating that unauthorised entry to the site is prohibited.
4. Any such sign is to be maintained while the building work, subdivision work or demolition work is being carried out, but must be removed when the work has been completed.

Please Note: Principal certifying authorities and principal contractors must also ensure that signs required by this clause are erected and maintained (see clause 227A which currently imposes a maximum penalty of \$1,100).

GENERAL CONDITIONS

5. The development shall be implemented in accordance with:

- (a) All documentation and correspondence submitted by the applicant, or their agents, in support of the Development Application,
- (b) The details set out on the plans approved and stamped by authorised officers of Council, except as amended by the conditions of this development consent.

Reason: To ensure that the development proceeds in the manner proposed by the applicant and approved by Council.

6. The owner of the property is to ensure that any structure is installed:

- (a) to meet the setback requirements of the approved plans,
- (b) to be located within the confines of the lot, and;
- (c) so that it does not interfere with any easements or covenants upon the land.

Reason: To avoid any structures being erected in a location where it would be inappropriate.

7. The structure is to be inspected at the following stages of construction:

- before the pouring of footings**
- before covering drainage (under hydrostatic test)
- before pouring any reinforced concrete structure **
- before covering the framework for any wall, roof or other building element **
- before covering any stormwater drainage connections
- when the building work is completed and all conditions of consent have been addressed**

** denotes a critical stage inspection (a mandatory inspection under Section 109C of the EP&A Act 1979). Please note that an Occupation Certificate cannot be issued for a *development where a critical stage or other nominated inspection has not been carried out.

Applicants should give at least 24 hours notice to guarantee an inspection.

*All drainage works associated with the approval are to comply with the requirements of AS 3500 and completed only by a licensed plumber and drainer

Reason: To ensure compliance with appropriate standards.

8. A Construction Certificate must be obtained from a Certifying Authority before work commences.

Reason: To ensure compliance with Cl.146 of the Environmental Planning and Assessment Regulation 2000.

9. Occupancy of the building is not to take place until the Principal Certifying Authority (PCA) has carried out a final inspection and an Occupation Certificate issued. All required trade certifications are to be available to the PCA before the final inspection will be carried out.

Reason: To ensure compliance with the Environmental Planning and Assessment Act 1979 and to restrict the use of the premises until the terms of the Development Consent have been complied with so as to ensure the health and safety of occupants of the building.

10. Roof water is to be disposed in a manner the does not cause a nuisance for neighbouring properties, by one of the following methods:

- (a) onto a hardened surface and directed away from the building.
- (b) 3.0 metres clear of any building to a rubble pit.

Reason: To alleviate any potential stormwater problems with respect to the buildings on the allotment or adjoining allotments.

11. Any rainwater tank must be installed so that the overflow is on the downhill side of the dwelling/building at a minimum distance of 3 metres from any boundary of the property or any structure so as to prevent damage to any structure.
Reason: To prevent structural damage to buildings and protect public health.
12. All works are to be executed in a good and workmanlike manner and all materials are to be installed as per manufacturers' instructions and any applicable Australian Standards.
Reason: To ensure that the building work is completed in accordance with the approval and is in a safe and healthy condition for use by occupants.
13. No increase or interference with the amenity of the area is to be created by reason of any process or operation on the premises causing the emission of noise, dust, smoke or any other pollution discharge.
Reason: To prevent pollution from detrimentally affecting the public or environment.
14. The building must not be used as a dwelling or domicile without Council's consent.
Reason: To ensure the development is utilised as proposed in the application.
15. The building/shed must not be used for commercial or industrial purposes of storage of goods associated with industrial or commercial undertakings.
Reason: To ensure the development is utilised as proposed in the application.

CONDITIONS TO BE COMPLETED PRIOR TO ISSUE OF CONSTRUCTION CERTIFICATE

16. Any Construction Certificate that may be issued in association with this development consent must ensure that any certified plans and designs are generally consistent (in terms of site layout, site levels, building location, size, external configuration and appearance) with the approved Development Application plans.
Reason: To ensure the design of the proposed work may be assessed in detail before construction commences and because it is in the public interest that the development complies with the appropriate construction standards.

CONDITIONS TO BE COMPLETED PRIOR TO CONSTRUCTION COMMENCING

17. The owner/s of the property are to give Council written notice of the intention to commence works and the appointment of a Principal Certifying Authority (if the PCA is not Council) at least two days before the proposed date of commencement.
Reason: To ensure compliance with the Environmental Planning and Assessment Regulation 2000

CONDITIONS TO BE COMPLIED WITH DURING CONSTRUCTION

18. The owner of the property is to ensure that any building is constructed:
 - (a) to meet the setback requirements of the approved plans,
 - (b) to be located within the confines of the lot, and;
 - (c) so that it does not interfere with any easements or covenants upon the land.*Reason: To avoid any buildings being erected in a location where it would be inappropriate.*

19. The applicant shall ensure that noise pollution is minimised during the course of construction. The use of power tools and/or similar noise producing activities shall be limited to the following hours:-
- | | |
|--------------------------|-----------------------------------------------|
| Monday to Saturday | 7.00 AM to 5.00 PM |
| Sunday & public Holidays | No construction activities are to take place. |
- Reason: To ensure that public amenity is not unduly affected by noise.*
20. All works are to be executed in a good and workmanlike manner and all materials are to be installed as per manufacturers' instructions and any applicable Australian Standards.
- Reason: To ensure that the building work is completed in accordance with the approval and is in a safe and healthy condition for use by occupants.*
21. A copy of the approved and certified plans, specifications and documents incorporating conditions of approval and certification shall be kept on the Subject Site at all times and shall be readily available for perusal by any officer of Council or the PCA.
- Reason: To ensure compliance with approved plans can be readily confirmed.*
22. Any alterations or additions marked by Council on the approved plans and/or the specifications must be carried into effect.
- Reason: It is in the public interest that work is carried out in accordance with the approved plans.*

ADVISORY NOTES - GENERAL

23. The Applicant is solely responsible for ensuring that all additional consents and agreements are obtained from other authorities, as relevant.
24. It is possible that a covenant may affect the land which is the subject of this consent. The grant of this consent does not necessarily override that covenant. You should seek legal advice regarding the effect of any covenants which affect the land.
25. Underground assets may exist in the area that is subject to your application. In the interests of health and safety and in order to protect damage to third party assets please contact Dial before you dig at www.1100.com.au or telephone on 1100 before excavating or erecting structures (This is the law in NSW). If alterations are required to the configuration, size, form or design of the development upon contacting the Dial before You Dig service, an amendment to the development consent (or a new development application) may be necessary. Individuals owe asset owners a duty of care that must be observed when working in the vicinity of plant or assets. It is the individual's responsibility to anticipate and request the nominal location of plant or assets on the relevant property via contacting the Dial before you dig service in advance of any construction or planning activities.
26. Any alteration to the drawings and/or documentation shall be submitted for the approval of Council. Such alterations may require the lodgement of an application to amend the consent under s96 of the Act or a fresh development application. No works other than those approved under this consent shall be carried out without the prior approval of Council.
27. Telecommunications Act 1997 (Commonwealth): Telstra (and its authorized contractors) are the only companies that are permitted to conduct works on Telstra's network and assets. Any person interfering with a facility or installation owned by Telstra is committing an offence under the Criminal Code Act 1995 (Cth) and is liable for prosecution. Furthermore, damage to Telstra's infrastructure may result in interruption to the provision of essential services and significant costs. If you are aware of any works or proposed works which may affect or impact on Telstra's assets in any way, you are required to contact: Telstra's Network Integrity Team on phone number 1800 810 443.

BACKGROUND:

Development application 52/2017 for a 5 bay shed was received on 25 October 2017.

REPORT:

The application has been assessed as being in compliance with the relevant development standards of the Uralla Local Environmental Plan 2012 and the Uralla Development Control Plan 2011. As one submission was received during the notification period, it has been referred to Council for determination.

KEY ISSUES:

Visual amenity: The submission received notes the impact on the view from their dwelling. While it is reasonable to suggest that the proposed development will have significant impact on the viewshed from their property, the nature and scale of the shed is consistent with rural residential living. Additionally, the submission maker's dwelling has been constructed circa 15 metres from the boundary which compounds the potential visual impact of the proposed shed.

Noise pollution: The submission received notes concerns over noise that may be produced from activities within the shed. As the application describes the proposed use of the shed to be for storage of vehicles and trailers, there is nothing to suggest that any undue amount of noise can be expected from the shed in normal operation. A condition of consent has been recommended which prevents the use of the shed for commercial or industrial purposes.

CONCLUSION:

The application has been assessed against the provisions of:

- The Environmental Planning & Assessment Act 1979,
- The Environmental Planning and Assessment Regulation 2000,
- State Environmental Planning Policy (Rural Lands) 2008,
- The Uralla Local Environmental Plan 2012, and
- The Uralla Development Control Plan 2011.

No legal grounds have been identified which would enable refusal or modification of the development as proposed, and no significant adverse impacts are known or expected on the natural, social or economic environment as a result of approving the application. In that context it would be appropriate to approve the Development Application subject to the attached recommended conditions of development consent.

COUNCIL IMPLICATIONS:

1. Community Engagement/ Communication (per engagement strategy)

Nil

2. Policy and Regulation

*Environmental Planning & Assessment Act 1979
Environmental Planning and Assessment Regulation 2000
State Environmental Planning Policy (Rural Lands) 2008
Uralla Local Environmental Plan 2012
Uralla Development Control Plan 2011
Environmental Planning & Assessment Act 1979*

3. Financial (LTFP)

Nil

4. Asset Management (AMS)

Nil

5. Workforce (WMS)

Nil

6. Legal and Risk Management

Nil

7. Performance Measures

Nil

8. Project Management

Nil

9. Disclosure of Political Donations and Gifts

Has a Political Donations Disclosure Statement been received in relation to this application?	No
Political Donation Disclosure Statement register details	N/A
Have staff received a gift or benefit from anyone involved in this application that needs to be disclosed?	No
Gift and benefits register details	N/A

Prepared by staff member: Matt Clarkson, Manager Planning & Regulation
TRIM Reference Number: DA-52-2017
Approved/Reviewed by Manager: Acting Director Infrastructure & Regulation
Department: Infrastructure & Regulation
Attachments:

- Development Assessment Report
- Plans
- Submissions

Development Assessment Report

DA Number: DA-52-2017 **Council:** Uralla Shire Council
Location: 166 Kingstown Road URALLA
Development Description: 5 Bay Shed
Title Details: Lot: 2 DP: 844418

Proposal Overview

The proposed 5 bay shed to be used as private shed/garage to provide covered storage for vehicles and associated trailers.

Property Details/History

	Checked	Comments
File History	Yes	A search of council records failed to disclose any development consents.
Title Plan	Yes	
Check Ownership	Yes	Checked in authority.

Is there any other issue that requires notation? No

Application Type

Is this application an Integrated Development Application? No
Is this application a Designated Development Application? No
Is this application for State Significant Development? No
Is this application submitted by/on behalf of a Public Authority? No
Is this application a staged Development? No
Is this application a section 96 amendment? No

Concurrence/Referral

Section 79b – EP & A Act

Does this application require concurrence referral? No
Does this application require courtesy comment? No
Is there any other issue that requires notation? No
Does this application require referral to the Environment, Development & Infrastructure Committee? No
Does this application require referral for decision by Council? Yes

Local Environmental Plan

Section 79c(1)(a)(i) – EP & A Act

This land is zoned: **R5 – Large Lot Residential**

<u>List the relevant clause/clauses applicable under the LEP</u>		
Clause	Compliance	Comment
Clause 2 Land Use Table	Yes	Dwelling houses are permitted with consent.
Clause 2.3 Zone Objectives	Yes	<p>The proposal is ancillary to the dominant land use as a dwelling. It complies with the objectives of the zone as:</p> <ul style="list-style-type: none"> • Impacts on environmentally sensitive locations are minimised. • The proposed development should not hinder future urban development. • This development will not increase demand for public services and facilities.

Is there a draft LEP or draft LEP amendment which may affect this proposal? No

Is there any other issue/feature that requires notation? No

Do 'existing use' provisions apply to this development? No

Development Control Plan

Section 79c(1)(a)(iii) – EP & A Act

Does Uralla DCP 2011 apply to this land/proposal? Yes

Chapter	Compliance	Comment
Chapter 4 Rural Development	Yes	The proposal is ancillary to the dominant land use as a dwelling. It complies with the objectives of this chapter as areas of native vegetation are not significantly affected.

Is there a draft DCP which may affect this proposal? No

Is there any other issue that requires notation? No

State Environmental Planning Policy

Is this proposal affected by a SEPP? Yes

<u>List all relevant SEPPs</u>		
SEPP	Compliance	Comment
State Environmental Planning Policy No 44 – Koala Habitat Protection	Generally	A site inspection showed that less than 15% of the total number of trees in the upper or lower strata of the tree component were koala feed tree species. As such, the site is highly unlikely to be potential koala habitat, and extremely unlikely to be core koala habitat. In this context the proposed development is considered compliant with the SEPP, even though no plan of management has been provided.

State Environmental Planning Policy (Rural Lands) 2008	Yes	The proposed development is not inconsistent with Clause 7 as it does not appear to affect natural resources, biodiversity, or native vegetation. <ul style="list-style-type: none"> The proposed development should not impact on services and infrastructure.
--------------------------------------------------------	-----	--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

Is there any other issue that requires notation? No

Planning Agreement
Section 93F (10) – EP & A Act

Is there a Planning Agreement in force under section 93F of the EP&A Act? No

Has a Planning Agreement been offered under this development? No

Planning Strategies/Local Policy
Section 79c(1)(b) – EP & A Act

Is there a Planning Strategy or Local Policy that requires notation? No

Has the applicant submitted any supporting planning assessments? No

Is there any other issue/feature that requires notation? No

Subdivision

Is this application for subdivision? No

Environmental Impacts
Section 79c(1)(b) – EP & A Act

Does this proposal have any potential impact on?

	Impact	Comment
Social	No	
Economic	No	
Siting & Configuration	No	
Setbacks	No	
Privacy	No	
Overshadowing	No	
Solar Access	No	
Visual	No	A site inspection showed that existing screening will largely obscure the proposed shed from the neighbour's view.
Significant Views	No	
Amenity	No	
Water	No	
Air	No	

	Impact	Comment
Noise	No	
Land Degradation	No	
Tree Loss	No	No trees have been identified to be removed.
Flora	No	No native vegetation has been identified to be removed.
Fauna	No	

Environmental Impacts – Threatened Species

Section 79c(1)(b) – EP & A Act

Has a Threatened Species Impact Assessment been prepared?	No
Are there any species/communities listed under the TSC Act?	No
Does the proposed development require approval under the EPBC Act?	No
Is a Species Impact Statement required?	No
Has a Species Impact Statement been prepared?	No

Environmental Impacts – Heritage

Section 79c(1)(b) – EP & A Act

Does this proposal have any potential impact on?

Heritage	Impact	Comment
European	No	
Aboriginal	No	

Is this land classified as containing an item of environmental heritage?	No
Is there an impact on and adjoining or in close vicinity to an item of environmental heritage?	No
Is this proposal in a heritage conservation Zone?	Yes
Comment: Heritage conservation area C02, the Rocky River Goldmining Precinct encroaches on the building lot. No significant impact expected.	
Is this proposal in an adjoining or in close vicinity to a conservation zone?	Yes
Comment: This proposal is within the Rocky River Goldmining Precinct.	
Has a Heritage Impact Statement been prepared for this proposal?	No
Has an Archaeological Survey been prepared for this proposal?	No
Is there any other issue/feature/impact that requires notation?	No

Flooding

Section 79c(1)(b) – EP & A Act

Is this property flood affected?	No
Is there a flood study which includes this land?	No

Bush Fire Prone Land

Section 79c(1)(b) – EP & A Act

Is this property bush fire prone as per the Bush Fire Prone Map?	No
------------------------------------------------------------------	----

Contaminated Land

Section 79c(1)(b) – EP & A Act

- Has this land been identified as being contaminated land by Council? No
- Is it a possibility this land may be contaminated? Yes
- Comment:** Council has no data as to whether or not the land is contaminated.
- Does this land require remediation? No
- Is this land in the close vicinity or adjoining a known contaminated site? No

Infrastructure

- Has an engineering assessment been completed? No
- Does this proposal have any potential impact on:

	Impact	Comment
Sewer	No	
Water	No	
Drainage	No	
Access	No	
Kerb & Gutter	No	
Upgrade Existing Road	No	
Road Network	No	
Existing Easements	No	
Electricity	No	
Telecommunications	No	
Pedestrian Access	No	
Loading & Unloading	No	
Parking	No	
Energy Conservation	No	

- Does the development require any new easements? No
- Has an Erosion and Soil Control Plan been submitted? No
- Was there any outstanding issues requiring attention? No

Construction Assessment

- Is a construction assessment required? No
- Has a construction assessment been completed? No
- Is there any other issue/feature/impact that requires notation from the assessment? No
- Was a construction certificate application submitted with this application? No

Has Council been appointed as the Principle Certifying Authority?	Yes
Is a Construction Certificate Required?	Yes
Is the Construction Certificate required for a subdivision?	No
Is an annual Fire Safety Measures certification required?	No
Is a public defects liability agreement required?	No
Is there any other issue that requires notation?	No

Section 68 Assessment

Section 68 – LGA Act

Is a section 68 assessment required? No

Developer Contributions

Section 94 – EP & A Act

Does this proposal require any Developer Contribution? No

Signage

Does this proposal require signage? No

Has this application included signage? No

Notification

Section 79c(1)(d) – EP & A Act

Is this application an advertised development application? No

Was this application advertised as per the provisions of EP& A Act/LEP/DCP/Public Interest? No

Was this application notified as per the provisions of Council's Notification Policy? Yes

Were there any written submissions received? Yes

If Yes, what was the number of submissions received? 1

Submission Makers	Issue	Comment
Stephen and Karen Sutcliffe	Scenic quality, view, noise pollution, inappropriate positioning of development.	<ul style="list-style-type: none"> The submission makers are concerned the proposed shed will impact visual amenity. The submission makers believe the proposed shed may generate significant noise from the use of power tools. The submission makers feel the proposed site is inappropriate.

Is there any other issue/feature that requires notation? No

Section 88b Instrument

Does Council require a Section 88b instrument to be prepared? No

Site Suitability

Section 79c(1)(c) – EP & A Act

Is this a suitable site for this proposal? Yes

Comment: While there is no legislative basis to amend or refuse the application, it may be argued that the proposed shed could be located in a more suitable location to preserve the visual amenity of a neighbour, and this has been noted by said neighbour in their submission.

Assessing Officer General Comment

ASSESSMENT – KEY ISSUES

No issues warranting further detailed consideration have been identified.

Recommendation

No significant adverse impacts are known or expected on the natural, social or economic environment as a result of the approving the application. In that context it would be appropriate to approve the Development Application subject to the attached recommended conditions of development consent.

INTERNAL REFERRAL

Director of Infrastructure & Regulation or nominee:

Comment Existing driveway access satisfactory from Kingston Rd

Recommendation No objections


Signature A. D. Harvey *work manager* Date 15 Nov 2017

Conclusion

I confirm that I am familiar with the relevant heads of consideration under the Environmental Planning & Assessment Act and Local Government Act (if applicable) and have considered them in the assessment of this application.

I certify that I have no pecuniary or non-pecuniary interest in this application.

Additional Notes Attached: No

Signed: 

Matt Clarkson – Manager of Planning and Regulation

Date: 15.11.2017

RECOMMENDED CONDITIONS OF DEVELOPMENT CONSENT

PRESCRIBED CONDITIONS (under Environmental Planning and Assessment Regulation 2000)

Compliance with National Construction Code & insurance requirements under the Home Building Act 1989

Please Note: A reference to the National Construction Code is a reference to that Code as in force on the date the application is made for the relevant:

- a) development consent, in the case of a temporary structure that is an entertainment venue, or
- b) construction certificate, in every other case.

1. The work must be carried out in accordance with the requirements of the *National Construction Code*.
2. In the case of residential building work for which the *Home Building Act 1989* requires there to be a contract of insurance in force in accordance with Part 6 of that Act, that such a contract of insurance must be entered into and be in force before any building work authorised to be carried out by the certificate commences.

Erection of signs

Please Note: This does not apply in relation to:

- a) building work, subdivision work or demolition work that is carried out inside an existing building, which does not affect the external walls of the building development consent, in the case of a temporary structure that is an entertainment venue, or
- b) Crown building work that is certified, in accordance with section 116G of the Act, to comply with the technical provisions of the State's building laws.
- c) a complying development certificate issued before 1 July 2004 only if the building work, subdivision work or demolition work involved had not been commenced by that date.

3. A sign must be erected in a prominent position on any site on which building work, subdivision work or demolition work is being carried out:
 - a) showing the name, address and telephone number of the principal certifying authority for the work, and
 - b) showing the name of the principal contractor (if any) for any building work and a telephone number on which that person may be contacted outside working hours, and
 - c) stating that unauthorised entry to the site is prohibited.
4. Any such sign is to be maintained while the building work, subdivision work or demolition work is being carried out, but must be removed when the work has been completed.

Please Note: Principal certifying authorities and principal contractors must also ensure that signs required by this clause are erected and maintained (see clause 227A which currently imposes a maximum penalty of \$1,100).

GENERAL CONDITIONS

5. The development shall be implemented in accordance with:
 - (a) All documentation and correspondence submitted by the applicant, or their agents, in support of the Development Application,
 - (b) The details set out on the plans approved and stamped by authorised officers of Council, except as amended by the conditions of this development consent.

Reason: To ensure that the development proceeds in the manner proposed by the applicant and approved by Council.

6. The owner of the property is to ensure that any structure is installed:
- (a) to meet the setback requirements of the approved plans,
 - (b) to be located within the confines of the lot, and;
 - (c) so that it does not interfere with any easements or covenants upon the land.
- Reason: To avoid any structures being erected in a location where it would be inappropriate.*

7. The structure is to be inspected at the following stages of construction:
- before the pouring of footings**
 - before covering drainage (under hydrostatic test)
 - before pouring any reinforced concrete structure **
 - before covering the framework for any wall, roof or other building element **
 - before covering any stormwater drainage connections
 - when the building work is completed and all conditions of consent have been addressed**

** denotes a critical stage inspection (a mandatory inspection under Section 109C of the EP&A Act 1979). Please note that an Occupation Certificate cannot be issued for a *development where a critical stage or other nominated inspection has not been carried out.

Applicants should give at least 24 hours notice to guarantee an inspection.

*All drainage works associated with the approval are to comply with the requirements of AS 3500 and completed only by a licensed plumber and drainer

Reason: To ensure compliance with appropriate standards.

8. A Construction Certificate must be obtained from a Certifying Authority before work commences.
- Reason: To ensure compliance with Cl.146 of the Environmental Planning and Assessment Regulation 2000.*

9. Occupancy of the building is not to take place until the Principal Certifying Authority (PCA) has carried out a final inspection and an Occupation Certificate issued. All required trade certifications are to be available to the PCA before the final inspection will be carried out.
- Reason: To ensure compliance with the Environmental Planning and Assessment Act 1979 and to restrict the use of the premises until the terms of the Development Consent have been complied with so as to ensure the health and safety of occupants of the building.*

10. Roof water is to be disposed in a manner the does not cause a nuisance for neighbouring properties, by one of the following methods:
- (a) onto a hardened surface and directed away from the building.
 - (b) 3.0 metres clear of any building to a rubble pit.
- Reason: To alleviate any potential stormwater problems with respect to the buildings on the allotment or adjoining allotments.*

11. Any rainwater tank must be installed so that the overflow is on the downhill side of the dwelling/building at a minimum distance of 3 metres from any boundary of the property or any structure so as to prevent damage to any structure.
- Reason: To prevent structural damage to buildings and protect public health.*

12. All works are to be executed in a good and workmanlike manner and all materials are to be installed as per manufacturers' instructions and any applicable Australian Standards.
- Reason: To ensure that the building work is completed in accordance with the approval and is in a safe and healthy condition for use by occupants.*

13. No increase or interference with the amenity of the area is to be created by reason of any process or operation on the premises causing the emission of noise, dust, smoke or any other pollution discharge.

Reason: To prevent pollution from detrimentally affecting the public or environment.

14. The building must not be used as a dwelling or domicile without Council's consent.

Reason: To ensure the development is utilised as proposed in the application.

15. The building/shed must not be used for commercial or industrial purposes of storage of goods associated with industrial or commercial undertakings.

Reason: To ensure the development is utilised as proposed in the application.

CONDITIONS TO BE COMPLETED PRIOR TO ISSUE OF CONSTRUCTION CERTIFICATE

16. Any Construction Certificate that may be issued in association with this development consent must ensure that any certified plans and designs are generally consistent (in terms of site layout, site levels, building location, size, external configuration and appearance) with the approved Development Application plans.

Reason: To ensure the design of the proposed work may be assessed in detail before construction commences and because it is in the public interest that the development complies with the appropriate construction standards.

CONDITIONS TO BE COMPLETED PRIOR TO CONSTRUCTION COMMENCING

17. The owner/s of the property are to give Council written notice of the intention to commence works and the appointment of a Principal Certifying Authority (if the PCA is not Council) at least two days before the proposed date of commencement.

Reason: To ensure compliance with the Environmental Planning and Assessment Regulation 2000

CONDITIONS TO BE COMPLIED WITH DURING CONSTRUCTION

18. The owner of the property is to ensure that any building is constructed:

- (a) to meet the setback requirements of the approved plans,
- (b) to be located within the confines of the lot, and;
- (c) so that it does not interfere with any easements or covenants upon the land.

Reason: To avoid any buildings being erected in a location where it would be inappropriate.

19. The applicant shall ensure that noise pollution is minimised during the course of construction. The use of power tools and/or similar noise producing activities shall be limited to the following hours:-

Monday to Saturday 7.00 AM to 5.00 PM

Sunday & public Holidays No construction activities are to take place.

Reason: To ensure that public amenity is not unduly affected by noise.

20. All works are to be executed in a good and workmanlike manner and all materials are to be installed as per manufacturers' instructions and any applicable Australian Standards.

Reason: To ensure that the building work is completed in accordance with the approval and is in a safe and healthy condition for use by occupants.

21. A copy of the approved and certified plans, specifications and documents incorporating conditions of approval and certification shall be kept on the Subject Site at all times and shall be readily available for perusal by any officer of Council or the PCA.

Reason: To ensure compliance with approved plans can be readily confirmed.

22. Any alterations or additions marked by Council on the approved plans and/or the specifications must be carried into effect.

Reason: It is in the public interest that work is carried out in accordance with the approved plans.

ADVISORY NOTES - GENERAL

23. The Applicant is solely responsible for ensuring that all additional consents and agreements are obtained from other authorities, as relevant.
24. It is possible that a covenant may affect the land which is the subject of this consent. The grant of this consent does not necessarily override that covenant. You should seek legal advice regarding the effect of any covenants which affect the land.
25. Underground assets may exist in the area that is subject to your application. In the interests of health and safety and in order to protect damage to third party assets please contact Dial before you dig at www.1100.com.au or telephone on 1100 before excavating or erecting structures (This is the law in NSW). If alterations are required to the configuration, size, form or design of the development upon contacting the Dial before You Dig service, an amendment to the development consent (or a new development application) may be necessary. Individuals owe asset owners a duty of care that must be observed when working in the vicinity of plant or assets. It is the individual's responsibility to anticipate and request the nominal location of plant or assets on the relevant property via contacting the Dial before you dig service in advance of any construction or planning activities.
26. Any alteration to the drawings and/or documentation shall be submitted for the approval of Council. Such alterations may require the lodgement of an application to amend the consent under s96 of the Act or a fresh development application. No works other than those approved under this consent shall be carried out without the prior approval of Council.
27. Telecommunications Act 1997 (Commonwealth): Telstra (and its authorized contractors) are the only companies that are permitted to conduct works on Telstra's network and assets. Any person interfering with a facility or installation owned by Telstra is committing an offence under the Criminal Code Act 1995 (Cth) and is liable for prosecution. Furthermore, damage to Telstra's infrastructure may result in interruption to the provision of essential services and significant costs. If you are aware of any works or proposed works which may affect or impact on Telstra's assets in any way, you are required to contact: Telstra's Network Integrity Team on phone number 1800 810 443.

4.12m Boundary

Existing dam

174.65m Boundary

166 Kingstown Road
Lot 2
DP 844418
Uralla

206.35m Boundary

12.6m

Existing Dwelling

Proposed 17.0m x 7.5m
colorbond shed constructed
to manufactures
specifications

163.10m Boundary

11.45m

Existing 17.15m

74.45m Boundary

Do not scale drawing.
Use given dimensions only

REV	DATE	AMENDMENT
A	4/10/17	RELEASED FOR APPROVAL
B		
C		
D		
E		
F		
FILE: TT-1072-Blair		

ALL BUILDING WORK TO COMPLY WITH THE REGULATIONS OF THE BUILDING CODE OF AUSTRALIA

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PH: 02 67114001 MOB: 0402098307 FAX: 02 67114196

SITE PLAN

DRAWN	B/A	Scale:	1:300	Job No:	TT-1072-Blair	Amendment	A
CHECKED	B/A					Sheet Ref:	1 of 1

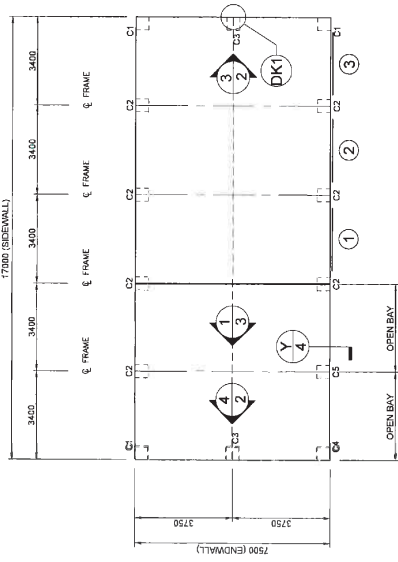
Project: **PROPOSED SHED**
Client: **R & J BLAIR**
166 KINGSTOWN ROAD
URALLA

COMPLIANCE CERTIFICATE FOR BUILDING DESIGN

<p>Property Description Street address (include number, street, suburb/locality & postcode)</p>	<div style="border: 1px solid black; padding: 5px;"> <p>166 KINGSTOWN ROAD *</p> <p>URALLA Postcode : 2358</p> </div> <p>* - Certifier to confirm on site that the wind loadings for this design are true and correct for the address stated</p>																		
<p>Description of Component/s Certified Clearly describe the extent of work covered by this certificate.</p>	<div style="border: 1px solid black; padding: 5px;"> <p>Steel Portal Frame Structure.</p> <p>7.5m span x 17m O/A length x 3m eaves height.</p> <p>Consisting of 5 bays at 3.4m spacing.</p> </div>																		
<p>Basis of Certification Detail the basis for giving the certificate and the extent to which tests, specifications, rules, standards, codes of practice and other publications, were relied upon.</p>	<div style="border: 1px solid black; padding: 5px;"> <p>Australian Standards (list) AS/NZS 4600-2005, AS/NZS 1170.0, 1,2,3-2011, AS2870-2011, AS3600-2009</p> <p>2016 National Construction Code of Australia</p> <table style="width: 100%; border: none;"> <tr> <td style="width: 50%; border-right: 1px solid black; padding: 2px;">Region AS1170.2 = Reg A</td> <td style="padding: 2px;">Factor for Region = NA</td> </tr> <tr> <td style="border-right: 1px solid black; padding: 2px;">NCC Importance Level = 2</td> <td style="padding: 2px;">NCC Equivalent Wind class = N2</td> </tr> <tr> <td style="border-right: 1px solid black; padding: 2px;">Annual Probability Exceedance wind = 1:500</td> <td style="padding: 2px;">Design Roof Live Load = 0.25 kPa</td> </tr> <tr> <td style="border-right: 1px solid black; padding: 2px;">Regional 3 s Gust Wind Speed for annual probability of exceedance $V_R = 45$ m/s</td> <td style="padding: 2px;">Wind directional multipliers for the 8 cardinal directions $M_d = 1.00$</td> </tr> <tr> <td style="border-right: 1px solid black; padding: 2px;">Terrain/Height multiplier (M_z, Cat) = 0.87</td> <td style="padding: 2px;">Shielding Multiplier $M_s = 1$</td> </tr> <tr> <td style="border-right: 1px solid black; padding: 2px;">Topographic multiplier $M_t = 1$</td> <td style="padding: 2px;">Site Wind Speed $V_{sit,B} = 39$ m/s</td> </tr> <tr> <td style="border-right: 1px solid black; padding: 2px;">Ext. Pressure Coefficient $c_{pe} = -1.35, 1.35$</td> <td style="padding: 2px;">Int. Pressure Coefficient $c_{pi} = -0.65, 0.7$</td> </tr> </table> </div>	Region AS1170.2 = Reg A	Factor for Region = NA	NCC Importance Level = 2	NCC Equivalent Wind class = N2	Annual Probability Exceedance wind = 1:500	Design Roof Live Load = 0.25 kPa	Regional 3 s Gust Wind Speed for annual probability of exceedance $V_R = 45$ m/s	Wind directional multipliers for the 8 cardinal directions $M_d = 1.00$	Terrain/Height multiplier (M_z, Cat) = 0.87	Shielding Multiplier $M_s = 1$	Topographic multiplier $M_t = 1$	Site Wind Speed $V_{sit,B} = 39$ m/s	Ext. Pressure Coefficient $c_{pe} = -1.35, 1.35$	Int. Pressure Coefficient $c_{pi} = -0.65, 0.7$				
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<p>Reference Documentation Clearly identify any relevant documentation, e.g numbered structural engineering plans</p>	<div style="border: 1px solid black; padding: 5px;"> <p>Drawing Nos: 'Fair Dinkum Sheds' Structural Design Drawing</p> <p>To be read in conjunction with Pages 1 to 5</p> <p>For Job Number: ARM11848 DATED: 30/6/2017</p> <p>Specifications:</p> <p>Computations:</p> <p>Test Reports:</p> <p>Other Documentation:</p> </div>																		
<p>Competent Person Details A competent person for building work, means a person who is assessed by the building certifier for the work as competent to practise in aspect of the design, building or inspection of the building work because of the person's skill and experience in the aspect. The competent person must also be registered or licensed under a law applying in the state to practice the aspect.</p> <p>A COPY OF A CURRENT CV AND PROFESSIONAL REGISTRATION DETAILS MUST BE PROVIDED WITH THE CERTIFICATE</p>	<table style="width: 100%; border: none;"> <tr> <td style="width: 50%; border-right: 1px solid black; padding: 2px;">Name:</td> <td style="padding: 2px;">Timothy Roy Messer</td> </tr> <tr> <td style="border-right: 1px solid black; padding: 2px;">Company Name (If applicable):</td> <td style="padding: 2px;">Northern Consulting Engineers</td> </tr> <tr> <td style="border-right: 1px solid black; padding: 2px;">Postal Address:</td> <td style="padding: 2px;">50 Punari Street, Currajong 4812</td> </tr> <tr> <td style="border-right: 1px solid black; padding: 2px;">Contact Person:</td> <td style="padding: 2px;">Timothy Roy Messer</td> </tr> <tr> <td style="border-right: 1px solid black; padding: 2px;">Telephone Number:</td> <td style="padding: 2px;">07 4725 5550</td> </tr> <tr> <td style="border-right: 1px solid black; padding: 2px;">Mobile Number:</td> <td style="padding: 2px;">N/A</td> </tr> <tr> <td style="border-right: 1px solid black; padding: 2px;">Fax Number:</td> <td style="padding: 2px;">07 4725 5850</td> </tr> <tr> <td style="border-right: 1px solid black; padding: 2px;">Email Address:</td> <td style="padding: 2px;">design@nceng.com.au</td> </tr> <tr> <td style="border-right: 1px solid black; padding: 2px;">License or Registration Number:</td> <td style="padding: 2px;">2558980</td> </tr> </table> <p style="text-align: right;">Copy of CV Attached: Tick Box</p> <p style="text-align: right;">Y <input type="checkbox"/> or N <input checked="" type="checkbox"/></p>	Name:	Timothy Roy Messer	Company Name (If applicable):	Northern Consulting Engineers	Postal Address:	50 Punari Street, Currajong 4812	Contact Person:	Timothy Roy Messer	Telephone Number:	07 4725 5550	Mobile Number:	N/A	Fax Number:	07 4725 5850	Email Address:	design@nceng.com.au	License or Registration Number:	2558980
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Fax Number:	07 4725 5850																		
Email Address:	design@nceng.com.au																		
License or Registration Number:	2558980																		
<p>Signature of Competent Person This form may be used by competent persons to certify the design of a material, system, method of building, building element design or other thing.</p> <p>If the competent person is a licensed company the authorised person of the company is to sign the form.</p>	<p>I certify that the item/s described above, if installed or carried out in accordance with the information contained in this certificate, including any referenced documentation, will comply with the National Construction Code of Australia/relevant Australian or International Standard.</p> <p style="text-align: center;">Signature of competent person: Date: 30/6/2017</p>																		

LOCAL GOVERNMENT USE ONLY			
Date received		Reference Number/s	

IF IN DOUBT, ASK



1 FOUNDATION PLAN AND MEMBER LAYOUT
SCALE: 1:200

MEMBER LEGEND

C1	C15012
C2	C15024
C3	C15015
C4	C15019
C5	2C15015

FOR INTERNAL WALLS USE MULLION SPECIFICATIONS
SEE MULTIBUILD LAYOUT SCREEN FOR INTERNAL OPENING POSITIONS

SHEET	1	OF	5
JOB NO.	ARM111848		
DATE	30/6/2017		
CHECKED	TM		
DRAWN	FDS		
STEEL BUILDING BY	(CONTACT) ROSSBUILD CONSTRUCTIONS		
FOR	02 67713232		
AT	JENNY BLAIR		
	166 KINGSTOWN ROAD		
	URALLA		

SHED SAFE logo

NORTHERN CONSULTING
engineers

Civil & Structural Engineers
50 Pumar Street
Carralong, Qld 4812
Phone No. 9885
Fax: 07 4725 5850
Email: design@nceng.com.au
ABN 34 1 008 173 96

Registered Chartered Professional Engineer
Registered Professional Engineer (Civil) VIC
Registered Professional Engineer (Structural) N.T.
Registered Engineering - (Civil) VIC
Professional Engineer - (Civil) VIC

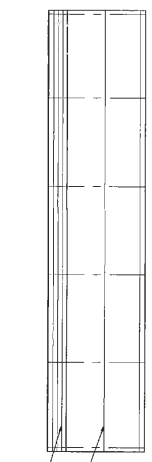
Mr Timothy Roy Messer BE MIEAust RPEQ
Registered Professional Engineer 2558980

Signature: *T Messer*
Date: 30/6/2017

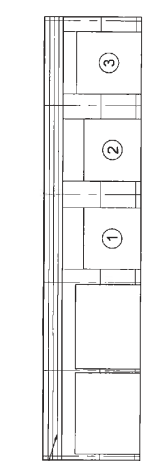
Registered on the NPER in the areas of practice
of Civil & Structural National Professional
Engineers Register 373

DO NOT SCALE THIS DRAWING. USE FIGURED DIMENSIONS ONLY. ALL DIMENSIONS TO BE VERIFIED ON SITE.

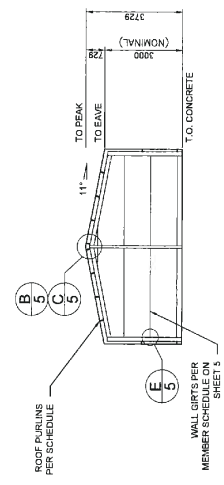
THE CLIENT HAS OBTAINED APPROVAL FROM THE LOCAL COUNCIL FOR THIS PROJECT. THE CLIENT HAS OBTAINED APPROVAL FROM THE LOCAL COUNCIL FOR THIS PROJECT. THE CLIENT HAS OBTAINED APPROVAL FROM THE LOCAL COUNCIL FOR THIS PROJECT.



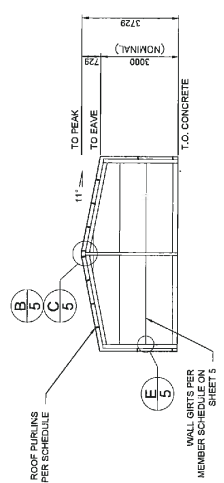
1 SIDEWALL EXTERIOR ELEVATION
 2 SCALE: 1" = 200'



1 SIDEWALL EXTERIOR ELEVATION
 2 SCALE: 1" = 200'



3 ENDWALL INTERIOR ELEVATION
 2 SCALE: 1" = 200'

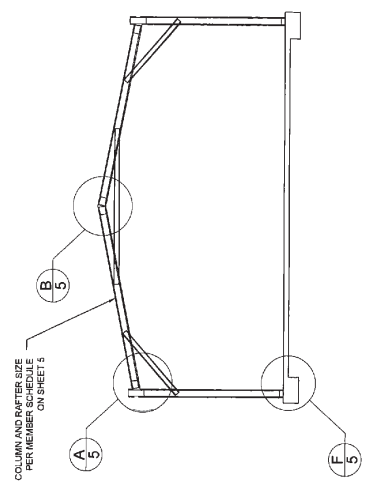


4 ENDWALL INTERIOR ELEVATION
 2 SCALE: 1" = 200'



DIAGONAL X BRACING NOT REQUIRED IN THIS BUILDING.
 CLADDING DIAPHRAGM SUFFICIENT.

		Mr Timothy Roy Messer BE MIEAust RPCEO Registered Professional Engineer 2558980 Signature: <i>T. Messer</i> Date: 30/6/2017	Cwi & Structural Engineers 50 Punat Street Curralong, Qld 4812 Fax: 07 4725 5660 Email: design@ceeng.com.au AEN 347 006 173 95
	ROSSBUILD CONSTRUCTIONS 02 677 13232 JENNY BLAIR 166 KINGSTOWN ROAD URALLA	STEEL BUILDING BY (CONTACT) FOR AT DRAWN FDS CHECKED TM DATE 30/6/2017 JOB NO. ARM11848 SHEET	
2 OF 5		COUNCIL-BUSINESS-PAPER-2014 NOVEMBER-2017	

We warrant that the drawings are drawn to the best of our knowledge and belief in accordance with the requirements of the relevant building codes and standards. We warrant that the drawings are drawn to the best of our knowledge and belief in accordance with the requirements of the relevant building codes and standards.



Refer to Sheet #4 for concrete specification.

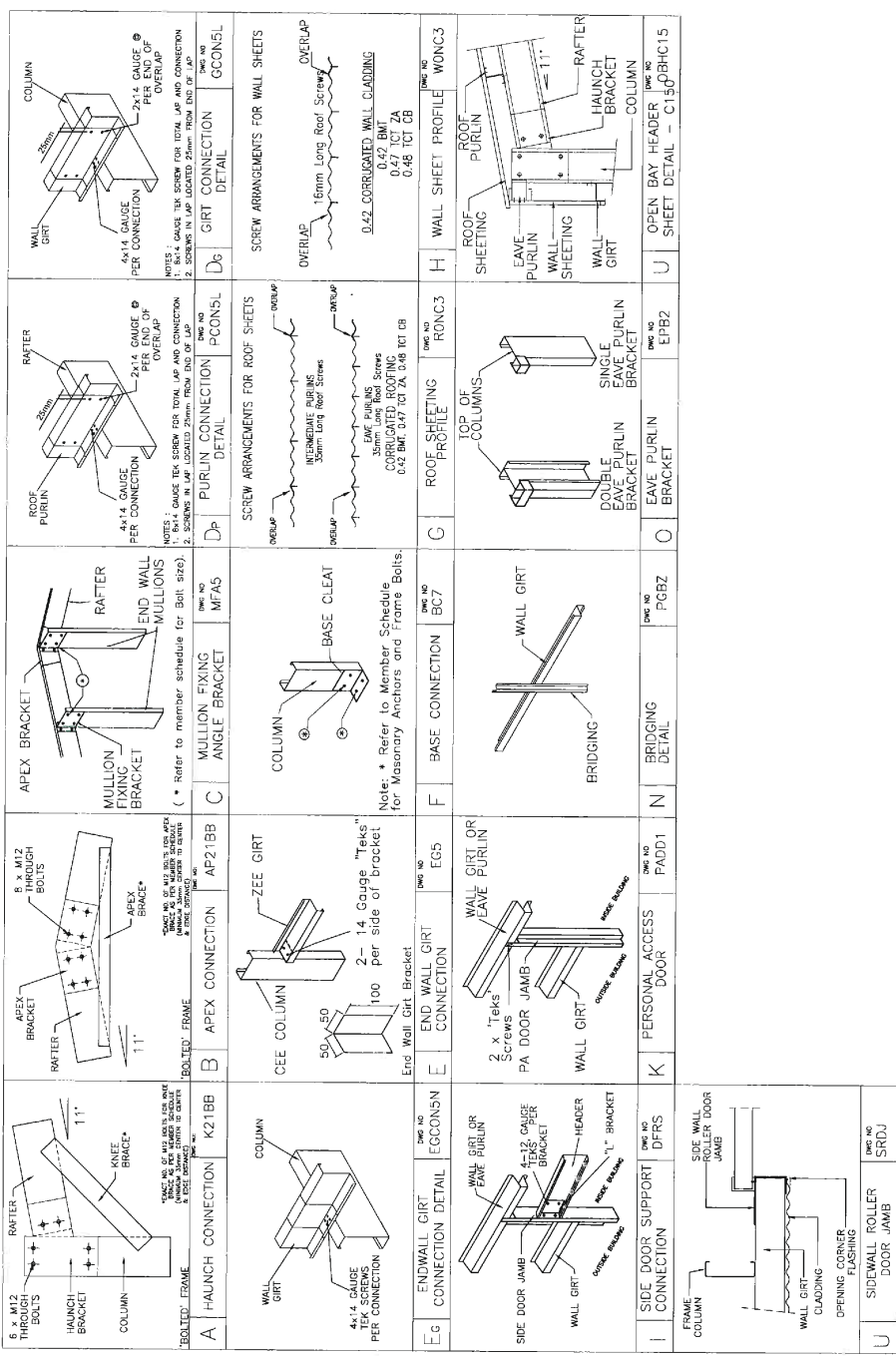
<p>STEEL BUILDING BY (CONTACT) ROSSBUILD CONSTRUCTIONS 02 67713232 JENNY BLAIR 166 KINGSTOWN ROAD URALLA</p>		 	<p>Civil & Structural Engineers NORTHERN CONSULTING engineers Email: design@nceng.com.au</p>	<p>Mr Timothy Roy Messer BE MIEAust RPEQ Registered Professional Engineer 2558990 Signature <i>T Roy</i> Date 30/6/2017</p>
<p>DRAWN FDS</p>	<p>CHECKED TM</p>	<p>DATE 30/6/2017</p>	<p>JOB NO. ARM111848</p>	
<p>SHEET 3 OF 5</p>		<p>COUNCIL-BUSINESS-PAPER-28 NOVEMBER 2017</p>		

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MEMBER AND MATERIAL SCHEDULE

1	END WALL RAFTER	Single C15012
2	C.S. FRAME RAFTER	Single C15018
3	END FRAME COLUMN (C)	Single C15012
4	END FRAME OPEN BAY COLUMN (CA)	Single C15013
5	C.S. FRAME COLUMN (C2)	Single C15013
6	C.S. FRAME OPEN BAY COLUMN (CS)	Double C15013
7	MULLION (C3)	Single C10015
8	C.S. FRAME KNEE BRACE	Single C10015 @ 175 LONG 2 bolts each end
9	KNEE BRACE HEIGHT UP COLUMN	2.0m
10	KNEE BRACE HEIGHT UP RAFTER	1.75m
11	C.S. FRAME APPEX BRACE	Single C10015 @ 300 LONG 2 bolts each end
12	APPEX POSITION FROM RAFTER END	1.5m
13	ANCHOR BOLTS (# PER DET.)	Revised Anchor: 2.0x75 ZV
14	EAVE PURLIN	C10015 (Eave Hulin Bracket (mm from top of column))
15	TYP. ROOF PURLIN SIZE	210010
16	MAIN BLDG. PURLIN SPACING	0.83 m. (4 rows) (Max Allow: 1.0m)
17	MAIN BLDG. PURLIN LENGTH	3.74 m. (0.34m Overlap)
18	TYP. SIDEWALL GIRT SIZE	210010
19	MAIN BLDG. SIDEWALL GIRT SPACING	1.35 m. (2 rows) (Max Allow: 1.5m)
20	MAIN BLDG. SIDEWALL GIRT LENGTH	3.74 m. (0.34m Overlap)
21	TYP. ENDWALL GIRT SIZE	210010 (1 row of bracing)
22	MAIN BLDG. ENDWALL GIRT SPACING	1.02 m. (3 rows) (Max Allow: 1.2m)
23	BAY DIVIDER GIRT SPACING	1.02 m. (3 rows) (Max Allow: 1.2m)
24	MAIN BLDG. ENDWALL GIRT LENGTH	3.6 m. (0.1m Overlap)
25	ENDWALL GIRT BRIDGING	Tophat 64 x 0.75
26	FRAME SCREW FASTENERS	14-0.25 Hex C/S (SP-10 5/16" Hex Drive)
27	FRAME ROLT FASTENERS	Puller Assy 107203 ZP
28	X-BRACING STRIP AND FASTENERS	Item required for this building. Cladding Diaphragm Submittent.
29	WALL COLOUR	PAPERBARK
30	ROOF DOOR COLOUR	ZINCALUME
31	ROLLER DOOR COLOUR	JASPER
32	P.A. DOOR COLOUR	JASPER
33	DOWNPIPE COLOUR	PAPERBARK
34	GUTTER COLOUR	JASPER
35	CORNER FLASHING COLOUR	PAPERBARK
36	BARGE FLASHING COLOUR	JASPER
37	OPENING FLASHING COLOUR	JASPER
38	OPEN BAY HEADER HEIGHT	PAPERBARK
39		0.5

C.S. = CLEARSPAN, "L" = LEFT, "R" = RIGHT



ROSSBUILD CONSTRUCTIONS
02 67713232
JENNY BLAIR
166 KINGSTOWN ROAD
URALLA

(CONTACT)
STEEL BUILDING BY
FOR
AT
DRAWN FDS
CHECKED TM
DATE 30/6/2017
JOB NO. ARM11848
SHEET 5 OF 5

COUNCIL-BUSINESS-PAPER-2016-NOVEMBER-0417

Mr Timothy Roy Messer BE MIEAust RPEQ
Registered Professional Engineer 2558980
Signature: *T. Messer*
Date: 30/6/2017
Registered in the areas of practice
of Civil & Structural National Professional
Engineers Register 3377

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ABN 341 008 173 96

Registered Chartered Professional Engineer
Registered Professional Engineer (Civil & Structural) QLD
Regn. No. 268946
Regn. No. 1183726E
Regn. No. EC59882
Regn. No. CC59581
Regn. No. CC59581

GUIDE TO THE INSTALLATION OF TEMPORARY BRACING

(REFER TO FDHS INSTALLATION GUIDE MANUAL FOR THE TWO METHODS OF CONSTRUCTION)

NOTES:

BRACING MATERIALS - THE SHED ERECTOR TO SUPPLY SPECIFIC BRACING. SUITABLE RIGID MEMBERS CAPABLE OF TENSION AND COMPRESSION OR OPPOSING CHAINS OR OPPOSING LOAD RATED RATCHET STRAPS TO BE USED. (RIGID BRACING AS SHOWN ON DIAGRAM) ROPE BRACING SUITABLE ONLY FOR SMALLER STRUCTURES IN IDEAL CONDITIONS.

BRACING LOCATION - TEMPORARY BRACING TO BE ERRECTED AS CLOSE TO 45 DEGREE ANGLE AND FIXED TO THE TOP OF THE COLUMN OR MULLION TO ACHIEVE THE OPTIMUM EFFECTIVENESS. IF THERE IS NOT ENOUGH SPACE FOR A 45 DEGREE ANGLE, THEN 20 DEGREE ANGLE IS TO BE THE MINIMUM ANGLE ALLOWED (REFER TO DIAGRAM). RIGID TEMPORARY BRACING MEMBER TO BE BOLTED TO HEAVY ANGLE PEGS HAMMERED INTO THE GROUND OR TO A BRACKET, MASONRY ANCHORED TO THE SLAB.

BRACING REMOVAL - TEMPORARY BRACING TO REMAIN IN PLACE UNTIL CLADDING IS FULLY INSTALLED WHERE POSSIBLE. IN NO CASE SHOULD TEMPORARY BRACING BE REMOVED UNTIL ALL PURLINS, GIRTS, (AND PERMANENT CROSS BRACING WHERE USED) ARE FIXED.

SITE SAFETY - DUE CONSIDERATION TO BE GIVEN TO SITE SAFETY IN REGARD TO LOCATIONS OF BRACING AND PEGS.

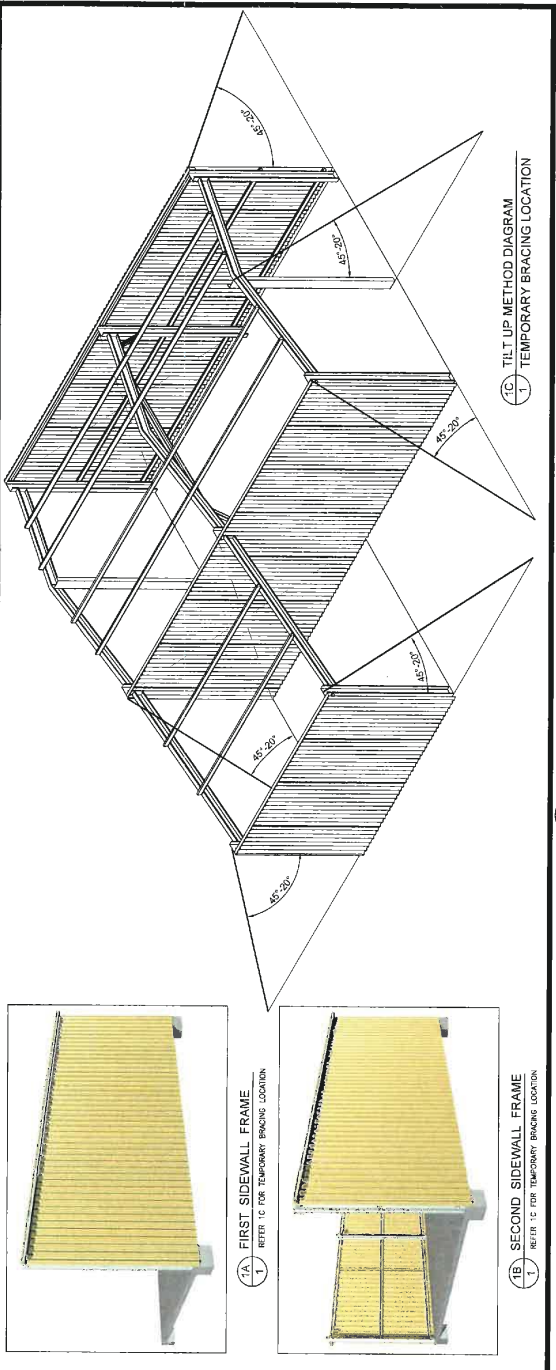
GUIDE APPLICATION - TEMPORARY BRACING AS DESCRIBED IS A MINIMUM REQUIREMENT FOR AN AVERAGE, STANDARD SITE CONDITION. PROVIDE ADDITIONAL BRACING FOR MORE SEVERE AND/OR HIGH EXPOSURE SITE CONDITIONS. ADDITIONAL BRACING TO BE USED AS AND WHERE NECESSARY TO ENSURE THAT ENTIRE FRAME IS RIGID THROUGHOUT CONSTRUCTION. RESPONSIBILITY FOR ENSURING STABILITY OF STRUCTURE REMAINS WITH THE BUILDER.

TILT UP METHOD
FOR STRUCTURES UNDER 9M SPAN, LESS THAN 3M HIGH AND LESS THAN 12M LONG

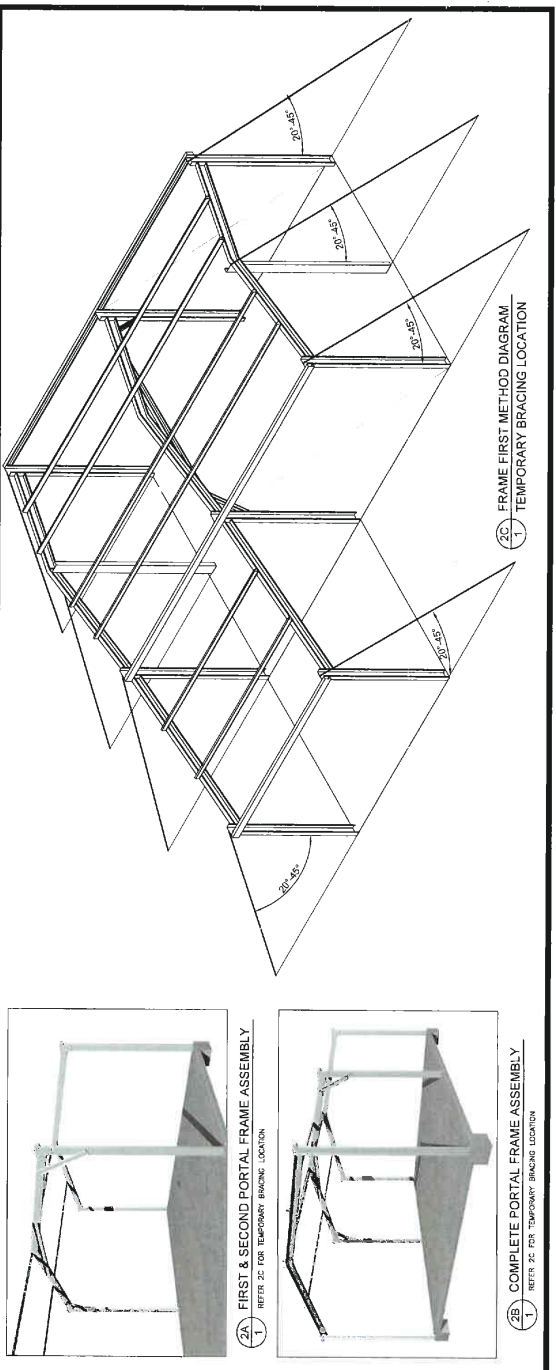
- ASSEMBLE THE FIRST SIDEWALL FRAME (COMPLETE WITH WALL SHEETING, BRACING AND GUTTER) ON THE GROUND AND LIFT ASSEMBLED SIDEWALL FRAME INTO POSITION. FIX OFF TEMPORARY SIDE BRACING TO EACH END (REFER TO DIAGRAM). FIX BASE CLEATS.
- ASSEMBLE THE SECOND SIDEWALL FRAME AS PER FIRST SIDEWALL FRAME. LIFT INTO POSITION. FIX OFF TEMPORARY WALL BRACING TO EACH END (REFER TO DIAGRAM). FIX BASE CLEATS.
- FIX GABLE END RAFTERS TO COLUMNS TO THE WALLS. PROP APEX UNTIL ENDWALL MULLION AND APEX TEMPORARY BRACE ARE FIXED OFF. IF NO MULLION IS REQUIRED THEN PROP AND BRACE APEX UNTIL CLADDING IS COMPLETE.
- INSTALL REMAINING RAFTERS. AS EACH RAFTER PAIR IS INSTALLED, AT LEAST ONE PURLIN PER 3M OF RAFTER LENGTH IS TO BE INSTALLED TO SECURE RAFTERS.
- INSTALL REMAINING PURLINS
- INSTALL KNEE AND APEX BRACES IF AND WHERE APPLICABLE.
- REPEAT FOR LEANTO'S.

FRAME FIRST METHOD
FOR STRUCTURES OVER 9M SPAN, GREATER THAN 3M HIGH AND GREATER THAN 12M LONG

- ASSEMBLE PORTAL FRAMES ON THE GROUND (WITH KNEE AND APEX BRACES IF AND WHERE APPLICABLE). LIFT THE FIRST PORTAL FRAME ASSEMBLY INTO POSITION. FIX OFF TEMPORARY END BRACING (REFER TO DIAGRAM). FIX BASE CLEATS.
- PROP APEX UNTIL ENDWALL MULLION AND APEX TEMPORARY BRACE ARE FIXED OFF. IF NO MULLION IS REQUIRED THEN PROP AND BRACE APEX UNTIL CLADDING IS COMPLETE.
- THE SECOND PORTAL FRAME ASSEMBLY TO BE LIFTED INTO POSITION. FIX EAVE PURLINS AND AT LEAST ONE PURLIN PER 3M OF RAFTER TO SECURE FRAME ASSEMBLY. FIX BASE CLEATS. FIX TEMPORARY SIDEWALL BRACING.
- STAND REMAINING PORTAL FRAME ASSEMBLY AS PER STEP C. FIXING TEMPORARY SIDE WALL BRACING TO EVERY SECOND BAY. BRACE OTHER END PORTAL FRAME AS PER FIRST PORTAL FRAME.
- INSTALL REMAINING PURLINS AND GIRTS.
- REPEAT FOR LEANTO'S.



1 TILT UP METHOD DIAGRAM
SCALE: NTS



2 FRAME FIRST METHOD DIAGRAM
SCALE: NTS

STEEL BUILDING BY	FOR	AT
DRAWN	FDS	
CHECKED	TM	
DATE	30/6/2017	
JOB NO.	ARMI11848	

(CONTACT)
ROSSBUILD CONSTRUCTIONS
02 67713232
JENNY BLAIR
166 KINGSTOWN ROAD
URALLA

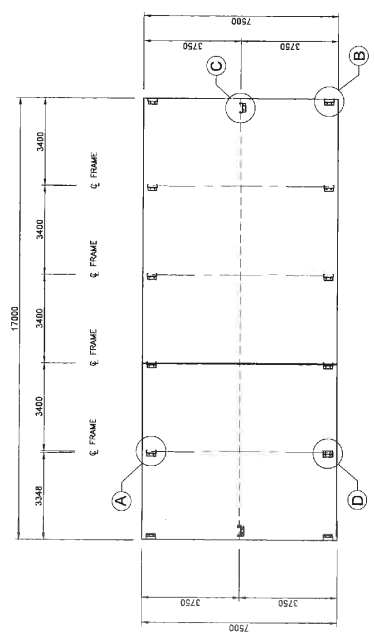
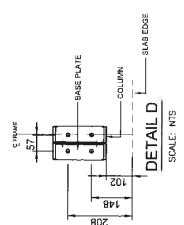
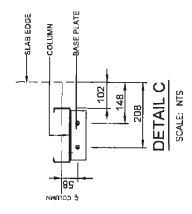
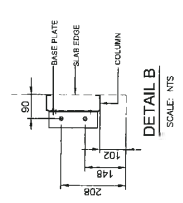
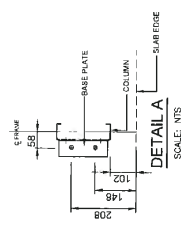


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Registered Chartered Professional Engineer
Registered Professional Engineer (Civil & Structural) QLD
Registered Civil/Structural Engineer (Structural) N.T.
Engineer - (Civil) TAS
Registered Engineer - (Civil) TAS

Mr Timothy Roy Messer BE MIEAust RPCEO
Registered Professional Engineer 2558980
Signature: *T. Messer*
Date: 30/6/2017
Registered on the NPER in the areas of practice
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Engineers Register 378

THE DRAWING IS TO BE USED IN CONNECTION WITH THE SPECIFICATIONS AND CONDITIONS OF CONTRACT FOR THE CONSTRUCTION OF STEEL BUILDINGS. THE DRAWING IS THE PROPERTY OF FAIR DINKUM SHEDS AND IS NOT TO BE REPRODUCED OR TRANSMITTED IN ANY FORM OR BY ANY MEANS, ELECTRONIC OR MECHANICAL, INCLUDING PHOTOCOPYING, RECORDING, OR BY ANY INFORMATION STORAGE AND RETRIEVAL SYSTEM, WITHOUT THE WRITTEN PERMISSION OF FAIR DINKUM SHEDS.



1 BOLT LAYOUT PLAN
SCALE: 1:200

NOT PART OF COUNCIL APPLICATION DOCUMENTATION

STEEL BUILDING BY
ROSSBUILD CONSTRUCTIONS
 02 6771 3232
JENNY BLAIR
 166 KINGSTOWN ROAD
 URALLA

FOR AT

DRAWN FDS
 CHECKED TM
 DATE 30/6/2017
 JOB NO. ARM11848



BOLT LAYOUT PLAN

IF YOU HAVE A ROLLER DOOR IN THE GABLE END OF YOUR SHED, CONTACT YOUR DISTRIBUTOR TO SEE IF MULLION NEEDS TO BE ROTATED FOR USE AS A DOOR JAMB.



Uralla Shire Council
32 Salisbury Road
Uralla NSW 2358

Attn: Mr M Clarkson
Manager Planning and Regulation

164 Kingstown Rd
Uralla NSW 2358
6 November 2017

Dear Sir

**Re: Application No DA - 52-2017
166 Kingstown Road Uralla**

In regards to the above, we wish to make objection to the positioning of the proposed 5 bay shed.

Our objection is based on the Uralla Local Environmental Plan 2012.

1) Objectives of the Zone point 1.

The position of the proposed shed does not preserve and minimise the impact on the environment and the scenic quality of the rural outlook that we currently enjoy.

- 2) The proposed positioning is within 25 metres of our home and as the shed is 3.8 metres high, will rise approximately 2 metres above the existing border fence line and instead of looking at a peaceful rural view, we will have to look at the outside of a shed.
- 3) Our other concern is noise pollution, as this is in line with the length of our house and our bedroom. We have observed in the past with the existing shedding which is approximately 60 metres from our home that there is a considerable amount of welding and use of power tools and other associated handyman activities.
- 4) We feel that according to the Environmental Planning and Assessment Act of 1979 No 203, point 79C, that the Evaluation does not comply with the suitability of the site for the development proposed and that the positioning of the shed is not suitable and inappropriate, however we would have no objection to the proposed shedding if it was relocated to a more appropriate position on the property and further away from our home.

Sincerely,

Two handwritten signatures in black ink. The top signature is 'Karen Sutcliffe' and the bottom signature is 'Stephen Sutcliffe'.

Karen and Stephen Sutcliffe.



REPORT TO COUNCIL

Department:	Infrastructure and Regulation
Submitted by:	Manager Planning and Regulation
Reference/Subject:	Report 12 - DIVISION DECISION - Development Application 50/2017 – 2 lot subdivision – 1301 Bundarra Road, Invergowrie

LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

Goal:	2.1	An attractive environment for business, tourism and industry
Strategy:	2.1.4	Implement tools to simplify development processes and encourage quality commercial, industrial, and residential development
Activity:	2.1.4.1	Process building and development application
Action:	2.1.4.1.1	Assess and determine development, construction, and other regulatory applications

NOTE TO COUNCILLORS:

In accordance with the provisions of S375A of the Local Government Act 1993, a Division is to be called whenever a motion for a planning decision is put to the meeting, for the purpose of recording voting on planning matters.

SUMMARY:

Proposal:	Subdivision of one rural lot into two rural lots
Property description:	Lot 4 DP: 249071 Assessment 8522
Applicants:	Russell and Susan Andersen
Owners:	Russell and Susan Andersen
Zoning:	R5 Large Lot Residential
Date received:	11 September 2017
Public notification or exhibition:	Notification
Exhibition period:	13 – 28 September 2017
Submissions:	One
Other approvals:	Nil

OFFICER'S RECOMMENDATION:

That Council approve Development Application 50/2017 submitted by R and S Andersen for a 2 lot subdivision on land known as 1301 Bundarra Road, Invergowrie, being Lot 4 DP 249071, subject to the following conditions of consent:

GENERAL CONDITIONS

28. The development shall be implemented in accordance with:
- (a) All documentation and correspondence submitted by the applicant, or their agents, in support of the Development Application,
 - (b) The details set out on the plans approved and stamped by authorised officers of Council, except as amended by the conditions of this development consent.

Reason: To ensure that the development proceeds in the manner proposed by the applicant and approved by Council.

CONDITIONS TO BE COMPLETED PRIOR TO ISSUE OF SUBDIVISION CERTIFICATE

29. That two lots are created by the subdivision of the existing Lot 4 DP 249071, one of about 5.8 hectares and the other about 12.4 hectares.
30. Prior to the issue of a Subdivision Certificate the applicants shall pay to Council contribution toward public amenities and services for which Council is satisfied that the proposed development is likely to create a demand (as detailed in the attached schedule) is to be made prior to the issue of the Construction/Subdivision Certificate. Such charges are listed below and are subject to CPI increases if not paid in the year of issue of this consent.

The Section 94 Contribution is currently \$3,619.00 in the 2017/18 financial year for each applicable lot. This is applicable for Lots 1 and 2.

Reason: To ensure compliance with Uralla Shire Council Section 94 contributions plans and the provision of adequate infrastructure.

31. A surveyor's plan must be submitted to Uralla Shire Council prior to the expiry date of this development consent so that the subdivision certificate on the plan can be signed by an authorised officer.
32. Accesses to Bundarra Road for each lot are to be:
- Bitumen sealed to the property boundary,
 - Formed with a pipe culvert,
 - Designed in accordance with Roads and Maritime Services requirements with adequate sight distances.
 - Constructed to a standard approved by Council's Director of Infrastructure and Regulation or nominee.

Reason: To ensure safe and suitable access to each lot in the proposed subdivision.

BUSHFIRE CONDITIONS

33. The development proposal is to comply with the subdivision layout identified on the drawing titled 'Proposed Subdivision of Lot 4 DP249071 being 1301 Bundarra Rd, Invergowrie NSW 2350' prepared by Croft Surveying & Mapping, referenced 17996-A, sheet 1 of 2 and dated 4th August, 2017.
- Reason: To ensure that the development proceeds in the manner proposed by the applicant and approved by Council and to comply with Rural Fire Service conditions of consent.*
34. At the issue of subdivision certificate and in perpetuity, the land surrounding the existing dwelling(s) on proposed Lot 1, to a distance of 15 metres, shall be maintained as an inner protection area (IPA) as outlined within section 4.1.3 and Appendix 5 of 'Planning for Bush Fire Protection 2006' and the NSW Rural Fire Service's document 'Standards for asset protection zones'.
- Reason: To ensure compliance with NSW Rural Fire Service guide "Planning for Bushfire Protection 2006".*
35. Prior to the issue of subdivision certificate the land surrounding the existing dwelling on proposed Lot 1, to a distance of 15 metres, shall be maintained as an inner protection area (IPA).
- Reason: To ensure compliance with NSW Rural Fire Service guide "Planning for Bushfire Protection 2006".*
36. Any new dwelling to on the proposed lots shall comply with Australian Standard AS3959-2009 'Construction of buildings in bush fire-prone areas' and section A3.7 Addendum Appendix 3 of 'Planning for Bush Fire Protection'.
- Reason: To ensure compliance with NSW Rural Fire Service guide "Planning for Bushfire Protection 2006" and 79BA Bushfire Hazard Assessment Report.*
37. The Inner Protection Area (IPA) shall be maintained in such a manner that;
- Minimal fire fuel that could be set alight by bushfire (e.g. long grass, tree branches etc.) is present at ground level,
 - Vegetation does not provide a path for the transfer of fire to the development,
 - Trees are a minimum of 5 metres away from any building, measured from the edge of the foliage to the roof line or any open balconies,
 - Bark chips and the like are not present within 5 metres of any building,
 - Any trees present have a minimum canopy separation of 2 metres, and
 - Any trees present are not species that retain dead material or deposit excessive amounts of ground fuel in a short time.
- Reason: To ensure compliance with NSW Rural Fire Service guide "Planning for Bushfire Protection 2006" and 79BA Bushfire Hazard Assessment Report*
38. Trees are to be a minimum of 5 metres away from any building, measured from the edge of the foliage to the roof line or any open balconies.
- Reason: To ensure compliance with NSW Rural Fire Service guide "Planning for Bushfire Protection 2006" and 79BA Bushfire Hazard Assessment Report*

39. Any alteration to electricity supply shall comply with section 4.1.3 of 'Planning for Bush Fire Protection 2006'.

Reason: To ensure compliance with NSW Rural Fire Service guide "Planning for Bushfire Protection 2006" and to comply with Rural Fire Service conditions of consent.

40. Bark chips and the like are not to be present within 2 metres of any building.

Reason: To ensure compliance with NSW Rural Fire Service guide "Planning for Bushfire Protection 2006" and 79BA Bushfire Hazard Assessment Report.

ADVISORY NOTES - GENERAL

41. The Applicant is solely responsible for ensuring that all additional consents and agreements are obtained from other authorities, as relevant.
42. It is possible that a covenant may affect the land which is the subject of this consent. The grant of this consent does not necessarily override that covenant. You should seek legal advice regarding the effect of any covenants which affect the land.
43. This approval is for the subdivision of the land only. Any further development application for class 1,2 & 3 buildings as identified by the 'Building Code of Australia' must be subject to separate application under section 79BA of the EP & A Act and address the requirements of 'Planning for Bush Fire Protection 2006'.
44. Underground assets may exist in the area that is subject to your application. In the interests of health and safety and in order to protect damage to third party assets please contact Dial before you dig at www.1100.com.au or telephone on 1100 before excavating or erecting structures (This is the law in NSW). If alterations are required to the configuration, size, form or design of the development upon contacting the Dial before You Dig service, an amendment to the development consent (or a new development application) may be necessary. Individuals owe asset owners a duty of care that must be observed when working in the vicinity of plant or assets. It is the individual's responsibility to anticipate and request the nominal location of plant or assets on the relevant property via contacting the Dial before you dig service in advance of any construction or planning activities.
45. Any alteration to the drawings and/or documentation shall be submitted for the approval of Council. Such alterations may require the lodgement of an application to amend the consent under s96 of the Act or a fresh development application. No works other than those approved under this consent shall be carried out without the prior approval of Council.
46. Telecommunications Act 1997 (Commonwealth): Telstra (and its authorized contractors) are the only companies that are permitted to conduct works on Telstra's network and assets. Any person interfering with a facility or installation owned by Telstra is committing an offence under the Criminal Code Act 1995 (Cth) and is liable for prosecution. Furthermore, damage to Telstra's infrastructure may result in interruption to the provision of essential services and significant costs. If you are aware of any works or proposed works which may affect or impact on Telstra's assets in any way, you are required to contact: Telstra's Network Integrity Team on phone number 1800 810 443.

BACKGROUND:

Development application 50/2017 for a 2 lot subdivision was received on 11 September 2017.

REPORT:

The application has been assessed as being in compliance with the relevant development standards of the Uralla Local Environmental Plan 2012 and the Uralla Development Control Plan 2011. As one submission was received during the notification period, it has been referred to council for determination.

KEY ISSUES:

Amenity: The submission maker is concerned that the subdivision will lead to overdevelopment which may have negative impacts on the natural environment. Principle impacts identified in the submission were traffic, noise, dust, and loss of privacy.

The proposal is that two lots are created by the subdivision, one of about 5.8 hectares and the other about 12.4 hectares, in the context where the minimum permissible lot size is 2 hectares. While it is conceded that the proposed development may have some minor amenity impacts, the area is zoned R5 Large Lot Residential, hence there is a reasonable expectation that this type of development would be approved by council.

CONCLUSION:

The application has been assessed against the provisions of:

- The Environmental Planning & Assessment Act 1979,
- The Environmental Planning and Assessment Regulation 2000,
- State Environmental Planning Policy (Rural Lands) 2008,
- The Uralla Local Environmental Plan 2012, and
- The Uralla Development Control Plan 2011.

No legal grounds have been identified which would enable refusal or modification of the development as proposed, and no significant adverse impacts are known or expected on the natural, social or economic environment as a result of approving the application. In that context it would be appropriate to approve the Development Application subject to the attached recommended conditions of development consent.

COUNCIL IMPLICATIONS:

1. Community Engagement/ Communication (per engagement strategy)

Nil

2. Policy and Regulation

*Environmental Planning & Assessment Act 1979
Environmental Planning and Assessment Regulation 2000
State Environmental Planning Policy (Rural Lands) 2008
Uralla Local Environmental Plan 2012
Uralla Development Control Plan 2011
Environmental Planning & Assessment Act 1979*

3. Financial (LTFP)

Nil

4. Asset Management (AMS)

Nil

5. Workforce (WMS)

Nil

6. Legal and Risk Management

Nil

7. Performance Measures

Nil

8. Project Management

Nil

9. Disclosure of Political Donations and Gifts

Has a Political Donations Disclosure Statement been received in relation to this application?	No
Political Donation Disclosure Statement register details	N/A
Have staff received a gift or benefit from anyone involved in this application that needs to be disclosed?	No
Gift and benefits register details	N/A

Prepared by staff member: Matt Clarkson, Manager Planning & Regulation
TRIM Reference Number: DA-50-2017
Approved/Reviewed by Manager: Acting Director Infrastructure & Regulation
Department: Infrastructure & Regulation
Attachments:

- Development Assessment Report
- Plans
- Submissions

Development Assessment Report

DA Number: DA-50-2017 **Council:** Uralla Shire Council
Location: 1301 Bundarra Road INVERGOWRIE
Development Description: 2 Lot Subdivision
Title Details: Lot 4 DP: 249071

Proposal Overview

Subdivision of one rural lot into two rural lots.

Property Details/History

	Checked	Comments
File History	Yes	The history of this lot includes: <ul style="list-style-type: none"> • DA 2402/1992 for Dwelling approved 24.8.1992.. • Veranda and pergola constructed in 1996. • Septic installed in 1992, OSSM Licence 669, Desktop analysis on 15/04/2017 gave it a medium risk, and it has not been inspected. • Transmission line easement removed in supplementary list in 2004.
Title Plan	Yes	
Check Ownership	Yes	Checked in authority.

Is there any other issue that requires notation? No

Application Type

Is this application an Integrated Development Application? Yes
Is this application a Designated Development Application? No
Is this application for State Significant Development? No
Is this application submitted by/on behalf of a Public Authority? No
Is this application a staged Development? No
Is this application a section 96 amendment? No

Concurrence/Referral

Section 79b – EP & A Act

Does this application require concurrence / referral? Yes
Does this application require courtesy comment? No
Is there any other issue that requires notation? No
Does this application require referral to the Environment, Development & Infrastructure Committee? No
Does this application require referral for decision by Council? Yes

Department	Referral	Response Received	Comments/Issues Raised
NSW RFS	Yes	Yes	An Integrated Development Bushfire Assessment for subdivision has been prepared.
DPI	No	No	
DECC	No	No	
HERITAGE	No	No	
RAIL	No	No	
RTA	No	No	
DEHWA	No	No	
AVIATION	No	No	
PUBLIC AUTHORITY	No	No	
ADJOINING COUNCIL	No	No	
COUNCIL COMMITTEE	No	No	
PUBLIC INTEREST GROUP	No	No	

Local Environmental Plan

Section 79c(1)(a)(i) – EP & A Act

This land is zoned: R5 – Large Lot Residential

<u>List the relevant clause/clauses applicable under the LEP</u>		
Clause	Compliance	Comment
Clause 2 Land Use Table	Yes	The proposed subdivision requires development consent.
Clause 2.3 Zone objectives and Land Use Table	Yes	The proposed subdivision meets the objectives of the zone as: <ul style="list-style-type: none"> It provides potential for residential housing in a rural setting while minimising impacts on environmentally sensitive locations. Development should not unreasonably increase the demand for public services and facilities.
Clause 2.6 Subdivision – Consent Requirements	Yes	The proposed subdivision will not result in a secondary dwelling being located on a separate lot to a primary dwelling.

Is there a draft LEP or draft LEP amendment which may affect this proposal? No

Is there any other issue/feature that requires notation? No

Do 'existing use' provisions apply to this development? No

Development Control Plan

Section 79c(1)(a)(iii) – EP & A Act

Does Uralla DCP 2011 apply to this land/proposal? Yes

Chapter	Compliance	Comment
Chapter 2 - Subdivision	Yes	The proposed subdivision meets the objectives of bushfire prone land as: <ul style="list-style-type: none"> • Hourglass shapes that maximise perimeters of the subdivision exposed to bushfire hazard are avoided. • Future dwellings can be located away from ridge-tops and steep slopes.
Chapter 4 – Rural Development	Yes	The proposed subdivision meets the bushfire prone land objectives, as there is space allocated on both lots outside the bushfire areas for future development.

Is there a draft DCP which may affect this proposal? No

Is there any other issue that requires notation? No

Regional Environmental Plan

This subdivision contributes to the goal of attractive and thriving communities in the New England North West Regional Plan 2036 as:

- It provides potential for places to live.
- It provides opportunity for housing diversity.
- It allows for well planned rural residential housing.

State Environmental Planning Policy

Is this proposal affected by a SEPP? Yes

<u>List all relevant SEPPs</u>		
SEPP	Compliance	Comment
State Environmental Planning Policy No 44 – Koala Habitat Protection	Yes	The following information has been provided by Principle Ecologist Heidi Kolkert from Impact Ecology on 03.06.2017: <ul style="list-style-type: none"> • A field assessment did not reveal any koalas on-site. • While there is evidence of koalas within 2km of the edge of the impact area, no significant impact is predicted. • It is not anticipated any feed trees will be impacted.
State Environmental Planning Policy (Rural Lands) 2008	Yes	The proposed subdivision meets the aims of the policy as: <ul style="list-style-type: none"> • It allows for orderly and economic use and development of the land. • Planning for dwelling opportunities has taken into consideration the physical constraints of the land.

Is there any other issue that requires notation? No

Planning Agreement

Section 93F (10) – EP & A Act

Is there a Planning Agreement in force under section 93F of the EP&A Act? No

Has a Planning Agreement been offered under this development? No

Planning Strategies/Local Policy

Section 79c(1)(b) – EP & A Act

Is there a Planning Strategy or Local Policy that requires notation?	No
Has the applicant submitted any supporting planning assessments?	No
Is there any other issue/feature that requires notation?	No

Subdivision

Is this application for subdivision?	Yes
How many new lots are being created?	1
Comment: A concept plan for a future 7 lot subdivision has also been provided.	

Environmental Impacts

Section 79c(1)(b) – EP & A Act

Does this proposal have any potential impact on?

	Impact	Comment
Social	No	
Economic	No	
Siting & Configuration	No	
Setbacks	No	
Privacy	No	
Overshadowing	No	
Solar Access	No	
Visual	No	
Significant Views	No	
Amenity	No	
Water	No	
Air	No	
Noise	No	
Land Degradation	No	
Tree Loss	No	
Flora	No	
Fauna	No	

Environmental Impacts – Threatened Species

Section 79c(1)(b) – EP & A Act

- Has a Threatened Species Impact Assessment been prepared?** No
- Are there any species/communities listed under the TSC Act?** Yes
- Comment:** Despite evidence of koalas within two kilometres of the impacted area, no koalas have been identified on the proposed site.
- Does the proposed development require approval under the EPBC Act?** No
- Is a Species Impact Statement required?** No
- Has a Species Impact Statement been prepared?** No

Environmental Impacts – Heritage

Section 79c(1)(b) – EP & A Act

Does this proposal have any potential impact on?

Heritage	Impact	Comment
European	No	
Aboriginal	No	

- Is this land classified as containing an item of environmental heritage?** No
- Is there an impact on and adjoining or in close vicinity to an item of environmental heritage?** No
- Is this proposal in a heritage conservation Zone?** No
- Is this proposal in an adjoining or in close vicinity to a conservation zone?** No
- Has a Heritage Impact Statement been prepared for this proposal?** No
- Has an Archaeological Survey been prepared for this proposal?** No
- Is there any other issue/feature/impact that requires notation?** No

Flooding

Section 79c(1)(b) – EP & A Act

- Is this property flood affected?** No
- Is there a flood study which includes this land?** No
- Has a Flood Impact Assessment been completed for this proposal?** No

Bush Fire Prone Land

Section 79c(1)(b) – EP & A Act

- Is this property bush fire prone as per the Bush Fire Prone Map?** Yes
- Category:** Category1/Buffer
- Comment:** The north east and south west borders of the lot are Category 1, the north west and south east borders are Buffer, the eastern border is primarily Buffer.
- Has a Bush Fire management Plan been Prepared?** No

Contaminated Land

Section 79c(1)(b) – EP & A Act

- Has this land been identified as being contaminated land by Council?** No

Infrastructure

Has an engineering assessment been completed? No

Does this proposal have any potential impact on:

	Impact	Comment
Sewer	No	
Water	No	
Drainage	No	
Access	No	
Kerb & Gutter	No	
Upgrade Existing Road	No	
Road Network	No	
Existing Easements	No	
Electricity	No	
Telecommunications	No	
Pedestrian Access	No	
Loading & Unloading	No	
Parking	No	
Energy Conservation	No	

Does the development require any new easements? No

Has an Erosion and Soil Control Plan been submitted? No

Was there any outstanding issues requiring attention? No

Construction Assessment

Is a construction assessment required? No

Has a construction assessment been completed? No

is there any other issue/feature/impact that requires notation from the assessment? No

Was a construction certificate application submitted with this application? No

Has Council been appointed as the Principle Certifying Authority? No

Is a Construction Certificate Required? No

Is the Construction Certificate required for a subdivision? No

Is an annual Fire Safety Measures certification required? No

Is a public defects liability agreement required? No

Is there any other issue that requires notation? No

Section 68 Assessment

Section 68 – LGA Act

Is a section 68 assessment required? No

Has a section 68 assessment been completed? No

Was a section 68 application submitted with this application? No

Developer Contributions

Section 94 – EP & A Act

Does this proposal require any Developer Contribution? Yes

Is the contribution for a subdivision? Yes

Is the contribution for a special purpose relating only to this proposal? No

List Contributions

Contribution Plan	Levy (per Lot created)	Rate (\$)
Invergowrie	Sealing Main Traffic Routes	\$1,759.00
	Provision of Community Buildings	\$646.00
	Recoupment of Study & Investigation Costs Relating to Development	\$234.00
	Provision of Fire Fighting Equipment	\$798.00
	Recoupment of a Type "B" Intersection on Bundarra Road	\$182.00
	Total for 17/18 Financial Year	\$3,619.00

Is there any other issue that requires notation? No

Signage

Does this proposal require signage? No

Has this application included signage? No

Notification

Section 79c(1)(d) – EP & A Act

Is this application an advertised development application? No

Was this application advertised as per the provisions of EP& A Act/LEP/DCP/Public Interest? No

Was this application notified as per the provisions of Council's Notification Policy? Yes

Were there any written submissions received? Yes

If Yes, what was the number of submissions received? 1

Submission Maker	Issue	Comment
Dr. Li Li	Traffic, noise, dust, loss of privacy.	The submission maker is concerned that the subdivision will lead to over development which may have negative impacts on the natural environment.

Is there any other issue/feature that requires notation? No

Section 88b Instrument

Does Council require a Section 88b instrument to be prepared? No

Public Interest

Section 79c(1)(e) – EP & A Act

Does this proposal have any construction or safety issues? No

Is there any public health issues? No

Are there any other public interest issues? No

Site Suitability

Section 79c(1)(c) – EP & A Act

Is this a suitable site for this proposal Yes

Comment: The proposed site has a gentle slope from back to front.

Assessing Officer General Comment

While it is conceded that the proposed development may have some amenity impacts, the area is zoned R5 Large Lot Residential, hence there is a reasonable expectation that this type of development should be approved. The application has been assessed against the provisions of:

- The Environmental Planning & Assessment Act 1979,
- The Environmental Planning and Assessment Regulation 2000,
- State Environmental Planning Policy (Rural Lands) 2008,
- The Uralla Local Environmental Plan 2012, and
- The Uralla Development Control Plan 2011.

No legal grounds have been identified which would enable refusal or modification of the development as proposed.

Recommendation

No significant adverse impacts are known or expected on the natural, social or economic environment as a result of the approving the application. In that context it would be appropriate to approve the Development Application subject to the attached recommended conditions of development consent.

INTERNAL REFERRAL

Director of Infrastructure & Regulation or nominee:

Comment Eandarra Rd is a classified Regional Road Proposed Lot 1 requires a new pipe culvert access with minimum 170m drivers eye to drivers eye sight distance. Vegetation removal will be required to achieve this. Existing access to

lot 2 requires upgrade
Recommendation No objections with driveway conditions

Signature A. D. Harvey Works Manager

Date 16 November 2017

Conclusion

I confirm that I am familiar with the relevant heads of consideration under the Environmental Planning & Assessment Act and Local Government Act (if applicable) and have considered them in the assessment of this application.

I certify that I have no pecuniary or non-pecuniary interest in this application.

Additional Notes Attached:

No

Signed: 

Matt Clarkson – Manager of Planning and Regulation

Date: 15.11.2017

RECOMMENDED CONDITIONS OF CONSENT

GENERAL CONDITIONS

1. The development shall be implemented in accordance with:
 - (a) All documentation and correspondence submitted by the applicant, or their agents, in support of the Development Application,
 - (b) The details set out on the plans approved and stamped by authorised officers of Council, except as amended by the conditions of this development consent.

Reason: To ensure that the development proceeds in the manner proposed by the applicant and approved by Council.

CONDITIONS TO BE COMPLETED PRIOR TO ISSUE OF SUBDIVISION CERTIFICATE

2. That two lots are created by the subdivision of the existing Lot 4 DP 249071, one of about 5.8 hectares and the other about 12.4 hectares.

Reason: To ensure that the development proceeds in the manner proposed by the applicant and approved by Council.
3. Prior to the issue of a Subdivision Certificate the applicants shall pay to Council contribution toward public amenities and services for which Council is satisfied that the proposed development is likely to create a demand (as detailed in the attached schedule) is to be made prior to the issue of the Construction/Subdivision Certificate. Such charges are listed below and are subject to CPI increases if not paid in the year of issue of this consent.

The Section 94 Contribution is currently \$3,619.00 in the 2017/18 financial year for each applicable lot. This is applicable for Lots 1 and 2.

Reason: To ensure compliance with Uralla Shire Council Section 94 contributions plans and the provision of adequate infrastructure.
4. A surveyor's plan must be submitted to Uralla Shire Council prior to the expiry date of this development consent so that the subdivision certificate on the plan can be signed by an authorised officer.

Reason: The subdivision cannot be registered with the Land Titles Office, and be finalised, until the subdivision certificate on the surveyors plan is signed by an authorised officer of Uralla Shire Council.
5. Accesses to Bundarra Road for each lot are to be:
 - Bitumen sealed to the property boundary,
 - Formed with a pipe culvert,
 - Designed in accordance with Roads and Maritime Services requirements with adequate sight distances.
 - Constructed to a standard approved by Council's Director of Infrastructure and Regulation or nominee.

Reason: To ensure safe and suitable access to each lot in the proposed subdivision.

BUSHFIRE CONDITIONS

6. The development proposal is to comply with the subdivision layout identified on the drawing titled 'Proposed Subdivision of Lot 4 DP249071 being 1301 Bundarra Rd, Invergowrie NSW 2350' prepared by Croft Surveying & Mapping, referenced 17996-A, sheet 1 of 2 and dated 4th August, 2017.
Reason: To ensure that the development proceeds in the manner proposed by the applicant and approved by Council and to comply with Rural Fire Service conditions of consent.
7. At the issue of subdivision certificate and in perpetuity, the land surrounding the existing dwelling(s) on proposed Lot 1, to a distance of 15 metres, shall be maintained as an inner protection area (IPA) as outlined within section 4.1.3 and Appendix 5 of 'Planning for Bush Fire Protection 2006' and the NSW Rural Fire Service's document 'Standards for asset protection zones'.
Reason: To ensure compliance with NSW Rural Fire Service guide "Planning for Bushfire Protection 2006".
8. Prior to the issue of subdivision certificate the land surrounding the existing dwelling on proposed Lot 1, to a distance of 15 metres, shall be maintained as an inner protection area (IPA).
Reason: To ensure compliance with NSW Rural Fire Service guide "Planning for Bushfire Protection 2006".
9. Any new dwelling to on the proposed lots shall comply with Australian Standard AS3959-2009 'Construction of buildings in bush fire-prone areas' and section A3.7 Addendum Appendix 3 of 'Planning for Bush Fire Protection'.
Reason: To ensure compliance with NSW Rural Fire Service guide "Planning for Bushfire Protection 2006" and 79BA Bushfire Hazard Assessment Report.
10. The Inner Protection Area (IPA) shall be maintained in such a manner that;
 - Minimal fire fuel that could be set alight by bushfire (e.g. long grass, tree branches etc.) is present at ground level,
 - Vegetation does not provide a path for the transfer of fire to the development,
 - Trees are a minimum of 5 metres away from any building, measured from the edge of the foliage to the roof line or any open balconies,
 - Bark chips and the like are not present within 5 metres of any building,
 - Any trees present have a minimum canopy separation of 2 metres, and
 - Any trees present are not species that retain dead material or deposit excessive amounts of ground fuel in a short time.*Reason: To ensure compliance with NSW Rural Fire Service guide "Planning for Bushfire Protection 2006" and 79BA Bushfire Hazard Assessment Report*
11. Trees are to be a minimum of 5 metres away from any building, measured from the edge of the foliage to the roof line or any open balconies.
Reason: To ensure compliance with NSW Rural Fire Service guide "Planning for Bushfire Protection 2006" and 79BA Bushfire Hazard Assessment Report

12. Any alteration to electricity supply shall comply with section 4.1.3 of 'Planning for Bush Fire Protection 2006'.

Reason: To ensure compliance with NSW Rural Fire Service guide "Planning for Bushfire Protection 2006" and to comply with Rural Fire Service conditions of consent.

13. Bark chips and the like are not to be present within 2 metres of any building.

Reason: To ensure compliance with NSW Rural Fire Service guide "Planning for Bushfire Protection 2006" and 79BA Bushfire Hazard Assessment Report.

ADVISORY NOTES - GENERAL

14. The Applicant is solely responsible for ensuring that all additional consents and agreements are obtained from other authorities, as relevant.
15. It is possible that a covenant may affect the land which is the subject of this consent. The grant of this consent does not necessarily override that covenant. You should seek legal advice regarding the effect of any covenants which affect the land.
16. This approval is for the subdivision of the land only. Any further development application for class 1,2 & 3 buildings as identified by the 'Building Code of Australia' must be subject to separate application under section 79BA of the EP & A Act and address the requirements of 'Planning for Bush Fire Protection 2006'.
17. Underground assets may exist in the area that is subject to your application. In the interests of health and safety and in order to protect damage to third party assets please contact Dial before you dig at www.1100.com.au or telephone on 1100 before excavating or erecting structures (This is the law in NSW). If alterations are required to the configuration, size, form or design of the development upon contacting the Dial before You Dig service, an amendment to the development consent (or a new development application) may be necessary. Individuals owe asset owners a duty of care that must be observed when working in the vicinity of plant or assets. It is the individual's responsibility to anticipate and request the nominal location of plant or assets on the relevant property via contacting the Dial before you dig service in advance of any construction or planning activities.
18. Any alteration to the drawings and/or documentation shall be submitted for the approval of Council. Such alterations may require the lodgement of an application to amend the consent under s96 of the Act or a fresh development application. No works other than those approved under this consent shall be carried out without the prior approval of Council.
19. Telecommunications Act 1997 (Commonwealth): Telstra (and its authorized contractors) are the only companies that are permitted to conduct works on Telstra's network and assets. Any person interfering with a facility or installation owned by Telstra is committing an offence under the Criminal Code Act 1995 (Cth) and is liable for prosecution. Furthermore, damage to Telstra's infrastructure may result in interruption to the provision of essential services and significant costs. If you are aware of any works or proposed works which may affect or impact on Telstra's assets in any way, you are required to contact: Telstra's Network Integrity Team on phone number 1800 810 443.

SECTION 94 CONTRIBUTION SCHEDULE

Development Consent No.: DA-50-2017

Property Address: Lot: 4 DP: 249071
1301 Bundarra Road INVERGOWRIE

Proposal: 2 Lot Subdivision

Contributions are regularly reviewed. The contributions quoted on this notice will apply for each one (1) additional lot within a Subdivision Certificate released during the current financial year. Amounts payable after 30 June 2018 are to be confirmed with Council's Manager of Planning as the rates will rise.

Copies of all current Section 94 Contributions Plans are available for inspection at Council's Administration Building, Salisbury Street, Uralla, during normal office hours or on Council's website www.council.uralla.nsw.gov.au.

Please hand a copy of this form to the cashier when paying the contributions and charges referred to in your consent notice.

CONTRIBUTIONS CHARGED UNDER SECTION 94 ENVIRONMENTAL PLANNING & ASSESSMENT ACT 1979

	Contribution for Charge	Contribution Plan Applicable	Amount
1	Sealing of Main Traffic Routes	Section 94 Contributions Plan for Invergowrie 1(c) Rural Small Holdings	\$1,759.00
			Activity No.: 2015.0115.0165
2	Provision of Community Buildings	Section 94 Contributions Plan for Invergowrie 1(c) Rural Small Holdings	\$646.00
			Activity No.: 2015.0115.0166
3	Recoupment of Study and Investigation Costs relating to development	Section 94 Contributions Plan for Invergowrie 1(c) Rural Small Holdings	\$234.00
			Activity No.: 2015.0115.0167
4	Provision of Fire Fighting Equipment	Section 94 Contributions Plan for Invergowrie 1(c) Rural Small Holdings	\$798.00
			Activity No.: 2015.0115.0168
5	Recoupment of provision of a Type "B" intersection on Bundarra Road	Section 94 Contributions Plan for Invergowrie 1(c) Rural Small Holdings	\$182.00
			Activity No.: 2015.0115.0169
Total			\$3,619.00



- Notes:**
1. Areas and dimensions are indicative and subject to final title survey
 2. Contour, drainage line and aerial imagery © LPI SIX Maps 2017. Contour interval 10m.
 - 3.
- Items:**
- (A) existing buildings
 - (B) existing track in use

Proposed Subdivision of Lot 4 DP249071 being 1301 Bundarra Rd INVERGOWRIE NSW 2350	
	
"Southall" 100 Barney Street Armidale NSW 2350 p: 02 6772 1077 m: 0414 782 867 e: michael@croftsurveying.com	
Date: 04.08.17	Reference: 17996-A
Surveyor: Michael Croft	Sheet 1 of 2 1:2000 at A3

Mailing Address:
Dr. Li Li
C/-Ray White Real Estate
PO Box 265
Armidale NSW 2350
23 September 2017

Uralla Shire Council

Letter of Objection to Development Application No: DA-50-2017

Proposed development address: 1301 Bundarra Rd, Invergowrie - 2 lot subdivision

Name: Dr. Li Li

Adjoining landowner: 66 Lentara Rd, Invergowrie,

Contact number: +65 94878535

I am writing to **object** to the above proposed development application as an adjoining landowner of 66 Lentara Rd, Invergowrie.

Currently, on parallel sides of the proposed development is two cul-de-sacs, where landowners have enjoyed the peace and quiet of nature for many years surrounded by this 18 hectare buffer zone.

My reasons for the objection are on the grounds that the current subdivision, if approved, will likely lead to a further infill subdivision (potentially extra 6 x 2 hectare block), **which will certainly impact the natural and built environments around us.**

Additionally, I am questioning if there is **proof of need** for the current subdivision.

Finally, I am concerned that any future subdivision into smaller lots would likely **place an access road along our adjoining boundary**, which introduces **traffic, noise, dust, loss of privacy** and cluster many houses together **spoiling the natural environment.**

Sincerely,



Dr. Li Li



REPORT TO COUNCIL

Department:	Community and Governance
Submitted by:	Community Development and Tourism Coordinator
Reference/Subject:	Report 13 - Community Grant for Council Fees under S356

LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

Objective:	A diverse and creative culture.
Strategy:	Lobby government, companies and other individuals to secure funding for cultural and creative expression fields.
Action:	Development of a cultural/community grant application assistance program to support events and community projects.

SUMMARY:

The purpose of this report is to request a Community Grant of Council fees under Section 356 Donations for the fundraising fete that was held on Saturday 21 October 2017.

OFFICER'S RECOMMENDATION:

1. That Council give public notice for 28 days of the proposed \$40.00 section 356 donation to Grace Munroe Aged Care Auxiliary.
2. That Council, subject to receiving no objections during the 28-day public notice period, contribute \$40.00 in financial assistance to Grace Munroe Aged Care Auxiliary.

BACKGROUND:

Grace Munro Aged Care Auxiliary held a fete to raise funds for the Grace Munro Centre on the 21 October. Unfortunately on the day, it rained, forcing the organisers to relocate at short notice to the Bundarra School of Arts hall. The Grace Munroe Auxiliary has requested the fee to be waived under the circumstances; this would greatly assist future donations to the Grace Munro Centre.

The fete stallholders included:

- Bundarra Lions providing a BBQ
- CWA will be holding a morning tea
- Numerous Stall Holders (plants, cakes etc.)
- Chocolate Wheel
- White Elephant sale
- Jumping Castle from MacIntrye Lions Club

All fete proceeds went to Grace Munroe Aged Care.

REPORT:

The Grace Munroe Auxiliary have requested that all applicable Council fees for the fete be waived so that all funds raised can be used to support the aged care services.

Estimated Council Fees for the event are:

- Hire of Bundarra School of Arts Cost \$40.00

KEY ISSUES:

- The Council cannot delegate a decision under section 356 to provide financial assistance to Grace Munro Aged Care Auxiliary.
- The Council can provide financial assistance to Grace Munro Aged Care Auxiliary, subject to 28 days public notice being made of Council's intention to provide a donation.

CONCLUSION:

This report recommends that Council, subject to 28 days public notice, provide financial assistance to the Grace Munro Aged Care Auxiliary to value of \$40.00 for the Council fees applicable to the fundraising fete held on 21 October 2017. Should Council receive objects during the public notice period, a further report will be provided to Council for consideration.

COUNCIL IMPLICATIONS:

1. Community Engagement/ Communication (per engagement strategy)

The proposed donation under section 356 of the Local Government Act requires public notice for at least 28 days.

2. Policy and Regulation

Council has a Donations – Section 356 Policy, refer:

[http://uralla.nsw.gov.au/files/uploaded/file/Your%20Council/Council%20Documents/Operating%20Policies/Policy%201.2.06/1_2_06_Donations - Section 356.pdf](http://uralla.nsw.gov.au/files/uploaded/file/Your%20Council/Council%20Documents/Operating%20Policies/Policy%201.2.06/1_2_06_Donations_-_Section_356.pdf)

Local Government Act

Section 377, General power of the council to delegate, states (in Part):

- (1) A council may, by resolution, delegate to the general manager or any other person or body (not including another employee of the council) any of the functions of the council under this or any other Act, other than the following:
 - (q) A decision under section 356 to contribute money or otherwise grant financial assistance to persons
- (1A) Despite subsection (1), a council may delegate its functions relating to the granting of financial assistance if:
 - (a) The financial assistance is part of a specified program, and
 - (b) The program is included in the council's draft operational plan for the year in which the financial assistance is proposed to be given, and
 - (c) The program's proposed budget for that year does not exceed 5 per cent of the council's proposed income from the ordinary rates levied for that year, and
 - (d) The program applies uniformly to all persons within the council's area or to a significant proportion of all the persons within the council's area.

Section 356, Can a council financially assists others states:

- (1) A council may, in accordance with a resolution of the council, contribute money or otherwise grant financial assistance to persons for the purpose of exercising its functions.
- (2) A proposed recipient who acts for private gain is not ineligible to be granted financial assistance but must not receive any benefit under this section until at least 28 days' public notice of the council's proposal to pass the necessary resolution has been given.
- (3) However, public notice is not required if:
 - (a) The financial assistance is part of a specific program, and
 - (b) The program's details have been included in the council's draft operational plan for the year in which the financial assistance is proposed to be given, and
 - (c) The program's proposed budget for that year does not exceed 5 per cent of the council's proposed income from the ordinary rates levied for that year, and
 - (d) The program applies uniformly to all persons within the council's area or to a significant group of persons within the area.
- (4) Public notice is also not required if the financial assistance is part of a program of graffiti removal work

3. Financial (LTFP)

Council has an adopted budget for donations and community grants in the 2017/18 operating budget.

4. Asset Management (AMS)

Nil

5. Workforce (WMS)

Nil

6. Legal and Risk Management

Nil

7. Performance Measures

Nil

8. Project Management

Nil

Prepared by staff member: Kim-Trieste Hastings

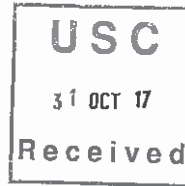
Approved/Reviewed by Manager: Patricia Kirkland

Department: Community & Governance

Attachments: A Request for fee to be waived.

GRACE MUNRO AGED CARE CENTRE AUXILIARY

2 Thunderbolts Way
Bundarra NSW 2359
24th October, 2017



The General Manager
Mr Andrew Hopkins
Uralla Shire Council
PO Box 106
Uralla NSW 2358

Dear Mr Hopkins

I am writing on behalf of the Grace Munro Aged Care Centre Auxiliary.

On Saturday 21st October, 2017 we held a Fete to raise funds for the Grace Munro Centre and due to the inclement weather we had to move inside the School of Arts.

We had put months of planning into this fundraiser and as we are a very small band of volunteers we were hoping that the council might be able, in this instance, to waive the fee for the hire of the hall as this would greatly assist us in planning for future donations to the centre.

We look forward in anticipation to your reply

Yours sincerely

Denise Goodall
Secretary.



REPORT TO COUNCIL

Department:	General Manager's Office
Submitted by:	General Manager
Reference/Subject:	Report 14 - GM Performance Review Panel

SUMMARY:

This report is to fill a vacant position on the General Manager's Performance Review Panel.

OFFICER'S RECOMMENDATION:

That Council determine 'a councillor' (replace with councillor name) will fill the vacancy on the General Manager's Performance Review Panel for the period of Clr Strutt's tenure as the Deputy Mayor.

REPORT:

At its October 2016 Ordinary Meeting, Council considered a report regarding the establishment of a General Manager Performance Review Panel (the panel). At that meeting Council resolved, amongst other matters, that the panel will be comprised of the Mayor, the Deputy Mayor, a councillor selected by the Council and a councillor selected by the General Manager.

The resultant panel was as follows:

- The Mayor – Clr Pearce.
- The Deputy Mayor – Clr Bell.
- Councillor selected by the Council – Clr Crouch.
- Councillor selected by the General Manager – Clr Strutt.

At the September 2017 Ordinary Meeting, the Deputy Mayor position was changed from Clr Bell to Clr Strutt. Consequently, as Clr Strutt was originally a member of the panel at the request of the General Manager and is now also the Deputy Mayor, which is an automatic member of the panel, a potential vacancy has arisen.

Council should determine whether it wishes to nominate another councillor to fill this vacancy for the duration of Clr Strutt's tenure as deputy mayor.

Prepared by staff member:	Andrew Hopkins
TRIM Reference Number:	TBC
Approved/Reviewed by Manager:	N/A
Department:	General Manager's Office
Attachments:	Nil



REPORT TO COUNCIL

Department:	Community and Governance
Submitted by:	Director Community and Governance
Reference/Subject:	Report 15 - 2016-2017 Annual Report

LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

Goal:	A strong, accountable and representative Council
Strategy:	Provide clear direction for the community through the development of the Community Strategic Plan, Delivery Program, and Operational Plan
Activity:	Deliver integrated strategic planning and reporting requirements
Action:	Coordinate and produce the annual report

SUMMARY:

The purpose of this report is for Council to receive and adopt the Annual Report, inclusive of the Audited Financial Statements for the financial year ending 30 June 2017.

OFFICER'S RECOMMENDATION:

That Council adopt the 2016-2017 Annual Report

BACKGROUND:

Council is required to prepare and adopt an Annual Report, as part of its Integrated Planning and Reporting Framework, in accordance with the Local Government Act 1993, section 428.

REPORT:

In accordance with the legislative requirements, the 2016/17 Annual Report has been compiled and consists of several sections, starting with the Mayor's message, reporting on our achievements implementing the Operational Plan, providing other statutory reporting, and including the annual audited Financial Statements and Government Information (Public Access) Act report.

Due to the size of the Annual Report document it has not been provided as an attachment but can be viewed by following the link to: http://www.uralla.nsw.gov.au/index.cfm?page_id=1094

CONCLUSION:

This report recommends that Council adopt the 2016-2017 Annual Report. Once adopted the necessary notifications will be provided to the Minister of Local Government.

COUNCIL IMPLICATIONS:

- 1. Community Engagement/ Communication (per engagement strategy)**
Nil.

2. Policy and Regulation

Local Government Act 1993

Section 428 Annual Reports

- (1) Within 5 months after the end of each year, a council must prepare a report (its "annual report") for that year reporting as to its achievements in implementing its delivery program and the effectiveness of the principal activities undertaken in achieving the objectives at which those principal activities are directed.
- (3) An annual report must be prepared in accordance with the guidelines under section 406.
- (4) An annual report must contain the following:
 - (a) a copy of the council's audited financial reports prepared in accordance with the Local Government Code of Accounting Practice and Financial Reporting published by the Department, as in force from time to time,
 - (b) such other information as the regulations or the guidelines under section 406 may require.
- (5) A copy of the council's annual report must be posted on the council's website and provided to the Minister and such other persons and bodies as the regulations may require. A copy of a council's annual report may be provided to the Minister by notifying the Minister of the appropriate URL link to access the report on the council's website.

3. Financial (LTFP)

Nil.

4. Asset Management (AMS)

Nil.

5. Workforce (WMS)

Nil.

6. Legal and Risk Management

Nil.

7. Performance Measures

Nil.

8. Project Management

Nil.

Prepared by staff member: Trish Kirkland

Approved/Reviewed by Manager: Trish Kirkland

Department: Community & Governance

Attachments: Nil



REPORT TO COUNCIL

Department:	General Manager's Office
Submitted by:	Senior Executive Officer
Reference/Subject:	Report 17 - 2017 Councillor Handbook

LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

Objective:	4.1	<i>A strong, accountable and representative Council.</i>
Strategy:	4.1.5	<i>Undertake the civic duties of Council with the highest degree of professionalism and ethics.</i>
Action:	4.1.5.1	<i>Implement and manage Council's integrity system.</i>

SUMMARY:

The Office of Local Government has issued an updated edition of the Councillor Handbook. Councillors should be aware of the availability of the councillor Handbook on the Office of Local Government's website.

OFFICER'S RECOMMENDATION:

That;

The report on the 2017 Councillor Handbook be received and noted.

BACKGROUND:

The Council Governance Team from the Office of NSW Local Government, update and provide the Councillor Handbook on their website.

REPORT:

- The Councillor Handbook is designed to help new and returning councillors to be effective in their role.
- The handbook is the go-to resource for all councillors during their electoral term and includes links to other useful resources.
- The handbook provides more detail on the topics covered in the "Hit the Ground Running" Councillor Workshops.
- The Councillor Handbook is available on the Office of Local Government's website at www.olg.nsw.gov.au.
- For further information, contact the OLG's Council Governance Team on 02 4428 4100.

KEY ISSUES:

NIL

Uralla Shire Council
Council Business Paper – 28 November 2017

Prepared by staff member: Christine Gerard
TRIM Reference Number:
Approved/Reviewed by Manager: General Manger
Department:
Attachments: NIL



REPORT OF COMMITTEE

Department:	Community and Governance
Submitted by:	Community Development and Tourism Coordinator Director Community and Governance
Reference/Subject:	Report 18 - Report of the Visitor Information Centre Improvement Project Reference Group

LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

Goal:	2.1 An attractive environment for business, tourism and industry
Strategy:	2.1.1 Promote Uralla Shire and the region as a place to live, work, visit and invest
Activity:	2.1.1.1 Promote Uralla Shire through the visitor information centre insert relevant activity reference and detail
Action:	2.1.1.1.1 Operate the Visitor Information Centre to optimise service 2.1.1.1.1.3 Finalise usage options for the vacant space within the visitor information building

SUMMARY:

This report provides the reports and recommendations of the Visitor Information Centre Improvement Project Reference Group for consideration by Council.

OFFICER'S RECOMMENDATION:

That Council note and commit to progressing the recommendations provided in this report from the Visitor Information Centre Improvement Project Reference Group by:

1. Establishing the necessary approvals, progressing concept designs, establishing estimated implementation costs, and receiving a further a report for:
 - a. Improving the interior design and exterior visual aspects of the Visitor Information Centre facilities and associated external signage by engaging an appropriate consultant to provide a concept design to:
 - i. Integrate the current vacant space into the visitor services area;
 - ii. Open up the interior spaces including removal of unnecessary internal walls;
 - iii. Provide flexible interior spaces to accommodate retail, static and "pop-up" promotional displays and activities;
 - iv. Upgrade the kitchen for compliance to operate as fully self-contained, separately secured (with roller-door or similar) and suitable for casual rental for "pop-up" and other operator promotions;
 - v. Improve the appearance of from the street including signage and refresh the exterior;
 - vi. Improve the outside connection at the rear to Porter park and the library.

2. **Establishing the requirements, options, implementation costs, and receiving a further report for:**
 - a. **Better alignment of the Visitor Information Centre offerings with the Shire’s tourism assets by engaging an appropriate consultant(s) for:**
 - i. **Developing digital materials (displays, mobile technology, website, etc) to complement and enhance paper based materials;**
 - ii. **Creating digital and physical interactive experiences that showcase the Shire’s tourism assets;**
 - iii. **Establishing and providing flexible, static, mobile and retail displays units, wall hanging systems, and shelving options;**
 - iv. **Developing a Uralla Shire specific tourist guide and self-drive guides;**
 - v. **Establishing free WiFi service to the interior and exterior of the Centre;**
 - vi. **Improving stock control and point of sale systems and technology.**

3. **Establishing the requirements and implementation costs and receiving a further report for:**
 - a. **Development of guidelines for producer and operator access to the Visitor Information Centre in consultation with Council’s legal advisors as maybe required for:**
 - i. **offering products for retail sales and/or static promotional display, and “pop up” promotional activities;**
 - ii. **casual rental and operation of the self-contained kitchen for “pop-up” and promotional activities.**
 - b. **Realigning visitor information centre operations and resources by engaging appropriate consultants as required to:**
 - i. **Increase volunteer participation and development (including the mandatory training for Responsible Service of Alcohol) to provide quality visitor services.**
 - ii. **Promote Uralla Shire’s producers and artisans by:**
 - **Retaining Council’s liquor license;**
 - **Selling and promoting local products and produce via static and retail displays;**
 - **Managing access for “pop up” promotional activities and casual rental and operations of the self- contained kitchen.**

REPORT:

At the Ordinary Meeting held on 23 May 2017, Council considered a reported titled “Report 8 – Visitor Information Centre and Library” and resolved [18.05/7] to rescind previous resolution 12.05/15, and conduct a public walk through of the Visitor Information Centre, and hold a Councillor Strategic Planning Workshop to consider options for improving the Visitor Information Centre.

A public walk through the VIC was conducted on Monday 31 July 2017 at 5:30pm and options for improving the VIC were considered by councillors at the 8 August 2017 Strategic Planning Workshop.

At the Ordinary Meeting held 22 August 2017, Council resolved [27.08/17]:

1. *Council focus Visitor Information Centre (VIC) resources toward:*
 - a. *volunteer development,*
 - b. *promotion of local artisans and producers, and*
 - c. *promotion of the Shire and Region’s tourism assets.*

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2. Council form a project reference group comprising of 5 local tourism related operators (via an Expression of Interest) and 2 Councillors for the single purpose of preparing a range of options and recommendations, for Council's consideration, to better align the VIC offerings (consistent with 1. a. and b. above) with Shire tourism assets.
3. Nominations for the 5 non-Councillor members of the project reference group are to be put before Council in open session for Council to resolve membership of the group.
4. Council appoint Crs T Toomey and L Sampson as delegates to the project reference group.
5. The project reference group is to report back to Council with its recommendations by no later than the November 2017 Ordinary Meeting of Council.

At the Ordinary Meeting held 26 September 2017, Council resolved [17.09/17] to adopt the Project Reference Group Constitution, appoint the nominated tourism industry members, and convene two meetings of the Project Reference Group to fulfil the following objectives:

The purpose of the PRG is to prepare a range of options and recommendations to improve the visitor information centre for Council's consideration. The scope includes:

- *better alignment of the VIC offerings with Shire tourism assets,*
- *promotion of local artisans and producers*
- *promotion of the Shire's and the Region's tourism assets*

Reports of the Project Reference Group meetings are contained at Attachments A and B, and the group's recommendations are set out below:

PROJECT REFERENCE GROUP RECOMMENDATION:

1. That Council reshape and enhance tourism promotion and visitor services and facilities to genuinely and inclusively reflect Uralla Shire to:
 - a. Better align the Visitor Information Centre offerings with the Shire's tourism assets by:
 - i. Providing free WiFi;
 - ii. Developing digital materials(displays, mobile technology, website, etc) to complement and enhance paper based materials;
 - iii. Creating digital and physical interactive experiences that showcase the Shire's tourism assets; and
 - iv. Facilitate "pop-up" promotional activities by local producers, artisans and operators.
 - b. Promote Uralla Shire's producers and artisans by:
 - i. Retaining Council's liquor license; and
 - ii. Selling and promoting via static and retail displays.
 - c. Promote Uralla Shire and the region's tourism assets by:
 - i. Promoting visitor experiences, products and services that genuinely reflect the Shire and the region's tourism assets; and
 - ii. Developing a Uralla Shire specific tourist guide and self-drive guides.
 - d. Improve the interior design and exterior visual aspects of the Visitor Information Centre facilities and associated external signage by engaging an appropriate consultant to provide a concept design to:
 - i. Integrate the current vacant space into the visitor services area;
 - ii. Open up the interior spaces including removal of unnecessary internal walls;
 - iii. Provide flexible interior spaces to accommodate retail, static and "pop-up" promotional displays and activities;

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- iv. Upgrade the kitchen for compliance to operate as a fully self-contained and separately secured (with roller-door) suitable for casual rental for “pop-up” and other operator promotions;
- v. Improve the street visibility and appeal including signage and refresh of the exterior; and
- vi. Improve the outside connection at the rear to the park, playground and library.
- e. Increase volunteer participation and development (including the mandatory training for Responsible Service of Alcohol) to provide quality visitor services.
- f. Facilitate and manage access by producers and operators to the Visitor Information Centre through the development of guidelines for:
 - i. offering products for retail sales and/or static promotional display, and
 - ii. “pop up” promotional activities; and
 - iii. casual rental and operation of the self-contained kitchen for “pop-up” and promotional activities.
- g. Improve stock control and point of sale systems and technology.

This report recommends that Council note and commit to progressing the Project Reference Group’s recommendation by establishing requirements, options, resources, operational changes, and concept designs – including estimated associated implementation costs – and receiving further reports.

Prepared by staff members: Kim-Trieste Hastings & Patricia Kirkland

Approved/Reviewed by Manager: Patricia Kirkland

Department: Community & Governance

Attachments:

- Report of PRG meeting held on 11 October 2017
- Report of PRG meeting held on 25 October 2017



ACTIONS/REPORT

Project Reference Group Improving the Visitor Information Centre Meeting

Wednesday, 11 October 2017 at 5pm
Council Chambers, Uralla Shire Council

Members (voting):

Tara Toomey (Councillor)
Levi Sampson (Councillor)
Corrine Annetts (Industry Member)
Sonia Repin (Industry Member)
Robert Meyers (Industry Member)
Shaun Cassidy (Industry Member)
Vacant (Industry Member)

Attendees (non-voting):

Kim-Trieste Hastings – Community Development & Tourism Coordinator
Trish Kirkland – Director Community & Governance

Invitees (non-voting):

Nil

1. Meeting Open

- 1.1. Trish Kirkland declared the meeting opened at 5.10pm

2. Apologies

- 2.1. Trish Kirkland advised Andrew Hopkins, General Manager, is an apology.

3. Quorum Confirmation

- 3.1. There are 6 members appointed to this group (not including staff). Trish Kirkland declared quorum numbers met.

4. Declaration of Conflict of Interest

- 4.1. There were 5 declarations of interest, from:
- A. Shaun Cassidy – Direct benefit from sale of product/s via the Visitor Information Centre; indirect benefit from visitor economy;
 - B. Corinne Annetts – Direct benefit from sale of product/s via the Visitor Information Centre; indirect benefit from visitor economy;
 - C. Cr Toomey – Indirect benefit from the visitor economy
 - D. Rob Meyers – Indirect benefit from the visitor economy
 - E. Sonia Repin – Indirect benefit from the visitor economy

5. Confirmation of Minutes

- 5.1. There were no minutes to be confirmed as this was the first meeting

6. Items

- 6.1. Election of the Chair
- A. Cr Toomey was elected unopposed
- 6.2. Review the PRG Objectives (PRG Constitution, Attachment 1)
- A. The objectives of the PRG Constitution were reviewed
- 6.3. Background information (Attachments 2 and 3), and key focus areas:
- A. Key focus areas for improving the Visitor Information Centre were brainstormed and noted on the whiteboard.
 - B. In principal agreement was reached that the vacant space within the Visitor Information Centre should be preserved for use as part of the Visitor Information Centre.

ACTION: Transcribe the key focus areas identified on the whiteboard into an Attachment for circulation to the

PRG Members with the Report of the meeting (KH)

- 6.4. Set Meeting Agenda/Action items and priorities for next meeting
 - A. Static displays vs product sales
 - B. Finalise key focus areas for improvement to the Visitor Information Centre
 - C. Determine recommendations to the Council

7. Next Meeting

- 7.1. Wednesday, 25 October 2017 5pm @ Council Chambers, Uralla Shire Council

8. Meeting Close

- 8.1. The Chair declared the meeting closed at 7pm

9. Attachments

- A. Key Focus Area identified to improve the Visitor Information Centre

Attachment A – Key focus areas identified to improve the Visitor Information Centre

Project Reference Group Meeting held Wednesday, 5 pm-7pm, 11 October 2017 Council Chambers

Focus areas for improvement of the Visitor Information Centre

Centre:

- Electronic touch board (external for after hours)
- Interactive Fossicking & Minerals Focus
- Self-serve options
- Produce promotion
- Play area
- Café – no coffee and cake options after 2pm in Uralla..
- Roaming staff, Concierge

How to attract target groups to the Centre

Content:

- Maps,
- Paper based information for older groups
- Digital for older groups
- Use of QR codes
- Business directory – Uralla specific
- Material more focused on Uralla Shire
- Tourist visitor guide for Uralla Shire
- Free Wi-Fi
- Hang out space
- Own Facebook page advertising events, and promoting the Shire
- Air-conditioning
- Outdoor seating

Other areas for improvements

Physical obstacles:

- Crossing the busy highway is a challenge
- No clear signage
- Building and surrounds need upgrading and modernising to attract more people to the centre

Digital:

- More links to local businesses to the Uralla.com website.

Data:

- Where is the web traffic coming from?

Additional information provided:

- On average the VIC receives 700 visitors per month with a spike during holiday periods and events. For example Seasons of New England attracts approximately 6000 people to town, the Autumn colours at Gostwyck sees this number jump up close to 1000 per month.
- Types of visitors include the Grey Nomad market, young families, overseas, visiting friends & relatives market (VFR).

Ideas captured for Uralla Shire Council Tourism Strategy

Target Groups:

- Inclusive Tourism Market
- Armidale overflow
- All age groups
- SE QLD: wanting to experience a Winter, log fires, local wine
- Grafton to Foster
- Uralla as a wedding destination
- Self-drive tours

Focus Areas:

- Billboards on the highway to By-pass
- Appeal of Uralla is the people experience

Other:

- Uralla Business Chamber has created a tourism strategic plan for Uralla



ACTIONS/REPORT

Project Reference Group Meeting

Wednesday 25 October 5 pm
Council Chambers Uralla

Members (voting):

Tara Toomey (Councillor)
Levi Sampson (Councillor)
Corrine Annetts (Industry Member)
Sonia Repin (Industry Member)
Robert Meyers (Industry Member)
Shaun Cassidy (Industry Member)
Vacant (Industry Member)

Attendees (non-voting):

Kim-Trieste Hastings – Community Development & Tourism Coordinator
Trish Kirkland – Director Community & Governance
Andrew Hopkins – General Manager

Invitees (non-voting):

Nil

1. Meeting Open

- 1.1. The Chair declared the meeting opened at 7:00pm

2. Apologies

- 2.1. The Chair advised apologies from Andrew Hopkins.
- 2.2. Mr Kent Mayo lodged an expression of interest verbally on 23 October 2017 to fill the vacant member's position, but sent apologies due to illness.

3. Quorum Confirmation

- 3.1. There are six members appointed to this group (not including staff). The Chair declared quorum numbers met.

4. Declaration of Conflict of Interest

- 4.1. There were declarations of interest, from:
 - 4.1.1. Shaun Cassidy – Direct benefit from sale of product/s via the Visitor Information Centre; indirect benefit from visitor economy;
 - 4.1.2. Corinne Annetts – Direct benefit from sale of product/s via the Visitor Information Centre; indirect benefit from visitor economy;
 - 4.1.3. Cr Toomey – Indirect benefit from the visitor economy
 - 4.1.4. Rob Meyers – Indirect benefit from the visitor economy
 - 4.1.5. Sonia Repin – Indirect benefit from the visitor economy

5. Confirmation of Minutes

- 5.1. Local self-drive tours were left off Attachment A - Key Focus Area identified to improve the Visitor Information Centre – from the Report of the Meeting held 11 October 2017
- 5.2. The Report of the Meeting held 11 October 2017 was accepted, subject to the change requested at 5.1.

1. Items

- 1.1. Static displays or product sales?
 - 1.1.1. Agreement was reached that an inclusive approach to product sales and the static display of products should be included in the Visitor Information Centre as part of promoting tourism and providing visitor services.
 - 1.1.2. Development of "rules" or guidelines to manage the inclusive offering of local products for sale and static display is required.
- 1.2. Finalise key focus areas for improvement to the Visitor Information Centre
 - 1.2.1. Additional information was brainstormed and captured in Attachment A.
 - 1.2.2. Agreement was reached on the following 12 priority areas for improving the VIC:
 1. Digital interactive displays that showcase the Shire's lesser known attractions
 2. Retain the vacant space for use as part of the VIC - refurbish the interior and open up the interior spaces; improve promotional, information, and interactive displays; create flexible spaces to support 'pop-up' operator run promotional activities or events (with support from c. below).
 3. Upgrade the kitchen as required for compliance, install a roller door to the servery window, and make it available on a casual rental basis to support operator run "pop-up" promotions (at b. above).

4. Keep Council's liquor licence as it could be difficult to regain if it is let go.
5. Improve the street visibility and appeal – signage, refresh the exterior of the building.
6. Improve the outside connection at the rear of the VIC and improve connection to the park, library, and playground.
7. Free Wi-Fi.
8. Create interactive digital experiences with attractions such as fossicking and minerals, upgrade the mineral display cabinets
9. Visitor information, promotions and products to be a genuine reflection of the Shire and its tourism assets
10. Develop a Uralla Shire specific tourist Guide
11. Product sales to be inclusive and the offerings should represent the Shire, plus quality souvenir offerings.
12. Improved stock control and point of sales systems to increase staff efficiency and productivity

1.2.3. It was agreed that Cr Toomey, Cr Sampson, and Trish Kirkland would meet to finalise the PRG's recommendations to Council for the November 2017 Council Meeting.

ACTION: Finalise PRG recommendations to Council

6. Next Meeting

6.1. This is the final meeting, no more meetings scheduled.

7. Meeting Close

7.1. The Chair declared the meeting closed at 7 pm.

8. Attachments

8.1. Attachment A - Key Focus Area identified to improve the Visitor Information Centre 25/10/2017

www.uralla.nsw.gov.au

Attachment A – Key focus areas identified to improve the Visitor Information Centre

Wednesday, 5 pm-7pm, 25 October 2017 Council Chambers

General points discussed

- Not appealing in its current state
- Cannot see from the street, the statue blocks the view from the main street
- Council to maintain Liquor Licence, will be hard to get back if we let this go
- Create a promotional display in the Visitor Information Centre
- Visitor Information Centre to offer an inclusive range of local and regional products, expand and a quality selection of Souvenirs
- The information, product sales and static displays should represent and reflection the Shire
- Digital presence/create digital experiences
- Create a tourism publication for Uralla
- Keep the adjacent vacant space for use as part of the VIC
- Offer a pop-up kitchen business model to rent the kitchen on a temporary basis.
- Construct digital external signs that change as required

Does the Visitor Information Centre remain as is?

- No it is not appealing, needs remodelling.
- Similar set-up but better.

Should the vacant space adjacent to the VIC be rented out?

- Leave this to the VIC to provide a space for local and regional display; and pop up promotions;
- Lock off the kitchen. Offer the kitchen as a pop-up space to be rented out short-term to various operators. Council does not run the pop-up kitchen.
- Remove the glass wall/door to expand the area, no tables and chairs maybe lounges.
- Flexible space for pop up promotions by operators, during the VIC open hours.

Does the Visitor Information need remodelling?

- Remodel, open space, flow through doors,
- Utilise whole building.
- Digital content, touch boards
- Less structured space
- Change the colour of the externals to white (rendered)
- Flow into Library area
- Wi-Fi – improve connection to park
- Digital Fossicking & Minerals display

Should the VIC sell items?

- Yes inclusive local and regional products.
- Improved stock and sales systems
- Inclusive static displays of local and regional products
- Quality souvenirs – art, stubby holder, shirts with local images, fridge magnets
- Development of a guide and system to manage product sale offerings – Local vs Regional products, not competing with main street product sales, space constraints for product sales vs visitor information, process for handling products that do not sell or are slow to sell
- Sales products will continue to be purchased and taken on consignment

Signs/Exterior

- That changes to inform passing traffic of local events Eg. Country week in Uralla
- Provide caravan turn around and parking areas.



REPORT TO COUNCIL

Department:	Corporate Services
Submitted by:	Payroll-Revenue Coordinator
Reference/Subject:	Report 19 – Uralla Historical Society Rates

LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

Objective:	4.2	<i>An effective and efficient organisation.</i>
Strategy:	4.2.2	<i>Operate in a financially responsible and sustainable manner.</i>
Action:	4.2.2.1	<i>Maintain and control financial system and improve long term financial sustainability.</i>
		<i>Model and adopt rate structures to maximise equity across the Council area and between categories</i>
		<i>Collect all rates and charges in-line with payment requirements and undertake debt recovery action for outstanding accounts.</i>

SUMMARY:

The Uralla Historical Society claim to have an arrangement with Council in relation to one of their two parcels whereby they only pay the general (ad valorem) rate and not the base rate or the water and sewer and waste access charges or the environmental levy.

There is no evidence of a formal agreement for this arrangement, however, Council finance records reflect the arrangement has been on-going since 2010.

The amount of the rates and charges which the Uralla Historical Society claim should not be charged are as follows:

1. Base Rate	\$277.00
2. Commercial Waste	\$187.00
3. Sewerage Access	\$391.00
4. Water Access	\$316.00
5. Environmental levy	\$289.00
Total	\$1,460.00

OFFICER'S RECOMMENDATION:

That Council:

1. Determine whether to provide financial assistance in accordance with s356 of the Local Government Act to the Uralla Historical Society as follows:
 - a. Give public notice for 28 days of the proposed \$1,460.00 s356 donation to the Uralla Historical Society.
 - b. Subject to receiving no objection during the 28-day public notice period, contribute \$1,460.00 in financial assistance to the Uralla Historical Society.
2. Provide recurring section 356 financial assistance, in future annual budgets, to Uralla Historical Society to the value of their annual rates, charges, and environment levies for the property located at 31 Salisbury Street, Uralla.

BACKGROUND:

For several years 31 Salisbury Street has only been charged the general rate and not the base rate or the water/sewer/waste charges or the environmental levy. These previously unlevied charges and rates were subsequently added to the rates assessment notice for this property in the 2017FY.

The Uralla Historical Society Inc. is the owner of 29 Salisbury Street (McCrossin's Mill) and 31 Salisbury Street ('The Stables'), Uralla and is now requesting a waiver of rates or general financial assistance in regards to rates and charges. The Uralla Historical Society claim there is an agreement between it and Council whereby certain charges and rates would be waived, however there is no evidence of this agreement.

REPORT:

Prior to levying the 2017-18 annual rates, a review was conducted of the council rates database. The objective of this was to ensure that all properties were being correctly charged, in accordance with the Uralla Shire Council Operational Plan for 2017-2018 (Revenue Policy). As a result of this review, it was identified that 31 Salisbury Street was only being charged the general (ad valorem) rate. The base rate, water and sewer access charges, waste access charges and the environmental levy, which are applicable to all ratepayers within the Uralla township boundary, were identified as due and payable but not previously charged and were subsequently added to this assessment and charged.

The Uralla Historical Society subsequently advised they had an arrangement with Council whereby rates for 31 Salisbury Street were limited to the general rate only. Investigations undertaken by Council staff showed that since 2009, 31 Salisbury St has only been charged the general rate.

Council records and discussions with the Valuer General have revealed that prior to 2009, both 29 and 31 Salisbury Street were rated under a single 'assessment'. In 2009, the Valuer General became aware that the lots within this single assessment were not contiguous, and revalued the property as two separate valuations, resulting in two separate 'rates assessments' being created. The rate assessment created subsequent to the revaluation of 29 Salisbury Street was correct (ie all relevant rates and charges were applied to it), whereas the assessment for 31 Salisbury Street only included the general rate.

There is no documentation which has been discovered at Council which substantiates that an agreement was reached between the Uralla Historical Society and Council for reduced rates and/or charges and the Uralla Historical Society have not been able to provide any supporting documentation either. As a result of this, the Society was advised that the identified and subsequently levied additional rate and charges were to remain. The Society have since requested waiver of the additional rate and charges, or, alternatively, general financial assistance to assist with payment of such.

As charges have been raised correctly and in accordance with the Revenue Policy it is not appropriate to waive the additional charges. The non-charging of the Uralla Historical Society in the past for due and payable rates and levies has also not been visible within the Council's financial papers as a donation.

Section 356 of the Local Government Act provides that:

“(1) A council may, in accordance with a resolution of the council, contribute money or otherwise grant financial assistance to persons for the purpose of exercising its functions.”

Should Council decide to provide general financial assistance to the Uralla Historical Society, it is necessary for this to be undertaken by resolution of Council, under the provisions of Section 356 of the Local Government Act. This would also allow for any assistance to be correctly noted in the financial statements as a donation.

KEY ISSUES:

- *Historical rating of properties owned by Uralla Historical Society has been corrected to reflect current Revenue Policy*
- *Uralla Historical Society have requested financial assistance in light of the increased charges*
- *Provision of financial assistance in relation to rates can only be done in the form of donation as provided for by Section 356 of the Local Government Act*

CONCLUSION:

31 Salisbury Street, Uralla, owned by the Uralla Historical Society has been incorrectly rated in the past. Corrections to charges made on 31 Salisbury Street are in accordance with the Operational Plan, and should remain. Should Council decide to provide general financial assistance to the Uralla Historical Society, this should be in the form of a donation as provided for in Section 356 of the Local Government Act.

COUNCIL IMPLICATIONS:

1. Community Engagement/ Communication (per engagement strategy)

Insert

2. Policy and Regulation

Council has a Donations – Section 356 Policy, refer:

[http://uralla.nsw.gov.au/files/uploaded/file/Your%20Council/Council%20Documents/Operating%20Policies/Policy%201.2.06/1_2_06_Donations - Section 356.pdf](http://uralla.nsw.gov.au/files/uploaded/file/Your%20Council/Council%20Documents/Operating%20Policies/Policy%201.2.06/1_2_06_Donations_-_Section_356.pdf)

Local Government Act

Section 377, General power of the council to delegate, states (in Part):

(1) A council may, by resolution, delegate to the general manager or any other person or body (not including another employee of the council) any of the functions of the council under this or any other Act, other than the following:

(q) A decision under section 356 to contribute money or otherwise grant financial assistance to persons

(1A) Despite subsection (1), a council may delegate its functions relating to the granting of financial assistance if:

(a) The financial assistance is part of a specified program, and

(b) The program is included in the council's draft operational plan for the year in which the financial assistance is proposed to be given, and

(c) The program's proposed budget for that year does not exceed 5 per cent of the council's proposed income from the ordinary rates levied for that year, and

(d) The program applies uniformly to all persons within the council's area or to a significant proportion of all the persons within the council's area.

Section 356, Can a council financially assist others states:

(1) A council may, in accordance with a resolution of the council, contribute money or otherwise grant financial assistance to persons for the purpose of exercising its functions.

(2) A proposed recipient who acts for private gain is not ineligible to be granted financial assistance but must not receive any benefit under this section until at least 28 days' public notice of the council's proposal to pass the necessary resolution has been given.

(3) However, public notice is not required if:

- (a) The financial assistance is part of a specific program, and
- (b) The program's details have been included in the council's draft operational plan for the year in which the financial assistance is proposed to be given, and
- (c) The program's proposed budget for that year does not exceed 5 per cent of the council's proposed income from the ordinary rates levied for that year, and
- (d) The program applies uniformly to all persons within the council's area or to a significant group of persons within the area.

(4) Public notice is also not required if the financial assistance is part of a program of graffiti removal work

3. Financial (LTFP)

4. Asset Management (AMS)

5. Workforce (WMS)

6. Legal and Risk Management

7. Performance Measures

8. Project Management

Andrew Hopkins
General Manager

Prepared by staff member: Louise Waters
TRIM Reference Number:
Approved/Reviewed by Manager: Simon Paul - CFOI
Department: Finance
Attachments: Nil



REPORT TO COUNCIL

Department:	General Manager's Office
Submitted by:	Senior Executive Officer
Reference/Subject:	Report 20 - St Joseph's Catholic School, Uralla, Before and After Hours School Care Service

LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

Objective:	1.1	A proud, unique and inviting community
Strategy:	1.1.4	Support, encourage and celebrate community participation and volunteerism
Action:	1.1.4.2	Provide support for 'before and after school' care in Uralla Provide support to local schools wanting to establish a 'before and after school' care program(s) in Uralla

OFFICER'S RECOMMENDATION:

That Council receive and note the report and attached correspondence regarding the proposed 'St Joseph's Catholic School, Before and After Hours School Care Service';

REPORT

Council has received correspondence from St Joseph's Catholic School, Uralla, about a recent survey undertaken amongst the parents of that school and also of the Uralla Central School regarding user demand for a 'before and after hours school care' service.

The letter states there is sufficient demand for such a service to be established (at St Joseph's) and requests Council provide a bus service to facilitate it.

Council's Operational Plan 2017-18 (including the Budget) notes that Council's primary role in the provision of support for local schools wanting to establish a 'before and after school' care program in Uralla is one of facilitator – not as a provider.

However, Council, in its facilitation role, can assist with the identification of potential funding programs administered by the state or federal governments.

KEY ISSUES:

- Logistics of proposed service need to be defined.
- Council identifies itself as a facilitator (not a provider) to assist with these services.

Prepared by staff member: Christine Gerard
TRIM Reference Number:
Approved/Reviewed by Manager: General Manager
Attachments: Letter from St Joseph's Catholic School Uralla



St Joseph's Catholic School

URALLA

WOOD STREET
URALLA NSW 2358
PHONE: (02) 6778 4063
Fax : (02)6778 3010

EMAIL: admin@stjosephsuralla.catholic.edu.au

20 November 2017

Uralla Shire Council
Attention: The Mayor, Mr Michael Pearce

Dear Councillors

RE: BEFORE & AFTER HOURS SCHOOL CARE SERVICE

For some months now, I have been in discussions with the principal of Uralla Central, Michael Rathborne, and the after school care provider, Camp Australia, to determine the level of interest and feasibility for establishing an out of school hours care service for the school age children of the families of Uralla.

Camp Australia conducted a survey of all families enrolled at both Uralla Central and St Joseph's and the results showed that there are enough families requiring such a service to make it feasible for Camp Australia to provide this service to our town.

We are aware that there are quite a number of families where both parents are working in Armidale or other locations and have had to enrol their children at out of town schools where such after-hours care is provided. This is having a negative effect on enrolments in both Uralla schools and a flow on effect to the town.

It has been agreed by the parties that the best location for the facility would be at St Joseph's School as we have a suitable space available.

Camp Australia is a well-recognised and well-established provider of out of hours school care. It has the qualified staff, compliance requirements and insurances in place to ensure the good operation of the facility. Their public liability insurance has a cover for \$30m.

Uralla Shire Council
Council Business Paper – 28 November 2017

We have the provider, the clients, and the location available but we are in need of Council's support to provide a regular bus service to transport the children between the two schools in the mornings and afternoons. If Uralla Shire Council could guarantee the bus service, the program would be ready to begin operating from Term 1, 2018.

We believe that the provision of an out of school hours service to the families of Uralla will have a great and positive effect on the enrolments at both schools and on the town as a whole. It would be wonderful to have Council's assistance through the provision of the bus service to make this community service a possibility.

Thank you for considering this appeal. Mr Rathborne and I look forward to your response in the hope that we can provide this service to the community of Uralla.

Kind regards

Judy Elks
Principal



REPORT TO COUNCIL

Department:	General Manager
Submitted by:	General Manager
Reference/Subject:	Report 21 - New England Weeds Authority

SUMMARY:

The purpose of this report is to present Council with the Annual Report and Financial Statements from New England Weeds Authority.

OFFICER'S RECOMMENDATION:

That the New England Weeds Authority Annual Report be received and noted.

REPORT:

Uralla Shire Council is a member of New England Weeds Authority (NEWA), and as such receives their Annual Report and Financial Statements.

The 2016/17 Annual Report can be found here: <http://www.newa.com.au/annual-report>

A hard copy of the report will be presented to the meeting.

Prepared by staff member:	Andrew Hopkins
Approved/Reviewed by Manager:	General Manager
Department:	
Attachments/Link:	NEWA Annual Report 2016-17

17. MOTIONS ON NOTICE



NOTICE OF MOTION

Submitted by:	Cr Tara Toomey
Subject:	Notice of Motion #1 - Uralla Swimming Pool

LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

Objective: 1.2 A safe, active and healthy shire
Strategy: 1.2.1 Provide accessible quality sport and recreation facilities that encourage participation
Activity: 1.2.1.1 Ensure ongoing maintenance and upgrades of inclusive community swimming complex
Action: 1.2.1.1 Ensure Swimming Complex and surrounds are maintained to established service levels

SUMMARY:

In keeping with the Uralla Shire Council Community Strategic Plan 2017 – 2027, Uralla Shire Council is committed to Community Goal (1.2) of providing a safe, active and healthy shire, which involves strategy

1.2.1 :

Provide accessible quality sport and recreation facilities that encourage participation

And

1.2.5::

Provide, maintain and develop children's play and recreational facilities that encourage active participation

Uralla Swimming Pool has had an upgrade in 2007 and minimal work since then. In June 2017 Council increased the entry fee from \$2 for adults and children to \$2.50 for children and \$3.50 for adults despite the lack of improvements and maintenance.

COUNCILLOR'S MOTION:

That Council set the fee for the Uralla Swimming Pool for 2017/2018 season to \$2 for children and \$3 for adults and that any increase in fee in the future be tied to maintenance and improvements including but not limited to:

- **General maintenance including repairing peeling paint**
- **Seeking expressions of interest for street art on the exterior and/or interior**
- **Erection of additional shade and seating**
- **Other improvements as made possible by State Government funding and other grants that may become available and as requested by the community**

Additionally that the sliding scale of discounted ticket books be offered at a rate of 20% for a book of 10, 30% for a book of 20 and 40% for a book of 50, off the entry price.

BACKGROUND:

The draft Operational Plan 2017-2018 that remains on display in the foyer of the Council Chambers (as at 12th November 2017), shows the original pool fee nominated for 2017/2018 of \$3.10. When this was presented to Council at the May 2017 meeting, a number of Councillors at the time offered feedback that the price should not go beyond \$3. The subsequent proposal of \$2.50 for children and \$3.50 for adults was however, accepted by Council.

REPORT:

On reflection, it would seem this increase is an excessive price rise considering the lack of improvements at the facility, the restricted opening hours (which means morning swimmers have just 2hrs access and afternoon swimmers have 6 hrs access) and the poor appearance of the pool in certain areas such as peeling paint.

Considering also that school groups come with Learn to Swim programs, and in light of the goals in our Community Strategic plan relating to accessible sport and recreation facilities, it seems this price needs to be reconsidered and an improvement and maintenance program put in place to ensure the pool remains an accessible, quality facility for our community.

Once work is done to improve and maintain the facility, a price increase could be considered that is commensurate with the level of improved facility on offer. It is natural and expected to connect improved services and facilities to price increases, but not otherwise.

Councillor T Toomey

Supporting Councillors:

NAME OF COUNCILLOR: Kevin Ward

SIGNED:

18. SCHEDULE OF COUNCIL RESOLUTIONS

SCHEDULE OF ACTIONS – RESOLUTION REGISTER as @ 21 November 2017

Key A: Action B: Being processed C: Completed

MEETING DATE	RESOLUTION NO.	REPORT TITLE AND COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
	26.06/15	<p>Uralla Local Traffic Committee</p> <p>That:</p> <p>(i) Traffic calming in Uralla's CBD- Council staff prepare a report for the next Traffic Committee</p>	DIR	March 2017	<p>Application for funding support to design traffic calming and 40 KPH signage in CBD sent September 2016. RMS part funding contribution of \$20,000 received.</p> <p>Consultants engaged and scheduled to present preliminary findings to Traffic Committee meeting on the 6th December.</p>	B
24 AUGUST 2015	6.08/15	<p>Bridge Naming: New Bridges Over The Gwydir River and Abington Creek</p> <p>That Council</p> <p>3. Places a plaque/s to honour the work of Nurse May Yarrowyck at a location to be determined.</p>	DIR CD&TC	Feb 2017	<p>Proposed location for installation in the grounds of Grace Munro Aged Care Centre in Bundarra.</p> <p>Plaque finalised and received.</p> <p>Installation and ceremony held: 20 October 2017.</p>	C C
	37.02/16	<p>Uralla Sporting Complex</p> <p>That the report be received and noted, and further that:</p> <p>The capital budget be reviewed to include all projected costs and that additional grant funding be sought to complete the construction of the Uralla Sporting Complex and that the building be delayed until adequate funding is sourced; and further that</p> <p>Consultation be undertaken with the Open Space and Recreation Panel on other suitable options if additional grant funding is unable to be sourced.</p>	DIR	Sept 2016 Feb 2017	<p>Build delayed pending available grants.</p> <p>Grant EOI application for \$500k grant unsuccessful.</p> <p>Consultation concluded. Construction underway with internal project management utilizing contractors. Refer to resolution 22.07/17</p>	C B

SCHEDULE OF ACTIONS – RESOLUTION REGISTER

Key A: Action B: Being processed C: Completed

MEETING DATE	RESOLUTION NO.	REPORT TITLE AND COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
23 March 2015	26.03/15	<p>Land Disposal - Karava Place, Uralla</p> <p>That Council:</p> <p>3. Give the General Manager delegation to negotiate payment options; and</p> <p>4. Endorse the fixing of the Council Seal on any necessary documentation relating to the subdivision and sale.</p>	MPR/DIR	<p>2/6/15</p> <p>27/5/15 2/6/15</p> <p>20/7/15</p> <p>5/8/15</p> <p>18/9/15 2/6/15 4/9/15 30/10/15</p>	<p>Negotiations between all parties not yet completed.</p> <p>Contract of Sales</p> <p>Titles have been received and forward to solicitors.</p> <p>Title transfers signed and forwarded to solicitors.</p> <p>Stage up to: Lot 100 – Agreement in place (2018 completion date) Lot 103 – No agreement made Lot 102 – Agreement in place 2018 completion date) Lot 104 – Agreement in place 2018 completion date) Lot 101 – completed Lot 105 – completed</p> <p>November 2017: Lot 103 – no agreement with landholder has been reached as landholder is unwilling to negotiate.</p>	<p>B</p> <p>C</p> <p>C</p> <p>C</p> <p>C</p> <p>C</p>

SCHEDULE OF ACTIONS – RESOLUTION REGISTER

Key A: Action B: Being processed C: Completed

MEETING DATE	RESOLUTION NO.	REPORT TITLE AND COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
23 NOV 15	24.11/15	Bergen Road Land Acquisition and Exchange For Road Works That the Council approve for the exchange of land associated with the reconstruction of Bergen Road and authorise the General Manager to complete all documentation.	DIR/GM	May 2017	Survey plans completed. Awaiting result of other like applicants. May require new Council resolution depending on advice from Office of Local Government on other applications being processed. November 2017: Application has been submitted to the Office of Local Government (OLG) who have not progressed the application. Director I&R is seeking information in respect to cause and expected length of delays from within the OLG.	B

SCHEDULE OF ACTIONS – RESOLUTION REGISTER

Key A: Action B: Being processed C: Completed

MEETING DATE	RESOLUTION NO.	REPORT TITLE AND COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
25 July 2016	17.07/16	<p>2.18.06.9 Gazetting of Compulsorily Acquired Land for Thunderbolts Way Realignment</p> <p>COUNCIL RESOLUTION: That Council:</p> <ol style="list-style-type: none"> Proceed with the compulsory acquisition of the Land described as Lot 1, 2, 3 and 7 in Deposited Plan 1184102 (and formerly known as Part Lots 234, 383 and 268 in Deposited Plan 755846) for the purpose of a public road realignment in accordance with the requirements of the Land Acquisition (Just Terms Compensation) Act 1991. Make an application to the Minister and the Governor for approval to acquire the Land described as Lot 1, 2, 3 and 7 in Deposited Plan 1184102 (and formerly known as Part Lots 234, 383 and 268 in Deposited Plan 755846) by compulsory process under Section 177 of the Roads Act 1993. 	DIR	Feb 2017	<p>Application has been sent to Office of Local Government by solicitors (Nov 16) for approval.</p> <p>OLG is experiencing delays</p> <p>August 2017 – still with OLG</p> <p>November 2017: Application has been lodged with the Office of Local Government (OLG). OLG has not made progress or sought any additional information from Council.</p> <p>Director I&R is seeking information in respect to cause and expected length of delays from within the OLG.</p>	B

SCHEDULE OF ACTIONS – RESOLUTION REGISTER

Key A: Action B: Being processed C: Completed

MEETING DATE	RESOLUTION NO.	REPORT TITLE AND COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
25 July 2016	18.07/16	<p>2.18.06.10 Gazetting of Land Acquired for approaches to new Emu Crossing Bridge</p> <p>COUNCIL RESOLUTION: That Council:</p> <ol style="list-style-type: none"> Proceed with the compulsory acquisition of the Land described as Lot 1, 2 and 3 in Deposited Plan 1208204 (and formerly known as part of Lot 38 in Deposited Plan 753662 and part of the Crown Land described as Lot 110 in Deposited Plan 753656) for the purpose of a public road in accordance with the requirements of the Land Acquisition (Just Terms Compensation) Act 1991. Make an application to the Minister and the Governor for approval to acquire the Land described as Lot 1, 2 and 3 in Deposited Plan 1208204 (and formerly known as part of Lot 38 in Deposited Plan 753662 and part of the Crown Land described as Lot 110 in Deposited Plan 753656) by compulsory process under Section 177 of the Roads Act 1993. 	DIR	Feb 17	<p>Application has been sent to Office of Local Government by solicitors (Nov 16) for approval. No advice received yet.</p> <p>OLG experiencing delays</p> <p>August 2017 – still with OLG</p> <p>November 2017: Application has been lodged with the Office of Local Government (OLG). OLG has not made progress or sought any additional information from Council.</p> <p>Director I&R is seeking information in respect to cause and expected length of delays from within the OLG.</p>	B

SCHEDULE OF ACTIONS – RESOLUTION REGISTER

Key A: Action B: Being processed C: Completed

MEETING DATE	RESOLUTION NO.	REPORT TITLE AND COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
25 July 2016	19/07/16	<p>2.18.06.11 Road Closure Request – Lot 32 DP 813093</p> <p>COUNCIL RESOLUTION: That Council:</p> <p>2. Subject to the necessary statutory requirements Lot 32 DP 813093 be sold to A & L McLean upon completion of the road closure on the basis that the purchase price is based on the value of the land plus the full cost of the road closure application; and</p> <p>3. Delegation be given to the General Manager to:</p> <p>a. Complete the road closure, and</p> <p>b. Undertake any necessary negotiations to complete the sale.</p> <p>4. Approve the fixing of the Council Seal to all necessary documents.</p>	DIR	Feb 17	<p>2. Public exhibition has finished. Forwarded to Dept of Lands for processing.</p> <p>3. Future action once closure has been undertaken</p> <p>4. Future action once closure has been undertaken</p> <p>November 2017: Acknowledgement of application was received by Council on Monday 13 Nov. Department of Industry Lands and Forestry is seeking further information. Council is in correspondence with relevant parties about this matter.</p> <p>Council has been advised that the application may, for reasons not articulated by the Department, take "considerable time" to resolve.</p>	B A A B

SCHEDULE OF ACTIONS – RESOLUTION REGISTER

Key A: Action B: Being processed C: Completed

MEETING DATE	RESOLUTION NO.	REPORT TITLE AND COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
25 October 2016	2.1.10/16	2.25.10.07 Industrial Land Purchase COUNCILS RESOLUTION: That Council: 1. Note the settlement of the purchase of Lot 14 DP 787477 being industrial zoned land fronting Rowan Avenue and the New England Highway, Uralla. 2. Receive a further report setting out a strategy and detailed costing for the future development and sales of the land.	DIR		1. Noted 2. Alternatives layouts and costs and associated risks presented to Council at a workshop in March 2017. Preferred consultant engaged to provide services to determine the demand, optimum subdivision design, marketing strategy and cost/benefit projection for light industrial land site. 15/11 Stage i deliverables have been provided, however, the Executive have sought further work on the evidence based market demand data prior to proceeding to the next stage.	C B

SCHEDULE OF ACTIONS – RESOLUTION REGISTER

Key A: Action B: Being processed C: Completed

MEETING DATE	RESOLUTION NO.	REPORT TITLE AND COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
28 Feb 2017	15.02/17	<p>Department: General Manager Submitted by: Andrew Hopkins Reference/Subject: Report 7 - Community Engagement</p> <p>COUNCIL RESOLUTION: That Council:</p> <p>a) Continue with the existing Community Engagement Strategy (2015) but remove reference to Strategic Community Consultative Panels.</p> <p>b) Host a minimum of three (3) Engagement functions in the 2017 calendar year.</p>	GM GM		2 engagement functions completed, 1 remaining	C B
28 Feb 2017	23.02/17	<p>Department: Infrastructure and Regulation Submitted by: Director Infrastructure and Regulation Reference/Subject: Report 13 - Uralla Local Traffic Committee</p> <p>COUNCIL RESOLUTION: That:</p> <p>1. The minutes of the Uralla Local Traffic Committee held on 6 December 2016 be noted by Council.</p> <p>2. For the King St and Maitland St intersection, Council prepare a couple of intersection layouts incorporating traffic calming and considering pedestrian continuity for the consideration of the Traffic Committee in response to the recorded accident history.</p> <p>3. Council drafts a Road Closure policy for review by the LTC.</p> <p>4. That Council undertake further investigation regarding sight distances and other factors affecting traffic at the Bargibal access from Thunderbolts Way for submission to the next Local Traffic Committee Meeting.</p>	DIR DIR		<p>1. Noted</p> <p>2. Pending next LTC meeting – scheduled for December 2017.</p> <p>3. Under preparation</p> <p>4. Investigated by RMS and Council staff. Recommendation to be provided to the next LTC meeting.</p>	B B B

SCHEDULE OF ACTIONS – RESOLUTION REGISTER

Key A: Action B: Being processed C: Completed

MEETING DATE	RESOLUTION NO.	REPORT TITLE AND COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
28 Feb 2017	26.02/17	<p>Department: Infrastructure and Regulation</p> <p>Submitted by: Director Infrastructure and Regulation</p> <p>Reference/Subject: Report 16 - Rowan Avenue Stormwater Drainage</p> <p>COUNCIL RESOLUTION:</p> <p>That:</p> <ol style="list-style-type: none"> The open channel on the southern side of Rowan Avenue be piped with funding from the Uralla Stormwater Management Levy subject to sufficient funding being available. A low level trash rack/screen be fitted to the stormwater outlet under Rowan Avenue. The residents of 21 and 23 Rowan Avenue be advised of Councils resolution. 	DIR		<ol style="list-style-type: none"> Budgeted for construction in 17/18. Scheduled to be completed by April 2018 November 2017: 2 Trash rack is Still scheduled for construction in December Completed 	A
			DIIR			A
			DIR			C

SCHEDULE OF ACTIONS – RESOLUTION REGISTER

Key A: Action B: Being processed C: Completed

MEETING DATE	RESOLUTION NO.	REPORT TITLE AND COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
28 MARCH 2017	20.03/17	<p>Report 12 - Uralla Shire Council Caravan Park – Land Acquisition</p> <p>COUNCIL RESOLUTION:</p> <p>That Council:</p> <ol style="list-style-type: none"> Seek legal advice as to Council's position in continuing with the current arrangements for the occupancy and leasing of the Uralla Shire Council Caravan Park in Queen Street, Acquire the necessary lands being the closed road now registered as Lot 1 DP 1216127, Lot 1 DP 1131765 and Lot 7033 DP 1057499 covered by Permissive Occupancy #1988/2 at a reasonable value via negotiation, Delegate to the General Manager the authority to negotiate the purchase of the lands up to an amount of \$25,000, and Offer a 12 month lease over Lot 30 on DP 793510 as per the previous lease arrangements appropriately indexed. 	DIR		<ol style="list-style-type: none"> Advice received. Will require acquisition. .Just terms valuation received. Noted. Costs of land in excess of \$25,000. Lease document finalised. To be presented to lessee. 	C

SCHEDULE OF ACTIONS – RESOLUTION REGISTER

Key A: Action B: Being processed C: Completed

MEETING DATE	RESOLUTION NO.	REPORT TITLE AND COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
25 July 2017	22.07/17	<p>Department: Infrastructure & Regulation Submitted by: Director Infrastructure & Regulation Reference/Subject: Report 11 - Uralla Sporting Complex</p> <p>That; Council</p> <p>(a) endorse the proposed upgrades to the Uralla Sports complex including the construction of the canteen facilities and disabled toilets and access, (b) provide additional seating around the perimeters of the fields and oval if residual funding is available, and (c) develop a plan of management for the sharing of the facilities among the user groups, (d) staff investigate relocation and redevelopment of the playground area.</p>	DIR		<p>a) Progressing utilizing internal project management and local contractors. B</p> <p>b) Pending finalization of construction. A</p> <p>c) Pending finalisation of construction A</p> <p>d) Location identified and funding requested under Stronger Country Communities Grants Program. B</p>	
22 August 2017	14.08/17	<p>Department: General Manager Submitted by: General Manager</p> <p>That; Council be represented at the 2017 Local Government NSW Annual Conference by the Mayor, or his alternate delegate and the General Manager, or his alternate delegate.</p>	GM		Noted	B

SCHEDULE OF ACTIONS – RESOLUTION REGISTER

Key A: Action B: Being processed C: Completed

MEETING DATE	RESOLUTION NO.	REPORT TITLE AND COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
22 August 2017	15.08/17	<p>Department: General Manager Submitted by: General Manager Reference / Subject: Report 7 – National Roads and Transport Congress That; Council be represented at the 2017 National Local Roads and Transport Congress by the Mayor, or his alternate delegate.</p>	GM		Noted	C
22 August 2017	20.08/17	<p>Department: Infrastructure & Regulation Submitted by: Director of Infrastructure & Regulation Reference: Report 13 – Development Application 25/2017 M Smith & L Ducat That Council;</p> <p>a) Support the Clause 4.6 Development Application 25/2017 being for a variation of minimum lot size on land known as 4 Rocklea Road, Invergowrie, being Lot 13 DP 875212 under the ownership of PJ & CM Ducat subject to conditions.</p> <p>b) Request concurrence from the Director General of the NSW Office of Planning & Environment.</p> <p>c) Upon receipt of concurrence from the Director General of the NSW Office of Planning & Environment, delegate the General Manager to approve Development Application 25/2017 submitted by M Smith and L Ducat for a staged development being:</p> <ul style="list-style-type: none"> • Stage 1 - Subdivision of two lots being Lots 3 and 4 with building envelopes, and the construction of a dwelling in the E4 zoned land • Stage 2 - Subdivision of two lots being Lot 1 and 2 along the zone boundary with a building envelope on Lot 2 <p>on land known as 4 Rocklea Road, Invergowrie, being Lot 13 DP 875212 subject to the following conditions</p>	MTP&R MTP&R	Sept 2017	a) Noted b) Requested from DG c) Pending	C C B

SCHEDULE OF ACTIONS – RESOLUTION REGISTER
 Key A: Action B: Being processed C: Completed

MEETING DATE	RESOLUTION NO.	REPORT TITLE AND COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
		d) Amend Uralla Local Environmental Plan 2012 to: <ul style="list-style-type: none"> • Alter the zone boundary on Lot 13 DP 875212 between the E4 and R5 zone to be 50 metres from the edge of the working face of the quarry, and • Amend Clause 4.1A by modifying the wording to reflect the current model clause and one that would better suit the subdivision of split zoned land circumstance and be clearer in its intent. 	MTP &R		d) Pending	A

SCHEDULE OF ACTIONS – RESOLUTION REGISTER
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MEETING DATE	RESOLUTION NO.	REPORT TITLE AND COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
22 August 2017	27.08/17	<p>Department: Community & Governance Submitted by: Trish Kirkland</p> <p>Reference/Subject: Report 12 – Improving the Visitor Information Centre</p> <p>That;</p> <ol style="list-style-type: none"> Council focus Visitor Information Centre (VIC) resources toward: <ol style="list-style-type: none"> volunteer development, promotion of local artisans and producers, and promotion of the Shire and Region's tourism assets. Council form a project reference group comprising of 5 local tourism related operators (via an Expression of Interest) and 2 Councillors for the single purpose of preparing a range of options and recommendations, for Council's consideration, to better align the VIC offerings (consistent with 2. a. and b. above) with Shire tourism assets. Nominations for the 5 non-Councillor members of the project reference group are to be put before Council in open session for Council to resolve membership of the group. Council appoint Crs T Toomey and L Sampson as delegates to the project reference group. The project reference group is to report back to Council with its recommendations by no later than the November 2017 Ordinary Meeting of Council. 	DC&G	22/8	<ol style="list-style-type: none"> Noted, and included in the PRG constitution as part of the PRG Objectives PRG formed and constitution adopted at 26/9 Council Meeting. First meeting scheduled for 11/10. Nominees appointed at the 26/9 Council meeting. Noted, and included in the Constitution. First and second PRG Meetings held 11/10 and 25/10. PRG recommendations provided to November Ordinary Council meeting. 	C

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MEETING DATE	RESOLUTION NO.	REPORT TITLE AND COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
22 August 2017 – Closed session	30.08/17	<p>Department: General Manager Submitted by: Andrew Hopkins Reference/Subject: Uralla Historical Society Inc. 'Raise the Roof' Project.</p> <ol style="list-style-type: none"> Council rescind Part 2 of resolution 272/14. Council replace Part 2 of resolution 272/14 with "Provide \$25,000 to the Uralla Historical Society Inc. as a contribution towards the replacement of the roofs to the McCrossin's Mill and the adjoining Chaff Shed. In the event that the project to replace the roofs to the McCrossin's Mill or the Chaff Shed does not physically commence within the 2017/2018 financial year Council may require the full \$25,000 to be returned". The commercial in confidence content in the Report be redacted and the redacted version of the Report be included in the Minutes of the Meeting. 	GM GM		<ol style="list-style-type: none"> Rescinded We will provide funds once work commences. 	C B
			GM		<ol style="list-style-type: none"> Complete 	C

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MEETING DATE	RESOLUTION NO.	REPORT TITLE AND COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
26 September 2017	8.09/17	<p>Department: Community and Governance Submitted by: Trish Kirkland Reference/Subject: Report 2 - Internal Reporting (Public Interest Disclosures) Policy That;</p> <ol style="list-style-type: none"> 1. The draft Internal Reporting Policy 2017, contained at Attachment A, be placed on public exhibition for a period of 28 days. 2. Council, subject to no submissions being received, adopt the Draft Internal Reporting Policy 2017 contained at Attachment A for inclusion in Council's Policy Register. 	CG&R	9/10	<ol style="list-style-type: none"> 1. On Public Exhibition, call for submissions close 20/11/2017 2. Noted 	B
26 September 2017	11.09/17	<p>Department: Community & Governance Submitted by: Trish Kirkland Reference/Subject: Report 5 - Report of the Audit and Risk Committee Meeting held on 29 August 2017 That;</p> <ol style="list-style-type: none"> 1. Council note the minutes of the Audit and Risk Committee Meeting held on 29 August 2017 2. Council adopt the following Committee Recommendation: Report No. 7.1 Report Draft Procurement Policy Committee Recommendation 7.1.1: The Committee note the draft Procurement Policy and receive a final draft to the next Committee Meeting scheduled for 21 November 2017. 3. Council adopt the following Committee Recommendation: Report No. 7.2 Report Draft Fraud and Corruption Control Plan Committee Recommendation 7.2.1: The Committee note the draft Fraud and Corruption Policy and Control Plan and receive a final draft to the next Committee Meeting scheduled for 21 November 2017. 	CFO	9/11	<ol style="list-style-type: none"> 1. Noted 2. Final draft being prepared for November 2017 Committee meeting 3. Status report being prepared for November 2017 Committee Meeting 	C
26 September 2017	12.09/17	<p>Department: Community & Governance Submitted by: Trish Kirkland Reference/Subject: Report 6 - Annual Code of Conduct Statistical Return 2017 That; The Code of Conduct Annual Statistical Report for the period 1 September 2016 to 31 August 2017 be: a) received and noted, and b) provided to the Office of Local Government by 31 December 2017.</p>	DC&G	31/12	Reporting template provided by OLG early November for completion and lodgement	B

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MEETING DATE	RESOLUTION NO.	REPORT TITLE AND COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
26 September 2017	14.09/17	<p>Department: Infrastructure & Regulation Submitted by: Director of Infrastructure & Regulation Reference/Subject: Report 8 - Continuance of Alcohol Free Zones in Uralla That Council;</p> <p>1. Continue with the Alcohol Free Zone in Uralla for a further four (4) years and advise the Uralla Police and Uralla Licensed Premises of this decision, and 2. Place a notice of the resolution to continue the Alcohol Free Zone in Uralla in the Uralla Council Newsletter.</p>	<p>DI&R DI&R</p>	<p>12/10 12/10</p>	<p>November 2017: 1 Uralla Police and Uralla Licensed Premises were informed via letter to email or postal addressed in October 2 Notice of resolution published in USC Newsletter November 2017 15 public signs have had stickers updated. A new sign to be installed at Bridge Street Junction with Wood Street</p>	C
26 September 2017	20.09/17	<p>Department: Infrastructure and Regulation Submitted by: Director Infrastructure and Regulation Reference/Subject: Report 12 - Mid North Weight of Loads Group Membership That; Council continue its membership of Mid North Weight of Loads Group on an ongoing basis and the General Manager be authorised to sign the appropriate documentation including authorisations and Memorandums of Agreement for the Inspectors.</p>	DI&R	12/10	<p>November 2017: Membership signed and posted at the end of September 2017.</p>	C
26 September 2017	24.09/17	<p>Department: Infrastructure & Regulation Submitted by: Director of Infrastructure & Regulation Reference/Subject: Report 14 – DIVISION DECISION Development Application 33/2017 – M Hillard & J Van Der Lee – 2 Lot Residential Subdivision – 35 John Street, Uralla That; Council approve Development Application 33/2017 submitted by M Hillard & J Van Der Lee for a 2 lot residential subdivision on land known as 35 John Street, Uralla, being Lot 7 Section 21A DP 113167 subject to the following conditions. (As contained in the minutes – Page No. 18.</p>	MTP&R	12/10	<p>November 2017: Approved by Council under delegated authority</p>	C

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MEETING DATE	RESOLUTION NO.	REPORT TITLE AND COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
26 September 2017	25.09/17	<p>Department: Infrastructure & Regulation Submitted by: Director Infrastructure & Regulation Reference/Subject: Report 16 - Buildings Asset Management Plan That Council:</p> <ol style="list-style-type: none"> 1. Endorse the draft Buildings Asset Management Plan - July 2017 (Revision 2); 2. Publicly exhibit the draft Buildings Asset Management Plan for a period of 28 days in accordance with the provisions of the Local Government Act; and 3. Give the General Manager delegated authority to adopt the Buildings Asset Management Plan if no submissions are received. 	<p>DI&R CG&R GM</p>	15/10	<ol style="list-style-type: none"> 1. noted 2. On Public Exhibition, call for submissions close 20/11/2017 3. Noted 	<p>C B C</p>
26 September 2017	30.09/17	<p>Department: Office of the General Manager Submitted by: General Manager Reference/Subject: Report 19 - NAMOI JO – International Engagement Activity That Council;</p> <ol style="list-style-type: none"> 1. Endorse Uralla Shire Council participating in the NAMOI Joint Organisation (NAMOI JO) international trade mission to China in 2018. 2. Endorse the Mayor participating in a NAMOI Joint Organisation (NAMOI JO) Mission to China in 2018. 3. Acknowledge the travel and accommodation costs associated with the Mission will be met by the NAMOI JO. 4. The Mayor to convene a group of potential business beneficiaries to advise council on perceived value adding opportunities related to commercial engagement with China. 	GM	1/11	<ol style="list-style-type: none"> 1. Complete 2. Complete 3. Complete 4. Group to be identified 	<p>C C C A</p>
26 September 2017	37.09/17	<p>Submitted by: Cr. Crouch Reference/Subject: Notice of Motion #1 - Bundarra Tennis Courts That; Council investigate the purchase of the Bundarra Tennis Courts from the Anglican Diocese of Armidale at a minimal price plus costs.</p>	DI&R		Correspondence issued	B

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MEETING DATE	RESOLUTION NO.	REPORT TITLE AND COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
26 September 2017	39.09/17	<p>Department: Infrastructure and Regulation Submitted by: Terry Seymour – Director Infrastructure and Regulation Reference/Subject: Response to Questions # 1 -Response to Question from 22 August Ordinary Meeting – Cr R Bell That; Council note the response to Cr R Bell’s question from the 22 August 2017 Ordinary Meeting, and add this to Schedule of actions for regular follow-up. Please advise progress made in securing the \$800,000 announced by Hon. Barnaby Joyce in June 2016 for the upgrade of Munsie Bridge? <i>Roads and Maritime Services (RMS) have requested a Benefit Cost Ratio Analysis (BCR) be provided to conclude the Project Proposal Report (PPR) assessment along with some other minor amendments to the PPR. The BCR and amended PPR has been prepared and submitted to RMS.</i> Please advise under which funding program Council was invited to apply? <i>Funds have been allocated for this project through the 2016 Federal Election Commitments Special Grants.</i></p>	D&R			
24 October 2017	07.10/17	<p>Department: Infrastructure and Regulation Submitted by: <i>Manager Planning and Regulation</i> Reference/ Subject: Report 9 – Division Decision - Development Application 47/2017 – 5 Subject: Bay Shed – 24 McDonalds Lane, Rocky River That; Council approve Development Application 47/2017 submitted by A & D Vanden Hoogen for a 5 bay shed on land known as 24 McDonalds Lane, Rocky River, being Lot 52 DP 755846 subject to the following conditions below and a further condition that the shed be set back 5m from the boundary. (Conditions as contained in the minutes – Page No.5).</p>	D&R	29.11.17	Engagement	B
24 October 2017	12.10/17	<p>Department: General Managers Office Submitted by: General Manager Reference/Subject: Report 2 - Remuneration for Councillors and the Mayor 2017-18 That; 1. The report and determination of the New South Wales Remuneration Tribunal 2017 be noted; 2. Council determine to adopt the percentage increase of 1.5% as determined by the IPART ratepeg and set the level of fees payable to Councillors at \$11,124 per annum effective from 1 July 2017 to 30 June 2018; and 3. Council determine to adopt the percentage increase of 1.5% as determined by the IPART ratepeg and set the additional fee payable to the Mayor at \$19,596 per annum effective from 1 July 2017 to 30 June 2018.</p>	GM/CFO		1. Noted 2. Complete, adjusted in Nov payment 3. Complete, adjusted in Nov payment	C C C

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MEETING DATE	RESOLUTION NO.	REPORT TITLE AND COUNCIL RESOLUTION	RESPONSIBLE OFFICER	ACTION DATE	COMMENTS	STATUS
24 October 2017	14.10/17	<p>Department: Community and Governance Submitted by: Trish Kirkland Reference/Subject: Report 4 –Tabling of Disclosure of Interest Returns That;</p> <ol style="list-style-type: none"> 1. Council note the tabling of the Disclosure of Interests Returns as required by Section 450A of the Local Government Act 1993 2. The Office of Local Government be advised that one designated person (employee) failed to lodge their return due to being on extended leave. 	CG&R	31/11	<ol style="list-style-type: none"> 1. Noted 2. Letter to be prepared 	C A
24 October 2017	17.10/17	<p>Department: Community & Governance Submitted by: Kim-Trieste Hastings Reference/Subject: Report 7 - Community Grant Applications Round 1 August 2017 That;</p> <p>Council approve the Community Grants, for round one of the 2017/18 funding allocation to the following applicants in accordance with the General Grant Conditions and any special conditions identified in Table 3 of this Report:</p> <ul style="list-style-type: none"> • K. Charnas - \$300 • Uralla Pre-school - \$3,000 	CD&T	16/11	Letters of Offer and General Grant Conditions sent to successful applicants.	B
24 October 2017	25.10/17	<p>Department: General Manager Submitted by: Andrew Hopkins Reference/Subject: Report 1 LATE REPORT - Final Engagement Activity 2017 That;</p> <p>Council conduct an afternoon drinks and nibbles engagement activity from 4:30pm-6:30pm on 21 November with primary producers.</p>	GM	29/11	Engagement event set for 4.30 – 6.30 at Whyworry Wines	B
24 October 2017	26.10/17	<p>Department: Finance Submitted by: Chief Financial Officer Reference/Subject: Report 2 LATE REPORT - Annual financial Statements 2016/17 That;</p> <ol style="list-style-type: none"> 1. Council approves the Financial Statements for the year ended 30 June 2017. 2. The Mayor, Deputy Mayor, the General Manager and the Responsible Accounting Officer sign the following Financial Statements as required under section 413 (2) (c): 	CFO	31/10	<ol style="list-style-type: none"> 1. Approved 2. Financial Statements Signed 	C C

19. RESPONSES TO QUESTIONS FROM PREVIOUS MEETING

Cr R Bell raised the following question/s at the 24 October meeting of Council:-

- A.** Please invite Ms. Lauren Zell, Regional Clean Energy Coordinator, Office of Environment and Heritage to address Council.
 - Ms Lauren Zell addressed council at the Councillor Strategic Workshop on 14/10/2017

- B.** Are Wind and/ or Solar Development permitted in our rural area?
 - Yes

- C.** Will any Wind and / or Solar Development affect the property rating of the properties on which the development occurs?
 - This is a matter for the Valuer General in the first instance.

20. QUESTIONS FOR NEXT MEETING

Questions will be received at the Meeting.

21. CONFIDENTIAL BUSINESS

END OF BUSINESS PAPER