



**Uralla Shire Council Business Paper
23 November 2015**



17 November 2015

**ORDINARY MEETING OF COUNCIL
1.00pm Monday 23 November 2015**

Notice is hereby given that a presentation by Council's Auditors will take place in the Council Chambers, Salisbury Street, Uralla on **Monday, 23 November 2015 commencing at 12.00 noon.**

Lunch will then be provided for Councillors, before the Ordinary Meeting of the Council of Uralla **commences at 1.00pm.**

Damien Connor
GENERAL MANAGER

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- BUSINESS AGENDA -
Ordinary Meeting of Council
23 November 2015

12 noon – Presentation to Council by Auditors

12.30pm - Lunch

1pm – Ordinary Council Meeting

1. Opening & Welcome
2. Prayer
3. Acknowledgement of Country
4. Apologies/Requests for Leave of Absence
5. Disclosures & Declaration of Interests
6. Confirmation of Minutes of Previous Meeting
 - Ordinary Council Meeting held 26 October 2015 (to be confirmed)
 - Extraordinary Council Meeting held 9 November 2015 (to be confirmed)
 - Extraordinary Council Meeting held 16 November 2015 (to be confirmed)
7. Announcements
8. Tabling of Reports & Petitions
9. Presentations
10. Deputations
11. Urgent Supplementary & Late Items of Business
12. Written Reports from Delegates
13. Mayoral Minute
 - LGNSW Annual Conference, Sydney – 11th to 13 October, Rosehill Gardens Racecourse.

14. Recommendations for Items to be Considered in Confidential Section

Department:	Community and Culture
Submitted by:	Executive Manager – Community and Culture
Reference:	1.16.11.05
Subject:	Commonwealth Home Support Contract
Department:	Infrastructure & Regulation
Submitted by:	Director Infrastructure & Regulation
Reference:	2.16.11.05
Subject:	Bergen Road Land Acquisition and Exchange For Road Works

15. Reports from the General Manager

Nil

16. Reports from the Corporate & Community Committee

Called:	1.16.11.01	Adoption of New Ward Boundaries – 2016 Local Government Election
Called:	1.16.11.02	Central Northern Regional Library Annual Report
Called:	1.16.11.03	Audited Annual Financial Statements 2014/15

Called:	1.16.11.04	Cash at Bank and Investments
Called:	1.16.11.06	Community Grants Program
Called:	1.16.11.07	2014-15 Annual Report

17. Reports from the Environment, Development & Infrastructure Committee

Called:	2.16.11.01	NSW Container Deposit Scheme
Called:	2.16.11.02	Development Approvals and Refusals for October 2015
Called:	2.16.11.03	Works Progress Report to 31 October 2015
Called:	2.16.11.04	Works Planning Report November 2015

18. Motions on Notice

Nil

19. Schedule of Actions – As at 17/11/2015

20. Confidential Business

Called:	1.16.11.05	Commonwealth Home Support Contract
Called:	2.16.11.05	Bergen Road Land Acquisition and Exchange For Road Works

21. Authority to Affix the Common Seal

- **Item 1** - Application of Council Seal to Section 88b instrument – DA 50/2015 – Mr M Doran – Division Decision
- **Item 2** - Application of Council Seal to Section 88b instrument – DA 33/2011 – Mr J C Hartley, Mr J T Herman, Mr R H Morton and Ms J Morton – Division Decision

22. Meeting Close

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CONFIRMATION OF MINUTES

23 November 2015

CONFIRMATION OF MINUTES

CONFIRMATION OF MINUTES

Minutes to be confirmed or received and noted at Council Meeting held on 23 November 2015

- Ordinary Council Meeting held 26 October 2015 **(to be confirmed)**
- Extraordinary Council Meeting held 9 November 2015 **(to be confirmed)**
- Extraordinary Council Meeting held 16 November 2015 **(to be confirmed)**



MAYORAL MINUTE

23 November 2015

Mayoral Minute

MAYORAL MINUTE

MAYORAL MINUTE

23 November 2015

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MAYORAL MINUTE

Department:	Mayor
Submitted by:	Mayor, Michael Pearce
Reference:	Item 1
Subject:	LGNSW Annual Conference, Sydney – 11th to 13 October, Rosehill Gardens Racecourse.

SUMMARY:

The purpose of this report is to provide Council with a summary of the LGNSW Annual Conference, which was held at Rosehill Gardens Racecourse from 11th to 13th October 2015.

COUNCILLOR'S RECOMMENDATION:

That the report be received and noted.

REPORT:

This year's Conference, in my opinion was conducted very efficiently and effectively compared to last year at Coffs Harbour.

I spoke with numerous Mayors and Councillors, all very annoyed with the Fit for the Future process and the pending IPART assessment of Local Government.

100 motions out of 108 were heard and determined. It was still disappointing that the other 8 motions were not heard, due to a lack of a quorum. I must point out that the lack of quorum numbers were mainly due to City/Metro Council representatives that were absent at the time, in my opinion.

Monday 12 October.

The Premier, Mike BAIRD addressed delegates. The Premier spoke and made a number of comments and statements, including -:

Welcomed everyone to Parramatta.

Acknowledged the work that Mayors/Councillors/General Managers do for their communities.

Acknowledged the work of the NSW Police Force and the recent events of the Parramatta shooting.

The importance of the current NSW Government being retained.

What we all do now, how we move ahead and forward.

Infrastructure programs underway now with funding.

Sydney CBD growing fast – How do we deliver services for this growth?

Local Government Reform – How do we shape this?

No doubt with less Councils we will have \$Millions more money.

2/3 of Councils don't have revenue that is sustainable.

We have twice as many Councils as in Victoria.

Boundaries – change is required and changes will happen.

MAYORAL MINUTE

We can come and work together – to look after rate payers.

We will come back to Councils – What is your response? If the opportunity is there, for your Community – We urge you to do it (Merge)

My hope, you will do the right thing by the Community.

You are on the cusp of history (in Local Government)

You went in with a noble heart to look after your Community.

We, the Government are looking after rate payers across this state.

Questions from delegates to the Premier

Q. What is the time frame now for Local Government consultation?

A. Councils will have one last chance to put forward a plan for your Community. By the end of the year you should have a mutual plan to put forward.

Q. About Coal Seam Gas, why is the Government look at it, you should be looking at Renewable Energy. Will the Government review the CSG position.

A. The two are not the same, we are supportive of Renewable Energy. We inherited the CSG issues with licences, they now are being reshaped.

Q. The Mayor of Hornsby said to get on with it, we have \$21M to invest in the Shire. We want you to make an announcement.

A. We need to finalise this, yes, I agree. We will give Councils one last chance, one last opportunity.

Q. Mayor of Leichhardt spoke on the spending campaign and the credibility of Local Government. How do you justify this? Partnerships don't start by bullying, like you, the State Government are doing.

A. Yes, the message is out for reform. Looking after the deficit. Status Quo is not happening. Spin whatever you like. The interest of the rate payers is the only motivation. I only have this interest for the Community.

Q. Will you force Mergers?

A. There will be better services/more infrastructure/less rates for the rate payers.

Q. Will the Local Government Elections still be on next year?

A. September elections are still on next year. We will give Councils one last chance.

**The Premier concluded by thanking the delegates and said,
“ Do the right thing by our Rate Payers.”**

President of LGNSW, Keith RHOADES then addressed the Conference.

He spoke on - :

Sector reform, Structural reform, Financial reform and Service delivery to the Community. Reform – and how we got here.

Local Government is the first and best representation of the Community.

LGNSW strongly support No Forced Amalgamation, support not changed since last year's Conference.

Spoke on Council sizes, financial performance.

Best way forward is to fix the funding first.

Freezing of FAGS.

Tuesday 13 October.

Minister for Roads, Maritime and Freight, Duncan GAY.

Stated to delegates it was a pleasure to attend and speak.

Road networks are working efficiently and correctly as he drove to the Conference this morning.

MAYORAL MINUTE

Spoke on his personal history in Government and his rise to being the Roads Minister.

Spoke on Council roads, working with Councils.

Stated he has no direct say on Road funding issues.

An independent body decides on the pooling of money/funding for local roads.

4,600 current projects across the State at this point in time.

\$1.8B funding grants to City and Country roads and bridges.

\$7.5B budget for roads in NSW.

17,000 KMS of new bitumen will be laid down this year.

Spoke on traffic congestion in City areas.

West Connex project/M4/M5 – extensions with links to CBD, Airport and Port.

Western Sydney infrastructure plan and 2nd Airport at Badgery Creek.

Fixing country roads will have benefit for years to come.

Bridge renewal/Heavy vehicle route programs.

Round 2 funding programs now available – how it will benefit you, apply and tell us how.

Fixing Country Rail – project opens in a few months.

Grain harvest management scheme.

Livestock loading scheme – could save producers up to \$10M in livestock transport cost.

Closed by saying, “I will continue to ensure funds flow into Council projects to look after residents and rate payers.”

Panel Session -:

Peter PRIMROSE – Shadow Minister for Local Government.

Paul GREEN – Christian Democratic Party.

David SHOEBRIDGE – Green party.

Robert BORSAK – Shooters and Fishes Party

Dr Joseph DREW- Researcher in Local Government

Professor Percy ALLAN – Principal, Percy, Allan and Associates.

Rick HEART – General Manager, Warringah Shire Council.

Panel discussed Mergers and the Pro’s and benefits of same.

There SHOULD be more Financial/Sustainable benefits – although there is no REAL, DEFINED EVIDENCE of this.

Who really benefits? –

Builders/Companies/Developers

State Government

State Treasury

Department of Finance

Q. Do you think Merging will achieve Long Term Sustainability??

Answer from Percy ALLAN, “Becoming bigger does not achieve Cost Benefits, Strategic Capacity. You could look at a Council of Mayors.

A Strategic Planning Unit at a regional level. Mergers do not achieve more revenue. Rate pegging needs to be relaxed.

Paul GREEN spoke on Regional roads to get full recovery. Unfreeze FAGS. Undo Rate capping. **Fix the Funding first, not the Fit for the Future.**

Robert BORSAK spoke on the need to Get fit from the beginning, the past. State Treasury calls all the shots. Need for change in Rate pegging. Stripped Assets of Councils will occur if merged.

MAYORAL MINUTE

Peter PRIMROSE – spoke on Rate pegging – been around since 1978. State Government need to look after Local Government and unfreeze FAGS.

Q. On FAGS and per Capita distribution.

Comments -:

Return FAGS, return Financial Sustainability, and fix Rate pegging.

Discuss where FAGS go to – City looks OK, Country does not, need more.

Fiscal illusion, City –v- Country, FAGS formula (distribution) need adjusting.

Average Council size – Australia – 40,000 population

USA – 7,000 population

England – 5,000 population

Economy of Scale – bigger Councils also have dis-economy of scale.

No economy of scale in the Country, loss of Local employment will happen if mergers in the bush/country.

Paul GREEN stated Fix the funding first in rural areas, give Councils room to move and give them a hand up.

No one has actually defined Scale and Capacity.....

There will be a fast terminal decline of Communities if mergers occur.

FETF packages from State Government – has there been genuine consultation with local residents/communities, has it been adequate?

NO, in the bush need to be looked at separately and dealt with separately.

It is appalling that Local Councils consulted their Communities and their Communities said, No, No to mergers.

Put changes in first, and then access the sustainability.

Comment from the panel on Joint Organisations.

Is there a need for Mergers/Amalgamation if Joint Organisations and ROCs can work and can achieve goals? You still have voting rights and the like. This seems like a sensible alternative to Mergers/Amalgamations.

Paul TOOLE, Minister for Local Government.

Acknowledged the LGNSW Board and its members.

Thanked Local Government for their hard work for the Community and their Staff.

Thanks those Councils that have accepted change.

Spoke on last year's package he delivered at Coffs Harbour.

Wide reforms are set to take place.

We are committed to tackle issues.

We are going to address this together.

I have met with over 80 Councils, they said it is, "OK "need for reform, they agree there is a need to strengthen Councils Financial positions.

LIRS program – is open for business (Low Interest Rate)

TCORP offering services for financial issues, make use of this.

Grants to Councils – provide feedback on hard based evidence, reduce red tape.

Rating review to commence – strengthen Councils Financial outcomes.

At Dubbo, 2011 meeting – not one size fits all. Different approach for Country.

5 Joint Organisation pilot projects. The possibility for these projects is exciting with benefits for Regions.

Far West Councils have a unique challenge.

Local Government Act – legislation ready for mid next year.

MAYORAL MINUTE

This will clarify the roles of Mayors, Councillors, General Managers.

IPR issues

There will be more consultation with Councils along the way.

9 Councils have put up for mergers already.

I am disappointed more Councils did not take up the offer.

You asked us to fix things, you did this, not us.

Possible Boundary changes.

Someone said to me yesterday, "Minister, I will be administrator of this region."

Local infrastructure will not go, ie – pools, libraries, aged care homes.

Let's not frighten the people if you Councils merge or do not merge.

I constantly get letters from the public, fed up with Councils not doing their job. There is need for reform and change.

Spoke on issues with Councillor Misconduct, this needs to change.

My vision is a professional Council that works with neighbours, works with State Government. Look at tomorrow's Council

There have been four years of research, consultation and review.

Times are in need of a change.

We need to look after the best interest of the Community.

You are on the cusp of history.

Let's take this step together, Government will give Councils one last opportunity, one last chance.

YOU CAN'T AVOID CHANGE FOREVER,

Every Council in NSW will know where they stand before the end of the year.

There is a clear pathway ahead. There is change.

OUR DOORS ARE ALWAYS OPEN!!!!

For those who are in their last term of Local Government, thank you for your hard work with your Community, thank you.

For those who are looking again, thank you and welcome the changes ahead.

It is disappointing, I speak with Communities, they are upset, and they acknowledge change.

Elections, still on next year.

Again, I repeat – Country areas – there is no one size fits all. I acknowledge the issues in the Far West.

WE NEED TO MOVE FORWARD.

Question asked to Minister, "When you were a Councillor, you were opposed to amalgamation."

Answer – "Yes, change is needed in the Local Government sector."

\$1B put on the table to support change by our Government

HAVE A LOOK AT THE INTEREST OF YOUR COMMUNITY.

We have a commitment over the next 12 months to deal with dysfunctional Councillors.

Comments from the Conference delegates -:

If we create Mega Councils, we won't save money, we will fall on our swords.

Let's get rid of State Government, get rid of you.

The Minister concluded by saying, "When FFTF was announced last year, HOLDROYD Council immediately opposed this without knowing anything about the process. They spoke about infrastructure loss and the closing of swimming pools, libraries and aged care homes."

This is not correct.

Presentation of AR Bluett Awards (71 years old)

MAYORAL MINUTE

City/Metro region -: Warringah Council

Rural region -: Lithgow Council

Peter PROMROSE -: Shadow Minister for Local Government.

Spoke on the involvement of TCORP and the Independent Local Government Review Panel – 65 recommendations.

Professor Sampson said the State Government is obsessed in forced mergers.

Asked just what type of models/tables used by IPART.

His Government (Labour) opposed and will work with Community groups – having a right of reply to the FFTF process.

State Government should allow opportunity if Councils are marked for mergers.

Labour supports reform, if it is warranted, must be voluntary.

Does NOT support forced mergers.

Yesterday, the Premier made statements with no evidence and no evidence based rational for mergers.

State Government are not listening to LGNSW, Local Government, Community groups and experienced General Managers.

Again, there is no evidence for – BIGGER IS BETTER.

Labour will work with Local Government if mergers are threatened and enacted.

Community views must be strongly listened to – by State Government.

My take on FFTF is that it is part of a financial fix for the State Government with NO Community Consultation.

They (State Government) believe it just needs fixing.

\$1M spent on advertisements by State Government for FFTF

State Government should address the issue of frozen FAGS with Federal Government.

FFTF, moving debt from Local Government

State Government wants BIGGER and BETTER Councils, shiny new Mega Councils that will borrow more money.

New Councils (big Mega Councils) WILL APPLY for RATE INCREASES.

FFTF, this whole process is being run by State Treasury, not the State Government, not the Office of Local Government, it is all about the FINANCE.

Controversial and unattainable benchmarks that cannot be achieved.

Cost shifting from State Government onto Local Government.

Aden RIDGEWAY (former Federal Politician) RECOGNISE Ambassador.

RECOGNISE is the people's movement to recognise Aboriginal and Torres Strait Islander people in the Australian Constitution.

They want to see fairness and respect at the heart of their Constitution, and to ensure racial discrimination has no place in it. Their goal is a more united nation.

Aden acknowledged the work of Local Government across NSW.

Constitutional change – arguments for and against.

He spoke about growing up on a Reserve on the mid North Coast near Nambucca Heads, and his extended family upbringing.

He spoke how he dealt with life as an Aboriginal person, and being part of the oldest surviving people on this planet.

He spoke on culture and recognition and the National history book.

He stressed the importance of the RECOGNISE cause.

MAYORAL MINUTE

Troy PICKARD, President of Australian Local Government Association (ALGA)

Troy spoke on Federal constitution.

The need for constitutional change and the recognition of Local Government.

Federal reform and its impact on Local Government.

Financial recognition to secure direct funding back to Local Government. (Roads to Recovery, FAGS)

Fiscal position – Expenditure for Local Government in 2014-2014 was \$32B.

Recognition of Local Government in the Federation.

Federation and Tax Reform proceeding in parallel.

Release of White paper (Commonwealth) in 2014.

Roles and responsibilities and the sovereignty focus.

Need to eliminate duplication, waste, improve productivity and make things more simpler for citizens.

Dr A J BROWN

Professor of Public Policy and Law, Centre for Governance and Public Policy, Griffith University.

Spoke on the role of Local Government in Constitutional reform.

What is Government identity – at all levels and how our Community members relate.

Spoke on Indigenous Reform, Federal Reform and Local Government Reform.

Chris CONNOR, Association of Mining Related Councils Inc. (Commenced in 1982)

Role to assist Councils to develop partnerships, advocacy, support and resources so they are empowered to work with the Mining sector.

23 member Councils.

Community Consultation.

Economic impact of Mining.

Assessments of Development Applications.

Post Mining, when mining is completed/finished – rehabilitation of the land scape into the future.

FIFO – Fly in, Fly out.

DIDO – Drive in, Drive out.

CSG mining.

VPA – Voluntary Planning Agreements.

Address by Keith RHOADES, President LGNSW overview, 2014/2015 –

Spoke on advocacy for Local Government at both State and Federal level.

LGNSW involved in 153 policies and involvement in Advisory groups.

LGNSW involved with 43 submissions.

Involved in the campaign – Our Council – Our Voice – Our Choice.

NO FORCED AMALGAMATIONS.

Training Seminars for Local Government.

Acknowledged the work of LGNSW, CEO – Donna RYGATE during the past 12 months.

LGNSW continues to be the Sword and Shield for Local Government.

Acknowledged the work of the LGNSW board.

Conference concluded.



REPORTS FROM THE
CORPORATE & COMMUNITY
COMMITTEE

23 November 2015

Reports from the Corporate & Community Committee

REPORTS FROM THE CORPORATE &
COMMUNITY COMMITTEE

REPORTS FROM THE CORPORATE & COMMUNITY COMMITTEE

23 November 2015

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REPORTS FROM THE CORPORATE & COMMUNITY COMMITTEE



REPORT TO COUNCIL

Department:	General Manager's Office
Submitted by:	General Manager
Reference:	1.16.11.01
Subject:	Adoption of New Ward Boundaries – 2016 Local Government Election

LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

Goal:	4.2	An efficient and effective organisation.
Strategy:	4.2.7	Ensure compliance with all regulatory and statutory requirements and that operations are supported by effective corporate governance.
Action:	4.2.7.1	Ensure that Council has in place a robust and adequate Governance framework.

SUMMARY:

The purpose of this report is for Council to adopt the revised ward boundaries following the 42 day public exhibition period of such.

COMMITTEE'S RECOMMENDATION:

1. That Council adopt the revised ward boundaries as outlined in the report and the attached map plans; and
2. The NSW Electoral Commission be notified of the final adoption of such.

OFFICER'S RECOMMENDATION:

1. That Council adopt the revised ward boundaries as outlined in the report and the attached map plans; and
2. The NSW Electoral Commission be notified of the final adoption of such.

BACKGROUND:

A referendum question concerning the number of wards was put to the Uralla Shire community at the Local Government Election in September 2012. Resultantly the vote was carried to change the number of wards in Uralla Shire Council from three to two.

In accordance with section 211 of the Local Government Act 1993, Councils are required to keep their ward boundaries under review, with the number of electors between the largest and smallest wards not allowed to vary by more than 10%. When this is the case, a Council needs to begin the process of reviewing its ward boundaries and must also consult with the Electoral Commissioner.

Following the change from three wards to two wards, Uralla Shire Council is required to go through the ward boundary change process in order to ensure that the two new wards have numbers of electors in them that do not vary by more than 10% from each other.

Contact has been made and initial consultation undertaken with the NSW Electoral Commission (NSWEC) with regard to altering Council's ward boundaries.

REPORTS FROM THE CORPORATE & COMMUNITY COMMITTEE

Information and mapping data has also been obtained from the Australian Bureau of Statistics in the form of the ABS Statistical Area Level 1 (SA1) mapping data. This information must be used by Councils when submitting ward alterations to the NSWEC.

In accordance with section 210A of the Local Government Act 1993, Council must also undertake consultation, public notice and exhibition of the proposed ward boundaries for a period of at least 28 days and must also accept submissions on the proposed boundaries for a period of 42 days.

Any submissions received during the consultation period along with the map plans must be provided to Council following completion of the exhibition period for consideration and final adoption of the ward boundaries. Following this the adopted boundary maps along with other data must be provided to the NSWEC prior to 14th December 2015.

REPORT:

A review of the Council area has previously been undertaken, utilising the ABS Statistical Area Level 1 (SA1) data in order to allocate electors to one of two ward areas for Uralla Shire Council and to keep the number of electors in each ward within a 10% variation of each other.

Accordingly the proposed ward boundaries (as per attached map plans) have previously been constructed as the most logical split in order to keep the elector numbers as similar as possible. The new boundaries would result in the following elector numbers contained within each:

WARD A – 2253

WARD B - 2241

Attached to this report are a number of map plans that depict the two draft new wards, as well as showing the alignment of the previous three Council ward boundaries.

The two new wards were adopted in draft at the September Ordinary Council Meeting and placed on exhibition for public comment for a period of 42 days.

The public exhibition period ended on Tuesday 10th of November with no submissions received.

Accordingly it is now recommended that the new ward boundaries be adopted and all required information be provided to the NSW Electoral Commission.

COUNCIL IMPLICATIONS:

1. Community Engagement/ Communication

Consultation has been undertaken with the New South Wales Electoral Commission.

Public exhibition and consultation has been undertaken in line with section 210A of the Local Government Act 1993.

2. Policy and Regulation

- NSW Local Government Act, 1993.
- OLG Circular 11-26.

3. Financial (LTFP)

The cost of constructing new boundaries data, maps and undertaking public exhibition and consultation is to be contained within existing budget allocations.

4. Asset Management (AMS)

No effect

REPORTS FROM THE CORPORATE & COMMUNITY COMMITTEE

5. Workforce (WMS)

No effect

6. Legal and Risk Management

Changes to a Council's ward boundaries must comply with the requirements of the Local Government Act 1993, and the final adopted boundaries along with other required data must be provided to the NSWEC prior to 14 December 2015 for the 2016 Local Government Elections.

7. Performance Measures

Not applicable

8. Project Management

Not applicable

Prepared by staff member:

Damien Connor

Approved/Reviewed by Manager:

Damien Connor

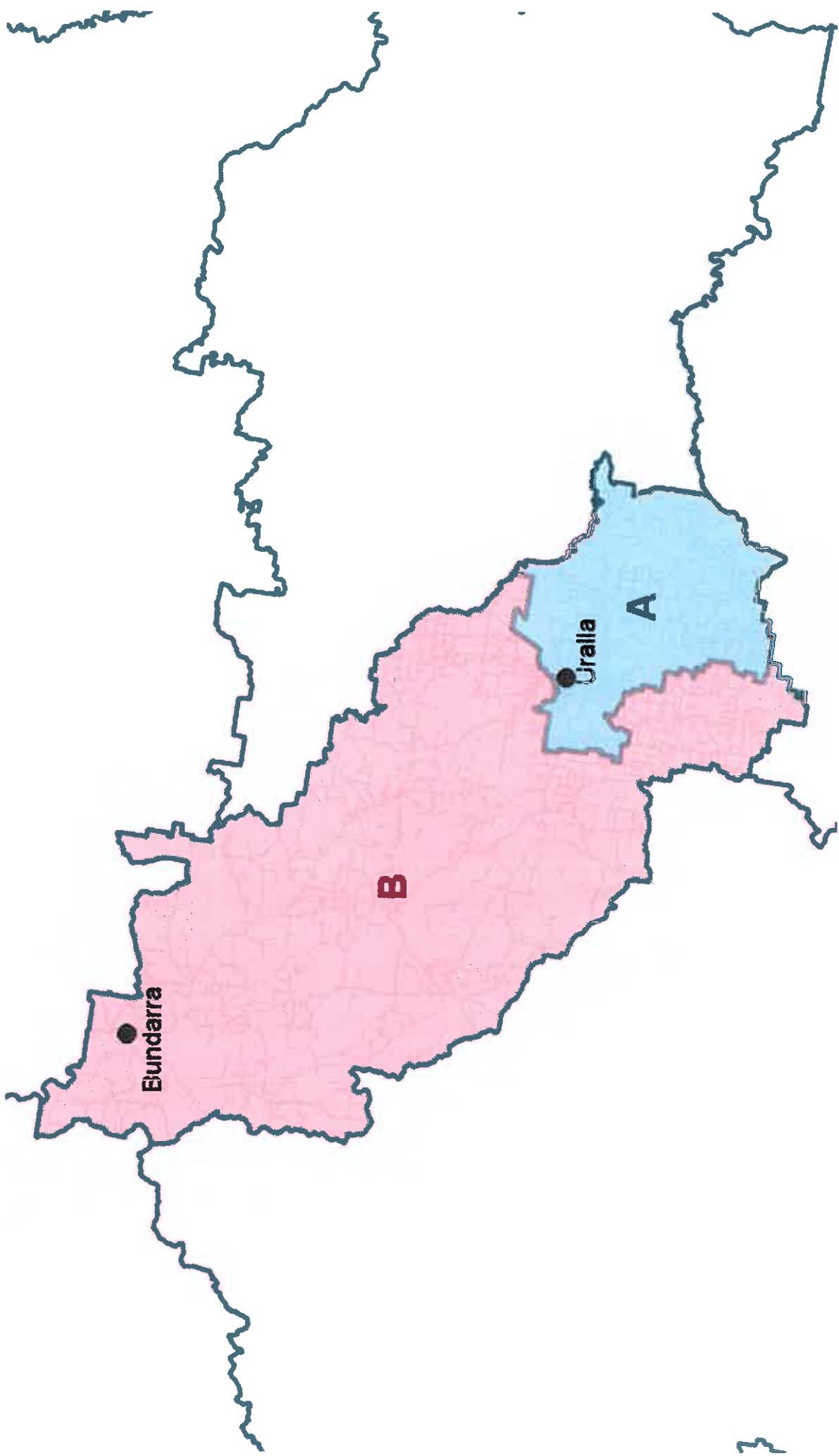
Department:

General Manager's Office

Attachments:

A. Final Ward Boundary Maps

B. Final NSWEC Ward Boundary Report



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Important
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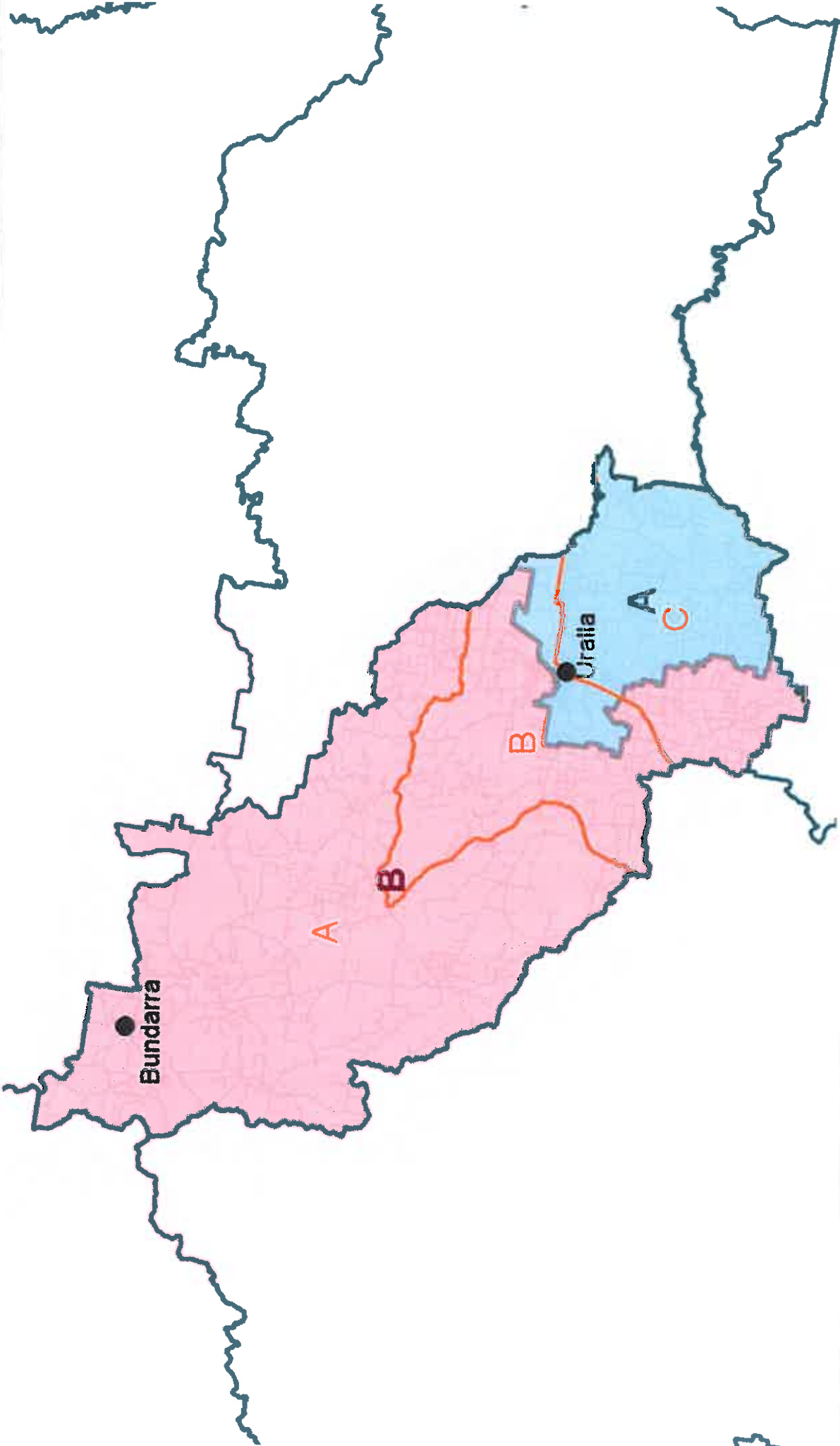
The North, Grid North and Magnetic North are shown diagrammatically for the centre of the Uralla Local Government Area. Magnetic North is correct for 2009 moving eastward by 0.04° in about five years.

Projection: GDA94 / MGA zone 56

Date: 1/09/2015

Drawn By: Melody Styles

Map Scale: 1:625221 at A4



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True North, Grid North and Magnetic North are shown diagrammatically for the centre of the Uralla Local Government Area. Magnetic North is correct for 2008 moving easterly by 0.04° in about five years.

Projection: GDA94 / MGA zone 56

Date: 1/09/2015

Drawn By: Melody Styles

Map Scale: 1:6253231 at A4

Ward Boundary Report

(Version 10)

Statement of Compliance

This report is provided by **Uralla Shire Council** to fulfil our obligations under section 210A of the Local Government Act 1993 No 30.

1. Is this the public exhibition report (Yes/No)?	No
2. If question 1 answer was Yes when is the public exhibition scheduled to commence?	N/A
3. Is this the final approved boundary report (Yes/No)?	Yes
4. If question 3 answer was Yes when did the Council approve the resolution for the boundary alteration?	23rd November 2015
5. Do the boundaries of proposed/final wards correspond to the boundaries of appropriate subdivisions (within the meaning of the Parliamentary Electorates and Elections Act 1912) and census districts (Yes/No)?	Yes
6. Do the proposed/final boundaries comply with section 210 (7) of the Local Government Act (Yes/No)?	Yes
7. Have all the required details of the Ward Summary Report (tab/worksheet in this spreadsheet) been completed (Yes/No)?	Yes
8. Has the SA1 Detailed Report (tab/worksheet in this spreadsheet) been completed using 2011 SA1s (Yes/No)?	Yes
9. What is the date of extraction of the EX35 report used to determine enrolment in SA1s?	27/08/2015
10. Has the Split SA1 Report (tab/worksheet in this spreadsheet) been completed where applicable (Yes/No)?	N/A
11. If Question 10 is yes, What is the date of extraction of the Address Dump report used to determine enrolment in split Sa1?	N/A
12. Have ward boundaries been provided to NSWEC in electronic form eg PDF or similar (Yes/No)?	Yes
13. Has ward boundaries been provided to NSWEC in electronic MidMif format (Yes/No)?	Yes
14. What is the maximum percentage variation in enrolment contained in this report as determined by the method shown in Department of Local Government Circular to Councils 11-26?	0.53%

Report Approved by: Damien Connor

Position: General Manager

Date: 23rd November 2015

REPORTS FROM THE CORPORATE & COMMUNITY COMMITTEE



REPORT TO COUNCIL

Department:	Community and Culture
Submitted by:	Executive Manager – Community and Culture
Reference:	1.16.11.02
Subject:	Central Northern Regional Library Annual Report

LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

Goal:	1.3 A diverse and creative culture
Strategy:	1.3.1 Provide enhanced and innovative Library services that support and encourage lifelong learners
Action:	1.3.1.4 Participate in the Central Northern Regional Libraries to deliver new and innovative services

SUMMARY:

The purpose of this report is to present Council with the Annual report and Financials from Central Northern Regional Library.

OFFICER'S RECOMMENDATION:

That the Central Northern Regional Library annual report be received and noted.

BACKGROUND:

Uralla Shire Council is a member of Central Northern Regional Library (CNRL), and as such receives their annual report and financials.

REPORT:

Attached are the reports from the CNRL AGM held on November 4th 2015, outlining financials and an annual update for all Central Northern Regional Library activities.

COUNCIL IMPLICATIONS:

- 1. Community Engagement/ Communication (per engagement strategy)**
NA
- 2. Policy and Regulation**
Annual Financial statements and report
- 3. Financial (LTFP)**
Annual Financial Statements from CNRL
- 4. Asset Management (AMS)**
NA
- 5. Workforce (WMS)**
NA

REPORTS FROM THE CORPORATE & COMMUNITY COMMITTEE

6. Legal and Risk Management

NA

7. Performance Measures

NA

8. Project Management

NA

Prepared by staff member: Olivia Wood Executive Manager Community and Culture
Approved/Reviewed by Manager: Olivia Wood
Department: Community and Culture
Attachments: C. CNRL Annual Report 2014-15
D. CNRL Annual Financials 2014-15



Central Northern Regional Library



Annual Report 2014-2015

CNRL Vision Statement

CNRL Councils build community by providing virtual and physical gathering places that foster lifelong learning, literacy, intellectual recreation and participation.

Participating Councils

Library Delegate

Gwydir Shire Council

Cr Catherine Egan

Liverpool Plains Shire Council

Cr Mary Roberts

Narrabri Shire Council

Cr Catherine Redding

Tamworth Regional Council

Cr Warren Woodley

Uralla Shire Council

Cr Karen Dusting

Walcha Council

Cr Bill Heazlett
(CNRL Chairman)

CNRL Annual Report

The Year in Review – Highlights for 2014-15

There have been many library highlights in 2014-15. These have included the Stig Weymss tour, Nundle Library's success at the New South Wales Marketing Awards for Public Libraries, the CNRL funded extension of the Tech Savvy Seniors program, the application of 3D printing, the rotation of 3D printers in the region and the introduction of WiFi internet at Manilla, Barraba and Kootingal.

Stig Weymss

In March, CNRL hosted a tour from Melbourne actor, and narrator of children's audio books, Stig Weymss. The books that Stig has narrated include those of high profile authors such as Andy Griffiths, Tim Winton, Paul Jennings, Morris Gleitzman and Margaret Clarke. Stig's regional tour included ten shows in nine towns over five days. His shows were wildly entertaining, cleverly irreverent and full of fun. Stig performed at Tamworth, Quirindi, Wee Waa, Narrabri, Bingara, Barraba, Uralla and Walcha. 2000 children attended the sessions.



Usage statistics demonstrate how successfully the tour promoted CNRL's digital content. During March, 665 e-audio books were downloaded from Bolinda. This represented a 30% increase on the number of downloads for February and the highest number of downloads since the library began offering the service in 2011. In 2014-15 there were 8,313 e-audio books downloaded representing a 20.5% increase on the previous year.

Tamworth Library's National Broadband Network (NBN) Digital Hub

The NBN Digital Hub project, funded by the Department of Communications, came to a close at the end of March. Residual funds were used to extend the high speed internet access until the end of June. During the two year life of the program there were over 4,000 attendances for programs and one on one sessions.

The Seed Library

Nundle Seed Library won "Highly Commended" in the services category of the NSW Marketing for Public Libraries Awards. A new seed Library has been set up at Barraba Library.

Tech Savvy Seniors



Tech Savvy Seniors at Manilla

The Tech Savvy Seniors program was repeated in the region between February and June 2015. A casual trainer was employed to deliver the program and there were 258 attendances: Gwydir Shire 17, Liverpool Plains Shire 76, Narrabri Shire 18, Tamworth Region 78, Uralla Shire 40 and Walcha 29. This round of training sessions was funded by CNRL and consisted of seven classes at each location and a final day of training where clients could book for one on one sessions. The most popular session was *Introduction to I pads and I phones*, followed by *Introduction to Social Media*.

3D Printing

CNRL purchased two Makerbot fifth generation 3D printers in November and these have been rotated to Walcha, Werris Creek, Quirindi, Narrabri, Uralla, Wee Waa, Bingara, Boggabri and Warialda. 109 3D printer demonstrations have been held from January to June. Not only are the printers demonstrated, they are available for clients to use and children's Tinkercad 3D design classes are held allowing young people to design and print their own creations.

The Tamworth Library 3D printer has been used to trial a new way of producing moulds for shields used in radiation therapy. A short video of the process can be watched at <https://vimeo.com/135253897> Password: 3DLibrary

A student from Farrer Memorial Agricultural High School has used the 3D printing service to produce a case for a raspberry computer that he built as part of an HSC assessment



Top Titles borrowed from CNRL branches in 2014-15



Top 10 Most Popular Titles for Financial Year 2014 - 2015

Author	Title	Times borrowed in 2014/15
Patterson, James	Invisible	145
Roberts, Nora	Whiskey Beach	144
Winton, Tim	Eyrie	143
Flanagan, Richard,	The Narrow Road to the Deep South	140
Hosseini, Khaled	And the Mountains Echoed	130
Reichs, Kathy,	Bones Never Lie	129
Roberts, Nora,	The Collector	127
Binchy, Maeve	Chestnut Street	124
Simseon, Graeme,	The Rosie Project	124
Miller, Alex,	Coal Creek	123

Public Access WiFi

All CNRL branches now offer public access WiFi . The last three branches to come on board were Manilla, Barraba and Kootingal. WiFi was installed at these branches in March 2015 with assistance from the NSW State Government's *Rejuvenating Regional Libraries WiFi Hotspot Project*.

Library Policies

The CNRL Regional Resources Policy & the CNRL Local Studies Policy were updated in June 2015. Updates took into account changes in demographics, technology and resource formats.

CWA Country of Study – Italy

As in previous years, CNRL staff prepared a webpage for the Country Women's Association Country of Study. This year the country was Italy and the webpage had links to information and images about Italy. Information updates were posted on Facebook and Pinterest. This resource is shared with other libraries in NSW and the CWA website provides a link to the CNRL site.

What to expect in 2015-16:

- Ongoing development of library makerspace activities and other programs to encourage imagination and local innovation
- Continued focus on local studies and adding digital content to the library catalogue.
- The introduction of videoconferencing to assist with CNRL training and meetings.
- Android tablets for branch library staff to use for roving service and outreach.
- Spydus V10 upgrade
- Greater use of social media to engage clients e.g Instagram
- Downloadable film service
- A new 5 year strategic plan to provide direction for the library service..

Comments:

The number one highlight for 2014-15 has been the popularity of the 3D printer. The printer has been used in ways that staff had not imagined when it was first introduced. This has been such an exciting library project and demonstrates how the opportunity to try new technology inspires innovation at the local level.

CNRL library events increased to their highest level in 2014-15 with 2,160 events hosted. Event attendance peaked in 2013-14 and remained constant in 2014-15. Branches have offered a wide range of lively programs and activities. Fixed public access computers continue to be well used at most branches and there has been increased use of portable devices and wifi internet across the region.

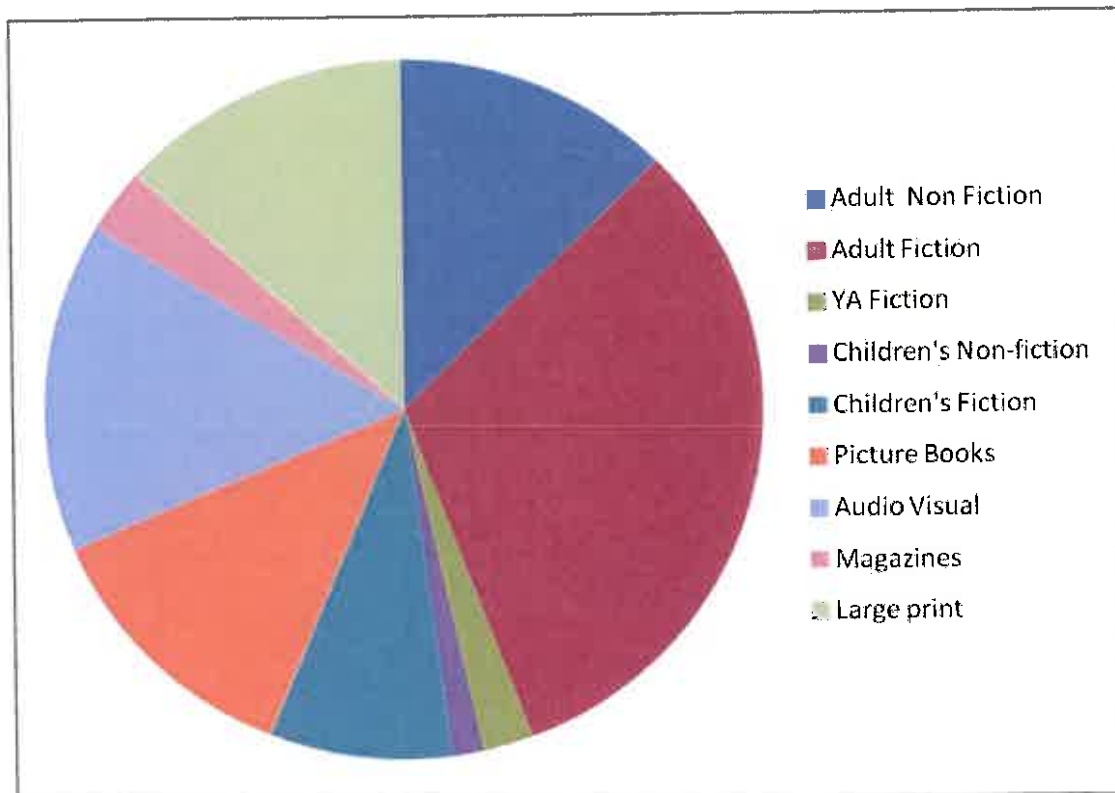


Fig- 1 CNRL Loans by Collection 2014-15

324,789 items were loaned in 2014-15. Loans have varied widely ranging from - 20% to +33 at different branches and overall decreased by 7%. The introduction of self check stations could account for part of this as some borrowers continue to scan books when there is an alert on the screen. It may take time for borrowers to get used to the new technology. Adult Fiction continued to be the most popular collection in the region with Audio Visual, Large Print and Picture Book loans also well represented.

Electronic resources continued to gain popularity, particularly e-audio with 8,313 titles downloaded. Database use remained constant with 114,968 subscription database searches performed by CNRL borrowers.

Kay Delahunt
Library Services Manager

Gwydir Shire Libraries 2014-2015

Gwydir Shire Council Area	9274 sq kms
Population:	5080 estimated resident population
Service Points	2 Branch Libraries
Open Hours	Bingara Branch Library – 19 hrs pw Warialda Branch Library – 15 hrs pw
Number of Public Access PC's	Bingara – 8 Warialda – 5
Library Staff	Gail Philpott
Loans per capita	3.8
Stock per capita	2.5
Stock turnover	1.5

Gwydir Libraries continue to have healthy usage. Changes in open hours and staffing did impact the usage this year. Overall the shire loans are slightly lower than in the previous year and the usage patterns are changing. Warialda Library loans have increased by 33.4% and the library has been revitalized with a thorough weed of the collection, new furniture and the introduction of new services and more children's programming. At Bingara, however, the community is taking longer to adjust to the changes. Loans have fallen slightly but could pick up again in 2015-16.

Bingara Library	2013-14	2014-15	% change
Library visits	12723	7737	-39.2%
Membership	720	801	11.3%
Loans	16945	13603	-19.7%
Stock	6764	6813	0.7%
New stock	777	847	9.0%
Reservations	948	776	-18.1%
Public Access Computer Bookings	3159	2660	-15.8%

Both libraries offer a range of lively programs, with attention to providing services for people with disabilities and those living in remote communities.



Bingara Library has two active adult book groups. Adult library activities have included; tutorials for downloading e-resources and using microfilm, knitting group meetings and activities for the men's shed group.

Children's programs have included; 'let's read' group, book club, homework assistance, creative kids group, storytime for toddlers, 'tween tech time', April school holiday activities, and the very popular 3D printer demonstrations.

Outreach visits have taken place at Gravesend School, Gravesend Playgroup, Bingara Toy Library, Bingara Preschool and Bingara School.

Librarian, Gail Philpott, puts energy, enthusiasm and imagination into the programming at Bingara and Warialda Libraries and the library usage reflects this.

Warialda Library	2013-14	2014-15	% change
Library visits	1877	3638	93.8%
Membership	262	364	38.9%
Loans	4220	5630	33.4%
Stock	6683	6255	-6.4%
New stock	550	468	-14.9%
Reservations	183	332	81.4%
Public Access Computer Bookings	505	1016	101.2%

Liverpool Plains Shire Libraries 2014-2015

Liverpool Plains Shire Area	5121 sq kms
Population:	7819 estimated resident population
Service Points	2 Branch Libraries + 1 drop off/collection point
Open Hours	Quirindi Library 32 hrs pw Werris Creek Library 26 hrs pw
Number of Public Access PC's	Quirindi- 6 Werris Creek - 5 Willow Tree - 2
Library Staff	Quirindi Library Marcela Krasny Werris Creek Library Marilyn Deeks
Loans per capita	4.2
Stock per capita	2.1
Stock turnover	1.9

Quirindi Library presented another year of lively programs with two active book groups, Tech Savvy Seniors classes, Maggie Counihan author talk, Fabulous Fashionistas film screening, Harmony Day stories, cross generational chess, 3D printer demonstrations, weekly preschool storytime, Summer Reading Club and the Children's Book Week colouring in competition. Quirindi Library has been well promoted in the local newspaper and on social media.



Liverpool Plains Shire Libraries had the highest loans per capita in the region lending 4.2 items per capita in 2014-15.

Quirindi Library	2013-14	2014-15	% change
Library visits	25856	24923	-3.6%
Membership	3,176	3313	4.3%
Loans	20069	20729	3.28%
Stock	8,682	8610	-0.8%
New stock	1,271	1106	-13.0%
Reservations	2,569	2,548	-0.8%
Public Access Computer Bookings	6031	5525	-8.4%



Werris Creek Library	2013-14	2014-15	% change
Library visits	13309	13,898	4.4%
Membership	1,187	1261	6.2%
Loans	12948	11,878	-8.3%
Stock	8,321	8,564	2.9%
New stock	757	805	6.3%
Reservations	1,643	1,638	-0.3%
Public Access Computer Bookings	2654	2,293	-13.6%

Liverpool Plains Shire Libraries 2014-2015

The highlight for Werris Creek Library this year was the official opening of the Library Memorial Garden by the president of the Werris Creek Sub Branch RSL Women's Auxiliary and the garden's creator. Twenty eight people attended the event and Friends of the Library provided refreshments.



presentation, 'Waste into Art' exhibition, Library Lovers Day, Tech Savvy Seniors, 3D printer demonstrations, regular preschool storytime, Lego @ your library, school holiday activities, Splish Splash Pop Up Storytime at the pool and Simultaneous Storytime in Library and Information Week.



Three weeks in December, 'Unbroken' in Werris Creek; a depiction of the transformation of Werris Creek to Torrance, California, for the film 'Unbroken' was added to the local studies collection. This book captures a time in history for Werris Creek and includes photographs of local buildings and local people cast as film extras.

Library activities at Werris Creek, this year, included; library knitting group and 'Wrap with Love', a WIRES presentation, Local Government Week sausage sizzle, stroke awareness

Narrabri Shire Libraries 2014-2015

Narrabri Shire Area	13,063 sq kms
Population:	13,764 estimated resident population
Service Points	3 Branch Libraries
Open Hours	Narrabri Library 40 hrs pw Wee Waa Library 32 hrs pw Boggabri Library 12.5 hrs pw
Number of Public Access PC's	Narrabri 12 Wee Waa 6 Boggabri 3
Library Staff	Narrabri Library Jenny Campbell Janelle Van Bommel Wee Waa Library Margaret Trindall Boggabri Library Helen Gilham
Loans per capita	3.9
Stock per capita	2.0
Stock turnover	1.8

A schoolies night was held to explain to parents how they can help their children survive the schoolies week.

Pirate Day continues to be a favourite on the Narrabri Library calendar with local preschools attending. As usual, The Summer Reading Program and regular school holiday activities were undertaken.

A visit from the CNRL 3D printer generated huge interest from the community with regular demonstrations scheduled each day.

Pete the Sheep theatre production presented a show at Narrabri Library as part of their tour the northwest.

Narrabri Library has forged a strong relationship with Jessie Hunt Nursing Home, presenting regular readings with the seniors, providing bulk loans and participating in their Christmas party.



Narrabri Library	2013-14	2014-15	% change
Library visits	43,102	49,207	14.2%
Membership	6,811	7125	4.6%
Loans	44977	41427	-7.9%
Stock	17,962	18248	1.6%
New stock	1,815	2040	12.4%
Reservations	13,125	11,856	-9.7%
Public Access Computer Bookings	9,839	9,333	-5.1%

Another busy year for Narrabri Library with a number of local authors choosing the Library to launch their first novels and one local author launching her eleventh.

A youth health day was held with *Yamba the Honeyant* presenting shows on ear health to pre-schoolers. Elliott Waters from the Black Dog Institute spoke to local youth.. Morgan Schatz Blackrose made a return visit to Narrabri Library to entertain children young and old.



Narrabri Shire Libraries 2014-2015

At Boggabri Library adult activities included a talk from local author Rusty A. Lang. The Tech Savvy Seniors program was also very well supported in Boggabri.

Morgan Schatz Blackrose visited Boggabri and every child at school in Boggabri on the day of her visit attended the session. This was a great opportunity to build relationships with the Boggabri schools.

A number of school holiday activities were held during the year with the most popular being a badge making workshop.

Boggabri Library	2013-14	2014-15	% change
Library visits	1559	1,645	5.5%
Membership	424	438	3.3%
Loans	3631	4249	17%
Stock	3327	3231	-2.9%
New stock	309	328	6.1%
Reservations	261	484	85.4%
Public Access Computer Bookings	223	125	-43.9%

Wee Waa Library introduced a number of new programs this year including Reading to Seniors at Weeroonga Aged Hostel and Transition to Prep support at St Josephs Catholic School.

TAFE New England and Joblink Plus used Wee Waa Library regularly to run courses and the private tutors in Wee Waa are also regular users of the Libraries facilities.

There was good community interest in the 3D printer with a number of school and community groups organizing excursions to the Library.

Wee Waa Library hosted a CNRL Maker Space workshop and this was well attended by children and adults.

There have also been a number of local authors who have used Wee Waa Library to host their book launches.

The highlights of the year at Wee Waa Library were the the return of story teller Morgan Schatz Blackrose and the visit by Stig Weymss which attracted so many attendees that the event was held at Wee Waa Public School.



Wee Waa Library	2013-14	2014-15	% change
Library visits	20213	16690	-17.4%
Membership	1,438	1576	9.6%
Loans	8249	7301	-11.5%
Stock	7617	8351	9.6%
New stock	673	898	33.4%
Reservations	1592	1660	4.3%
Public Access Computer Bookings	6399	5,197	-18.8%

Wee Waa Library has provided community space for a number of different TAFE classes over the last year. Tutors have also found the new space to be conducive to teaching their students and a number of public meetings have been held in the Library.

Tamworth Regional Council Libraries 2014-2015

Tamworth Regional Area	9653.25 sq kms
Population:	60495 estimated resident population
Service Points	6 Branch Libraries
Open Hours	Tamworth Library 44.5 hrs pw South Tamworth Library 35 hrs pw Manilla Library 21 hours staffed + 44 hours access Kootingal Library 15 hours Barraba Library 15 hours Nundle Library 20 hours
Number of Public Access PC's	Tamworth 22 South Tamworth 6 Manilla 4 Kootingal 4 Barraba 4 Nundle 4
Loans per capita	3.1
Stock per capita	1.3
Stock turnover	2.5

Tamworth Library	2013-14	2014-15	% change
Library visits	150263	116082	-22.7%
Membership	26,004	27162	4.5%
Loans	130454	121324	-7.0%
Stock	40099	41209	2.8%
New stock	6548	8093	23.6%
Reservations	4547	3908	-14.1%
Public Access Computer Bookings	32169	31856	-1.0%

Tamworth Regional Council Libraries attracted 1,687 new members in 2014-15. Ninety seven of these identified as CALD. Overall program attendance continued to increase with 4,988 attending adult events and 9,086 attending children's learning activities.

High profile author events included; Melissa Jane Pouliot, Ron McLean, Bev Brock, Richard White, Sian Prior, Rachael Treasure, Kim McCosker, Maggie Counihan, Nicole Alexander, Nicole Jenkins, Josephine Moon and The Wordy Women Tour with Kylie Ladd, Maggie Joel and Fiona Higgins. Other activities for adults included a literary speed dating event, "Fabulous Fashionistas" film afternoon, Refugee Week celebrations and a Law Week murder mystery event. Regular programs of book groups, writers' group, knitting groups and scrabble continued throughout the year.



Regular home library service has been provided to 91 individuals and 7 institutions. Books are selected and electronic items downloaded for clients. A staff member and volunteer deliver the books and e-audio on USB sticks to each client once a month.

Grant funded programs such as the NBN Digital Hub classes have increased the Tamworth Library's profile and resulted in higher levels of participation from the community. Digital Hub clients learn skills that give them greater ability to participate in modern life. Funding for the Digital Hub Program ceased on March 30 2015. 1,644 attended Digital Hub programs from July to March.

Three library staff members have presented conference papers this year. Kay Delahunt (Nundle Seed Library),

Tamworth Regional Council Libraries 2014-2015

Shiralee Franks (Roving Reference) and Marian Bennett (3D Printers and Makerspaces)

Central Northern Regional Library funded events have taken place in TRC libraries and have included the Tech Savvy Seniors programs at Barraba and Manilla, as well as the "Stig Weymss" library tour for school children at Tamworth, Manilla and Barraba.

The use of the Tamworth Library 3D printer moved to a new level this year. The library offered school holiday programs in the use of Tinkercad software. The holiday programs encourage youth to design their own creations and print them on the 3D printer. The 3D printer has also been used to trial a new way of producing shields used in radiation therapy and a student from Farrer Memorial Agricultural High School has used the Library 3D printing service to produce a case for a raspberry computer that he built as part of an HSC assessment



The *Brick By Brick* exhibition was installed at Tamworth Library early in 2015. The National Capital Authority in partnership with Tamworth Library hosted the education activity which encouraged children to build their own National Capital using LEGO™.

The activity was designed for children 4 years and older and was suitable for a range of abilities. Construction sheets were available for visitors to recreate the major institutions, bridges and attractions that identify the capital. The

construction sheets were designed using LEGO™ pieces that children have in their sets at home. Children were also encouraged to take the sheets away to try the designs at home. These sheets also included fascinating facts and figures about Canberra's buildings.



Regular children's activities at Tamworth Library have included 'Preschool Storytime,' 'Baby Book Time,' 'Toddler Time,' 'Country Music Storytime' Simultaneous Storytime and 'Children's Book Week'.

Disability groups, the knitting group and U3A scrabble players continue to meet in the Tamworth Library weekly.

South Tamworth Library	2013-14	2014-15	% change
Library visits	39487	40126	1.6%
Membership	5,599	5793	3.5%
Loans	39426	34651	-12.1%
Stock	12380	13302	7.4%
New stock	1899	2097	10.4%
Reservations	2039	1805	-11.5%
Public Access Computer Bookings	6477	8120	25.4%

Tamworth Regional Council Libraries 2014-2015

South Tamworth Library's highlight this year was the Reconciliation Day Storytime presented by Marc Sutherland. South Tamworth Library also hosted *Preschool Storytime* each Wednesday and is the designated library in Tamworth for *National Simultaneous Storytime*. Library visits to South Tamworth remain constant and PC usage has increased by 25%.

Kootingal Library	2013-14	2014-15	% change
Library visits	7474	9116	22.0%
Membership	1374	1409	2.5%
Loans	10164	9596	-5.6%
Stock	6411	5172	-19.3%
New stock	872	945	8.4%
Reservations	665	580	-12.8%
Public Access Computer Bookings	909	1128	24.1%

In March 2015 public access WiFi was made available at Kootingal as part of the NSW State Government's *Rejuvenating Regional Libraries WiFi Hotspot Project*.

Kootingal Library visits have increased by 22% and public access computer use increased by 24%. Loans declined slightly but overall it has been a good result for Kootingal this year.



Kootingal Library hours were changed following the TRC service review and the open hours may need to be looked at again and rearranged to make sure the facility is open at the most appropriate times.

Barraba Library	2013-14	2014-15	% change
Library visits	8265	7422	-10.2%
Membership	1081	1122	3.8%
Loans	11012	9836	-10.7%
Stock	7112	6092	-14.3%
New stock	425	566	33.2%
Reservations	942	774	-17.8%
Public Access Computer Bookings	1016	1122	10.4%

Barraba Library and HACC services have been co-located in the existing library facility and internal rearrangement, repainting, repair and the installation of new air conditioning has taken place. The library exterior had a facelift with the façade repainted during the year.



This year Barraba Library continued to support the Barraba book group. The *Birth Books and Beyond* group also continued to present *Preschool Storytime* at the Barraba Library.

Tamworth Regional Council Libraries 2014-2015

Public access WiFi was made available for the first time at Barraba via the NSW State Government's *Rejuvenating Regional Libraries WiFi Hotspot Project*.

A digitization workshop for the Nandewar Historical Society was held in the Barraba Library in May. Tech Savvy Seniors sessions have also been held at this branch

Manilla Library	2013-14	2014-15	% change
Library visits	14742	19752	34%
Membership	1,933	2005	3.7%
Loans	10603	8709	-20.0%
Stock	6001	6026	0.4%
New stock	693	750	8%
Reservations	2356	1279	-45.7%
Public Access Computer Bookings	2636	2497	-5.3%

Manilla Library celebrated NAIDOC Week, Local Government Week and National Simultaneous Storytime. Workshops were held for Tech Savvy Seniors and ABC Open Photography with Tim Leha. Tinker Thinkers 3D printer demonstrations were also held.

Regular activities at Manilla Library have included Book Group, Children's Storytime, Simultaneous Storytime, Knitting for the Needy and *Manilla in the Pink*, a promotion to raise awareness and funds for breast cancer prevention.

Manilla Library worked closely with The Manilla 'Born to Read' group to support the Annual Reading Day. The library was one of the local venues in the *Born to Read*, Duncan Ball, scavenger hunt. A number of Duncan Ball's works were on

display for borrowing when the scavenger hunt took place.

Public Access Wi-Fi was introduced at Manilla Library this year



Nundle Library	2013-14	2014-15	% change
Library visits	6170	8602	39.4%
Membership	349	409	17.2%
Loans	4893	4307	-12.0%
Stock	4192	4373	4.3%
New stock	547	618	13.0%
Reservations	601	505	-16.0%
Public Access Computer Bookings	876	974	11.2%

In January 2015 the Library staff member at Nundle became a Library/Council Customer Service Assistant and took on responsibility for basic Council Customer Service duties as well as management of the branch library. Library staffed hours increased from 12.5 hours per week to 20 hours per week. Library hours at Nundle were changed to 10am to 2pm Monday, Tuesday, Wednesday Friday and Saturday. Public access NBN fixed wireless is available at this branch and

Tamworth Regional Council Libraries 2014-2015

can be accessed after hours outside the library building.



|

The Nundle Seed Library received *Highly Commended* in the services category of the 2014 NSW Marketing Awards for Public Libraries.

The Nundle Library hosted Council consultation sessions using *Blue Jeans* technology to connect to the Council Chambers in Tamworth. Community members were able to watch the discussion and speak directly to Councillors.

Uralla Shire Library 2014-2015

Uralla Shire Area	3215 sq kms
Population:	6408 estimated resident population
Service Points	1 Branch and 1 Service outlet
Open Hours	Uralla Library 30 hr pw Bundarra outlet 3.5 hr pw
Number of Public Access PC's	Uralla 6 Bundarra 0
Library Staff	Uralla Library Judy Cozens
Loans per capita	3.2
Stock per capita	1.9
Stock turnover	1.7

with a Tuesday morning story time and craft for young children. In the afternoon a craft session for older children is hosted. On 30 June there was a *Magical Dragon Day* at the library with stories, craft, sausage sizzle and a movie screening of *How to Tame your Dragon 2*.

Revitalising Regional Libraries funding was used for a switch upgrade, a new training PC, film screening licence and early literacy resources

The Uralla History Hub continues to be well used.



It is pleasing to see Uralla Library's loans increasing at a time when many libraries are struggling to maintain book loan levels.

Regular programs for adults at Uralla Library have continued in 2014-15 with the regular monthly book group meetings, *Tech Savvy Seniors* classes, *Write Your Own History* sessions and a photography workshop with Tim Leha from ABC Open.

Every Tuesday there is a story time and craft session for young children. School holiday activities have also taken place

Uralla Library	2013-14	2014-15	% change
Library visits	21982	19757	-10.1%
Membership	2585	2715	5.0%
Loans	19867	20,657	4.0%
Stock	11642	12,441	6.9%
New stock	1403	1,298	-7.5%
Reservations	2976	3,453	16.0%
Public Access Computer Bookings	3212	3461	7.8%



Walcha Library 2014-2015

Walcha Council Area	4992 sq kms
Population:	3098 estimated resident population
Service Points	1 Branch
Open Hours	Walcha Library 30 hr pw
Number of Public Access PC's	Walcha 4 PCs 1 laptop 2 mini iPads
Library Staff	Walcha Library Donna Garrad
Loans per capita	3.5
Stock per capita	1.9
Stock turnover	1.7



Walcha Library adult's programs have included Tech Savvy Seniors and co-ordination of a contemporary literature book group.

Walcha Library continues to provide Home Library Service to clients at Riverview Aged Hostel and to one housebound library member in the community. Deliveries also continue to the Elizabeth Cross Wing at the Walcha Hospital.

Youth activities at Walcha Library this year included the Yarrowitch Bush Dance, which was a partnership between the Library, Centacare, Ascent Group and Carers NSW. The event was used as an opportunity to showcase mental health library resources and the Legal Information Access Collection (LIAC).

Children's Storytime is held at Walcha on the second and fourth Tuesday of the month and between 12 and 20 children attend.

Walcha Library has reported ongoing difficulty with internet speed and this could account for the decrease in public access computer bookings and visits.

Walcha Library	2013-14	2014-15	% change
Library visits	4790	3413	-28.7%
Membership	1537	1,627	5.9%
Loans	11335	10901	-3.8%
Stock	6652	6,307	-5.2%
New stock	717	693	-3.3%
Reservations	837	680	-18.8%
Public Access Computer Bookings	1318	1033	-21.6%

CNRL Strategic Plan – Progress 2014/2015

Theme - Libraries as Community Builders

Outcome 1.1 Libraries are well sited, contemporary, accessible and appropriate to each community

There were no major renovations or new library buildings in the CNRL region during 2014-15.

Barraba Library and HACC services have been co-located in the existing library facility and internal rearrangement, repainting, repair and the installation of new air conditioning has taken place. The façade of the Barraba Library was repainted with assistance from a Heritage Grant. A heritage advisor was consulted for advice on a suitable colour scheme.

Narrabri Library loans desk was remodelled and the self-check station relocated to face the library entrance.



Narrabri Library before desk remodelled



Narrabri Library after desk remodelled

Storage cupboards and shelves were added to the children's room at Bingara Library and folding tables acquired for activities. A local studies research area has also been created at Bingara. At Warialda, shelves have been moved to make more room for after school programs.

Uralla Library has had some rearrangement to accommodate the new History Hub.

The reference desk from Tamworth Library was removed early in the year as part of the transition to roving reference. New public access computer tables have been installed at South Tamworth Library and new chairs and a study booth have been added at Tamworth Library. Nundle Library has had new blinds installed.



Service outlets continue to operate at Bundarra, Premer and Willow Tree.

Outcome 1.2 Branch Libraries are flexible spaces with multi format content, learning events and diverse programming

19,816 items were added to the CNRL collection during the year and 31,046 items were rotated around the region.

CNRL Strategic Plan – Progress 2014/2015

Local Studies items added 2014 - 2015

Bingara Library	5
Warialda Library	14
Gwydir Shire Total	19

Quirindi Library	11
Werris Creek Branch Library	2
LPSC Total	13

Narrabri Library	7
Boggabri Branch Library	1
Wee Waa Branch Library	1
Narrabri Shire Total	9

Tamworth City Library	59
South Tamworth Library	6
Barraba Branch Library	3
Manilla Branch Library	7
Kootingal Branch Library	2
Nundle Branch Library	3
TRC Total	80

Uralla Shire Council	3
Uralla Library Total	3

Walcha Council	4
Walcha Library Total	4

CNRL Total	128
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Library events	2014	2015	% change
Gwydir	246	262	6.5%
LPSC	234	242	3.4%
Narrabri	595	548	-7.9%
Tamworth	648	1036	59.9%
Uralla	107	149	39.3%
Walcha	43	62	44.2%
Total	1873	2160	15.3%

Number of attendees at library events

	2014	2015	% change
Gwydir	4569	5873	28.5%
LPSC	1862	2166	16.3%
Narrabri	5727	5468	-4.5%
Tamworth	16541	13935	-15.8%
Uralla	792	1243	56.9%
Walcha	546	1108	102.9%
Total	30037	29793	-0.8%

Outcome 1.3 Library services are inclusive

Social inclusion programs have included Tech Savvy Seniors, Digital Hub classes, and visits from Challenge Disability Services to Tamworth, South Tamworth, Werris Creek and Quirindi Libraries where their clients spend time using computers, listening to music, listening to stories, watching films or reading.

Quirindi Library hosted a Harmony Day event and Tamworth hosted a Refugee Week event this year.

Gwydir Shire Libraries delivered or posted books to clients in isolated areas.

Multicultural resources from the State Library were supplied to the CALD community (250 books). Of the new library membership registrations in the region this year, 103 identified as being part of the CALD community.

Knitting groups sessions have taken place at most CNRL branches.

Seniors assist clients - June 2015

Barraba	4
Bingara	6
Boggabri	0
Kootingal	1
Manilla	20
Narrabri	0
Nundle	0

CNRL Strategic Plan – Progress 2014/2015

Quirindi	24
South	1
Tamworth	5
Uralla	0
Walcha	0
Warialda	3
Wee Waa	0
Werris Creek	0
Total	64

Housebound clients - June 2015

Barraba	5
Bingara	4
Boggabri	3
Kootingal	8
Manilla	1
Narrabri	4
Nundle	0
Quirindi	0
South	0
Tamworth	93
Uralla	13
Walcha	5
Warialda	2
Wee Waa	0
Werris Creek	0
Total	138

Outcome 1.4 The regional library is tuned into the communities it serves and responsive to local needs

The Library Services Manager has visited Liverpool Plains Libraries, Barraba Library and Narrabri Library.

A series of Tech Savvy Seniors classes have been delivered at Barraba, Warialda, Bingara, Uralla, Walcha, Boggabri, Narrabri, Wee Waa, Werris Creek, Quirindi and Manilla.

The Library delivery and stock rotation has taken place every week.

Narrabri and Uralla Shires have conducted client surveys in this period.

Theme - Libraries as Online Community

Libraries are changing from being service providers to facilitating the creation of content. For the library service to provide the information that people require, resources must include all formats including information that is "born digital". Social networking technologies facilitate the ability to find, share and combine information.

Outcome 2.1: The Library website encourages user participation and local content

Several CNRL branches are using social media to promote library programs and activities. Tamworth, Quirindi, Werris Creek, Barraba, Kootingal and Nundle Libraries use Facebook to promote library service. Narrabri Library posts on the Narrabri Shire Council Facebook site.

In 2015 CNRL developed a website and social media pages with information to support the CWA "Country of Study Italy".

Statistics show growth in use of e-audio and e-book formats.

Electronic resource usage

	2013-14	2014-15	% change
Databases	114672	114968	0.3%
E-audio	6900	8313	20.5%
E-books	4907	7309	47.2%
E-magazine	454	471	3.7%
TOTAL	130701	131061	0.3%

CNRL Strategic Plan – Progress 2014/2015

Theme - Maximizing Value of Technology

Modern libraries use technology for continuous improvement and to develop services

Outcome 3.1: Technology meets community and industry expectation

The current Spydus managed service contract has intervals between upgrades that are longer than one year. The next upgrade (Spydus v10) is scheduled for November 2015.

Self check units have been installed in all branches except Kootingal and Boggabri.

Clients continue to ask for assistance with portable devices and help to download resources. Regional branch staff have had training in downloading CNRL e-audio, e-magazines and e-books. Many clients have also had assistance with downloading e-resources through the Tech Savvy Seniors and Digital Hub programs.

CNRL purchased two 3D printers for rotation to the branches. These are in addition to the Tamworth Library 3D printer that was purchased last year by Tamworth Regional Council. The new 3D printers were placed at Walcha, Werris Creek, Quirindi, Narrabri, Uralla, Wee Waa, Bingara, Boggabri and Warialda as part of the 2015 3D printer rotation. The units have been used for demonstrations and with Tinkercad classes.

WiFi Internet hotspots were installed at Barraba, Manilla and Kootingal Library branches in 2014-15. All CNRL branches now offer WiFi internet hotspots.

The Nundle Library hosted Council consultation sessions using *Blue Jeans* technology to connect to the Council Chambers in Tamworth. Community members were able to watch the discussion and speak directly to Councillors.

Theme - Flexible, Team Oriented and Skilled Staff

Outcome 4.1 Staff aligned with strategic outcomes

Katey Allwell was appointed to position of Youth and Outreach Services Librarian.

The new three team structure (Connect Team, Discover Team and Enjoy Team) came into effect on 1 July 2014. The new structure is working effectively.

Outcome 4.2 There is a culture of learning and staff are skilled and confident

The Public Libraries NSW Conference held in Mudgee, November 2014, was attended by Kay Delahunt, Narelle Lightfoot, Megan Pitt, Cr Bill Heazlett, Cr Cathy Redding, Marilyn Deeks, Marg Muirson, Tim Cox, Gail Philpott, Jenny Campbell and Donna Garrad. Kay Delahunt was a conference speaker, presenting on the Nundle Seed Library.

Two Regional Training Days were held in 2014-15 and attended by branch library staff. The June training day included a videoconference organised by the Multicultural Services Working Group. Staff listened to, and watched a presenter from Adelaide and were able to ask questions at the close of the talk. In addition to this, two special training days were held; Janis Wilton presented

CNRL Strategic Plan – Progress 2014/2015

a one day workshop about Oral History in October and Morgan Schatz Blackrose presented a storytelling workshop at Barraba in March. All staff were invited to attend the special training days.

Amanda Burke attended the HSC forum and the LIAC forum at the State Library of NSW.

Megan Pitt attended the *Drug Information @ your library* forum

Marian Bennett attended the SPUN Conference in October.

Kay Delahunt and Marian Bennett completed a Diploma in Project Management.

Katey Allwell completed the 'Taking the Lead' program at the State Library of NSW.

Janelle Van Bommel (Narrabri) completed a Certificate IV in Library Information Services.

Lisa Cunningham (Tamworth) is working towards a TAFE Certificate IV Frontline Management.

Jenny Campbell (Narrabri) and Donna Garrad (Walcha) attended the *Lit Up Literacy Seminar* at the State Library of NSW.

Kay Delahunt and Shiralee Franks completed Wikipedia editing training.

Kay Delahunt and Marian Bennett attended the Civica Roadshow.

Marian Bennett attended the Readers' Advisory Seminar at SLNSW (Science Fiction/Fantasy).

Kay Delahunt and Marian Bennett attended the Turning Digital seminar at the State Library of NSW.

Marian Bennett gave a presentation on 3D printing at the State Library Makerspace Seminar and Shiralee Franks presented on Roving Reference at the annual Reference Seminar at the State Library of NSW.

Opportunities for online study occurred this year. A second "*Maintain Digital Repositories*" course was offered online through Sydney TAFE. Megan Pitt and Jenny Campbell (Narrabri) completed the course

Theme - responsible finance & governance

Outcome 5.1 – CNRL Committee kept informed and participates in policy making and strategic planning

CNRL meetings have taken place in November 2014 and June 2015. Annual Financial Statements and the CNRL Annual Report were prepared and adopted at the November 2014 meeting. All CNRL quarterly reports have been completed and distributed.

Outcome 5.2 Systems, processes and performance regularly reviewed

Web Design Officer, Kate Kennedy has designed a customised CNRL statistics online form that is hosted in the cloud. Branch staff can add their information directly into the branch form and this information then populates the regional forms. Regional totals are automatically generated and branch staff have instant access to the regional information as it is updated.

**CNRL
Statistics
2014/2015**

Central Northern Regional Library

Computerised Loans & Reservations by Branch /LGA

Branch/LGA	Loans	Reservations
	2015	2015
Bingara	13,603	776
Warialda	5,630	332
Gwydir Shire Council Total	19,233	1,108
Quirindi Library	20,729	2,548
Werris Creek Branch Library	11,878	1,638
Liverpool Plains Shire Total	32,607	4,186
Narrabri Library	41,427	11,856
Boggabri Branch Library	4,249	484
Wee Waa Branch Library	7,301	1660
Narrabri Shire Total	52,977	14,000
Tamworth City Library	121,324	3,908
South Tamworth Branch Library	34,651	1,805
Barraba Branch Library	9,836	774
Manilla Branch Library	8,709	1,279
Kootingal Branch Library	9,596	580
Nundle Branch Library	4,307	505
Tamworth Regional Council Total	188,423	8,851
Uralla Library (Shire Total)	20,657	3,453
Walcha Library (Shire Total)	10,901	6,80
Web		18,,707
CNRL Total	324,798	50,991

CNRL Membership as at 30.06.2015

Branch	Adult Member	Housebound	Institution	Child Member (0-17)	Total as at 30.6.15	Previous Year Total	Estimated Resident Population @ 2014
Bingara	579	21	5	196	801	692	
Warialda	259	6	7	92	364	259	
Gwydir Shire Council Total	838	27	12	288	1165	951	5080
Quirindi	2455	25	18	836	3334	3107	
Werris Creek	851	0	2	408	1261	1148	
Liverpool Plains Shire Total	3306	25	20	1244	4595	4255	7819
Narrabri Library	4582	18	20	2505	7125	6573	
Boggabri Branch Library	310	0	1	127	438	414	
Wee Waa Branch Library	984	4	6	582	1575	1350	
Narrabri Shire Total	5876	22	27	3214	9138	8337	13764
Tamworth City Library	21539	234	71	5913	27757	24337	
South Tamworth Branch Library	3867	13	5	1908	5794	5513	
Barraba Branch Library	796	31	5	290	1122	1063	
Manilla Branch Library	1430	15	2	558	2005	1870	
Kootingal Branch Library	900	25	4	480	1409	1341	
Nundle Branch Library	327	1	4	77	409	322	
TRC Total	28859	319	91	9226	38496	34446	60495
Uralla Library (Total)	1814	75	4	829	2722	2564	6408
Walcha Library (Total)	1143	30	7	447	1627	1507	3098
GRAND TOTAL	41836	498	161	15248	57743	52060	96664

CNRL Book Loan Statistics 2015

Branch	Adult Non Fiction	Adult Fiction	Young Adult Fiction	Children's Non Fiction	Children's Fiction	Picture Book	Book TOTAL
Bingara Library	1296	4262	194	301	1558	2042	9653
Warialda Library	656	1648	78	179	724	845	4130
Gwyder Shire Council Total	1952	5910	272	480	2282	2887	13783
Quirindi Library	2563	7030	458	215	940	2621	13827
Werris Ck Branch Library	1024	3579	234	91	384	1358	6670
Liverpool Plains Shire Total	3587	10609	692	306	1324	3979	20497
Narrabri Library	3024	16095	1029	773	3913	6978	31812
Boggabri Branch Library	196	1525	107	88	219	873	3008
Wee Waa Branch Library	682	2157	268	116	781	1085	5089
Narrabri Shire Total	3902	19777	1404	977	4913	8936	39909
Tamworth City Library	19953	30693	3496	1991	12574	15622	84329
South Tamworth Library	3806	12746	421	253	2013	2767	22006
Barraba Branch Library	781	4132	100	60	613	524	6210
Manilla Branch Library	1557	2970	156	84	159	529	5455
Kootingal Branch Library	969	2662	136	85	562	912	5326
Nundle Branch Library	488	1598	42	25	138	332	2623
TRC Total	27554	54801	4351	2498	16059	20686	125949
Uralla Library (Total)	2043	6505	322	174	1356	1950	12350
Walcha Library (Total)	1253	3950	173	82	466	1077	7001
Web	2622	2463	462	210	1384	1387	8528
Grand Total	40291	101552	7214	4517	26400	39515	219489

CNRL Audio-Visual Loan Statistics 2014-2015

BRANCH	Junior Music	Junior Spoken Word	Junior Tape/Text	Child VD/DVD	Children TOTAL	Adult Music	Spoken Word	Adult VD/DVD	Adult TOTAL	GRAND TOTAL
Bingara	1	12	4	370	387	77	307	769	1153	1540
Warialda	0	6	0	119	125	28	157	248	433	558
Gwydir Total	1	18	4	489	512	105	464	1017	1586	2098
Quirindi Library	20	40	5	348	413	497	136	2452	3085	3498
Werris Creek Library	1	8	0	301	310	229	157	3697	4083	4393
LPSC Total	21	48	5	649	723	726	293	6149	7168	7891
Narrabri Library	14	82	6	479	581	127	757	1410	2294	2875
Boggabri Library	0	2	0	163	165	57	182	219	458	623
Wee Waa Library	10	30	1	232	273	102	216	679	997	1270
Narrabri Total	24	114	7	874	1019	286	1155	2308	3749	4768
Tamworth City Library	213	280	15	1522	2030	2163	1974	11518	15655	17685
South Tamworth Library	7	51	2	388	448	406	829	2668	3903	4351
Barraba Branch Library	6	11	2	403	422	172	40	1194	1406	1828
Manilla Branch Library	0	10	0	126	136	259	117	1127	1503	1639
Kootingal Branch Library	9	17	0	268	294	154	107	1195	1456	1750
Nundle Branch Library	0	3	0	50	53	20	217	544	781	834
TRC Total	235	372	19	2757	3383	3174	3284	18246	24704	28087
Uralla Library (Total)	5	55	0	337	397	573	654	1881	3108	3505
Walcha Library (Total)	3	48	0	409	460	220	466	1430	2116	2576
Web	25	31	5	215	276	183	100	941	1224	1500
Grand Total	289	655	35	5515	6494	5084	6316	31031	42431	48925

Central Northern Regional Library

CNRL Special Collections: Loan Statistics 2014 - 2015

BRANCH	Mags	JLP	LP	ESL/ Literacy	Other	TOTAL	Grand Total All Loans	Web Renewals Included
Bingara	264	0	1915	0	231	2410	13524	13603
Warialda	176	0	659	0	107	942	5547	5630
Gwydir Shire Total	440	0	2574	0	338	3352	19071	19233
Quirindi Library	693	0	2181	6	523	3403	20218	20728
Werris Ck Branch Library	32	0	618	1	153	804	11754	11867
LPSC Total	725	0	2799	7	676	4207	31972	32595
Narrabri Library	477	2	5272	17	972	6740	40995	41427
Boggabri Branch Library	37	0	518	0	63	618	4116	4249
Wee Waa Branch Library	286	0	568	8	76	938	7098	7297
Narrabri Shire Total	800	2	6358	25	1111	8296	52209	52973
Tamworth City Library	4356	0	13393	174	1405	19328	114428	121342
South Tamworth Library	1807	5	6246	6	230	8294	33283	34651
Barraba Branch Library	243	0	1511	1	40	1795	9805	9834
Manilla Branch Library	100	0	1300	0	215	1615	8432	8709
Kootingal Branch Library	357	0	1891	0	272	2520	9169	9596
Nundle Branch Library	309	0	468	0	73	850	4290	4307
TRC Total	7172	5	24809	181	2235	34402	179407	188439
Uralla Library (Total)	246	0	4336	0	220	4802	20460	20657
Walcha Library (Total)	216	0	1090	0	18	1324	10729	10901
Web	405	0	434	38	45	922	10950	10950
Grand Total	9599	7	41966	213	4598	56383	313848	324798

Stock @ 30 June 2015

Books

Branch	Adult Non- Fiction	Adult Fiction	Young Adult Fiction	Children's Non- Fiction	Children's Fiction	Picture Books	Book Total 2015	Book Total 2014
Bingara	1186	2156	203	370	841	892	5648	5587
Warialda	1504	1631	238	514	684	713	5284	5359
Gwydir Total	2690	3787	441	884	1525	1605	10932	10946
Quirindi Library	1931	2240	323	337	753	760	6344	5662
Werris Creek Library	1291	2893	268	374	633	734	6193	6184
LPSC Total	3222	5133	591	711	1386	1494	12537	11846
Narrabri Library	3736	6078	888	578	1693	1325	14298	13670
Boggabri Library	614	979	98	122	253	322	2388	2553
Wee Waa Library	1114	3458	218	179	548	590	6107	5648
Narrabri Total	5464	10515	1204	879	2494	2237	22793	21871
Headquarters	4702	1086	20	92	228	458	6586	N/A
Tamworth City Library	14057	9045	2041	1557	3211	2260	32171	31341
South Tamworth Library	2693	3335	489	394	1424	1100	9435	8911
Barraba Branch Library	867	2736	116	102	280	341	4442	5402
Manilla Branch Library	1236	1801	257	185	441	423	4343	4375
Kootingal Branch Library	1039	1350	164	172	296	314	3335	4308
Nundle Branch Library	800	1171	135	103	414	349	2972	2877
TRC Total	25394	20524	3222	2605	6294	5245	56698	57214
Uralla Library (Total)	2564	3546	450	374	1479	1012	9425	8930
Walcha Library (Total)	1504	1578	179	190	488	578	4517	4918
GRAND TOTAL	40838	45083	6087	5643	13666	12171	116902	115725

CNRL Library Stock @ 30 June 2015

Non Book Materials

Branch	Junior Spoken Word	Junior Music	Junior Tape/ Text	Child Video/ DVD	Child Total Non-Book	Adult Spoken Word	Adult Video /DVD	Adult Music	Adult Total Non-Book	Total Non-Book 2015	Total Non-Book 2014
Bingara	12	2	1	113	128	72	225	45	342	470	425
Warialda	14	0	0	82	96	62	143	41	246	342	357
Gwydir Total	26	2	1	195	224	134	368	86	588	812	782
Quirindi Library	24	4	2	82	112	75	370	247	692	804	1288
Werris Creek Library	18	8	1	143	170	108	997	250	1355	1525	1363
LPSC Total	42	12	3	225	282	183	1367	497	2047	2329	2651
Narrabri Library	39	11	2	117	169	204	589	527	1320	1489	1440
Boggabri Library	7	3	0	44	54	36	135	100	271	325	273
Wee Waa Library	15	4	0	113	132	62	304	168	534	666	504
Narrabri Total	61	18	2	274	355	302	1028	795	2125	2480	2217
			0								
Headquarters	0	0	0	2	2	6	15	50	71	73	N/A
Tamworth City Library	65	65	5	238	373	266	1974	1336	3576	3949	3348
South Tamworth Library	57	8	2	157	224	258	544	393	1195	1419	1277
Barraba Branch Library	33	6	4	65	108	75	277	168	520	628	537
Manilla Branch Library	12	2	3	74	91	60	247	195	502	593	575
Kootingal Branch Library	22	3	1	70	96	64	301	256	621	717	696
Nundle Branch Library	22	1	2	21	46	53	225	93	371	417	389
TRC Total	211	85	17	627	938	782	3583	2491	6785	7723	6822
Uralla Library (Total)	22	5	0	87	114	125	614	320	1059	1173	1057
Walcha Library (Total)	32	2	0	88	122	204	350	192	746	868	789
GRAND TOTAL	394	124	23	1496	2035	1730	7310	4381	13350	15385	14318

CNRL Library Stock @ 30 June 2015

Special Collections

Branch	Magazines	Reference	Junior Large Print	Adult Large Print	ESL Literacy	Special Collection Total	Total Stock 2015	Previous Year Total
Bingara	170	41	0	533	4	748	6621	6748
Warialda	175	14	0	473	1	663	6090	6427
Gwydir Total	345	55	0	1006	5	1411	12711	13175
Quirindi Library	388	74	0	917	6	1385	8099	8554
Werris Creek Library	70	72	0	728	1	871	8061	8357
LPSC Total	458	146	0	1645	7	2256	16160	16911
Narrabri Library	465	146	1	1711	8	2331	17218	17821
Boggabri Library	86	13	0	394	3	496	3019	3341
Wee Waa Library	748	39	0	672	8	1467	7878	7501
Narrabri Total	1299	198	1	2777	19	4294	28115	28663
Headquarters	1	93	1	135	0	230	6831	N/A
Tamworth City Library	1793	271	1	3324	260	5649	39794	39921
South Tamworth Library	853	53	2	1481	7	2396	12375	12425
Barraba Branch Library	317	41	1	557	4	920	5639	7126
Manilla Branch Library	464	46	1	600	1	1112	5702	6019
Kootingal Branch Library	271	9	1	759	0	1040	4676	6299
Nundle Branch Library	383	24	1	509	0	917	4114	4147
TRC Total	4082	537	8	7365	272	12264	79131	75937
Uralla Library (Total)	350	80	0	1457	7	1894	11933	11783
Walcha Library (Total)	246	75	0	648	1	970	5837	6693
GRAND TOTAL	6780	1091	9	14898	311	23089	153887	153162

* Please note these figures are generated from a different report to the individual branch reports

Central Northern Regional Library
2014-2015 Acquisitions, Donations and Withdrawals

Books	Previous Year Acquisitions	Acquisitions 2014/15	Previous Year Donations	Donations 2014/15	Previous Year Withdrawals	Withdrawals 2014/15
Adult Non-Fiction	2855	2947	1219	465	2309	2959
Adult Fiction/PBK/Mags	8500	9109	1363	961	7400	8221
Young Adult Fiction	633	665	128	97	626	332
Children's Non-Fiction	182	148	0	0	365	462
Children's Fiction	859	194	29	145	1063	428
Picture Books/Easies	2337	2157	3	42	1421	992
Total Books	15366	15220	2742	1710	13184	13394
Other Material						
CD's /CD-ROMs	235	189	31	0	93	140
Spoken Word	60	66	0	63	125	68
Videos/DVD's	1045	1367	703	674	227	70
Total Other Material	1340	1622	734	737	445	278
Reference	24	0	0	0	63	155
Large Print	2165	1760	0	3	1775	1382
GRAND TOTAL	18895	18602	3476	2450	15467	15209

Central Northern Regional Library**New Items Acquired for CNRL Branches 2014 - 2015**

Bingara	847	
Warialda	468	
Gwydir Total	1315	6%
Quirindi Library	1106	
Werris Creek Library	805	
LPSC Total	1911	9%
Narrabri Library	2040	
Boggabri Library	328	
Wee Waa Library	898	
Narrabri Total	3266	15%
Tamworth City Library	8093	
South Tamworth Library	2097	
Barraba Branch Library	566	
Manilla Branch Library	750	
Kootingal Branch Library	945	
Nundle Branch Library	618	
TRC Total	13,069	61%
Uralla Library (Total)	1298	6%
Walcha Library (LGA Total)	693	3%
CNRL Total	21,552	100%

**Central Northern Regional Library
Library Stock Turnover 2014/2015**

Branch	Stock	Issues	Turnover
Bingara	6813	13603	2.00
Warialda	6255	5630	0.90
Gwydir Shire Council	13068	19233	1.45
Quirindi Library	8610	20729	2.41
Werris Creek Branch Library	8564	11878	1.39
LPSC Total	17174	32607	1.90
Narrabri Library	18248	41427	2.27
Boggabri Branch Library	3231	4249	1.32
Wee Waa Branch Library	8351	7301	0.87
Narrabri Shire Total	29830	52977	1.49
Tamworth City Library	41209	121324	2.94
South Tamworth Library	41209	34651	0.84
Barraba Branch Library	6092	9836	1.61
Manilla Branch Library	6026	8709	1.45
Kootingal Branch Library	5172	9596	1.86
Nundle Branch Library	4373	4307	0.98
TRC Total	104081	188423	1.61
Uralla Library (Total)	12441	20657	1.66
Walcha Library (Total)	6307	10901	1.73
GRAND TOTAL	182901	324798	1.78

Central Northern Regional Library		
Web Renewals by Home Borrower Location		
Home Borrower Location		%
Bingara Library	79	
Warialda Library	83	
Gwydir Shire Council Total	162	1.50%
Quirindi Library	510	
Werris Creek Library	113	
Liverpool Plains Shire Total	623	5.70%
Narrabri Library	432	
Boggabri Library	133	
Wee Waa Library	199	
Narrabri Shire Total	764	7.00%
Tamworth Library	6914	
South Tamworth Library	1368	
Barraba Library	29	
Manilla Library	277	
Kootingal Library	427	
Nundle Library	17	
Tamworth Regional Council Total	9032	82.50%
Uralla Library (Total)	197	1.80%
Walcha Library (Total)	172	1.60%
GRAND TOTAL	10950	100.00%

Central Northern Regional Library

eResource usage 2014 - 2015

	No. of Titles	No. of Checkouts
eBooks	2190	7309
eAudio	2748	8313
Freegal Music	~	2300
Zinio Magazines	40	471
Total	4978	18393

CENTRAL NORTHERN REGIONAL LIBRARIES**Special Purpose Financial Reports
for the year ended 30 June 2015**TABLE OF CONTENTSPage**Financial Statement by Central Northern Regional Libraries****Principal Financial Statements**

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Notes to, and forming part of, the Principal Financial Statements

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Note 3 Expenses From Ordinary Activities	6
Note 4 Property, Plant & Equipment	7

CENTRAL NORTHERN REGIONAL LIBRARIES

STATEMENT OF FINANCIAL PERFORMANCE

for the year ended 30 June 2015

		Actual 2015	Actual 2014
	Notes		
REVENUES FROM ORDINARY ACTIVITIES			
User Charges	2	5,347	4,261
Investment Revenues	2	15,634	12,055
Grants & Contributions - Operating	2	1,584,730	1,537,969
Revenues from Ordinary Activities		<u>1,605,711</u>	<u>1,554,285</u>
 EXPENSES FROM ORDINARY ACTIVITIES			
Employee Costs	3	610,237	584,119
Materials & Contracts		450,971	435,373
Depreciation & Amortisation	3	345,905	304,813
Internal Charges		99,645	120,404
Total Expenses from Ordinary Activities		<u>1,506,758</u>	<u>1,444,709</u>
SURPLUS(DEFICIT) FROM ORDINARY ACTIVITIES		98,953	109,576
Grants & Contributions - Capital		<u>0</u>	<u>0</u>
SURPLUS(DEFICIT) FROM ORDINARY ACTIVITIES		98,953	109,576
NET SURPLUS (DEFICIT) ATTRIBUTABLE TO LIBRARY		<u>\$ 98,953</u>	<u>\$ 109,576</u>

This Statement is to be read in conjunction with the attached Notes.

CENTRAL NORTHERN REGIONAL LIBRARIES

STATEMENT OF FINANCIAL POSITION

as at 30 June 2015

	Actual 2015	Actual 2014
	Notes	
CURRENT ASSETS		
Cash Assets	498,440	430,338
Receivables	0	0
Other	0	0
TOTAL CURRENT ASSETS	<u>498,440</u>	<u>430,338</u>
NON-CURRENT ASSETS		
Property, Plant & Equipment	4 676,119	645,268
TOTAL NON-CURRENT ASSETS	<u>676,119</u>	<u>645,268</u>
TOTAL ASSETS	<u>1,174,559</u>	<u>1,075,606</u>
CURRENT LIABILITIES		
Payables	<u>0</u>	<u>0</u>
TOTAL CURRENT LIABILITIES	<u>0</u>	<u>0</u>
NON-CURRENT LIABILITIES		
Payables	0	0
Interest Bearing Liabilities	0	0
Provisions	0	0
TOTAL NON CURRENT LIABILITIES	<u>0</u>	<u>0</u>
TOTAL LIABILITIES	<u>0</u>	<u>0</u>
NET ASSETS	<u>\$ 1,174,559</u>	<u>1,075,606</u>
EQUITY		
Accumulated Surplus	<u>1,174,559</u>	<u>1,075,606</u>
TOTAL EQUITY	<u>\$ 1,174,559</u>	<u>1,075,606</u>

This Statement is to be read in conjunction with the attached Notes

CASH ASSETS

CNRL Reserve	\$	483,463.62
Unexpended Grants - FOTL	\$	5,323.30
- Autism Support	\$	9,652.63
Total Cash Assets held	<u>\$</u>	<u>498,439.55</u>

CENTRAL NORTHERN REGIONAL LIBRARIES

STATEMENT OF CHANGES IN EQUITY for the year ended 30 June 2015

	2015	2014
	Accum Surplus	Accum Surplus
Balance at beginning of the reporting period	1,075,606	966,030
Change in Net Assets recognised in the Statement of Financial Performance	98,953	109,576
Balance at end of the reporting period	1,174,559	1,075,606

This Statement is to be read in conjunction with the attached Notes

CENTRAL NORTHERN REGIONAL LIBRARIES

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

Note 2 - REVENUES FROM ORDINARY ACTIVITIES

	2015	2014
USER CHARGES		
<u>User Charges</u>		
Other	5,347	4,261
Total User Charges & Fees	<u>5,347</u>	<u>4,261</u>
INVESTMENT REVENUES		
Other Investments	15,634	12,055
Total Investment Revenues	<u>15,634</u>	<u>12,055</u>
	OPERATING	CAPITAL
	2015	2014
	2015	2014
GRANTS		
Other	18,000	5,310
Total Grants & Subsidies	<u>18,000</u>	<u>5,310</u>
CONTRIBUTIONS & DONATIONS		
Member Contributions	1,565,113	1,529,419
Other	1,617	3,240
Total Contributions & Donations	<u>1,566,730</u>	<u>1,532,659</u>
TOTAL GRANTS & CONTRIBUTIONS	<u>1,584,730</u>	<u>1,537,969</u>

CENTRAL NORTHERN REGIONAL LIBRARIES

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

Note 3 - EXPENSES FROM ORDINARY ACTIVITIES

	2015	2014
EMPLOYEE COSTS		
Salaries and Wages	383,917	388,108
Employee Leave Entitlements	125,233	98,702
Superannuation	71,318	71,276
Workers' Compensation Insurance	10,028	10,752
Fringe Benefits Tax	0	0
Training Costs (excluding Salaries)	19,741	15,281
Total Operating Employee Costs	<u>610,237</u>	<u>584,119</u>
DEPRECIATION & AMORTISATION		
Plant and Equipment		
Office Equipment		1,447
Furniture & Fittings		
- library books	345,905	303,366
Total Depreciation & Amortisation	<u>345,905</u>	<u>304,813</u>

CENTRAL NORTHERN REGIONAL LIBRARIES

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

Note 4 - PROPERTY, PLANT & EQUIPMENT

	2014 \$			MOVEMENTS DURING YEAR \$				2015 \$		
	AT COST	ACCUM DEPN	CARRYING AMOUNT	Asset Purchases	Asset Disposals	Transfer	Depreciation	AT COST	ACCUM DEPN	CARRYING AMOUNT
Plant & Equipment	14,485	5,801	8,684					14,485	5,801	8,684
Office Equipment Furniture & Fittings Other Assets	1,216,120	579,536	636,584	376,756			345,905	1,592,876	925,441	667,435
Totals	1,230,605	585,337	645,268	376,756			345,905	1,607,361	931,242	676,119

REPORTS FROM THE CORPORATE & COMMUNITY COMMITTEE



REPORT TO COUNCIL

Department:	Finance
Submitted by:	Chief Financial Officer
Reference:	1.16.11.03
Subject:	Audited Annual Financial Statements 2014/15

LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

Objective:	Council is operated efficiently and effectively.
Strategy:	Finances are managed in accordance with regulatory requirements.
Action:	Complete and lodge audited financial statements in-line with regulatory requirements.

SUMMARY:

The purpose of this report is to present to Council with the Audited Financial Statements of Council for the 2015 financial year.

Attached to this report are Council's Financial Statements for the financial year ending 30 June 2015.

COMMITTEE'S RECOMMENDATION:

That the Auditor's Report and Annual Financial Statements for the year ended 30 June 2015 be adopted.

OFFICER'S RECOMMENDATION:

That the Auditor's Report and Annual Financial Statements for the year ended 30 June 2015 be adopted.

BACKGROUND:

A report was presented to the October 2015 Ordinary Council Meeting detailing Council's obligation to complete year-end Financial Statements in accordance with S413 (1) of the Local Government Act.

REPORT:

Section 419(1) of the Local Government Act, 1993, requires that the audited financial statements, together with the Auditor's Reports, to be presented to Council.

The Auditor's Reports required under Section 417 of the Local Government Act 1993 are included in the attached Financial Reports document.

Council is required to give a minimum of seven days public notice of the meeting at which the reports will be presented, which was achieved with an advertisement first placed in the *Armidale Express* on 11th November 2015. A copy of the Audited Financial Reports has been available for public inspection at Council's Administration Office, Uralla Library and Bundarra Store as well as Council's website since this time.

The Audited Financial Statements were sent to the Office of Local Government and the Australian Bureau of Statistics. The summary information provided in the advertisement was:

REPORTS FROM THE CORPORATE & COMMUNITY COMMITTEE

Uralla Shire Council

Public Notice - Presentation of Financial Statements

as per Section 418 (3) of the Local Government Act.

In accordance with Section 418 (3) of the Local Government Act, 1993, Uralla Shire Council advises that the Ordinary Council Meeting to be held on 23/11/15 will include the presentation of the audited Financial Statements and the Auditor's Reports for the financial year ending 30/6/2015.

A summary of the Financial Statements is provided below:

	2015	2014
	\$'000	\$'000
Income Statement		
Total Income from Continuing Operations	21,283	18,526
Total Expenses from Continuing Operations	17,519	17,919
Operating Result from Continuing Operations	3,764	607
Net Operating Result for the year	3,764	607
Net Operating Result before Grants & Contributions provided for Capital Purposes	(388)	(273)
Statement of Financial Position		
Total Current Assets	11,121	9,493
Total Current Liabilities	(6,379)	(6,137)
Total Non Current Assets	228,107	294,408
Total Non Current Liabilities	(4,037)	(2,126)
Total Equity	228,812	295,638
Other Financial Information		
Unrestricted Current Ratio (times)	2.08x	1.19x
Operating Performance Ratio (%)	-1.9%	-2.0%
Debt Service Cover Ratio (times)	14.21x	12.32x
Rates & Annual Charges Outstanding Ratio (%)	4.8%	5.5%
Building, Infrastructure & Other Structures Renewals Ratio (%)	201.0%	94.2%
Cash Expense Cover Ratio (months)	7.34 mths	5.4 mths

In accordance with Section 420 of the Local Government Act, 1993, any person may make a submission in writing to Council with respect to the Council's Audited Financial Statements or the Auditor's Reports.

Copies of the audited Financial Statements and the Auditor's Reports may be inspected at:

Internet: www.uralla.nsw.gov.au

Locations: 32 Salisbury Street, Uralla NSW 2358
Uralla Shire Library, 106 Bridge Street, Uralla NSW 2358
Bundarra General Store, 30-32 Bendemeer Street, Bundarra NSW 2359

REPORTS FROM THE CORPORATE & COMMUNITY COMMITTEE

COUNCIL IMPLICATIONS:

1. Community Engagement/ Communication

Public advertisement has been undertaken and Statements are available on Council's website and administration building, library and Bundarra Store.

2. Policy and Regulation

- Local Government Act 1993;
- Local Government Regulations (General) 2005;
- Local Government Code of Accounting Practice and Financial Reporting; and
- Australian Accounting Standards.

3. Financial (LTFP)

Statements cover financial position and performance for the prior financial year.

4. Asset Management (AMS)

N/A

5. Workforce (WMS)

N/A

6. Legal and Risk Management

Nil

7. Performance Measures

N/A

8. Project Management

N/A

Prepared by staff member:

Simon Paul

Approved/Reviewed by Manager:

Simon Paul

Department:

Finance

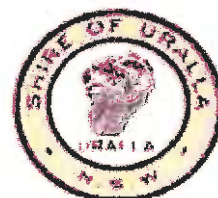
Attachments

E. Audited 2014/15 Financial Statements

Uralla Shire Council

GENERAL PURPOSE FINANCIAL STATEMENTS
for the year ended 30 June 2015

*“...committed to creating a unique environment
which offers an excellent quality of life and
economic opportunities for its people”*



Uralla Shire Council

General Purpose Financial Statements for the financial year ended 30 June 2015

Contents	Page
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2. Statement by Councillors & Management	3
3. Primary Financial Statements:	
- Income Statement	4
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5. Independent Auditor's Reports:	
- On the Financial Statements (Sect 417 [2])	80
- On the Conduct of the Audit (Sect 417 [3])	82

Overview

(i) These financial statements are General Purpose Financial Statements and cover the consolidated operations for Uralla Shire Council.

(ii) Uralla Shire Council is a body politic of NSW, Australia - being constituted as a Local Government area by proclamation and is duly empowered by the Local Government Act (LGA) 1993 of NSW.

Council's Statutory Charter is detailed in Paragraph 8 of the LGA and includes giving Council;

- the ability to provide goods, services & facilities, and to carry out activities appropriate to the current & future needs of the local community and of the wider public,
- the responsibility for administering regulatory requirements under the LGA and
- a role in the management, improvement and development of the resources in the area.

A description of the nature of Council's operations and its principal activities are provided in Note 2(b).

(iii) All figures presented in these financial statements are presented in Australian Currency.

(iv) These financial statements were authorised for issue by the Council on 26 October 2015. Council has the power to amend and reissue these financial statements.

Uralla Shire Council

Notes to the Financial Statements for the financial year ended 30 June 2015

Understanding Council's Financial Statements

Introduction

Each year, individual Local Governments across NSW are required to present a set of audited financial statements to their Council & Community.

What you will find in the Statements

The financial statements set out the financial performance, financial position & cash flows of Council for the financial year ended 30 June 2015.

The format of the financial statements is standard across all NSW Councils and complies with both the accounting & reporting requirements of Australian Accounting Standards and requirements as set down by the Office of Local Government.

About the Councillor/Management Statement

The financial statements must be certified by Senior staff as "presenting fairly" the Council's financial results for the year, and are required to be adopted by Council - ensuring both responsibility for & ownership of the financial statements.

About the Primary Financial Statements

The financial statements incorporate 5 "primary" financial statements:

1. The Income Statement

Summarises Council's financial performance for the year, listing all income & expenses.

This statement also displays Council's original adopted budget to provide a comparison between what was projected and what actually occurred.

2. The Statement of Comprehensive Income

Primarily records changes in the fair values of Council's Infrastructure, Property, Plant & Equipment.

3. The Statement of Financial Position

A 30 June snapshot of Council's financial position indicating its Assets, Liabilities & "Net Wealth".

4. The Statement of Changes in Equity

The overall change for the year (in dollars) of Council's "Net Wealth".

5. The Statement of Cash Flows

Indicates where Council's cash came from and where it was spent.

This statement also displays Council's original adopted budget to provide a comparison between what was projected and what actually occurred.

About the Notes to the Financial Statements

The Notes to the financial statements provide greater detail and additional information on the 5 primary financial statements.

About the Auditor's Reports

Council's financial statements are required to be audited by external accountants (that generally specialize in Local Government).

In NSW, the Auditor provides 2 audit reports:

1. An opinion on whether the financial statements present fairly the Council's financial performance & position, &
2. Their observations on the conduct of the Audit including commentary on the Council's financial performance & financial position.

Who uses the Financial Statements ?

The financial statements are publicly available documents & must be presented at a Council meeting between 7 days & 5 weeks after the date of the Audit Report.

Submissions from the public can be made to Council up to 7 days subsequent to the public presentation of the financial statements.

Council is required to forward an audited set of financial statements to the Office of Local Government.

Uralla Shire Council

General Purpose Financial Statements
for the financial year ended 30 June 2015

Statement by Councillors and Management
made pursuant to Section 413(2)(c) of the Local Government Act 1993 (as amended)

The attached General Purpose Financial Statements have been prepared in accordance with:

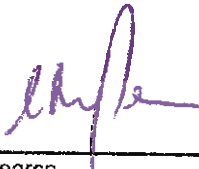
- The Local Government Act 1993 (as amended) and the Regulations made thereunder,
- The Australian Accounting Standards and professional pronouncements, and
- The Local Government Code of Accounting Practice and Financial Reporting.

To the best of our knowledge and belief, these Financial Statements:

- present fairly the Council's operating result and financial position for the year, and
- accords with Council's accounting and other records.

We are not aware of any matter that would render the Reports false or misleading in any way.

Signed in accordance with a resolution of Council made on 26 October 2015.



Cr M Pearce
MAYOR



Cr R Crouch
COUNCILLOR



Mr Damien Connor
GENERAL MANAGER



Mr Simon Paul
RESPONSIBLE ACCOUNTING OFFICER

Uralla Shire Council

Income Statement

for the financial year ended 30 June 2015

Budget ¹			Actual	Actual
2015	\$ '000	Notes	2015	2014
Income from Continuing Operations				
Revenue:				
5,459	Rates & Annual Charges	3a	5,367	5,155
5,345	User Charges & Fees	3b	4,922	5,252
511	Interest & Investment Revenue	3c	236	299
360	Other Revenues	3d	771	722
5,960	Grants & Contributions provided for Operating Purposes	3e,f	5,835	6,141 ²
3,141	Grants & Contributions provided for Capital Purposes	3e,f	4,152	880
Other Income:				
-	Net gains from the disposal of assets	5	-	77
-	Net Share of interests in Joint Ventures & Associates using the equity method	19	-	-
<u>20,776</u>	Total Income from Continuing Operations		<u>21,283</u>	<u>18,526</u>
Expenses from Continuing Operations				
7,668	Employee Benefits & On-Costs	4a	7,808	8,198
105	Borrowing Costs	4b	124	145
4,356	Materials & Contracts	4c	4,587	4,908
3,864	Depreciation & Amortisation	4d	3,533	3,309
-	Impairment	4d	-	-
1,510	Other Expenses	4e	1,411	1,359
-	Net Losses from the Disposal of Assets	5	56	-
<u>17,503</u>	Total Expenses from Continuing Operations		<u>17,519</u>	<u>17,919</u>
<u>3,273</u>	Operating Result from Continuing Operations		<u>3,764</u>	<u>607</u>
Discontinued Operations				
-	Net Profit/(Loss) from Discontinued Operations	24	-	-
<u>3,273</u>	Net Operating Result for the Year		<u>3,764</u>	<u>607</u>
3,273	Net Operating Result attributable to Council		3,764	607
-	Net Operating Result attributable to Non-controlling Interests		-	-
<u>132</u>	Net Operating Result for the year before Grants and Contributions provided for Capital Purposes		<u>(388)</u>	<u>(273)</u>

¹ Original Budget as approved by Council - refer Note 16

² Financial Assistance Grants for 13/14 were lower reflecting a one off timing difference due to a change in how the grant was paid in prior years - refer Note 3 (c)

Uralla Shire Council

Statement of Comprehensive Income
for the financial year ended 30 June 2015

\$ '000	Notes	Actual 2015	Actual 2014
Net Operating Result for the year (as per Income statement)		3,764	607
Other Comprehensive Income:			
Amounts which will not be reclassified subsequently to the Operating Result			
Gain (loss) on revaluation of I,PP&E	20b (ii)	(70,392)	991
Total Items which will not be reclassified subsequently to the Operating Result		(70,392)	991
Amounts which will be reclassified subsequently to the Operating Result when specific conditions are met			
Nil			
Total Other Comprehensive Income for the year		(70,392)	991
Total Comprehensive Income for the Year		(66,628)	1,598
Total Comprehensive Income attributable to Council		(66,628)	1,598
Total Comprehensive Income attributable to Non-controlling Interests		-	-

Uralla Shire Council

Statement of Financial Position
as at 30 June 2015

\$ '000	Notes	Actual 2015	Actual 2014
ASSETS			
Current Assets			
Cash & Cash Equivalents	6a	7,175	5,830
Investments	6b	2,405	1,000
Receivables	7	1,335	2,349
Inventories	8	187	197
Other	8	19	117
Non-current assets classified as "held for sale"	22	-	-
Total Current Assets		11,121	9,493
Non-Current Assets			
Investments	6b	-	-
Receivables	7	-	-
Inventories	8	-	-
Infrastructure, Property, Plant & Equipment	9	228,107	294,408
Investments accounted for using the equity method	19	-	-
Investment Property	14	-	-
Intangible Assets	25	-	-
Total Non-Current Assets		228,107	294,408
TOTAL ASSETS		239,228	303,901
LIABILITIES			
Current Liabilities			
Payables	10	3,874	3,465
Borrowings	10	118	112
Provisions	10	2,387	2,560
Total Current Liabilities		6,379	6,137
Non-Current Liabilities			
Payables	10	-	-
Borrowings	10	3,121	1,237
Provisions	10	916	889
Total Non-Current Liabilities		4,037	2,126
TOTAL LIABILITIES		10,416	8,263
Net Assets		228,812	295,638
EQUITY			
Retained Earnings	20	68,014	64,448
Revaluation Reserves	20	160,798	231,190
Council Equity Interest		228,812	295,638
Non-controlling Equity Interests		-	-
Total Equity		228,812	295,638

Uralla Shire Council

Statement of Changes in Equity
for the financial year ended 30 June 2015

\$ '000	Notes	Retained Earnings	Reserves (Refer 20b)	Council Interest	Non- controlling Interest	Total Equity
2015						
Opening Balance (as per Last Year's Audited Accounts)		64,448	231,190	295,638	-	295,638
a. Correction of Prior Period Errors	20 (c)	(198)	-	(198)	-	(198)
b. Changes in Accounting Policies (prior year effects)	20 (d)	-	-	-	-	-
Revised Opening Balance (as at 1/7/14)		64,250	231,190	295,440	-	295,440
c. Net Operating Result for the Year		3,764	-	3,764	-	3,764
d. Other Comprehensive Income						
- Revaluations : IPP&E Asset Revaluation Rsve	20b (ii)	-	(70,392)	(70,392)	-	(70,392)
- Revaluations: Other Reserves	20b (ii)	-	-	-	-	-
- Transfers to Income Statement	20b (ii)	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	20b (ii)	-	-	-	-	-
Other Comprehensive Income		-	(70,392)	(70,392)	-	(70,392)
Total Comprehensive Income (c&d)		3,764	(70,392)	(66,628)	-	(66,628)
e. Distributions to/(Contributions from) Non-controlling Interests		-	-	-	-	-
f. Transfers between Equity		-	-	-	-	-
Equity - Balance at end of the reporting period		68,014	160,798	228,812	-	228,812

\$ '000	Notes	Retained Earnings	Reserves (Refer 20b)	Council Interest	Non- controlling Interest	Total Equity
2014						
Opening Balance (as per Last Year's Audited Accounts)		63,841	230,199	294,040	-	294,040
a. Correction of Prior Period Errors	20 (c)	-	-	-	-	-
b. Changes in Accounting Policies (prior year effects)	20 (d)	-	-	-	-	-
Revised Opening Balance (as at 1/7/13)		63,841	230,199	294,040	-	294,040
c. Net Operating Result for the Year		607	-	607	-	607
d. Other Comprehensive Income						
- Revaluations : IPP&E Asset Revaluation Rsve	20b (ii)	-	991	991	-	991
- Revaluations: Other Reserves	20b (ii)	-	-	-	-	-
- Transfers to Income Statement	20b (ii)	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	20b (ii)	-	-	-	-	-
Other Comprehensive Income		-	991	991	-	991
Total Comprehensive Income (c&d)		607	991	1,598	-	1,598
e. Distributions to/(Contributions from) Non-controlling Interests		-	-	-	-	-
f. Transfers between Equity		-	-	-	-	-
Equity - Balance at end of the reporting period		64,448	231,190	295,638	-	295,638

Uralla Shire Council

Statement of Cash Flows
for the financial year ended 30 June 2015

Budget 2015	\$ '000	Notes	Actual 2015	Actual 2014
Cash Flows from Operating Activities				
Receipts:				
5,545	Rates & Annual Charges		5,398	5,170
5,299	User Charges & Fees		5,181	4,113
511	Investment & Interest Revenue Received		239	260
9,101	Grants & Contributions		10,022	7,037
46	Bonds, Deposits & Retention amounts received		-	-
274	Other		2,550	366
Payments:				
(7,607)	Employee Benefits & On-Costs		(8,275)	(7,680)
(4,688)	Materials & Contracts		(4,283)	(4,975)
(105)	Borrowing Costs		(121)	(100)
(1,239)	Other		(1,973)	(1,999)
7,137	Net Cash provided (or used in) Operating Activities	11b	8,738	2,192
Cash Flows from Investing Activities				
Receipts:				
-	Sale of Investment Securities		1,000	1,300
422	Sale of Infrastructure, Property, Plant & Equipment		241	276
Payments:				
-	Purchase of Investment Securities		(2,405)	(800)
(7,250)	Purchase of Infrastructure, Property, Plant & Equipment		(7,921)	(4,081)
(6,828)	Net Cash provided (or used in) Investing Activities		(9,085)	(3,305)
Cash Flows from Financing Activities				
Receipts:				
-	Proceeds from Borrowings & Advances		2,000	-
-	Proceeds from Retirement Home Contributions		698	680
Payments:				
(125)	Repayment of Borrowings & Advances		(110)	(107)
-	Repayment of Retirement Home Contributions		(896)	(260)
(125)	Net Cash Flow provided (used in) Financing Activities		1,692	312
184	Net Increase/(Decrease) in Cash & Cash Equivalents		1,345	(801)
5,830	plus: Cash & Cash Equivalents - beginning of year	11a	5,830	6,631
6,014	Cash & Cash Equivalents - end of the year	11a	7,175	5,830
Additional Information:				
	plus: Investments on hand - end of year	6b	2,405	1,000
Total Cash, Cash Equivalents & Investments			9,580	6,830

Please refer to Note 11 for additional cash flow information

Uralla Shire Council

Notes to the Financial Statements
for the financial year ended 30 June 2015

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n/a - not applicable

Uralla Shire Council

Notes to the Financial Statements for the financial year ended 30 June 2015

Note 1. Summary of Significant Accounting Policies

The principal accounting policies adopted by Council in the preparation of these consolidated financial statements are set out below in order to assist in its general understanding.

Under Australian Accounting Standards (AASBs), accounting policies are defined as those specific principles, bases, conventions, rules and practices applied by a reporting entity (in this case Council) in preparing and presenting its financial statements.

(a) Basis of preparation

(i) Background

These financial statements are general purpose financial statements which have been prepared in accordance with;

- Australian Accounting Standards and Australian Accounting Interpretations issued by the Australian Accounting Standards Board,
- the Local Government Act (1993) & Regulation, and
- the Local Government Code of Accounting Practice and Financial Reporting.

For the purpose of preparing these financial statements, Council has been deemed to be a not-for-profit entity.

(ii) Compliance with International Financial Reporting Standards (IFRSs)

Because AASBs are sector neutral, some standards either:

- (a) have local Australian content and prescription that is specific to the Not-For-Profit sector (including Local Government) which are not in compliance with IFRS's, or
- (b) specifically exclude application by Not for Profit entities.

Accordingly in preparing these financial statements and accompanying notes, Council has been unable to comply fully with International Accounting Standards, but has complied fully with Australian Accounting Standards.

Under the Local Government Act (LGA), Regulations and Local Government Code of Accounting Practice & Financial Reporting, it should be noted that Councils in NSW only have a requirement to comply with AASBs.

(iii) New and amended standards adopted by Council

There were no accounting standards that became mandatory this year which materially impacted on Council's financial statements.

(iv) Early adoption of Accounting Standards

Council has not elected to apply any pronouncements before their operative date in the annual reporting period beginning 1 July 2014.

Refer further to paragraph (ab) relating to a summary of the effects of Standards with future operative dates.

(v) Basis of Accounting

These financial statements have been prepared under the **historical cost convention** except for:

- (i) certain financial assets and liabilities at fair value through profit or loss and available-for-sale financial assets which are all valued at fair value,
- (ii) the write down of any Asset on the basis of Impairment (if warranted) and
- (iii) certain classes of non current assets (eg. Infrastructure, Property, Plant & Equipment and Investment Property) that are accounted for at fair valuation.

The accrual basis of accounting has also been applied in their preparation.

(vi) Changes in Accounting Policies

Council's accounting policies have been consistently applied to all the years presented, unless otherwise stated.

There have also been no changes in accounting policies when compared with previous financial statements unless otherwise stated [refer Note 20(d)].

Uralla Shire Council

Notes to the Financial Statements for the financial year ended 30 June 2015

Note 1. Summary of Significant Accounting Policies

(vii) Critical Accounting Estimates

The preparation of financial statements requires the use of certain critical accounting estimates (in conformity with AASBs).

Accordingly this requires management to exercise its judgement in the process of applying the Council's accounting policies.

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on Council and that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

Council makes estimates and assumptions concerning the future.

The resulting accounting estimates will, by definition, seldom equal the related actual results.

The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are set out below:

- (i) Estimated fair values and useful lives of infrastructure, property, plant and equipment.
- (ii) Estimated remediation provisions.

Critical judgements in applying Council's accounting policies

- (i) Impairment of Receivables - Council has made a significant judgement about the impairment of a number of its receivables in Note 7.
- (ii) Projected Section 94 Commitments - Council has used significant judgement in determining future Section 94 income and expenditure in Note 17.

(b) Revenue recognition

Council recognises revenue when the amount of revenue can be reliably measured, it is probable that future economic benefits will flow to it and specific criteria have been met for each of the Council's activities as described below.

Council bases any estimates on historical results, taking into consideration the type of customer, the type of transaction and the specifics of each arrangement.

Revenue is measured at the fair value of the consideration received or receivable.

Revenue is measured on major income categories as follows:

Rates, Annual Charges, Grants and Contributions

Rates, annual charges, grants and contributions (including developer contributions) are recognised as revenues when the Council obtains control over the assets comprising these receipts.

Control over assets acquired from rates and annual charges is obtained at the commencement of the rating year as it is an enforceable debt linked to the rateable property or, where earlier, upon receipt of the rates.

A provision for the impairment on rates receivables has not been established as unpaid rates represent a charge against the rateable property that will be recovered when the property is next sold.

Control over granted assets is normally obtained upon their receipt (or acquittal) or upon earlier notification that a grant has been secured, and is valued at their fair value at the date of transfer.

Revenue from Contributions is recognised when the Council either obtains control of the contribution or the right to receive it, (i) it is probable that the economic benefits comprising the contribution will flow to the Council and (ii) the amount of the contribution can be measured reliably.

Where grants or contributions recognised as revenues during the financial year were obtained on condition that they be expended in a particular manner or used over a particular period and those conditions were undischarged at balance date, the unused grant or contribution is disclosed in Note 3(g).

Note 3(g) also discloses the amount of unused grant or contribution from prior years that was expended on Council's operations during the current year.

Uralla Shire Council

Notes to the Financial Statements for the financial year ended 30 June 2015

Note 1. Summary of Significant Accounting Policies

The Council has obligations to provide facilities from contribution revenues levied on developers under the provisions of S94 of the EPA Act 1979.

Whilst Council generally incorporates these amounts as part of a Development Consents Order, such developer contributions are only recognised as income upon their physical receipt by Council, due to the possibility that individual Development Consents may not be acted upon by the applicant and accordingly would not be payable to Council.

Developer contributions may only be expended for the purposes for which the contributions were required but the Council may apply contributions according to the priorities established in work schedules.

A detailed Note relating to developer contributions can be found at Note 17.

User Charges, Fees and Other Income

User charges, fees and other income (including parking fees and fines) are recognised as revenue when the service has been provided, the payment is received, or when the penalty has been applied, whichever first occurs.

A provision for the impairment of these receivables is recognised when collection in full is no longer probable.

A liability is recognised in respect of revenue that is reciprocal in nature to the extent that the requisite service has not been provided as at balance date.

Sale of Infrastructure, Property, Plant and Equipment

The profit or loss on sale of an asset is determined when control of the asset has irrevocably passed to the buyer.

Interest and Rents

Rental income is accounted for on a straight-line basis over the lease term.

Interest Income from Cash & Investments is accounted for using the effective interest rate at the date that interest is earned.

Other Income

Other income is recorded when the payment is due, the value of the payment is notified or the payment is received, whichever occurs first.

(c) Principles of Consolidation

These financial statements incorporate (i) the assets and liabilities of Council and any entities (or operations) that it controls (as at 30 June 2015) and (ii) all the related operating results (for the financial year ended the 30th June 2015).

Detailed information relating to the entities that Council Controls can be found at Note 19 (a).

In the process of reporting on Council's activities as a single unit, all inter-entity year end balances and reporting period transactions have been eliminated in full between Council and its controlled entities.

(i) The Consolidated Fund

In accordance with the provisions of Section 409(1) of the LGA 1993, all money and property received by Council is held in the Council's Consolidated Fund unless it is required to be held in the Council's Trust Fund.

The Consolidated Fund and other entities through which the Council controls resources to carry on its functions have been included in the financial statements forming part of this report.

The following entities have been included as part of the Consolidated Fund:

- (a) *Uralla Shire Council General Purpose Operations.*
- (b) *Uralla and Bundarra Joint Water Fund.*
- (c) *Uralla Local Sewer Sewerage Fund.*
- (d) *McMaugh Garden Aged Care Centre Fund*

(ii) The Trust Fund

In accordance with the provisions of Section 411 of the Local Government Act 1993 (as amended), a separate and distinct Trust Fund is maintained to account for all money and property received by the Council in trust which must be applied only for the purposes of or in accordance with the trusts relating to those monies.

Uralla Shire Council

Notes to the Financial Statements for the financial year ended 30 June 2015

Note 1. Summary of Significant Accounting Policies

Trust monies and property subject to Council's control have been included in these statements.

Trust monies and property held by Council but not subject to the control of Council, have been excluded from these statements.

A separate statement of monies held in the Trust Fund is available for inspection at the Council office by any person free of charge.

(iii) Joint Arrangements

Council has no interest in any Joint Arrangements.

(iv) Associates

Council has no interest in any Associates.

(v) County Councils

The Uralla Shire Council is a member of the New England Noxious Weeds County Council, a body established under the Local Government Act to control weeds in the New England Region.

Council along with its other member councils, Armidale Dumaresq, Guyra Shire and Walcha Shire Councils; neither controls nor significantly influences the County Council. Accordingly, the New England Noxious Weeds County Council has not been consolidated or otherwise included in the financial statements

The governing body of each County Council is responsible for managing its own affairs.

Council is of the opinion that it neither controls nor significantly influences the above County Council/s and accordingly these entities have not been consolidated or otherwise included within these financial statements.

(vi) Unconsolidated Structured Entities

Council has no interest in any Unconsolidated Structured Entities.

(d) Leases

All Leases entered into by Council are reviewed and classified on inception date as either a Finance Lease or an Operating Lease.

Finance Leases

Leases of property, plant and equipment where the Council has substantially all the risks and rewards of ownership are classified as finance leases.

Finance leases are capitalised at the lease's inception at the lower of the fair value of the leased property and the present value of the minimum lease payments.

The corresponding rental obligations, net of finance charges, are included in borrowings.

Each lease payment is allocated between the liability outstanding and the recognition of a finance charge.

The interest element of the finance charge is costed to the income statement over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

Property, plant and equipment acquired under finance leases is depreciated over the shorter of each leased asset's useful life and the lease term.

Operating Leases

Leases in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases.

Payments made under operating leases (net of any incentives received from the lessor) are charged to the income statement on a straight-line basis over the period of the lease.

Lease income from operating leases is recognised in income on a straight-line basis over the lease term.

(e) Cash and Cash Equivalents

For Statement of Cash Flows (and Statement of Financial Position) presentation purposes, cash and cash equivalents includes;

- cash on hand,
- deposits held at call with financial institutions,
- other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash

Uralla Shire Council

Notes to the Financial Statements for the financial year ended 30 June 2015

Note 1. Summary of Significant Accounting Policies

and which are subject to an insignificant risk of changes in value, and

- bank overdrafts.

Bank overdrafts are shown within borrowings in current liabilities on the balance sheet but are incorporated into Cash & Cash Equivalents for presentation of the Cash Flow Statement.

(f) Investments and Other Financial Assets

Council (in accordance with AASB 139) classifies each of its investments into one of the following categories for measurement purposes:

- **financial assets at fair value through profit or loss,**
- **loans and receivables,**
- **held-to-maturity investments,** and
- **available-for-sale financial assets.**

Each classification depends on the purpose/intention for which the investment was acquired & at the time it was acquired.

Management determines each Investment classification at the time of initial recognition and re-evaluates this designation at each reporting date.

(i) Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss include financial assets that are "held for trading".

A financial asset is classified in the "held for trading" category if it is acquired principally for the purpose of selling in the short term.

Assets in this category are primarily classified as current assets as they are primarily held for trading &/or are expected to be realised within 12 months of the balance sheet date.

(ii) Loans and receivables

Loans and receivables are non derivative financial assets with fixed or determinable payments that are not quoted in an active market.

They arise when the Council provides money, goods or services directly to a debtor with no intention (or in some cases ability) of selling the resulting receivable.

They are included in current assets, except for those with maturities greater than 12 months after the balance sheet date which are classified as non-current assets.

(iii) Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that the Council's management has the positive intention and ability to hold to maturity.

In contrast to the "Loans & Receivables" classification, these investments are generally quoted in an active market.

Held-to-maturity financial assets are included in non-current assets, except for those with maturities less than 12 months from the reporting date, which are classified as current assets.

(iv) Financial Assets – Reclassification

Council may choose to reclassify a non-derivative trading financial asset out of the held-for-trading category if the financial asset is no longer held for the purpose of selling it in the near term.

Financial assets other than loans and receivables are permitted to be reclassified out of the held-for-trading category only in rare circumstances arising from a single event that is unusual and highly unlikely to recur in the near term.

Council may also choose to reclassify financial assets that would meet the definition of loans and receivables out of the held-for-trading or available-for-sale categories if it has the intention and ability to hold these financial assets for the foreseeable future or until maturity at the date of reclassification.

Reclassifications are made at fair value as of the reclassification date. Fair value becomes the new cost or amortised cost as applicable, and no reversals of fair value gains or losses recorded before reclassification date are subsequently made.

Effective interest rates for financial assets reclassified to loans and receivables and held-to-

Uralla Shire Council

Notes to the Financial Statements for the financial year ended 30 June 2015

Note 1. Summary of Significant Accounting Policies

maturity categories are determined at the reclassification date. Further increases in estimates of cash flows adjust effective interest rates prospectively.

General Accounting & Measurement of Financial Instruments:

(i) Initial Recognition

Investments are initially recognised (and measured) at fair value, plus in the case of investments not at "fair value through profit or loss", directly attributable transactions costs

Purchases and sales of investments are recognised on trade-date - the date on which the Council commits to purchase or sell the asset.

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Council has transferred substantially all the risks and rewards of ownership.

(ii) Subsequent Measurement

Available-for-sale financial assets and financial assets at fair value through profit and loss are subsequently carried at fair value.

Loans and receivables and held-to-maturity investments are carried at amortised cost using the effective interest method.

Realised and unrealised gains and losses arising from changes in the fair value of the financial assets classified as "**fair value through profit or loss**" category are included in the income statement in the period in which they arise.

Unrealised gains and losses arising from changes in the fair value of non monetary securities classified as "**available-for-sale**" are recognised in equity in the available-for-sale investments revaluation reserve.

When securities classified as "**available-for-sale**" are sold or impaired, the accumulated fair value adjustments are included in the income statement as gains and losses from investment securities.

Impairment

Council assesses at each balance date whether there is objective evidence that a financial asset or group of financial assets is impaired.

A financial asset or a group of financial assets is impaired and impairment losses are incurred only if there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the asset (a 'loss event') and that loss event (or events) has an impact on the estimated future cash flows of the financial asset or group of financial assets that can be reliably estimated.

(iii) Types of Investments

Council has an approved Investment Policy in order to undertake its investment of money in accordance with (and to comply with) Section 625 of the Local Government Act and S212 of the LG (General) Regulation 2005.

Investments are placed and managed in accordance with the Policy and having particular regard to authorised investments prescribed under the Ministerial Local Government Investment Order.

Council maintains its investment Policy in compliance with the Act and ensures that it or its representatives exercise care, diligence and skill that a prudent person would exercise in investing Council funds.

Council amended its policy following revisions to the Ministerial Local Government Investment Order arising from the Cole Inquiry recommendations. Certain investments that Council holds are no longer prescribed (eg. managed funds, CDOs, and equity linked notes), however they have been retained under grandfathering provisions of the Order. These will be disposed of when most financially advantageous to Council.

(g) Receivables

Receivables are initially recognised at fair value and subsequently measured at amortised cost, less any provision for impairment.

Receivables (excluding Rates & Annual Charges) are generally due for settlement no more than 30 days from the date of recognition.

Uralla Shire Council

Notes to the Financial Statements

for the financial year ended 30 June 2015

Note 1. Summary of Significant Accounting Policies

The collectibility of receivables is reviewed on an ongoing basis. Debts which are known to be uncollectible are written off in accordance with Council's policy.

A provision for impairment (ie. an allowance account) relating to receivables is established when there is objective evidence that the Council will not be able to collect all amounts due according to the original terms of each receivable.

The amount of the provision is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the effective interest rate.

Impairment losses are recognised in the Income Statement within other expenses.

When a receivable for which an impairment allowance had been recognised becomes uncollectible in a subsequent period, it is written off against the allowance account.

Subsequent recoveries of amounts previously written off are credited against other expenses in the income statement.

(h) Inventories

Raw Materials and Stores, Work in Progress and Finished Goods

Raw materials and stores, work in progress and finished goods in respect of business undertakings are all stated at the lower of cost and net realisable value.

Cost comprises direct materials, direct labour and an appropriate proportion of variable and fixed overhead expenditure, the latter being allocated on the basis of normal operating capacity.

Costs are assigned to individual items of inventory on the basis of weighted average costs.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Inventories held in respect of non-business undertakings have been valued at cost subject to adjustment for loss of service potential.

(i) Infrastructure, Property, Plant and Equipment (I,PP&E)

Acquisition of assets

Council's non current assets are continually revalued (over a 5 year period) in accordance with the fair valuation policy as mandated by the Office of Local Government.

At balance date, the following classes of I,PP&E were stated at their Fair Value;

Operational Land	External Valuation
Community Land	Internal Valuation
Buildings Non Specialised	External Valuation
Buildings specialised (large)	External Valuation
Buildings (other)	External and Internal Valuation
Water / Sewer Networks	Internal Valuation
Sealed Road Surface, footpaths	
Kerb and Guttering and Street Furniture	Internal Valuation
Unsealed Roads	Internal Valuation
Bulk Earthworks	Internal Valuation
Bridges	Internal Valuation
Stormwater Drainage	Internal Valuation
Artwork	External Valuation
Other Structures and other assets	Approximated by depreciated historical cost

Initial Recognition

On initial recognition, an assets cost is measured at its fair value, plus all expenditure that is directly attributable to the acquisition.

Where settlement of any part of an asset's cash consideration is deferred, the amounts payable in the future are discounted to their present value as at the date of recognition (ie. date of exchange) of the asset to arrive at fair value.

The discount rate used is the Council's incremental borrowing rate, being the rate at which a similar borrowing could be obtained from an independent financier under comparable terms and conditions.

Uralla Shire Council

Notes to the Financial Statements

for the financial year ended 30 June 2015

Note 1. Summary of Significant Accounting Policies

Where infrastructure, property, plant and equipment assets are acquired for no cost or for an amount other than cost, the assets are recognised in the financial statements at their fair value at acquisition date - being the amount that the asset could have been exchanged between knowledgeable willing parties in an arm's length transaction.

Subsequent costs

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to Council and the cost of the item can be measured reliably.

All other repairs and maintenance are charged to the income statement during the financial period in which they are incurred.

Asset Revaluations (including Indexation)

In accounting for Asset Revaluations relating to Infrastructure, Property, Plant & Equipment:

- Increases in the combined carrying amounts of asset classes arising on revaluation are credited to the asset revaluation reserve.
- To the extent that a net asset class increase reverses a decrease previously recognised via the profit or loss, then increase is first recognised in profit or loss.
- Net decreases that reverse previous increases of the same asset class are first charged against revaluation reserves directly in equity to the extent of the remaining reserve attributable to the asset, with all other decreases charged to the Income statement.

Water and sewerage network assets are indexed annually between full revaluations in accordance with the latest indices provided in the NSW Office of Water - Rates Reference Manual.

For all other assets, Council assesses at each reporting date whether there is any indication that a revalued asset's carrying amount may differ materially from that which would be determined if the asset were revalued at the reporting date.

If any such indication exists, Council determines the asset's fair value and revalues the asset to that amount.

Full revaluations are undertaken for all assets on a 5 year cycle.

Capitalisation Thresholds

Items of infrastructure, property, plant and equipment are not capitalised unless their cost of acquisition exceeds the following;

Land	
- council land	No threshold
- open space	No threshold
- land under roads (purchases after 30/6/08)	No threshold

Plant and Equipment	
Office Furniture	\$1,000
Office Equipment	\$1,000
Other Plant and Equipment	\$1,000
Buildings and Land Improvements	
Park Furniture and Equipment	\$1,000
Building	
- construction/extensions	\$2,000
- renovations	\$2,000
Other Structures	\$2,000

Water and Sewer Asset	
Reticulation extensions	\$2,000
Other	\$2,000

Stormwater Assets	
Drains and Culverts	\$2,000
Other	\$2,000

Transport Assets	
Road construction and reconstruction	No threshold
Reseal/Re-sheet and major repairs:	No threshold
Bridge construction and reconstruction	No threshold

Other Infrastructure Assets	
Swimming Pools	> \$10,000
Other Open Space/Recreational Assets	> \$10,000
Other Infrastructure	> \$10,000

Depreciation

Depreciation on Council's infrastructure, property, plant and equipment assets is calculated using the

Uralla Shire Council

Notes to the Financial Statements for the financial year ended 30 June 2015

Note 1. Summary of Significant Accounting Policies

straight line method in order to allocate an assets cost (net of residual values) over its estimated useful life.

Land is not depreciated.

Estimated useful lives for Council's I,PP&E include:

Plant and Equipment

- Office Equipment	5 to 20 years
- Office furniture	5 to 20 years
- Computer Equipment	4 years
- Motor Cars - Sedans	5 years
- Trucks and utilities	5 to 10 years
- Dozers, Graders, Rollers	10 years
- Other plant and equipment	10 years

Other Equipment

- Playground equipment	5 to 15 years
- Benches, seats etc	10 to 20 years

Buildings

- Buildings : Masonry	50 to 100 years
- Buildings : Other	20 to 40 years

Stormwater Drainage

- Drains	75 to 125 years
- Culverts	75 to 125 years

Transportation Assets

- Sealed Roads : Surface	15 to 20 years
- Sealed Roads : Structure	60 to 100 years
- Unsealed Roads - Formation	20 to 30 years
- Bridge : Concrete	100 years
- Bridge : Other	80 years
- Concrete Road Pavements	60 years
- Kerb, Gutter and Paths	40 years

Water and Sewer Assets

- Dams and reservoirs	100 years
- Water and Sewer Treatment Plants	70 to 100 years
- Water Mains	80 to 100 years
- Sewer Mains	70 to 100 years
- Reticulation pipes : PVC	80 years
- Reticulation pipes: Other	25 to 75 years
- Meters and Water Plant	10 years
- Pumps and telemetry	15 to 20 years

Other Infrastructure Assets

- Bulk earthworks	Infinite
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- Other Open Space/ Recreational Assets	10 to 100 years
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All asset residual values and useful lives are reviewed and adjusted (if appropriate), at each reporting date.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount – refer Note 1(s) on Asset Impairment.

Disposal and De-recognition

An item of property, plant and equipment is derecognised upon disposal or when no further future economic benefits are expected from its use or disposal.

Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in Council's Income Statement in the year the asset is derecognised.

(j) Land

Land (other than Land under Roads) is in accordance with Part 2 of Chapter 6 of the Local Government Act (1993) classified as either Operational or Community.

This classification of Land is disclosed in Note 9(a).

(k) Land under roads

Land under roads is land under roadways and road reserves including land under footpaths, nature strips and median strips.

Council has elected not to recognise land under roads acquired before 1 July 2008 in accordance with AASB 1051.

Land under roads acquired after 1 July 2008 is recognised in accordance with AASB 116 – Property, Plant and Equipment.

Uralla Shire Council

Notes to the Financial Statements

for the financial year ended 30 June 2015

Note 1. Summary of Significant Accounting Policies

(l) Intangible Assets

Council has not classified any assets as Intangible.

(m) Crown Reserves

Crown Reserves under Council's care and control are recognised as assets of the Council.

While ownership of the reserves remains with the Crown, Council retains operational control of the reserves and is responsible for their maintenance and use in accordance with the specific purposes to which the reserves are dedicated.

Improvements on Crown Reserves are also recorded as assets, while maintenance costs incurred by Council and revenues relating the reserves are recognised within Council's Income Statement.

Representations are currently being sought across State and Local Government to develop a consistent accounting treatment for Crown Reserves across both tiers of government.

(n) Rural Fire Service assets

Under section 119 of the Rural Fires Act 1997, *"all fire fighting equipment purchased or constructed wholly or from money to the credit of the Fund is to be vested in the council of the area for or on behalf of which the fire fighting equipment has been purchased or constructed"*.

At present, the accounting for such fire fighting equipment is not treated in a consistent manner across all Councils.

Until such time as discussions on this matter have concluded and the legislation changed, Council will continue to account for these assets as it has been doing in previous years, which is to incorporate the assets, their values and depreciation charges within these financial statements.

(o) Investment property

Uralla Shire Council does not hold any Investment property. Investment property usually comprises land &/or buildings that are principally held for long-

term rental yields, capital gains or both that are not occupied by Council.

(p) Provisions for close down, restoration and for environmental clean up costs – including Tips and Quarries

Close down, Restoration and Remediation costs include the dismantling and demolition of infrastructure, the removal of residual materials and the remediation of disturbed areas.

Estimated close down and restoration costs are provided for in the accounting period when the obligation arising from the related disturbance occurs, whether this occurs during the development or during the operation phase, based on the net present value of estimated future costs.

Provisions for close down and restoration costs do not include any additional obligations which are expected to arise from future disturbance.

Costs are estimated on the basis of a closure plan.

The cost estimates are calculated annually during the life of the operation to reflect known developments, eg updated cost estimates and revisions to the estimated lives of operations, and are subject to formal review at regular intervals.

Close down, Restoration and Remediation costs are a normal consequence of tip and quarry operations, and the majority of close down and restoration expenditure is incurred at the end of the life of the operations.

Although the ultimate cost to be incurred is uncertain, Council estimates the respective costs based on feasibility and engineering studies using current restoration standards and techniques.

The amortisation or 'unwinding' of the discount applied in establishing the net present value of provisions is charged to the income statement in each accounting period.

This amortisation of the discount is disclosed as a borrowing cost in Note 4(b).

Other movements in the provisions for Close down, Restoration and Remediation costs including those

Uralla Shire Council

Notes to the Financial Statements for the financial year ended 30 June 2015

Note 1. Summary of Significant Accounting Policies

resulting from new disturbance, updated cost estimates, changes to the estimated lives of operations and revisions to discount rates are capitalised within property, plant and equipment.

These costs are then depreciated over the lives of the assets to which they relate.

Where rehabilitation is conducted systematically over the life of the operation, rather than at the time of closure, provision is made for the estimated outstanding continuous rehabilitation work at each balance sheet date and the cost is charged to the income statement.

Provision is made for the estimated present value of the costs of environmental clean up obligations outstanding at the balance sheet date.

These costs are charged to the income statement.

Movements in the environmental clean up provisions are presented as an operating cost, except for the unwind of the discount which is shown as a borrowing cost.

Remediation procedures generally commence soon after the time the damage, remediation process and estimated remediation costs become known, but may continue for many years depending on the nature of the disturbance and the remediation techniques.

As noted above, the ultimate cost of environmental remediation is uncertain and cost estimates can vary in response to many factors including changes to the relevant legal requirements, the emergence of new restoration techniques or experience at other locations.

The expected timing of expenditure can also change, for example in response to changes in quarry reserves or production rates.

As a result there could be significant adjustments to the provision for close down and restoration and environmental clean up, which would affect future financial results.

Specific Information relating to Council's provisions relating to Close down, Restoration and Remediation costs can be found at Note 26.

(q) Non-Current Assets (or Disposal Groups) "Held for Sale" & Discontinued Operations

Uralla Shire Council does not have any discontinued operations or non-current assets held for sale.

(r) Impairment of assets

All Council's I,PP&E is subject to an annual assessment of impairment. Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

Where an asset is not held principally for cash generating purposes (for example Infrastructure Assets) and would be replaced if the Council was deprived of it then depreciated replacement cost is used as value in use, otherwise value in use is estimated by using a discounted cash flow model.

Non-financial assets (other than goodwill) that suffered a prior period impairment are reviewed for possible reversal of the impairment at each reporting date.

(s) Payables

These amounts represent liabilities and include goods and services provided to the Council prior to the end of financial year which are unpaid.

The amounts for goods and services are unsecured and are usually paid within 30 days of recognition.

(t) Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost.

Amortisation results in any difference between the proceeds (net of transaction costs) and the redemption amount being recognised in the Income

Uralla Shire Council

Notes to the Financial Statements for the financial year ended 30 June 2015

Note 1. Summary of Significant Accounting Policies

Statement over the period of the borrowings using the effective interest method.

Borrowings are removed from the balance sheet when the obligation specified in the contract is discharged, cancelled or expired.

Borrowings are classified as current liabilities unless the Council has an unconditional right to defer settlement of the liability for at least 12 months after the balance sheet date.

(u) Borrowing costs

Borrowing costs are expensed

(v) Provisions

Provisions for legal claims, service warranties and other like liabilities are recognised when:

- Council has a present legal or constructive obligation as a result of past events;
- it is more likely than not that an outflow of resources will be required to settle the obligation; and
- the amount has been reliably estimated.

Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole.

A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the reporting date.

The discount rate used to determine the present value reflects current market assessments of the time value of money and the risks specific to the liability.

The increase in the provision due to the passage of time is recognised as interest expense.

(w) Employee benefits

(i) Short Term Obligations

Short term employee benefit obligations include liabilities for wages and salaries (including non-monetary benefits), annual leave and vesting sick leave expected to be wholly settled within the 12 months after the reporting period.

Leave liabilities are recognised in the provision for employee benefits in respect of employees' services up to the reporting date with other short term employee benefit obligations disclosed under payables.

These provisions are measured at the amounts expected to be paid when the liabilities are settled.

All other short-term employee benefit obligations are presented as payables.

Liabilities for non vesting sick leave are recognised at the time when the leave is taken and measured at the rates paid or payable, and accordingly no Liability has been recognised in these reports.

Wages & salaries, annual leave and vesting sick leave are all classified as Current Liabilities.

(ii) Other Long Term Obligations

The liability for all long service and annual leave in respect of services provided by employees up to the reporting date (which is not expected to be wholly settled within the 12 months after the reporting period) are recognised in the provision for employee benefits.

These liabilities are measured at the present value of the expected future payments to be made using the projected unit credit method.

Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service.

Expected future payments are then discounted using market yields at the reporting date based on national government bonds with terms to maturity and currency that match as closely as possible the estimated future cash outflows.

Uralla Shire Council

Notes to the Financial Statements

for the financial year ended 30 June 2015

Note 1. Summary of Significant Accounting Policies

Due to the nature of when and how Long Service Leave can be taken, all Long Service Leave for employees with 4 or more years of service has been classified as Current, as it has been deemed that Council does not have the unconditional right to defer settlement beyond 12 months – even though it is not anticipated that all employees with more than 4 years service (as at reporting date) will apply for and take their leave entitlements in the next 12 months.

(iii) Retirement benefit obligations

All employees of the Council are entitled to benefits on retirement, disability or death.

Council contributes to various defined benefit plans and defined contribution plans on behalf of its employees.

Defined Benefit Plans

A liability or asset in respect of defined benefit superannuation plans would ordinarily be recognised in the balance sheet, and measured as the present value of the defined benefit obligation at the reporting date plus unrecognised actuarial gains (less unrecognised actuarial losses) less the fair value of the superannuation fund's assets at that date and any unrecognised past service cost.

The present value of the defined benefit obligation is based on expected future payments which arise from membership of the fund to the reporting date, calculated annually by independent actuaries using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service.

However, when this information is not reliably available, Council can account for its obligations to defined benefit plans on the same basis as its obligations to defined contribution plans – i.e. as an expense when they become payable.

Council is party to an Industry Defined Benefit Plan under the Local Government Superannuation Scheme, named the "Local Government Superannuation Scheme – Pool B".

This Scheme has been deemed to be a "multi employer fund" for the purposes of AASB 119.

Sufficient information is not available to account for the Scheme as a defined benefit plan (in accordance with AASB 119) because the assets to the scheme are pooled together for all Councils.

The last valuation of the Scheme was performed by Mr Martin Stevenson on 20 February 2013 and covers the period ended 30 June 2015.

However the position is monitored annually and the Actuary has estimated that as at 30 June 2015 the prior period deficit still exists.

Effective from 1 July 2009, employers are required to contribute additional contributions to assist in extinguishing this deficit.

The amount of employer contributions to the defined benefit section of the Local Government Superannuation Scheme and recognised as an expense and disclosed as part of Superannuation Expenses at Note 4(a) for the year ending 30 June 2015 was \$ 211,875.

The amount of additional contributions included in the total employer contribution advised above is \$ 92,801.

Council's estimated contribution for the 2016 year is \$278,400 as advised by the actuary.

Council's share of that deficiency cannot be accurately calculated as the Scheme is a mutual arrangement where assets and liabilities are pooled together for all member councils.

For this reason, no liability for the deficiency has been recognised in these financial statements.

Council has, however, disclosed a contingent liability in Note 18 to reflect the possible obligation that may arise should the Scheme require immediate payment to correct the deficiency.

Defined Contribution Plans

Contributions to Defined Contribution Plans are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

Uralla Shire Council

Notes to the Financial Statements for the financial year ended 30 June 2015

Note 1. Summary of Significant Accounting Policies

(iv) Employee Benefit On-Costs

Council has recognised at year end the aggregate on-cost liabilities arising from employee benefits, and in particular those on-cost liabilities that will arise when payment of current employee benefits is made in future periods.

These amounts include Superannuation and Workers Compensation expenses which will be payable upon the future payment of certain Leave Liabilities accrued as at 30/06/15.

(x) Self insurance

Council does not self insure.

(y) Allocation between current and non-current assets & liabilities

In the determination of whether an asset or liability is classified as current or non-current, consideration is given to the time when each asset or liability is expected to be settled.

The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Council's operational cycle.

Exceptions

In the case of liabilities where Council does not have the unconditional right to defer settlement beyond 12 months (such as vested long service leave), the liability is classified as current even if not expected to be settled within the next 12 months.

In the case of inventories that are "held for trading", these are also classified as current even if not expected to be realised in the next 12 months.

(z) Taxes

The Council is exempt from both Commonwealth Income Tax and Capital Gains Tax.

Council does however have to comply with both Fringe Benefits Tax and Goods and Services Tax (GST) obligations.

Goods & Services Tax (GST)

Income, expenses and assets are all recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office (ATO).

In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of the revenue / expense.

Receivables and payables within the Balance Sheet are stated inclusive of any applicable GST.

The net amount of GST recoverable from or payable to the ATO is included as a current asset or current liability in the Balance Sheet.

Operating cash flows within the Cash Flow Statement are on a gross basis, ie. they are inclusive of GST where applicable.

Investing and Financing cash flows are treated on a net basis (where recoverable from the ATO), ie. they are exclusive of GST. Instead, the GST component of investing and financing activity cash flows which are recoverable from or payable to the ATO are classified as operating cash flows.

Commitments and contingencies are disclosed net of the amount of GST recoverable from (or payable to) the ATO.

(aa) New accounting standards and interpretations

Certain new (or amended) accounting standards and interpretations have been published that are not mandatory for reporting periods ending 30 June 2015.

Council has not adopted any of these standards early.

Council's assessment of the impact of these new standards and interpretations is set out below.

Apart from the AASB disclosures below, there are no other standards that are "not yet effective" which are expected to have a material impact on Council in the current or future reporting periods and on foreseeable future transactions.

Uralla Shire Council

Notes to the Financial Statements for the financial year ended 30 June 2015

Note 1. Summary of Significant Accounting Policies

Applicable to Local Government:

AASB 9 - Financial Instruments (and associated amending standards)

AASB 9 replaces AASB 139 Financial Instruments: Recognition and Measurement and has an effective date for reporting periods beginning on or after 1 January 2018 (and must be applied retrospectively).

The overriding impact of AASB 9 is to change the requirements for the classification, measurement and disclosures associated with financial assets.

Under the new requirements the four current categories of financial assets stipulated in AASB 139 will be replaced with two measurement categories:

- fair value and
- amortised cost (where financial assets will only be able to be measured at amortised cost where very specific conditions are met).

AASB 15 - Revenue from contracts with customers and associated amending standards

AASB 15 will introduce a five step process for revenue recognition with the core principle of the new Standard being that entities recognise revenue so as to depict the transfer of goods or services to customers in amounts that reflect the consideration (that is, payment) to which the entity expects to be entitled in exchange for those goods or services.

The changes in revenue recognition requirements in AASB 15 may cause changes to accounting policies relating to the timing and amount of revenue recorded in the financial statements as well as additional disclosures.

The full impact of AASB 15 has not yet been ascertained or quantified.

AASB 15 will replace AASB 118 which covers contracts for goods and services and AASB 111 which covers construction contracts.

The effective date of this standard is for annual reporting periods beginning on or after 1 January 2017.

AASB 124 - Related Party Disclosures

From 1 July 2016, AASB 124 Related Party Disclosures will apply to Council.

This means that Council will be required to disclose information about related parties and Council transactions with those related parties.

Related parties will more than likely include the Mayor, Councillors and certain Council staff. In addition, the close family members of those people and any organisations that they control or are associated with will be classified as related parties (and fall under the related party reporting requirements).

Not applicable to Local Government per se;

None

(ab) Rounding of amounts

Unless otherwise indicated, amounts in the financial statements have been rounded off to the nearest thousand dollars.

(ac) Comparative Figures

To ensure comparability with the current reporting period's figures, some comparative period line items and amounts may have been reclassified or individually reported for the first time within these financial statements and/or the notes.

(ad) Disclaimer

Nothing contained within these statements may be taken to be an admission of any liability to any person under any circumstance.

Uralla Shire Council

Notes to the Financial Statements
for the financial year ended 30 June 2015

Note 2(a). Council Functions / Activities - Financial Information

Functions/Activities	Income, Expenses and Assets have been directly attributed to the following Functions / Activities. Details of these Functions/Activities are provided in Note 2(b).												Total Assets held (Current & Non-current)	
	Income from Continuing Operations			Expenses from Continuing Operations			Operating Result from Continuing Operations			Grants included in Income from Continuing Operations			Actual 2015	Actual 2014
	Original Budget 2015	Actual 2015	Actual 2014	Original Budget 2015	Actual 2015	Actual 2014	Original Budget 2015	Actual 2015	Actual 2014	Actual 2015	Actual 2014	Actual 2015	Actual 2014	
Governance	1	5	2	591	596	510	(590)	(591)	(508)	-	1	-	721	
Administration	120	279	697	87	286	736	33	(7)	(39)	4	-	11,583	12,071	
Public Order & Safety	44	36	49	259	226	283	(215)	(190)	(234)	-	-	790	797	
Health	16	18	115	211	195	213	(195)	(177)	(98)	-	-	-	-	
Environment	1,349	1,445	1,878	1,520	1,922	1,981	(171)	(477)	(103)	15	475	24	25	
Community Services & Education	6,138	6,375	5,853	6,038	6,216	5,743	100	159	110	133	109	7,224	7,237	
Housing & Community Amenities	294	207	185	549	442	485	(255)	(235)	(300)	13	6	4,212	4,196	
Water Supplies	1,024	970	930	842	778	894	182	192	36	17	17	20,314	18,337	
Sewerage Services	584	630	561	531	614	629	53	16	(68)	13	13	8,075	6,607	
Recreation & Culture	114	229	106	891	831	794	(777)	(602)	(688)	134	35	5,185	5,148	
Mining, Manufacturing & Construction	-	-	-	3	1	1	(3)	(1)	(1)	-	-	6	7	
Transport & Communication	5,765	5,122	2,276	5,651	5,050	5,277	114	72	(3,001)	3,665	1,389	180,988	247,970	
Economic Affairs	66	45	91	330	362	373	(264)	(317)	(282)	-	-	827	786	
Total Functions & Activities	15,515	15,361	12,743	17,503	17,519	17,919	(1,988)	(2,158)	(5,176)	3,994	2,045	239,228	303,901	
Share of gains/(losses) in Associates & Joint Ventures (using the Equity Method)	-	-	-	-	-	-	-	-	-	-	-	-	-	
General Purpose Income ¹	5,261	5,922	5,783	-	-	-	5,261	5,922	5,783	2,396	2,307	-	-	
Operating Result from Continuing Operations	20,776	21,283	18,526	17,503	17,519	17,919	3,273	3,764	607	6,390	4,352	239,228	303,901	

1. Includes: Rates & Annual Charges (incl. Ex-Gratia), Untied General Purpose Grants & Unrestricted Interest & Investment Income.

Uralla Shire Council

Notes to the Financial Statements

for the financial year ended 30 June 2015

Note 2(b). Council Functions / Activities - Component Descriptions

Details relating to the Council's functions / activities as reported in Note 2(a) are as follows:

GOVERNANCE

Costs relating to the Council's role as a component of democratic government, including elections, members' fees and expenses, subscriptions to local authority associations, meetings of council and policy making committees, area representation and public disclosure and compliance.

ADMINISTRATION

Administration costs including Finance, IT, Human Resource Management, records and overall engineering management; less costs allocated to other functions.

PUBLIC ORDER & SAFETY

Fire protection, animal control, enforcement of local government regulations, emergency services, other.

HEALTH

Administration and inspection, food control, health centres, other.

ENVIRONMENT

Noxious plants and insect/vermin control, other environmental protection, solid waste management, street cleaning, drainage, stormwater management.

COMMUNITY SERVICES & EDUCATION

Administration, Aged Care Centres, Auspiced Aged and Disabled Services (including specifically Aboriginal Care and Services), youth services, other services to families and children, other community services.

HOUSING & COMMUNITY AMENITIES

Building control, housing, town planning, street lighting, public cemeteries, public conveniences, other community amenities.

WATER SUPPLIES

SEWERAGE SERVICES

RECREATION & CULTURE

Public libraries, community centres, public halls, swimming pools, sporting grounds and venues, parks and gardens, other sport and recreation.

MINING, MANUFACTURING & CONSTRUCTION

Quarries & pits, other.

TRANSPORT & COMMUNICATION

Urban roads, sealed rural roads, unsealed rural roads, bridges, footpaths, parking areas, bus shelters and services, RMS works, other.

ECONOMIC AFFAIRS

Camping and fossicking areas, caravan parks, tourism and area promotion, industrial development promotion, private works, other business undertakings.

Uralla Shire Council

Notes to the Financial Statements

for the financial year ended 30 June 2015

Note 3. Income from Continuing Operations

\$ '000	Notes	Actual 2015	Actual 2014
(a) Rates & Annual Charges			
Ordinary Rates			
Residential		1,359	1,273
Farmland		1,939	1,919
Business		99	95
Total Ordinary Rates		3,397	3,287
Special Rates			
Nil			
Annual Charges (pursuant to s.496, s.496A, s.496B, s.501 & s.611)			
Domestic Waste Management Services		335	352
Stormwater Management Services		29	29
Water Supply Services		389	369
Sewerage Services		542	510
Waste Management Services (non-domestic)		29	25
Environmental		646	583
Total Annual Charges		1,970	1,868
TOTAL RATES & ANNUAL CHARGES		5,367	5,155

Council has used 2011 year valuations provided by the NSW Valuer General in calculating its rates.

Uralla Shire Council

Notes to the Financial Statements
for the financial year ended 30 June 2015

Note 3. Income from Continuing Operations (continued)

\$ '000	Notes	Actual 2015	Actual 2014
(b) User Charges & Fees			
Specific User Charges (per s.502 - Specific "actual use" charges)			
Water Supply Services		514	516
Sewerage Services		5	13
Waste Management Services (non-domestic)		171	166
Total User Charges		690	695
Other User Charges & Fees			
(i) Fees & Charges - Statutory & Regulatory Functions (per s.608)			
Inspection Services		15	116
Private Works - Section 67		156	407
Registration Fees		6	7
Section 149 Certificates (EPA Act)		15	17
Section 603 Certificates		9	8
Town Planning		77	94
Total Fees & Charges - Statutory/Regulatory		278	649
(ii) Fees & Charges - Other (incl. General User Charges (per s.608)			
Aged Care		689	749
Bundarra Neighbour Aid		8	8
Cemeteries		29	29
Community Centres		-	8
Kamillaroi Aged and Disability Services - Contract Service Fees		1,260	1,156
Scrap Metal Sales		48	63
Sponsorships Received		-	21
Sundry Sales		7	4
Swimming Centres		44	43
Tablelands Community Transport		12	10
Tablelands Community Support Options - Client Contributions		85	78
Tablelands Community Support Options - Contract Service Fees		1,741	1,726
Water & Sewer Connection Fees		31	11
Other		-	2
Total Fees & Charges - Other		3,954	3,908
TOTAL USER CHARGES & FEES		4,922	5,252

Uralla Shire Council

Notes to the Financial Statements

for the financial year ended 30 June 2015

Note 3. Income from Continuing Operations (continued)

\$ '000	Notes	Actual 2015	Actual 2014
(c) Interest & Investment Revenue (incl. losses)			
Interest & Dividends			
- Interest on Overdue Rates & Annual Charges (incl. Special Purpose Rates)		24	29
- Interest earned on Investments (interest & coupon payment income)		212	270
<u>TOTAL INTEREST & INVESTMENT REVENUE</u>		<u>236</u>	<u>299</u>
Interest Revenue is attributable to:			
Unrestricted Investments/Financial Assets:			
Overdue Rates & Annual Charges (General Fund)		24	29
General Council Cash & Investments		105	160
Restricted Investments/Funds - External:			
Development Contributions			
- Section 94		13	15
Water Fund Operations		49	46
Sewerage Fund Operations		45	49
<u>Total Interest & Investment Revenue Recognised</u>		<u>236</u>	<u>299</u>
(d) Other Revenues			
Rental Income - Other Council Properties		97	145
Fines		2	3
Legal Fees Recovery - Rates & Charges (Extra Charges)		24	19
Commissions & Agency Fees		8	5
Diesel Rebate		86	72
Donations Received		214	62
Insurance Claim Recoveries		38	47
Other Reimbursements		53	111
Other Sundry Income		61	42
Recycling Income (non domestic)		69	99
Sales - General		80	82
Staff FBT Contributions		39	35
<u>TOTAL OTHER REVENUE</u>		<u>771</u>	<u>722</u>

Uralla Shire Council

Notes to the Financial Statements
for the financial year ended 30 June 2015

Note 3. Income from Continuing Operations (continued)

\$ '000	2015 Operating	2014 Operating	2015 Capital	2014 Capital
(e) Grants				
General Purpose (Untied)				
Financial Assistance - General Component	1,422	1,336	-	-
Financial Assistance - Local Roads Component	911	894	-	-
Pensioners' Rates Subsidies - General Component	63	77	-	-
Total General Purpose	2,396	2,307	-	-
<p>¹ The Financial Assistance Grant for the comparative 13/14 year reflects a one off timing difference (reduction). This grant ceased being paid in advance in the 13/14 year by up to 50% as had occurred in previous years.</p>				
Specific Purpose				
Pensioners' Rates Subsidies:				
- Water	17	17	-	-
- Sewerage	13	13	-	-
- Domestic Waste Management	15	-	-	-
Community Care	-	80	-	5
Employment & Training Programs	4	24	-	-
Environmental Protection	9	60	-	-
Heritage & Cultural	5	6	-	-
Landfill Management	49	221	-	194
Library	30	29	16	-
Recreation & Culture	30	-	88	-
Street Lighting	13	6	-	-
Town Planning	40	-	-	-
Transport (Roads to Recovery)	320	708	-	-
Transport (Other Roads & Bridges Funding)	-	-	3,345	681
Youth Service	-	1	-	-
Total Specific Purpose	545	1,165	3,449	880
Total Grants	2,941	3,472	3,449	880
Grant Revenue is attributable to:				
- Commonwealth Funding	2,653	3,045	82	199
- State Funding	288	427	3,367	618
- Other Funding	-	-	-	63
	2,941	3,472	3,449	880

Uralla Shire Council

Notes to the Financial Statements
for the financial year ended 30 June 2015

Note 3. Income from Continuing Operations (continued)

\$ '000	2015 Operating	2014 Operating	2015 Capital	2014 Capital
(f) Contributions				
Developer Contributions:				
(s93 & s94 - EP&A Act, s64 of the LGA):				
S 94 - Contributions towards amenities/services	17	14	-	-
Total Developer Contributions	17	14	-	-
Other Contributions:				
Bundarra Neighbour Aid - Subsidies	61	62	-	-
Kerb & Gutter	-	-	46	-
McMaugh Gardens Aged Care - Subsidies	1,529	1,306	-	-
RMS Contributions (Regional Roads, Block Grant)	709	858	657	-
Tablelands Community Transport - Subsidies	578	429	-	-
Total Other Contributions	2,877	2,655	703	-
Total Contributions	2,894	2,669	703	-
TOTAL GRANTS & CONTRIBUTIONS	5,835	6,141	4,152	880

\$ '000	Actual 2015	Actual 2014
(g) Restrictions relating to Grants and Contributions		
Certain grants & contributions are obtained by Council on condition that they be spent in a specified manner:		
Unexpended at the Close of the Previous Reporting Period	418	389
add: Grants & contributions recognised in the current period but not yet spent:	598	29
less: Grants & contributions recognised in a previous reporting period now spent:	-	-
Net Increase (Decrease) in Restricted Assets during the Period	598	29
Unexpended and held as Restricted Assets	1,016	418
Comprising:		
- Specific Purpose Unexpended Grants	568	0
- Developer Contributions	448	418
	1,016	418

Uralla Shire Council

Notes to the Financial Statements
for the financial year ended 30 June 2015

Note 4. Expenses from Continuing Operations

\$ '000	Notes	Actual 2015	Actual 2014
(a) Employee Benefits & On-Costs			
Salaries and Wages		6,742	6,114
Travelling		28	22
Employee Leave Entitlements (ELE)		1,293	1,458
Superannuation - Defined Contribution Plans		626	535
Superannuation - Defined Benefit Plans		229	223
Workers' Compensation Insurance		474	415
Fringe Benefit Tax (FBT)		41	23
Training Costs (other than Salaries & Wages)		78	57
Other		7	5
Total Employee Costs		9,518	8,852
less: Capitalised Costs		(1,710)	(654)
TOTAL EMPLOYEE COSTS EXPENSED		7,808	8,198
Number of "Equivalent Full Time" Employees at year end		114	105
(b) Borrowing Costs			
(i) Interest Bearing Liability Costs			
Interest on Loans		121	97
Total Interest Bearing Liability Costs Expensed		121	97
(ii) Other Borrowing Costs			
Discount adjustments relating to movements in Provisions (other than ELE)			
- Remediation Liabilities	26	3	48
Total Other Borrowing Costs		3	48
TOTAL BORROWING COSTS EXPENSED		124	145
(c) Materials & Contracts			
Raw Materials & Consumables		1,905	1,055
Contractor & Consultancy Costs		2,620	3,795
Auditors Remuneration ⁽¹⁾		37	36
Legal Expenses:			
- Legal Expenses: Debt Recovery		23	18
- Legal Expenses: Other		2	4
TOTAL MATERIALS & CONTRACTS		4,587	4,908

Uralla Shire Council

Notes to the Financial Statements
for the financial year ended 30 June 2015

Note 4. Expenses from Continuing Operations (continued)

\$ '000	Notes	Actual 2015	Actual 2014
(c) Materials & Contracts (continued)			
1. Auditor Remuneration			
During the year, the following fees were incurred for services provided by the Council's Auditor (& the Auditors of other Consolidated Entities):			
(i) Audit and Other Assurance Services			
- Audit & review of financial statements: Council's Auditor		37	36
Remuneration for audit and other assurance services		37	36
Total Auditor Remuneration		37	36

\$ '000	Notes	Impairment Costs		Depreciation/Amortisation	
		Actual 2015	Actual 2014	Actual 2015	Actual 2014
(d) Depreciation, Amortisation & Impairment					
Plant and Equipment		-	-	461	412
Office Equipment		-	-	56	58
Furniture & Fittings		-	-	48	52
Buildings - Non Specialised		-	-	198	197
Other Structures		-	-	43	44
Infrastructure:					
- Sealed Roads Structure		-	-	1,638	1,579
- Unsealed Roads		-	-	319	319
- Bridges		-	-	271	268
- Footpaths		-	-	17	17
- Stormwater Drainage		-	-	30	30
- Water Supply Network		-	-	184	181
- Sewerage Network		-	-	200	204
- Other Open Space/Recreational Assets		-	-	26	26
Other Assets					
- Other		-	-	3	3
Asset Reinstatement Costs	9 & 26	-	-	39	10
Total Depreciation & Impairment Costs		-	-	3,533	3,400
less: Capitalised Costs		-	-	-	(91)
TOTAL DEPRECIATION & IMPAIRMENT COSTS EXPENSED		-	-	3,533	3,309

Uralla Shire Council

Notes to the Financial Statements
for the financial year ended 30 June 2015

Note 4. Expenses from Continuing Operations (continued)

\$ '000	Notes	Actual 2015	Actual 2014
(e) Other Expenses			
Other Expenses for the year include the following:			
Advertising		65	56
Bad & Doubtful Debts		1	-
Bank Charges		22	21
Councillor Expenses - Mayoral Fee		19	16
Councillor Expenses - Councillors' Fees		95	93
Councillors' Expenses (incl. Mayor) - Other (excluding fees above)		16	18
Donations, Contributions & Assistance to other organisations (Section 356)		309	349
Electricity & Heating		276	213
Insurance		266	273
Internet and Other Communication		37	34
Licences		11	17
Motor Vehicle Registration Fees		43	52
Other Fees and Charges		4	15
Postage		27	22
Street Lighting		50	48
Subscriptions & Publications		68	60
Sundry Expenses		4	3
Telephone & Communications		88	62
Volunteer Reimbursements		10	7
<u>TOTAL OTHER EXPENSES</u>		<u>1,411</u>	<u>1,359</u>

Note 5. Gains or Losses from the Disposal of Assets

Plant & Equipment

Proceeds from Disposal - Plant & Equipment	241	276
less: Carrying Amount of P&E Assets Sold / Written Off	(297)	(199)
Net Gain/(Loss) on Disposal	(56)	77

Financial Assets*

Proceeds from Disposal / Redemptions / Maturities - Financial Assets	1,000	1,300
less: Carrying Amount of Financial Assets Sold / Redeemed / Matured	(1,000)	(1,300)
Net Gain/(Loss) on Disposal	-	-
<u>NET GAIN/(LOSS) ON DISPOSAL OF ASSETS</u>	<u>(56)</u>	<u>77</u>

Uralla Shire Council

Notes to the Financial Statements
for the financial year ended 30 June 2015

Note 6a. - Cash Assets and Note 6b. - Investments

\$ '000	Notes	2015		2014	
		Actual Current	Actual Non Current	Actual Current	Actual Non Current
Cash & Cash Equivalents (Note 6a)					
Cash on Hand and at Bank		1,451	-	3	-
Cash-Equivalent Assets ¹					
- Deposits at Call		624	-	5,827	-
- Short Term Deposits		5,100	-	-	-
Total Cash & Cash Equivalents		7,175	-	5,830	-
Investments (Note 6b)					
- Long Term Deposits		2,405	-	1,000	-
Total Investments		2,405	-	1,000	-
TOTAL CASH ASSETS, CASH EQUIVALENTS & INVESTMENTS		9,580	-	6,830	-

¹ Those Investments where time to maturity (from date of purchase) is < 3 mths.

Cash, Cash Equivalents & Investments were classified at year end in accordance with AASB 139 as follows:

Cash & Cash Equivalents
a. "At cost"

	7,175	-	5,830	-
--	-------	---	-------	---

Investments

b. "Held to Maturity"
Investments

6(b-ii)	2,405	-	1,000	-
	2,405	-	1,000	-

Note 6(b-i)

Reconciliation of Investments classified as "Held to Maturity"

Balance at the Beginning of the Year	1,000	-	1,500	-
Additions	2,405	-	800	-
Disposals (sales & redemptions)	(1,000)	-	(1,300)	-
Balance at End of Year	2,405	-	1,000	-

Comprising:

- Long Term Deposits	2,405	-	1,000	-
Total	2,405	-	1,000	-

Refer to Note 27 - Fair Value Measurement for information regarding the fair value of investments held.

Uralla Shire Council

Notes to the Financial Statements
for the financial year ended 30 June 2015

Note 6c. Restricted Cash, Cash Equivalents & Investments - Details

\$ '000	2015	2015	2014	2014
	Actual Current	Actual Non Current	Actual Current	Actual Non Current
Total Cash, Cash Equivalents and Investments	9,580	-	6,830	-
attributable to:				
External Restrictions (refer below)	5,240	-	3,952	-
Internal Restrictions (refer below)	3,481	-	2,761	-
Unrestricted	859	-	117	-
	9,580	-	6,830	-

2015 \$ '000	Opening Balance	Transfers to Restrictions	Transfers from Restrictions	Closing Balance
-----------------	--------------------	------------------------------	--------------------------------	--------------------

Details of Restrictions

External Restrictions - Included in Liabilities

Nil

External Restrictions - Other

Developer Contributions - General (D)	418	30	-	448
Specific Purpose Unexpended Grants (F)	-	568	-	568
Water Supplies (G)	1,044	515	-	1,559
Sewerage Services (G)	1,310	175	-	1,485
McMaugh Gardens Aged Care	1,180	-	-	1,180
External Restrictions - Other	3,952	1,288	-	5,240
Total External Restrictions	3,952	1,288	-	5,240

Internal Restrictions

Plant & Vehicle Replacement	500	-	(124)	376
Employees Leave Entitlement	550	-	(11)	539
Carry Over Works	20	335	(20)	335
McMaugh Gardens	1,363	205	(73)	1,495
Community Services excess income	328	-	(152)	176
Strategic Development	-	560	-	560
Total Internal Restrictions	2,761	1,100	(380)	3,481

TOTAL RESTRICTIONS

	6,713	2,388	(380)	8,721
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D Development contributions which are not yet expended for the provision of services and amenities in accordance with contributions plans (refer Note 17).

F Grants which are not yet expended for the purposes for which the grants were obtained. (refer Note 1)

G Water, Sewerage, Domestic Waste Management (DWM) & other Special Rates/Levies/Charges are externally restricted assets and must be applied for the purposes for which they were raised.

Uralla Shire Council

Notes to the Financial Statements
for the financial year ended 30 June 2015

Note 7. Receivables

\$ '000	Notes	2015		2014	
		Current	Non Current	Current	Non Current
Purpose					
Rates & Annual Charges		213	-	244	-
Interest & Extra Charges		60	-	60	-
User Charges & Fees		158	-	289	-
Accrued Revenues					
- Interest on Investments		26	-	29	-
- Other Income Accruals		323	-	478	-
Government Grants & Subsidies		53	-	-	-
Amounts due from Other Councils		360	-	-	-
Net GST Receivable		66	-	17	-
Other Debtors		78	-	1,233	-
Total		1,337	-	2,350	-
less: Provision for Impairment					
Other Debtors		(2)	-	(1)	-
Total Provision for Impairment - Receivables		(2)	-	(1)	-
TOTAL NET RECEIVABLES		1,335	-	2,349	-
Externally Restricted Receivables					
Water Supply					
- Rates & Availability Charges		32	-	32	-
- Other		166	-	305	-
Sewerage Services					
- Rates & Availability Charges		31	-	28	-
- Other		5	-	8	-
- McMaugh Gardens		-	-	567	-
Total External Restrictions		234	-	940	-
Internally Restricted Receivables					
Nil					
Unrestricted Receivables		1,101	-	1,409	-
TOTAL NET RECEIVABLES		1,335	-	2,349	-

Notes on Debtors above:

- (i) Rates & Annual Charges Outstanding are secured against the property.
- (ii) Doubtful Rates Debtors are provided for where the value of the property is less than the debt outstanding.
An allowance for other doubtful debts is made when there is objective evidence that a receivable is impaired.
- (iii) Interest was charged on overdue rates & charges at 8.50% (2014 9.00%).
Generally all other receivables are non interest bearing.
- (iv) Please refer to Note 15 for issues concerning Credit Risk and Fair Value disclosures.

Uralla Shire Council

Notes to the Financial Statements
for the financial year ended 30 June 2015

Note 8. Inventories & Other Assets

\$ '000	Notes	2015		2014	
		Current	Non Current	Current	Non Current
Inventories					
Stores & Materials		187	-	197	-
Total Inventories		187	-	197	-
Other Assets					
Prepayments		19	-	117	-
Total Other Assets		19	-	117	-
TOTAL INVENTORIES / OTHER ASSETS		206	-	314	-

Externally Restricted Assets

There are no restrictions applicable to the above assets.

(a) Inventory Write Downs

There were no amounts recognised as an expense relating to the write down of Inventory balances held during the year.

Refer to Note 27 - Fair Value Measurement for information regarding the fair value of other assets held.

Uralla Shire Council

Notes to the Financial Statements
for the financial year ended 30 June 2015

Note 9a. Infrastructure, Property, Plant & Equipment

	as at 30/6/2014										as at 30/6/2015																		
	At Cost	Fair Value	Accumulated Dep'n	Impairment	Carrying Value	Asset Additions	WDV of Asset Disposals	Depreciation Expense	W/P Transfers	Revaluation Decrements to Equity (ARR)	Revaluation Increments to Equity (ARR)	At Cost	Fair Value	Accumulated Dep'n	Impairment	Carrying Value													
\$ '000	668	-	-	-	668	938	-	-	(503)	-	-	1,103	-	-	-	1,103	-	-	-	-	-	1,103	-	-	-	-	1,103		
Capital Work in Progress	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Plant & Equipment	-	6,421	2,593	-	3,828	1,274	(297)	(461)	4	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	4,348
Office Equipment	-	380	222	-	158	107	-	(56)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	209	
Furniture & Fittings	-	759	441	-	318	66	-	(48)	4	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	340	
Land:	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
- Operational Land	-	1,360	-	-	1,360	44	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,404
- Community Land	-	1,631	-	-	1,631	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,631
Land Improvements - non depreciable	-	17	-	-	17	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	17	
Buildings - Non Specialised	-	23,569	6,236	-	17,333	198	-	(198)	4	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	17,337	
Other Structures	-	967	523	-	444	60	-	(43)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	461	
Infrastructure:	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
- Sealed Roads Structure	-	80,004	22,186	-	57,818	1,119	-	(1,638)	72	(19,397)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	37,974
- Unsealed Roads	-	12,917	9,146	-	3,771	665	-	(319)	-	-	1,126	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5,243	
- Bridges	-	22,865	4,207	-	18,658	2,888	-	(271)	330	(827)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	20,778	
- Footpaths	-	1,033	345	-	688	23	-	(17)	84	-	674	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,452	
- Bulk Earthworks (non-depreciable)	-	163,907	-	-	163,907	459	-	-	-	(52,392)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	111,974	
- Stormwater Drainage	-	2,561	496	-	2,065	7	-	(30)	4	(86)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,960	
- Water Supply Network	-	15,784	1,575	-	14,209	30	-	(184)	-	-	405	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	14,460	
- Sewerage Network	-	7,621	1,275	-	6,346	43	-	(200)	1	-	105	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	6,295	
- Other Open Space/Recreational Assets	-	653	274	-	379	-	-	(26)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	353	
Other Assets:	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
- Heritage Collections	-	90	-	-	90	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	90
- Other	-	51	15	-	36	-	-	(3)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	33	
Reinstatement, Rehabilitation & Restoration Assets (refer Note 26):	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
- Tip Assets	-	786	102	-	684	-	-	(39)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	645	
TOTAL INFRASTRUCTURE, PROPERTY, PLANT & EQUIP.	668	343,376	49,636	-	294,408	7,921	(287)	(3,533)	-	(72,702)	2,310	1,103	287,440	60,436	-	228,107	-	-	-	-	-	-	-	-	-	-	-	228,107	

Additions to Buildings & Infrastructure Assets are made up of Asset Renewals (\$5,881k) and New Assets (\$106k). Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).

Refer to Note 27 - Fair Value Measurement for information regarding the fair value of other Infrastructure, Property, Plant & Equipment.

Uralla Shire Council

Notes to the Financial Statements
for the financial year ended 30 June 2015

Note 9b. Externally Restricted Infrastructure, Property, Plant & Equipment

\$ '000	Actual				Actual			
	2015				2014			
Class of Asset	At Cost	At Fair Value	A/Dep & Impairm't	Carrying Value	At Cost	At Fair Value	A/Dep & Impairm't	Carrying Value
Water Supply								
Land								
- Operational Land	-	202	-	202	-	202	-	202
Buildings	-	4,395	505	3,890	-	4,395	475	3,920
Infrastructure	-	16,052	1,592	14,460	-	15,784	1,575	14,209
Other Assets	-	8	3	5	-	7	3	4
Total Water Supply	-	20,657	2,100	18,557	-	20,388	2,053	18,336
Sewerage Services								
Land								
- Operational Land	-	102	-	102	-	102	-	102
- Improvements non-depreciable	-	6	-	6	-	6	-	6
Buildings	-	104	7	97	-	104	7	97
Other Structures	-	40	24	16	-	40	23	18
Infrastructure	-	7,780	1,485	6,295	-	7,621	1,275	6,346
Other Assets	-	46	8	38	-	46	7	38
Total Sewerage Services	-	8,078	1,524	6,554	-	7,919	1,312	6,607
Domestic Waste Management								
Plant & Equipment	-	306	149	157	-	306	115	191
Land								
- Operational Land	-	180	-	180	-	180	-	180
Buildings	-	455	70	385	-	301	67	234
Other Structures	-	225	161	64	-	186	153	34
Other Assets	-	27	5	22	-	28	5	22
Total DWM	-	1,193	385	808	-	1,001	339	661
MaMaugh Gardens Aged Care								
- Plant and Equipment	-	20	14	6	-	15	12	2
- Office Equipment	-	25	14	11	-	19	12	7
- Furniture and Fittings	-	467	323	144	-	443	299	144
- Land (Council owned)	-	65	-	65	-	65	-	65
- Roads, Parking & Footpaths	-	38	5	33	-	38	5	33
- Buildings	-	6,003	1,619	4,384	-	5,968	1,554	4,413
- Other Structures	-	138	38	100	-	138	29	109
Total Other Restrictions	-	6,756	2,013	4,743	-	6,685	1,912	4,774
TOTAL RESTRICTED I,PP&E	-	36,684	6,022	30,662	-	35,993	5,615	30,378

Note 9c. Infrastructure, Property, Plant & Equipment - Current Year Impairments

Council has recognised no impairment losses during the reporting period nor reversed any prior period losses.

Uralla Shire Council

Notes to the Financial Statements
for the financial year ended 30 June 2015

Note 10a. Payables, Borrowings & Provisions

\$ '000	Notes	2015		2014	
		Current	Non Current	Current	Non Current
Payables					
Goods & Services - operating expenditure		1,102	-	518	-
Accrued Expenses:					
- Salaries & Wages		-	-	271	-
- Other Expenditure Accruals		598	-	269	-
ATO - Net GST Payable		(2)	-	(3)	-
Retirement Home Contributions		2,176	-	2,410	-
Total Payables		3,874	-	3,465	-
Borrowings					
Loans - Secured ¹		118	3,121	112	1,237
Total Borrowings		118	3,121	112	1,237
Provisions					
Employee Benefits:					
Annual Leave		743	-	808	-
Sick Leave		86	-	92	-
Long Service Leave		1,422	79	1,538	55
Other Leave		136	-	122	-
ELE On-Costs		-	4	-	4
Sub Total - Aggregate Employee Benefits		2,387	83	2,560	59
Asset Remediation/Restoration (Future Works) ²⁶		-	833	-	830
Total Provisions		2,387	916	2,560	889
Total Payables, Borrowings & Provisions		6,379	4,037	6,137	2,126

(i) Liabilities relating to Restricted Assets

	2015		2014	
	Current	Non Current	Current	Non Current
Externally Restricted Assets				
McMaugh Garden (Payables)	2,180	-	2,410	-
McMaugh Garden (Interest Bearing Liabilities)	4	63	4	67
Liabilities relating to externally restricted assets	2,184	63	2,414	67
Internally Restricted Assets				
Nil				
Total Liabilities relating to restricted assets	2,184	63	2,414	67
Total Liabilities relating to Unrestricted Assets	4,195	3,974	3,723	2,059
TOTAL PAYABLES, BORROWINGS & PROVISIONS	6,379	4,037	6,137	2,126

¹ Loans are secured over the General Rating Income of Council

Disclosures on Liability Interest Rate Risk Exposures, Fair Value Disclosures & Security can be found in Note 15.

Uralla Shire Council

Notes to the Financial Statements
for the financial year ended 30 June 2015

Note 10a. Payables, Borrowings & Provisions (continued)

\$ '000	Actual 2015	Actual 2014
(ii) Current Liabilities not anticipated to be settled within the next 12 months		
The following Liabilities, even though classified as current, are not expected to be settled in the next 12 months.		
Provisions - Employees Benefits	1,798	1,794
Retirement Home Contributions	1,780	2,081
	3,578	3,875

Note 10b. Description of and movements in Provisions

Class of Provision	2014		2015			Closing Balance as at 30/6/15
	Opening Balance as at 1/7/14	Additional Provisions	Decrease due to Payments	Remeasurement effects due to Discounting	Unused amounts reversed	
Annual Leave	808	512	(577)	-	-	743
Sick Leave	92	-	(6)	-	-	86
Long Service Leave	1,593	(33)	(59)	-	-	1,501
Other Leave (enter deta	122	14	-	-	-	136
ELE On-Costs	4	-	-	-	-	4
Asset Remediation	830	3	-	-	-	833
TOTAL	3,449	496	(642)	-	-	3,303

- a. Employees Leave Entitlements & On-Costs represents those benefits accrued and payable and an estimate of those that will become payable in the future as a result of past service.
- b. Asset Remediation, Reinstatement & Restoration Provisions represent the Present Value estimate of future costs Council will incur in order to remove, restore & remediate assets &/or activities as a result of past operations.

Uralla Shire Council

Notes to the Financial Statements
for the financial year ended 30 June 2015

Note 11. Statement of Cash Flows - Additional Information

\$ '000	Notes	Actual 2015	Actual 2014
(a) Reconciliation of Cash Assets			
Total Cash & Cash Equivalent Assets	6a	7,175	5,830
Less Bank Overdraft	10	-	-
BALANCE as per the STATEMENT of CASH FLOWS		7,175	5,830
(b) Reconciliation of Net Operating Result to Cash provided from Operating Activities			
Net Operating Result from Income Statement		3,764	607
Adjust for non cash items:			
Depreciation & Amortisation		3,533	3,309
Net Losses/(Gains) on Disposal of Assets		56	(77)
Unwinding of Discount Rates on Reinstatement Provisions		3	48
+/- Movement in Operating Assets and Liabilities & Other Cash Items:			
Decrease/(Increase) in Receivables		1,013	(1,109)
Increase/(Decrease) in Provision for Doubtful Debts		1	-
Decrease/(Increase) in Inventories		10	(6)
Decrease/(Increase) in Other Assets		98	(13)
Increase/(Decrease) in Payables		584	(61)
Increase/(Decrease) in other accrued Expenses Payable		58	402
Increase/(Decrease) in Other Liabilities		(233)	(1,155)
Increase/(Decrease) in Employee Leave Entitlements		(149)	247
NET CASH PROVIDED FROM/(USED IN) OPERATING ACTIVITIES from the STATEMENT of CASH FLOWS		8,738	2,192
(c) Non-Cash Investing & Financing Activities			
Nil			
(d) Financing Arrangements			
(i) Unrestricted access was available at balance date to the following lines of credit:			
Bank Overdraft Facilities ⁽¹⁾		100	100
Credit Cards / Purchase Cards		46	57
Total Financing Arrangements		146	157
Amounts utilised as at Balance Date:			
- Credit Cards / Purchase Cards		18	-
Total Financing Arrangements Utilised		18	-

1. The Bank overdraft facility may be drawn at any time and may be terminated by the bank without notice.
Interest rates on overdrafts are Interest Rates on Loans & Other Payables are disclosed in Note 15.

(ii) Secured Loan Liabilities

Loans are secured by a mortgage over future years Rate Revenue only.

Uralla Shire Council

Notes to the Financial Statements
for the financial year ended 30 June 2015

Note 12. Commitments for Expenditure

\$ '000	Notes	Actual 2015	Actual 2014
(a) Capital Commitments (exclusive of GST)			
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:			
Property, Plant & Equipment			
Plant & Equipment		-	368
Total Commitments		-	368
These expenditures are payable as follows:			
Within the next year		-	368
Total Payable		-	368
Sources for Funding of Capital Commitments:			
Unrestricted General Funds		-	368
Total Sources of Funding		-	368

(b) Finance Lease Commitments

Nil

(c) Operating Lease Commitments (Non Cancellable)

Nil

(d) Investment Property Commitments

Nil

Uralla Shire Council

Notes to the Financial Statements
for the financial year ended 30 June 2015

Note 13a(i). Statement of Performance Measurement - Indicators (Consolidated)

\$ '000	Amounts	Indicator	Prior Periods	
	2015	2015	2014	2013
Local Government Industry Indicators - Consolidated				
1. Operating Performance Ratio				
Total continuing operating revenue ⁽¹⁾				
<u>(excl. Capital Grants & Contributions) - Operating Expenses</u>	<u>(332)</u>	-1.94%	-1.99%	-1.88%
Total continuing operating revenue ⁽¹⁾	17,131			
(excl. Capital Grants & Contributions)				
2. Own Source Operating Revenue Ratio				
Total continuing operating revenue ⁽¹⁾				
<u>(excl. ALL Grants & Contributions)</u>	<u>11,296</u>	53.08%	61.94%	66.03%
Total continuing operating revenue ⁽¹⁾	21,283			
(excl. Capital Grants & Contributions)				
3. Unrestricted Current Ratio				
<u>Current Assets less all External Restrictions ⁽²⁾</u>	<u>5,647</u>	2.08x	1.19	2.30
Current Liabilities less Specific Purpose Liabilities ^(3, 4)	2,711			
4. Debt Service Cover Ratio				
<u>Operating Result ⁽¹⁾ before capital excluding interest and depreciation / impairment / amortisation</u>	<u>3,325</u>	14.21x	12.32	12.17
Principal Repayments (from the Statement of Cash Flows)	234			
+ Borrowing Costs (from the Income Statement)				
5. Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage				
<u>Rates, Annual and Extra Charges Outstanding</u>	<u>273</u>	4.77%	5.52%	5.78%
Rates, Annual and Extra Charges Collectible	5,719			
6. Cash Expense Cover Ratio				
Current Year's Cash and Cash Equivalents				
<u>+ All Term Deposits</u>	<u>9,580</u>	7.34 mths	5.42	7.04
Payments from cash flow of operating and financing activities	1,305			

Notes

⁽¹⁾ Excludes fair value adjustments and reversal of revaluation decrements, net gain/(loss) on sale of assets and the net share of interests in joint ventures & associates.

⁽²⁾ Refer Notes 6-8 inclusive.

Also excludes any real estate & land for resale not expected to be sold in the next 12 months

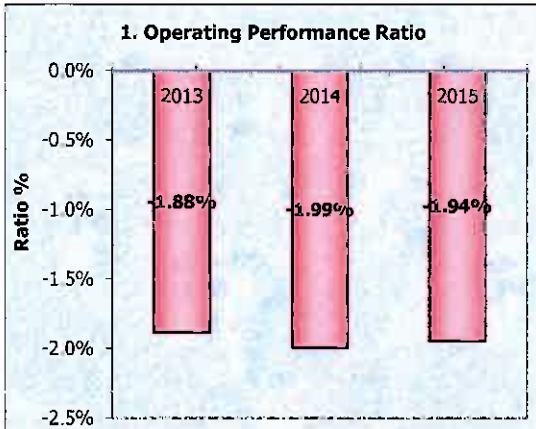
⁽³⁾ Refer to Note 10(a).

⁽⁴⁾ Refer to Note 10(a)(ii) - excludes all payables & provisions not expected to be paid in the next 12 months (incl. ELE).

Uralla Shire Council

Notes to the Financial Statements
for the financial year ended 30 June 2015

Note 13a(ii). Local Government Industry Indicators - Graphs (Consolidated)



Purpose of Operating Performance Ratio

This ratio measures Council's achievement of containing operating expenditure within operating revenue.

Commentary on 2014/15 Result

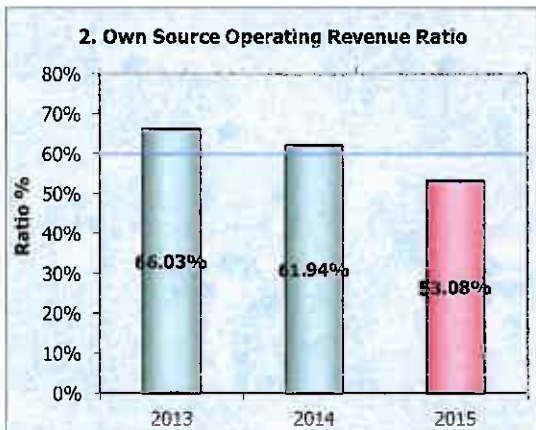
2014/15 Ratio -1.94%

The Tcorp benchmark for this measure is to be better than a deficit of 4%. The current year result of a deficit just under 2% is both better than the Tcorp benchmark and a positive improvement on 2014. This reflects an improvement in operating performance that should continue into 2016. It is the intention of Council to move towards a positive result in this area in the long term.

Benchmark: ——— Minimum >=0.00%

Source for Benchmark: Code of Accounting Practice and Financial Reporting #23

Ratio is within Benchmark
 Ratio is outside Benchmark



Purpose of Own Source Operating Revenue Ratio

This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants & contributions.

Commentary on 2014/15 Result

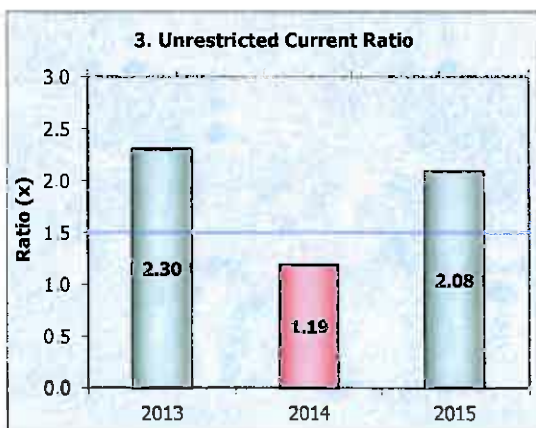
2014/15 Ratio 53.08%

The Tcorp benchmark for this measure is to be above 60%. This year has seen a reduction in this ratio on previous years, mostly associated with a large one-off capital grant for Emu Crossing. This ratio is also skewed by excluding grants relating to operating activities such as McMaugh Gardens, TCSO, KADS and Community Transport which are reliant on grants. This ratio would otherwise be above 60%.

Benchmark: ——— Minimum >=60.00%

Source for Benchmark: Code of Accounting Practice and Financial Reporting #23

Ratio is within Benchmark
 Ratio is outside Benchmark



Purpose of Unrestricted Current Ratio

To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council.

Commentary on 2014/15 Result

2014/15 Ratio 2.08x

The Tcorp benchmark for this ratio is 1.5:1 which council has more than achieved in 2015. This is also an improvement on 2014 and reflects the better financial performance in 2015 by allowing excess funds to be invested in short term deposits.

Benchmark: ——— Minimum >=1.50

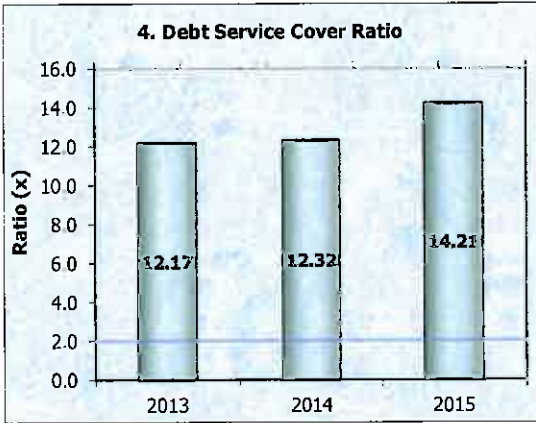
Source for Benchmark: Code of Accounting Practice and Financial Reporting #23

Ratio is within Benchmark
 Ratio is outside Benchmark

Uralla Shire Council

Notes to the Financial Statements
for the financial year ended 30 June 2015

Note 13a(ii). Local Government Industry Indicators - Graphs (Consolidated)



Purpose of Debt Service Cover Ratio

This ratio measures the availability of operating cash to service debt including interest, principal and lease payments

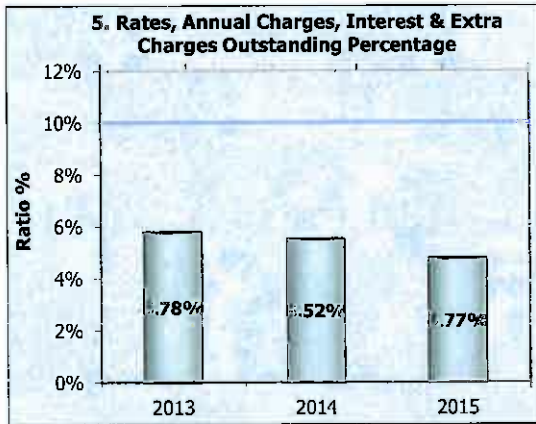
Commentary on 2014/15 Result

2014/15 Ratio 14.21x

The Tcorp benchmark for this measure is better than 2.0x, which is constantly exceeded by Uralla Shire Council. This is due to Council's decision to fund assets replacement, renewal and expansion from surpluses, grants and non cash depreciation and not incur inter-generational debt

Benchmark: Minimum >=2.00
Source for Benchmark: Code of Accounting Practice and Financial Reporting #23

Ratio is within Benchmark
 Ratio is outside Benchmark



Purpose of Rates & Annual Charges Outstanding Ratio

To assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts.

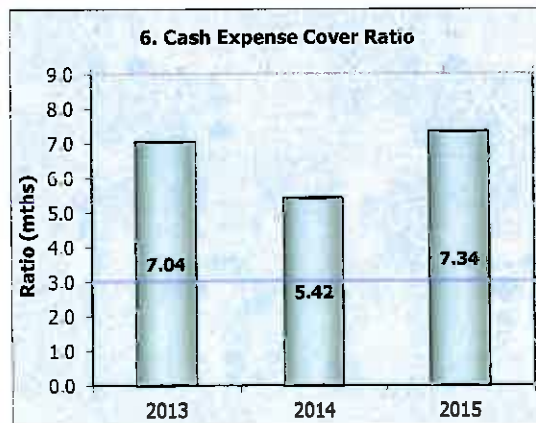
Commentary on 2014/15 Result

2014/15 Ratio 4.77%

The outstanding ratio continues to improve. Council has a long term target of outstanding rates of 3%.

Benchmark: Maximum <10.00%
Source for Benchmark: Code of Accounting Practice and Financial Reporting #23

Ratio is within Benchmark
 Ratio is outside Benchmark



Purpose of Cash Expense Cover Ratio

This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow.

Commentary on 2014/15 Result

2014/15 Ratio 7.34 mths

The Tcorp benchmark is more than 3 months. The Uralla Shire Council has achieved this benchmark for the current year by continuing to reclassifying cash equivalents Term Deposits with maturity under 3 months rather than investment. Council maintains a rolling investment in Term Deposit of its surplus funds with even monthly maturities.

Benchmark: Minimum >=3.00
Source for Benchmark: Code of Accounting Practice and Financial Reporting #23

Ratio is within Benchmark
 Ratio is outside Benchmark

Uralla Shire Council

Notes to the Financial Statements
for the financial year ended 30 June 2015

Note 13b. Statement of Performance Measurement - Indicators (by Fund)

\$ '000	Water 2015	Sewer 2015	General ⁵ 2015
Local Government Industry Indicators - by Fund			
1. Operating Performance Ratio			
Total continuing operating revenue ⁽¹⁾			
<u>(excl. Capital Grants & Contributions) - Operating Expenses</u>	19.79%	2.54%	-3.48%
Total continuing operating revenue ⁽¹⁾			
(excl. Capital Grants & Contributions)	prior period: 7.07%	-7.52%	-2.33%
2. Own Source Operating Revenue Ratio			
Total continuing operating revenue ⁽¹⁾	98.25%	97.94%	49.41%
<u>(excl. ALL Grants & Contributions)</u>			
Total continuing operating revenue ⁽¹⁾	prior period: 98.44%	97.61%	58.63%
3. Unrestricted Current Ratio			
<u>Current Assets less all External Restrictions⁽²⁾</u>	No Liabilities	No Liabilities	2.08x
Current Liabilities less Specific Purpose Liabilities ^(3, 4)	prior period: No Liabilities	No Liabilities	1.19
4. Debt Service Cover Ratio			
<u>Operating Result⁽¹⁾ before capital excluding interest and depreciation / impairment / amortisation</u>	0.00	0.00	11.54x
Principal Repayments (from the Statement of Cash Flows)			
+ Borrowing Costs (from the Income Statement)	prior period: 0.00	0.00	10.56
5. Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage			
<u>Rates, Annual and Extra Charges Outstanding</u>	8.25%	5.72%	4.39%
Rates, Annual and Extra Charges Collectible			
	prior period: 8.70%	5.48%	5.27%
6. Cash Expense Cover Ratio			
Current Year's Cash and Cash Equivalents			
<u>+ All Term Deposits</u>	33.53	43.68	5.34
Payments from cash flow of operating and financing activities	prior period: 18.34	37.52	3.83

Notes

(1) - (4) Refer to Notes at Note 13a(i) above.

(5) General Fund refers to all of Council's activities except for its Water & Sewer activities which are listed separately.

Uralla Shire Council

Notes to the Financial Statements for the financial year ended 30 June 2015

Note 14. Investment Properties

\$ '000

Council has not classified any Land or Buildings as "Investment Properties"

Note 15. Financial Risk Management

Risk Management

Council's activities expose it to a variety of financial risks including (1) price risk, (2) credit risk, (3) liquidity risk and (4) interest rate risk.

The Council's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Council.

Council does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by Council's Finance Section under policies approved by the Council.

A comparison by category of the carrying amounts and fair values of Council's Financial Assets & Financial Liabilities recognised in the financial statements is presented below.

	Carrying Value		Fair Value	
	2015	2014	2015	2014
Financial Assets				
Cash and Cash Equivalents	7,175	5,830	7,175	5,830
Investments				
- "Held to Maturity"	2,405	1,000	2,405	1,000
Receivables	1,335	2,349	1,335	2,349
Total Financial Assets	10,915	9,179	10,915	9,179
Financial Liabilities				
Payables	3,874	3,465	3,874	3,465
Loans / Advances	3,239	1,349	3,239	1,349
Total Financial Liabilities	7,113	4,814	7,113	4,814

Fair Value is determined as follows:

- **Cash & Cash Equivalents, Receivables, Payables** - are estimated to be the carrying value which approximates mkt value.
- **Borrowings & Held to Maturity Investments** - are based upon estimated future cash flows discounted by the current market interest rates applicable to assets & liabilities with similar risk profiles, unless quoted market prices are available.
- Financial Assets classified (i) "at fair value through profit & loss" or (ii) **Available for Sale** - are based upon quoted market prices (in active markets for identical investments) at the reporting date or independent valuation.

Refer to Note 27 - Fair Value Measurement for information regarding the fair value of financial assets & liabilities

Uralla Shire Council

Notes to the Financial Statements

for the financial year ended 30 June 2015

Note 15. Financial Risk Management (continued)

\$ '000

(a) Cash & Cash Equivalents, Financial assets 'at fair value through the profit & Loss' "Available-for-sale" financial assets & "Held-to-maturity" Investments

Council's objective is to maximise its return on cash & investments whilst maintaining an adequate level of liquidity and preserving capital.

Council's Finance area manages the Cash & Investments portfolio.

Council has an Investment Policy which complies with the Local Government Act & Minister's Investment Order. This Policy is regularly reviewed by Council and its staff and an Investment Report is tabled before Council on a monthly basis setting out the portfolio breakup and its performance.

The risks associated with the investments held are:

- **Price Risk** - the risk that the capital value of Investments may fluctuate due to changes in market prices, whether there changes are caused by factors specific to individual financial instruments or their issuers or are caused by factors affecting similar instruments traded in a market.
- **Interest Rate Risk** - the risk that movements in interest rates could affect returns and income.
- **Credit Risk** - the risk that the investment counterparty will not complete their obligations particular to a financial instrument, resulting in a financial loss to Council - be it of a capital or income nature.

Council manages these risks (amongst other measures) by diversifying its portfolio and only purchasing investments with high credit ratings or capital guarantees.

The following represents a summary of the sensitivity of Council's Income Statement and Accumulated Surplus (for the reporting period) due to a change in either the price of a financial asset or the interest rates applicable.

It is assumed that the change in interest rates would have been constant throughout the reporting period.

	Increase of Values/Rates		Decrease of Values/Rates	
	Profit	Equity	Profit	Equity
2015				
Possible impact of a 1% movement in Interest Rates	96	96	(96)	(96)
2014				
Possible impact of a 1% movement in Interest Rates	68	68	(68)	(68)

Uralla Shire Council

Notes to the Financial Statements
for the financial year ended 30 June 2015

Note 15. Financial Risk Management (continued)

\$ '000

(b) Receivables

Council's major receivables comprise **(i) Rates & Annual charges** and **(ii) User Charges & Fees**.

The major risk associated with these receivables is credit risk - the risk that debts due and payable to Council may not be repaid in full.

Council manages this risk by monitoring outstanding debt and employing stringent debt recovery procedures. It also encourages ratepayers to pay their rates by the due date through incentives.

Credit risk on rates and annual charges is minimised by the ability of Council to secure a charge over the land relating to the debts - that is, the land can be sold to recover the debt. Council is also able to charge interest on overdue rates & annual charges at higher than market rates which further encourages the payment of debt.

There are no significant concentrations of credit risk, whether through exposure to individual customers, specific industry sectors and/or regions.

Council makes suitable provision for doubtful receivables as required and carries out credit checks on most non-rate debtors.

There are no material receivables that have been subjected to a re-negotiation of repayment terms.

A profile of Council's receivables credit risk at balance date follows:

	2015 Rates & Annual Charges	2015 Other Receivables	2014 Rates & Annual Charges	2014 Other Receivables
(i) Ageing of Receivables - %				
Current (not yet overdue)	77%	74%	67%	85%
Overdue	23%	26%	33%	15%
	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>

		2015 Rates & Annual Charges	2015 Other Receivables	2014 Rates & Annual Charges	2014 Other Receivables
(ii) Ageing of Receivables - value					
Rates & Annual Charges	Other Receivables				
Current	Current	164	828	163	1,790
< 1 year overdue	0 - 30 days overdue	13	172	81	143
1 - 2 years overdue	30 - 60 days overdue	36	5	-	162
2 - 5 years overdue	60 - 90 days overdue	-	5	-	(22)
> 5 years overdue	> 90 days overdue	-	114	-	33
		<u>213</u>	<u>1,124</u>	<u>244</u>	<u>2,106</u>

**(iii) Movement in Provision for Impairment
of Receivables**

	2015	2014
Balance at the beginning of the year	1	1
+ new provisions recognised during the year	1	-
Balance at the end of the year	<u>2</u>	<u>1</u>

Uralla Shire Council

Notes to the Financial Statements

for the financial year ended 30 June 2015

Note 15. Financial Risk Management (continued)

\$ '000

(c) Payables & Borrowings

Payables & Borrowings are both subject to liquidity risk - the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due.

Council manages this risk by monitoring its cash flow requirements and liquidity levels and maintaining an adequate cash buffer.

Payment terms can (in extenuating circumstances) also be extended & overdraft facilities utilised as required.

The contractual undiscounted cash outflows (ie. principal and interest) of Council's Payables & Borrowings are set out in the maturity table below:

\$ '000	Subject to no maturity	payable in:						Total Cash Outflows	Actual Carrying Values
		≤ 1 Year	1-2 Yrs	2-3 Yrs	3-4 Yrs	4-5 Yrs	> 5 Yrs		
2015									
Trade/Other Payables	-	2,099	400	400	400	400	176	3,875	3,874
Loans & Advances	-	118	124	119	126	125	2,627	3,239	3,239
Total Financial Liabilities	-	2,217	524	519	526	525	2,803	7,114	7,113
2014									
Trade/Other Payables	-	1,455	400	400	400	400	410	3,465	3,465
Loans & Advances	-	118	118	118	118	118	759	1,349	1,349
Total Financial Liabilities	-	1,573	518	518	518	518	1,169	4,814	4,814

Borrowings are also subject to interest rate risk - the risk that movements in interest rates could adversely affect funding costs & debt servicing requirements. Council manages this risk through the diversification of borrowing types, maturities & interest rate structures.

The following interest rates were applicable to Council's Borrowings at balance date:

	2015		2014	
	Carrying Value	Average Interest Rate	Carrying Value	Average Interest Rate
Trade/Other Payables	3,874	0.0%	3,465	0.0%
Loans & Advances - Fixed Interest Rate	3,239	5.1%	1,349	7.3%
	<u>7,113</u>		<u>4,814</u>	

Uralla Shire Council

Notes to the Financial Statements

for the financial year ended 30 June 2015

Note 16. Material Budget Variations

\$ '000

Council's Original Financial Budget for 14/15 was adopted by the Council on 23 June 2014.

While the Income Statement included in this General Purpose Financial Report must disclose the Original Budget adopted by Council, the Local Government Act requires Council to review its Financial Budget on a Quarterly Basis, so that it is able to manage the various variations between actuals versus budget that invariably occur throughout the year.

This Note sets out the details of MATERIAL VARIATIONS between Council's Original Budget and its Actual results for the year as per the Income Statement - even though such variations may have been adjusted for during each Quarterly Budget Review.

Note that for Variations* of Budget to Actual :

Material Variations represent those variances that amount to **10%** or more of the original budgeted figure.

F = Favourable Budget Variation, U = Unfavourable Budget Variation

\$ '000	2015 Budget	2015 Actual	2015 ----- Variance* -----		
REVENUES					
Rates & Annual Charges	5,459	5,367	(92)	(2%)	U
User Charges & Fees	5,345	4,922	(423)	(8%)	U
Interest & Investment Revenue	511	236	(275)	(54%)	U
Lower interest rates and cash balances over the year contributed to reduced investment returns.					
Other Revenues	360	771	411	114%	F
Council received a one-off donation of \$205,000 that significantly increased other revenues. Other income improvements were spread evenly over the additional increase in other revenues.					
Operating Grants & Contributions	5,960	5,835	(125)	(2%)	U
Capital Grants & Contributions	3,141	4,152	1,011	32%	F
Capital funding for transport and communication has been classified as operating income in the final budget but treated as capital funding in this financial report.					

Uralla Shire Council

Notes to the Financial Statements
for the financial year ended 30 June 2015

Note 16. Material Budget Variations (continued)

\$ '000	2015 Budget	2015 Actual	2015 Variance*		
EXPENSES					
Employee Benefits & On-Costs	7,668	7,808	(140)	(2%)	U
Borrowing Costs	105	124	(19)	(18%)	U
Interest on new borrowings of \$2 million was not included in the original budget.					
Materials & Contracts	4,356	4,587	(231)	(5%)	U
Depreciation & Amortisation	3,864	3,533	331	9%	F
Other Expenses	1,510	1,411	99	7%	F
Net Losses from Disposal of Assets	-	56	(56)	0%	U
The initial budget did not anticipate the disposal of any assets for a loss.					

Budget Variations relating to Council's Cash Flow Statement include:

Cash Flows from Operating Activities	7,137	8,738	1,601	22.4%	F
An improved financial result of \$491,000 coupled with receipt of outstanding debtors of \$1,021,000 (McMaugh Gardens deposit and capital funding for Emu Crossing bridge) have resulted in improved cash flows from operating activities.					
Cash Flows from Investing Activities	(6,828)	(9,085)	(2,257)	33.1%	U
Loan funds drawn down during the financial year were used to fund additional capital infrastructure works with the remaining funds placed on deposit for use in 2016.					
Cash Flows from Financing Activities	(125)	1,692	1,817	(1453.6%)	F
The initial budget for 2015 did not include loan funds of \$2 million taken out during this financial year.					

Uralla Shire Council

Notes to the Financial Statements
for the financial year ended 30 June 2015

Note 17. Statement of Developer Contributions

\$ '000

Council recovers contributions, raises levies & enters into planning agreements on development works that are subject to a development consent issued by Council. All contributions must be spent/utilised for the specific purpose they were levied and any interest applicable to unspent funds must be attributed to remaining funds.

The following tables detail the receipt, interest and use of the above contributions & levies and the value of all remaining funds which are "restricted" in their future use.

SUMMARY OF CONTRIBUTIONS & LEVIES

PURPOSE	Opening Balance	Contributions received during the Year		Interest earned in Year	Expenditure during Year	Internal Borrowing (to)/from	Held as Restricted Asset	Projections			Cumulative Internal Borrowings due/(payable)
		Cash	Non Cash					Future income	Exp still outstanding	Over or (under) Funding	
Roads	305	17	-	10	-	-	332	73	(405)	(0)	-
Traffic Facilities	15	-	-	-	-	-	15	10	(25)	-	-
Community Facilities	61	-	-	2	-	-	63	21	(84)	-	-
Other	38	-	-	1	-	-	39	26	(65)	-	-
S94 Contributions - under a Plan	418	17	-	13	-	-	448	130	(578)	(0)	-
Total S94 Revenue Under Plans	418	17	-	13	-	-	448				
Total Contributions	418	17	-	13	-	-	448	130	(578)	(0)	-

Uralla Shire Council

Notes to the Financial Statements
for the financial year ended 30 June 2015

Note 17. Statement of Developer Contributions (continued)

\$ '000

S94 CONTRIBUTIONS - UNDER A PLAN

PURPOSE	Opening Balance	Contributions received during the Year		Interest earned in Year	Expenditure during Year	Internal Borrowing (to)/from	Held as Restricted Asset	Projections			Cumulative Internal Borrowings due/(payable)
		Cash	Non Cash					Future income	Exp still outstanding	Over or (under) Funding	
Roads	59	-	-	2	-	-	61	56	(117)	(0)	-
Traffic Facilities	15	-	-	-	-	-	15	10	(25)	-	-
Community Facilities	61	-	-	2	-	-	63	21	(84)	-	-
Other	33	-	-	1	-	-	34	26	(60)	-	-
Total	167	-	-	5	-	-	172	113	(285)	(0)	-

CONTRIBUTION PLAN - RURAL

PURPOSE	Opening Balance	Contributions received during the Year		Interest earned in Year	Expenditure during Year	Internal Borrowing (to)/from	Held as Restricted Asset	Projections			Cumulative Internal Borrowings due/(payable)
		Cash	Non Cash					Future income	Exp still outstanding	Over or (under) Funding	
Other	5	-	-	-	-	-	5	-	(5)	-	-
Total	5	-	-	-	-	-	5	-	(5)	-	-

CONTRIBUTION PLAN - DCP ROAD MAINTENANCE ROYALTIES

PURPOSE	Opening Balance	Contributions received during the Year		Interest earned in Year	Expenditure during Year	Internal Borrowing (to)/from	Held as Restricted Asset	Projections			Cumulative Internal Borrowings due/(payable)
		Cash	Non Cash					Future income	Exp still outstanding	Over or (under) Funding	
Roads	246	17	-	8	-	-	271	17	(288)	-	-
Total	246	17	-	8	-	-	271	17	(288)	-	-

Uralla Shire Council

Notes to the Financial Statements for the financial year ended 30 June 2015

Note 18. Contingencies & Other Assets/Liabilities Not Recognised

\$ '000

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position, but their knowledge & disclosure is considered relevant to the users of Council's Financial Report.

LIABILITIES NOT RECOGNISED:

1. Guarantees

(i) Defined Benefit Superannuation Contribution Plans

Council participates in an employer sponsored Defined Benefit Superannuation Scheme, and makes contributions as determined by the Superannuation Scheme's Trustees.

Member Councils bear responsibility for ensuring there are sufficient funds available to pay out the required benefits as they fall due.

The Schemes most recent full actuarial review indicated that the Net Assets of the Scheme were not sufficient to meet the accrued benefits of the Schemes Defined Benefit member category with member Councils required to make significantly higher contributions in future years.

The Local Government Superannuation Scheme however is unable to provide Council with an accurate estimate of its share of the net deficit and accordingly Council has not recorded any net liability from it's Defined Benefit Scheme obligations in accordance with AASB 119.

Future contributions made to the defined benefit scheme to rectify the net deficit position will be recognised as an expense when they become payable - similar to the accounting for Defined Contributions Plans.

(i) Defined Benefit Superannuation Contribution Plans (continued)

The Local Government Superannuation Scheme - Pool B (the Scheme) is a defined benefit plan that has been deemed to be a "multi-employer fund" for purposes of AASB119. Sufficient information under AASB119 is not available to account for the Scheme as a defined benefit plan, because the assets to the Scheme are pooled together for all employers.

Council makes employer contributions to the defined benefits categories of the Scheme at rates determined by the Scheme's Trustee. The rate since 1 July 2009 has been 190% of the member's contribution plus 1.25% of superable salary. Employees also make contributions to the fund.

Assets accumulate in the fund to meet the member's benefit, as defined in the Trust Deed, as they accrue. Favourable or unfavourable variations may arise should the experience of the Scheme differ from the assumptions made by the Scheme's actuary in estimating the Scheme's accrued benefits liability. The Scheme's liability for accrued benefits is determined by reference to expected future salary levels and by application of a market-based risk adjusted discount rate and relevant actuarial assumptions.

The amount of employer contributions to the defined benefit section of the Local Government Superannuation Scheme and recognised as an expense for the year ending 30 June 2015 was \$211,875. The last valuation of the Scheme was performed by Mr Martin Stevenson BSc, FIA, FIAA on 20 February 2013 and covers the period to 30 June 2015. However the position is monitored annually and the Actuary has estimated that as at 30 June 2015 a deficit still exists.

Effective from 1 July 2015, employers are required to contribute additional contributions to assist in extinguishing this deficit.

Uralla Shire Council

Notes to the Financial Statements
for the financial year ended 30 June 2015

Note 18. Contingencies & Other Assets/Liabilities Not Recognised (continued)

\$ '000

**(i) Defined Benefit Superannuation
Contribution Plans (continued)**

The annual amount of additional contributions payable until the deficit is extinguished is \$92,801. The additional contributions remitted during the year is included in the total employer contributions set out in the beginning of this paragraph.

The share of the deficit that can be broadly attributed to Council as the employer as at 30 June 2015 was estimated to be in the order of \$278,400.

(ii) Statewide Limited

Council is a member of Statewide Mutual, a mutual pool scheme providing liability insurance to Local Government.

Membership includes the potential to share in either the net assets or liabilities of the fund depending on its past performance. Council's share of the Net Assets or Liabilities reflects Council's contributions to the pool and the result of insurance claims within each of the Fund Years.

The future realisation and finalisation of claims incurred but not reported to 30 June this year may result in future liabilities or benefits as a result of past events that Council will be required to fund or share in respectively.

(iii) StateCover Limited

Council is a member of StateCover Mutual Limited and holds a partly paid share in the entity.

StateCover is a company providing workers compensation insurance cover to the NSW Local Government Industry and specifically Council.

Council had a contingent liability to contribute further equity in the event of the erosion of the Company's capital base as a result of the company's past performance and/or claims experience or as a result of any increased prudential requirements from APRA.

These future equity contributions would be required to maintain the company's minimum level of Net Assets in accordance with its Licence Requirements.

(iv) Other Guarantees

Council has provided no other Guarantees other than those listed above.

Uralla Shire Council

Notes to the Financial Statements
for the financial year ended 30 June 2015

Note 18. Contingencies & Other Assets/Liabilities Not Recognised (continued)

\$ '000

LIABILITIES NOT RECOGNISED (continued):**2. Other Liabilities****(i) Third Party Claims**

The Council is involved from time to time in various claims incidental to the ordinary course of business including claims for damages relating to its services.

Council believes that it is appropriately covered for all claims through its Insurance Coverage and does not expect any material liabilities to eventuate.

(ii) S94 Plans

Council levies Section 94/94A Contributions upon various development across the Council area through the required Contributions Plans.

As part of these Plans, Council has received funds for which it will be required to expend the monies in accordance with those Plans.

As well, these Plans indicate proposed future expenditure to be undertaken by Council, which will be funded by making levies and receipting funds in future years or where a shortfall exists by the use of Council's General Funds.

These future expenses do not yet qualify as liabilities as of the Reporting Date, but represent Councils intention to spend funds in the manner and timing set out in those Plans.

(iii) Potential Land Acquisitions due to Planning Restrictions imposed by Council

Council has classified a number of privately owned land parcels as Local Open Space or Bushland.

As a result, where notified in writing by the various owners, Council will be required to purchase these land parcels.

At reporting date, reliable estimates as to the value of any potential liability (and subsequent land asset) from such potential acquisitions has not been possible.

ASSETS NOT RECOGNISED:**(i) Land Under Roads**

As permitted under AASB 1051, Council has elected not to bring to account Land Under Roads that it owned or controlled up to and including 30/6/08.

(ii) Infringement Notices/Fines

Fines and Penalty Income, the result of Council issuing Infringement Notices is followed up and collected by the Infringement Processing Bureau.

Councils Revenue Recognition policy for such income is to account for it as revenue on receipt.

Accordingly, at Year End, there is a potential asset due to Council representing issued but unpaid Infringement Notices.

Due to the limited information available on the status, value and duration of outstanding Notices, Council is unable to determine the value of outstanding income.

Uralla Shire Council

Notes to the Financial Statements
for the financial year ended 30 June 2015

Note 18. Contingencies & Other Assets/Liabilities Not Recognised (continued)

\$ '000

ASSETS NOT RECOGNISED: (continued)**(iii) FINANCIAL ASSETS****COLLATERALISED DEBT OBLIGATIONS (CDOs)**

Council, together with a number of other local government authorities, is a party to a legal action funded by litigation funder IMF (Australia) Ltd, against Lehman Brothers Australia, the vendors / promoters of certain CDOs acquired by Council in previous years.

Council has a claim for losses of \$487,499.47 on Council's holdings during the Global Financial Crisis for the \$1,150,000 face value of Collateralised Debt Obligations held by Council in September 2007.

The basis of the action is breach of fiduciary duty by Lehman Brothers Australia directly leading to the losses incurred by Council.

The funding of the court action is under a funding agreement with the litigation funder, IMF (Australia) Ltd, who will receive 35% of the Resolution Sum less a sum for the notional admitted claim. The notional admitted claim is a calculated amount that Council would have received under the Deed of Corporation Arrangement (DOCA) for the distribution of \$42 million to claimants that was offered by the liquidators of Lehman Brothers Australia and refused in place of taking court action to recover the whole claim. Council's notional distribution amount is \$58,586.12.

In early September 2015 Council received an interim dividend payment of \$53,576.19 (10.99c in the dollar). After various fees associated with the claim had been deducted the net amount received by council was \$12,952.90.

With the collapse of Lehman Brothers International, the subsidiary Lehman Brothers Special Financing (LBSF) defaulted and a number of Swap Counterparty Securities were returned to the Trustees, Bank New York Mellon. In the normal course these amounts

(iii) FINANCIAL ASSETS**COLLATERALISED DEBT OBLIGATIONS (CDOs)
(continued)**

would have been returned to the note-holders; as this was the case for the Federation CDO in October 2008. However, because court cases in the United Kingdom and the United States of America have different outcomes, the Trustees have held the securities for CDOs organised by LBSF until the differences have been resolved.

Council had two CDOs affected by the Trustee holding the LBSF Swap Counter Party Securities. One instrument, Global Bank Note-Beryl Finance Limited, with a face value of \$100,000 was sold in late June 2011 for \$59,000 and settled in July 2011. The second CDO is Coolangatta-Zircon Finance Ltd, with a face value of \$250,000 was paid out on 26 February 2013 with an amount of \$247,438.45.

The litigation funder, IMF (Australia) Ltd, has agreed to fund an appeal against the liquidator of Lehman Brothers Asia determination to reject claims for losses on Lehman Brothers International products sold to Australian clients after Lehman Brothers' acquisition of Grange Securities. The Uralla Shire Council's claim is for the aforementioned loss on the Global Bank Note of \$41,000 (\$100,000 - \$59,000).

The outcomes of the court cases in Australia and Hong Kong and other legal actions pending against the Lehman companies and the rating agencies are not known as amount and date of finalisation, therefore the total amount of Council's recovery, if any, cannot be estimated as this time.

There has been no progress on the legal actions in the 2014-2015 financial year.

Uralla Shire Council

Notes to the Financial Statements for the financial year ended 30 June 2015

Note 18. Contingencies & Other Assets/Liabilities Not Recognised (continued)

\$ '000

ASSETS NOT RECOGNISED (continued):

(iv) CENTRAL NORTHERN LIBRARIES

The Uralla Shire Council is a member of the Central Northern Libraries Group.

This group operates under the Central Northern Library Regional Library Agreement renewed from 1 July 2010, administered by the Tamworth Regional Council on behalf of the six members.

From 1 July 2012, the Gwydir Shire Council has been admitted as a member of the Central Northern Regional Libraries. The Gwydir Shire Council will not be entitled to share in reserves which existed at 30 June 2012 (Clause 2 of the Variation of Central Northern Regional Library Regional Library Agreement 2012).

Clause 7.1 of the Agreement states
"Tamworth Regional Council shall own the assets acquired from Central Northern Regional Library's budget subject to the 'reimbursement rights' held by each of the Delegating Councils as provided by this clause."

Clause 7.3 states
"Upon the termination of this agreement, a proportion of the assets identified in the asset register shall be distributed to the Delegating Councils. The method for determining the asset distribution to each Delegating Council is specified in Schedule 4 of this Agreement."

Schedule 4 determines that the distribution of the net assets shall be apportioned in the ratio of the contributions made in the three preceding years or the current life of the existing agreement.

The net assets of the Central Northern Regional Library at 30 June 2015 were not available.

(iv) CENTRAL NORTHERN LIBRARIES (continued)

The net assets of the Central Northern Regional Library at 30 June 2014 were \$1,075,606 with a Surplus from Ordinary Activities of \$109,576 for the 2013/2014 year.

The percentage of contribution and share of net assets for the Uralla Shire Council is 7.2%.

(v) RURAL FIRE FIGHTING ASSETS

Council has title to, and is the registered owner of 25 vehicles including 6 category 1 and 2 rural fire appliances and associated rural fire fighting equipment.

These assets are under the control of the Rural Fire Services to enable that authority to provide the bushfire protection defences set out in their Service Level Agreement with Council, and accordingly have been recognised in these reports as assets (Significant Accounting Policy 6.2 – Note 1).

In accordance with normal Rural Fire Service funding arrangements, Council continues to contribute to the costs of maintenance of this equipment.

Note 19. Interests in Other Entities

Council has no interest in any Controlled Entities, Joint Arrangements or Associates.

Uralla Shire Council

Notes to the Financial Statements
for the financial year ended 30 June 2015

Note 20. Equity - Retained Earnings and Revaluation Reserves

\$ '000	Notes	Actual 2015	Actual 2014
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(a) Retained Earnings

Movements in Retained Earnings were as follows:

Balance at beginning of Year (from previous years audited accounts)		64,448	63,841
a. Correction of Prior Period Errors	20 (c)	(198)	-
b. Net Operating Result for the Year		3,764	607
Balance at End of the Reporting Period		68,014	64,448

(b) Reserves

(i) Reserves are represented by:

- Infrastructure, Property, Plant & Equipment Revaluation Reserve		160,798	231,190
Total		160,798	231,190

(ii) Reconciliation of movements in Reserves:

Infrastructure, Property, Plant & Equipment Revaluation Reserve			
- Opening Balance		231,190	230,199
- Revaluations for the year	9(a)	(70,392)	991
- Balance at End of Year		160,798	231,190
TOTAL VALUE OF RESERVES		160,798	231,190

(iii) Nature & Purpose of Reserves

Infrastructure, Property, Plant & Equipment Revaluation Reserve

- The Infrastructure, Property, Plant & Equipment Revaluation Reserve is used to record increments/decrements of Non Current Asset values due to their revaluation.

(c) Correction of Error/s relating to a Previous Reporting Period

Correction of errors disclosed in this year's financial statements:

- Duplication of grant income		(198)	-
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In accordance with AASB 108 - Accounting Policies, Changes in Accounting Estimates and Errors, the above Prior Period Errors have been recognised retrospectively.

These amounted to the following Equity Adjustments:

- Adjustments to Closing Equity - 30/6/14 (relating to adjustments for the 30/6/14 year end)		(198)	-
Total Prior Period Adjustments - Prior Period Errors		(198)	-

(d) Voluntary Changes in Accounting Policies

Council made no voluntary changes in any accounting policies during the year.

Uralla Shire Council

Notes to the Financial Statements

for the financial year ended 30 June 2015

Note 21. Financial Result & Financial Position by Fund

Income Statement by Fund \$ '000	Actual 2015	Actual 2015	Actual 2015
	Water	Sewer	General ¹
Continuing Operations			
Income from Continuing Operations			
Rates & Annual Charges	388	542	4,437
User Charges & Fees	516	30	4,376
Interest & Investment Revenue	49	45	142
Other Revenues	-	-	771
Grants & Contributions provided for Operating Purposes	17	13	5,805
Grants & Contributions provided for Capital Purposes	-	-	4,152
Other Income			
Net Gains from Disposal of Assets	-	-	-
Share of interests in Joint Ventures & Associates using the Equity Method	-	-	-
Total Income from Continuing Operations	970	630	19,683
Expenses from Continuing Operations			
Employee Benefits & on-costs	313	260	7,235
Borrowing Costs	-	-	124
Materials & Contracts	245	149	4,193
Depreciation & Amortisation	215	202	3,116
Other Expenses	-	-	1,411
Net Losses from the Disposal of Assets	-	-	56
Total Expenses from Continuing Operations	773	611	16,135
Operating Result from Continuing Operations	197	19	3,548
Discontinued Operations			
Net Profit/(Loss) from Discontinued Operations	-	-	-
Net Operating Result for the Year	197	19	3,548
Net Operating Result attributable to each Council Fund	197	19	3,548
Net Operating Result attributable to Non-controlling Interests	-	-	-
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes	197	19	(604)

¹ General Fund refers to all Council's activities other than Water & Sewer.

NB. All amounts disclosed above are Gross - that is, they include internal charges & recoveries made between the Funds.

Uralla Shire Council

Notes to the Financial Statements
as at 30 June 2015

Note 21. Financial Result & Financial Position by Fund (continued)

Statement of Financial Position by Fund \$ '000	Actual 2015	Actual 2015	Actual 2015
	Water	Sewer	General ¹
ASSETS			
Current Assets			
Cash & Cash Equivalents	1,559	1,485	4,131
Investments	-	-	2,405
Receivables	198	36	1,101
Inventories	-	-	187
Other	-	-	19
Non-current assets classified as 'held for sale'	-	-	-
Total Current Assets	1,757	1,521	7,843
Non-Current Assets			
Investments	-	-	-
Receivables	-	-	-
Inventories	-	-	-
Infrastructure, Property, Plant & Equipment	18,557	6,554	202,996
Investments Accounted for using the equity method	-	-	-
Investment Property	-	-	-
Intangible Assets	-	-	-
Total Non-Current Assets	18,557	6,554	202,996
TOTAL ASSETS	20,314	8,075	210,839
LIABILITIES			
Current Liabilities			
Payables	-	-	3,874
Borrowings	-	-	118
Provisions	-	-	2,387
Total Current Liabilities	-	-	6,379
Non-Current Liabilities			
Payables	-	-	-
Borrowings	-	-	3,121
Provisions	-	-	916
Total Non-Current Liabilities	-	-	4,037
TOTAL LIABILITIES	-	-	10,416
Net Assets	20,314	8,075	200,423
EQUITY			
Retained Earnings	8,693	5,336	53,985
Revaluation Reserves	11,621	2,739	146,438
Total Equity	20,314	8,075	200,423

¹ General Fund refers to all Council's activities other than Water & Sewer.

NB. All amounts disclosed above are Gross - that is, they include internal receivables & payables between the Funds.

Uralla Shire Council

Notes to the Financial Statements for the financial year ended 30 June 2015

Note 22. "Held for Sale" Non Current Assets & Disposal Groups

\$ '000

Council did not classify any Non Current Assets or Disposal Groups as "Held for Sale".

Note 23. Events occurring after the Reporting Date

Events that occur between the end of the reporting period (ending 30 June 2015) and the date when the financial statements are "authorised for issue" have been taken into account in preparing these statements.

Council has adopted the date of receipt of the Auditors' Report as the applicable "authorised for issue" date relating to these General Purpose Financial Statements.

Accordingly, the "authorised for issue" date is 30/10/15.

Events that occur after the Reporting Period represent one of two types:

(i) Events that provide evidence of conditions that existed at the Reporting Period

These financial statements (and the figures therein) incorporate all "adjusting events" that provided evidence of conditions that existed at 30 June 2015.

(ii) Events that provide evidence of conditions that arose after the Reporting Period

These financial statements (& figures therein) do not incorporate any "non-adjusting events" that have occurred after 30 June 2015 and which are only indicative of conditions that arose after 30 June 2015.

Council is unaware of any material or significant "non-adjusting events" that should be disclosed.

Note 24. Discontinued Operations

Council has not classified any of its Operations as "Discontinued".

Note 25. Intangible Assets

Intangible Assets represent identifiable non-monetary asset without physical substance.

Council is unaware of any control over Intangible Assets that warrant recognition in the Financial Statements, including either internally generated and developed assets or purchased assets.

Uralla Shire Council

Notes to the Financial Statements
for the financial year ended 30 June 2015

Note 26. Reinstatement, Rehabilitation & Restoration Liabilities

\$ '000

Council has legal/public obligations to make restore, rehabilitate and reinstate the following assets/operations:

Asset/Operation	Estimated year of restoration	NPV of Provision	
		2015	2014
Landfill Remediation	2029	833	830
Balance at End of the Reporting Period		833	830

10(ε)

Under AASB 116 - Property, Plant & Equipment, where the use of an asset results in the obligation to dismantle or remove the asset and restore the site on which the asset stands, an estimate of such costs is required to be included in the cost of the asset.

An equivalent liability must be recognised under AASB 137 - Provisions, Contingent Liabilities and Contingent Assets.

In November 2013 Council received an independent assessment of Uralla Landfill (Logicus Environmental Management) as at 30 June 2013. Lifespan estimates of 45 years proved to be incorrect with the study revealing that the landfill will be full by 2029 if the landfill continues to operate in the same way. The lifespan is therefore revised to 17 years. Council is currently reviewing its compaction options to extend life expectancy. The report estimated cover cost provision is \$783,918 at 30 June 2013 under current operating processes.

Reconciliation of movement in Provision for year:

Balance at beginning of year	830	782
Amounts capitalised to new or existing assets:		
Amortisation of discount (expensed to borrowing costs)	3	48
Total - Reinstatement, rehabilitation and restoration provision	833	830

Amount of Expected Reimbursements

Of the above Provisions for Reinstatement, Rehabilitation and Restoration works, those applicable to Garbage Services & Waste Management are able to be funded through future charges incorporated within Council's Annual Domestic Waste Management Charge.

Uralla Shire Council

Notes to the Financial Statements
for the financial year ended 30 June 2015

Note 27. Fair Value Measurement

\$ '000

The Council measures the following asset and liability classes at fair value on a recurring basis:

- Infrastructure, Property, Plant and Equipment

The fair value of assets and liabilities must be estimated in accordance with various Accounting Standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a "level" in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

(1) The following table presents all assets and liabilities that have been measured & recognised at fair values:

2015	Date of latest Valuation	Fair Value Measurement Hierarchy			Total
		Level 1 Quoted prices in active mkts	Level 2 Significant observable inputs	Level 3 Significant unobservable inputs	
Recurring Fair Value Measurements					
Infrastructure, Property, Plant & Equipment					
Capital Works in Progress	30/06/15	-	-	1,103	1,103
Plant & Equipment	30/06/15	-	-	4,348	4,348
Office Equipment	30/06/15	-	-	209	209
Furniture and Fittings	30/06/15	-	-	340	340
Operational Land	30/06/14	-	-	1,404	1,404
Community Land	30/06/14	-	-	1,631	1,631
Land Improvements - non depreciable	30/06/14	-	-	17	17
Buildings- Non Specialised	30/06/14	-	-	17,337	17,337
Other Structures	30/06/14	-	-	461	461
Sealed Road Structure	30/06/15	-	-	37,974	37,974
Unsealed Roads	30/06/15	-	-	5,243	5,243
Bridges	30/06/15	-	-	20,778	20,778
Footpaths	30/06/15	-	-	1,452	1,452
Bulk Earthworks	30/06/15	-	-	111,974	111,974
Stormwater Drainage	30/06/15	-	-	1,960	1,960
Water Supply Network	30/06/15	-	-	14,460	14,460
Sewerage Network	30/06/15	-	-	6,295	6,295
Heritage Collection	30/06/14	-	-	90	90
Other Assets	30/06/14	-	-	33	33
Tip Assets	30/06/14	-	-	645	645
Other Open Space / Recreational Assets	30/06/14	-	-	353	353
Total Infrastructure, Property, Plant & Equipment		-	-	228,107	228,107

Uralla Shire Council

Notes to the Financial Statements
for the financial year ended 30 June 2015

Note 27. Fair Value Measurement (continued)

\$ '000

(1) The following table presents all assets and liabilities that have been measured & recognised at fair values (continued):

2014	Date of latest Valuation	Fair Value Measurement Hierarchy			Total
		Level 1 Quoted prices in active mkts	Level 2 Significant observable inputs	Level 3 Significant unobservable inputs	
Recurring Fair Value Measurements					
Infrastructure, Property, Plant & Equipment					
Capital Works in Progress	30/06/14	-	-	668	668
Plant & Equipment	30/06/14	-	-	3,828	3,828
Office Equipment	30/06/14	-	-	158	158
Furniture and Fittings	30/06/14	-	-	318	318
Operational Land	30/06/14	-	-	1,360	1,360
Community Land	30/06/14	-	-	1,631	1,631
Land Improvements - non depreciable	30/06/14	-	-	17	17
Buildings- Non Specialised	30/06/14	-	-	17,333	17,333
Other Structures	30/06/14	-	-	823	823
Sealed Road Structure	30/06/14	-	-	57,818	57,818
Unsealed Roads	30/06/14	-	-	3,771	3,771
Bridges	30/06/14	-	-	18,658	18,658
Footpaths	30/06/14	-	-	688	688
Bulk Earthworks	30/06/14	-	-	163,907	163,907
Stormwater Drainage	30/06/14	-	-	2,065	2,065
Water Supply Network	30/06/14	-	-	14,209	14,209
Sewerage Network	30/06/14	-	-	6,346	6,346
Heritage Collection	30/06/14	-	-	90	90
Other Assets	30/06/14	-	-	36	36
Tip Assets	30/06/14	-	-	684	684
Total Infrastructure, Property, Plant & Equipment		-	-	294,408	294,408

(2) Transfers between Level 1 & Level 2 Fair Value Hierarchies

During the year, there were no transfers between Level 1 and Level 2 Fair Value hierarchies for recurring fair value measurements.

Uralla Shire Council

Notes to the Financial Statements

for the financial year ended 30 June 2015

Note 27. Fair Value Measurement (continued)

\$ '000

(3) Valuation techniques used to derive Level 2 and Level 3 Fair Values

Infrastructure, Property, Plant & Equipment

Councils Plant & Equipment, Furniture and Fittings incorporates:

Major Plant - trucks, tractors, graders, rollers and excavators
 Fleet Vehicles - cars, vans, utes etc.
 Minor Plant - chainsaw, brush cutters, mowers, concrete mixers.
 Furniture and Fittings - desks, chairs, display system.
 Office Equipment - computers, monitors, projectors, laptops

Plant equipment, office equipment and furniture & fittings are valued at cost but are disclosed at fair value in the notes. The carrying amount reflects the fair value of the asset due to the nature of the items as shown above

The unobservable Level 3 inputs used include:

Pattern of Consumption
 Useful Life
 Asset Condition
 Residual Value
 Gross Replacement Cost

There has been no change to the valuation process during the reporting period.

Land - Operational Land

Council's "Operational" land by definition has no special restriction other than those that may apply to any parcel of land. Fair value for operational land is obtained from an external valuer every 5 years. Last valuation was conducted in 2013 using Level 3 Inputs

Generally, fair value is the most advantageous price reasonably obtained by the seller and the most advantageous price reasonably obtained by buyer. This is not necessarily the market selling price of the asset rather, the maximum value that Council would rationally pay to acquire the asset, taking into account quoted market price in an active and liquid market, current market price of similar asset, cost of replacing an asset.

Criteria for this include: Land description and dimensions, planning and other constraints on development and the potential for alternative use (Valued by Martin Burns, Liquid Pacific Pty Ltd 2012/2013).

The unobservable Level 3 inputs used include:

Rates per Square Metre
 Description of Land

The 'Market Approach' is used to value operational land. There has been no change to the valuation process during the reporting period.

Uralla Shire Council

Notes to the Financial Statements

for the financial year ended 30 June 2015

Note 27. Fair Value Measurement (continued)

\$ '000

(3) Valuation techniques used to derive Level 2 and Level 3 Fair Values (continued)

Land Improvements

Land Improvement are repairs to the dam located at The Glen on New England Highway and a small piece of land at the Sewerage Works. Values are determined based on actual cost of construction and maintenance.

Any infrastructure constructed on improved land is separately valued.

Council carries fair value of land reserves using Level 3 Inputs

The unobservable Level 3 inputs used include:

Useful Life	Residual Value
Asset Condition	Gross Replacement Cost

The cost approach is used to value the land improvements. There has been no change to the valuation process during the reporting period.

Land - Community Land

Council's "Community" Land (including owned by Council, The Crown and various other Government Agencies that is managed by Council) by definition is land intended for public access and use or where other restrictions applying to the land create some obligation to maintain public access (such as a trust deed or dedication under section 94 of the EPA Act 1979). This gives rise to the restriction in the Act, intended to preserve the qualities of the land. Community land is valued at Valuer General unimproved capital value (UCV) which takes into account highest and best use values.

Community Land:

Cannot be sold

Cannot be leased, licensed, or any other estate granted over the land for more than 21 years

Must have a plan for management of it.

Buildings - Non Specialised

Council buildings includes Libraries, Public Amenities, Sporting Club, Kiosks and Amenities, Depot Building and Workshops, McMaugh's Aged Care Centre, Community Centre, Visitor Information Centre, Pre School, SES Shelter and others. Council carries fair value buildings using level 3 inputs. Valuations were carried out by external valuers - Liquid Pacific Holdings Pty Ltd in 2013 using the cost approach.

This approach estimates the replacement cost for each building by componentising the building into significant parts with different useful life and taking into account a range of factors.

Buildings are valued by applying a unit rate to a structure or a square metre rate to a building, based on its current replacement cost. These rates are derived from substantial analysis of construction costs by Council's valuer (Valued by Martin Burns, Liquid Pacific Pty Ltd 2012/2013). Each building is assigned a residual value. Further improvements could be achieved by componentising buildings.

The unobservable Level 3 inputs used include:

Pattern of Consumption	Future Economic Benefit
Useful Life	Residual Value
Asset Condition	Remaining useful life

The cost approach is used to value the Buildings. There has been no change to the valuation process during the reporting period.

Uralla Shire Council

Notes to the Financial Statements

for the financial year ended 30 June 2015

Note 27. Fair Value Measurement (continued)

\$ '000

(3) Valuation techniques used to derive Level 2 and Level 3 Fair Values (continued)

Infrastructure - ROADS

This asset class comprises the Road Carriageway, Bus Shelter, Car Parks, Guardrails, Kerb and Gutter, Suburb Markers, and Traffic Facilities.

The road carriageway is defined as the trafficable portion of a road, between but not including the kerb and gutter and would include any paved markers parking places along roadside.

Council's Asset Management System include condition assessment data for a 5 year cycle on sealed roads and routine inspections of unsealed roads. An asset condition assessment was carried out by council staff during 2015.

To determine the unit cost of seals, Council has researched actual costs for a range of sealing works on different road types carried out in 2013/14 and 2014/15. These costs were then averaged on a per square metre basis. The average costs were then indexed by 3% per annum in order to estimate current unit rates. For the costs of both sealed and unsealed pavement works, separate estimates have been prepared from first principles using actual 2015 plant and labour rates and applying appropriate contingency factors. The rates were calculated on a volume basis by taking into account the pavement thickness and then compared to recently completed works as a final check. Roads are componentised into road pavement and road seal assets, with pavements split into sealed and unsealed road pavements. A distinction is also made between road pavements on various soil types. Council has increased significantly the amount of available information on its road network but still lacks some historical information such as rehabilitation dates for components such as road seals and pavements. Other information that is currently being sourced includes traffic volumes, more accurate dimensions and topography information, and better information on soil types.

Council fair values road infrastructure assets using Level 3 inputs at a component level.

The Cost Approach is used to value roads by componentising the assets into significant parts and then rolling up these component values to provide an overall road valuation (for each road segment) within Council Asset System. The unobservable Level 3 inputs used include:

Pattern of Consumption	Asset Condition	Remaining useful life
Useful Life and Residual Value	Gross Replacement Cost	

The cost approach is used to value the Roads (Sealed and Unsealed). There has been no change in valuation technique from prior year

Infrastructure- Footpaths

A footpath is defined as all footways (including those shared with a cycleway) sealed or non-sealed. Council has specification for dimensions of cycleway and pathways. A full assessment was conducted in 2015 by council staff. These inspections were carried out to comply with insurance protocols and to provide data for the revaluation that occurred this year. Current replacement costs are based on recent works in King and Bridge Streets, Uralla and Bendemeer Street, Bundarra.

Councils fair values, footpaths, (non componentised) using Level 3 inputs

Pattern of Consumption
Useful Life
Asset Condition
Future Economic Benefit
Remaining useful life

The cost approach is used to value the Footpaths. There has been no change to the valuation process during the reporting period.

Uralla Shire Council

Notes to the Financial Statements for the financial year ended 30 June 2015

Note 27. Fair Value Measurement (continued)

\$ '000

(3) Valuation techniques used to derive Level 2 and Level 3 Fair Values (continued)

Infrastructure - Stormwater Drainage

Council's Drainage Assets comprises pits, culverts, open channels, headwalls and various type of water quality devices used to collect, store and remove stormwater. The 'Cost Approach' estimated the replacement cost for each asset by componentising the assets into significant parts with different useful lives and taking into account a range of factors. Council has adopted useful life of between 75 and 125 years for its stormwater drainage assets.

Condition assessment for all stormwater drainage was carried out in 2015, additionally physical inspection of one of council's major lines in Plane Avenue, Uralla was carried out in 2015 by the Bridge/Culvert work gang. All systems have been assessed as being satisfactory or better. Council carries fair value drainage assets (non-componentised) using Level 3 inputs.

The unobservable Level 3 inputs used include:

- Pattern of Consumption
- Useful Life and Residual Value
- Asset Condition
- Gross Replacement Cost
- Remaining useful life

The cost approach is used to value the Stormwater Drainage. There has been no change in valuation technique from prior year.

Infrastructure-Sewerage Network

Council's Sewerage Network consist of Sewer pipes, pump stations, treatment plant, telemetry system, manholes. Council carries fair values Sewerage Network Assets (non - componentised) using Level 3 inputs.

Current replacement costs for sewer assets have been derived by utilizing Rawlinson Rates and NSW Office of Water Revenue rates, unit costs and lump sums. Council engaged a highly qualified and experienced engineer to undertake a revaluation of its sewer assets in 2012-2013. 100% of above ground infrastructure was inspected. Council identifies 10 critical mains section each year for inspection; selection is based on the log of overflows, leakages or complaints. Data limitations therefore exist based upon sampling of inspections, lack of historical maintenance and complaint data. All asset components were assigned a residual value, useful life and remaining useful life, and were conditioned rated at time of valuation, with the condition rating determining the remaining useful life. A physical inspection of ground level assets was conducted and photographic evidence, including use of video, was collected of manholes and mains to support condition assessments.

The unobservable Level 3 inputs used include:

- Useful Life
- Asset Condition
- Future Economic Benefit
- Remaining useful life

The cost approach is used to value the Sewerage Network. There has been no change to the valuation process during the reporting period.

Uralla Shire Council

Notes to the Financial Statements for the financial year ended 30 June 2015

Note 27. Fair Value Measurement (continued)

\$ '000

(3) Valuation techniques used to derive Level 2 and Level 3 Fair Values (continued)

Other Assets

Council's other assets comprise of Heritage Collections - Thunderbolts Painting and other miscellaneous assets. A valuation of the collection of Thunderbolts paintings was undertaken by A.N.G Art Consulting in August 2011 providing a reasonable estimate of the replacement value of each work based on current market prices for similar works by the same artist. Council carries fair values of other assets using level 3 inputs. The unobservable Level 3 inputs used include:

Pattern of Consumption

- Useful Life and Residual Value
- Asset Condition
- Gross Replacement Cost
- Remaining useful life

The cost approach is used to value the Other Assets. There has been no change in valuation technique from prior year.

Landfills Assets - Reinstatement, Rehabilitation and Restoration Liabilities

See note 26 for details of Uralla Landfill asset.

Values are estimates of rehabilitation costs, and these included capping of landfill, revegetation, safety fencing and other associated restoration works. The forecast increase in cost of remediation of landfill have been based on independent assessment.

Unobservable Level 3 inputs include:

- Unit rates
- Useful Life
- Asset Condition - dimensions and specifications
- Future Economic Benefit

Uralla Shire Council

Notes to the Financial Statements for the financial year ended 30 June 2015

Note 27. Fair Value Measurement (continued)

\$ '000

(3) Valuation techniques used to derive Level 2 and Level 3 Fair Values (continued)

Infrastructure- Bridges

Council has 44 bridges/major culverts on local roads and 30 bridges/major culverts on regional roads. Of these, only three bridges are timber:

Local:

Enmore Road - Salisbury Waters Bridge

Gostwyck Road - Munsies Bridge

Regional:

Thunderbolts Way - Abington Creek Bridge

The three timber bridges have been inspected by LGES Pty Ltd in 2012/2013. All identified repair works have been carried out. The biannual inspection will again be carried out in Sept 2015. An annual pest control program is also in place. All Council non-timber bridges are inspected by Council's qualified inspectors on a biannual program next due in 2015/2016. The replacement costs have been upgraded utilising unit costs from the replacement of the superstructure of Torryburn Low Level bridge in 2013/2014, Purlieu Bridge in 2012/2013 and the new construction recently completed at Emu Crossing Bridge. No bridges have weight limits in place.

Bridges are componentised into bridges and major culverts, and culverts and drainage assets include both pits and pipes. All asset components are assigned residual values at the time of valuation conducted by AST roads assessment in 2014. A table summary including length is outlined below.

Regional Roads	Concrete/Steel	Timber
No. Of Bridges		
Overall Deck Area	6659m ²	126m ²
Local Roads		
No. Of Bridges		
Overall Deck Area	5088m ²	449m ²

The unobservable Level 3 inputs used include:

Pattern of Consumption Useful Life and Residual Value	Gross Replacement Cost Remaining useful life	Asset Condition
--	---	-----------------

The cost approach is used to value the Bridges. There has been no change in valuation technique from previous years.

Infrastructure- Bulk Earthworks

Council Bulk Earthworks consists of cuttings, fill and levelling of earth and rocks.
Last valuation conducted by council staff.
Currently using unit rate estimated from first principles using current internal rates.

The unobservable Level 3 inputs used include Unit Rates & Asset Condition.

The cost approach is used to value the Bulk Earthworks. There has been no change in valuation technique from prior years.

Uralla Shire Council

Notes to the Financial Statements for the financial year ended 30 June 2015

Note 27. Fair Value Measurement (continued)

\$ '000

(3) Valuation techniques used to derive Level 2 and Level 3 Fair Values (continued)

Infrastructure- Water Supply Network

Council's Water Network consist of Water pipes, pump stations, treatment plant, telemetry system and reservoirs
Council carries fair value Water Supply Network Assets (non-componentised) using Level 3 inputs.

Current replacement costs for water assets have been derived by utilizing Rawlinson Rates and NSW Office of Water references rates, unit costs and lump sum. Council engaged an engineer to undertake a revaluation of water assets in 2012-2013. Physical inspections were carried out with photographic evidence collected to support condition ratings. 100% of above ground infrastructure was inspected. Council identifies 10 critical mains sections each year for inspection; selection is based on the log of overflows, leakages or complaints. Data limitations therefore exist due to lack of records of historical maintenance and inspection and sampling of inspections. All asset components are assigned a residual value, useful life and remaining useful life, and were conditioned rated at time of revaluation, with the condition rating determining the useful life.

The unobservable Level 3 inputs used include:

Pattern of Consumption	Asset Condition	Remaining useful life
Useful Life	Future Economic Benefit	

The cost approach is used to value the Water Network. There has been no change in valuation technique from prior years

Uralla Shire Council

Notes to the Financial Statements
for the financial year ended 30 June 2015

Note 27. Fair Value Measurement (continued)

\$ '000

(4). Fair value measurements using significant unobservable inputs (Level 3)

a. The following tables present the changes in Level 3 Fair Value Asset Classes.

	Operational Land	Community Land	Land Improve- ments	Buildings & Other Infrastructure	Total
Opening Balance - 1/7/13	1,360	1,631	17	18,351	21,359
Transfers from/(to) another asset class	-	-	-	52	52
Purchases (GBV)	-	-	-	22	22
Depreciation & Impairment	-	-	-	(267)	(267)
Closing Balance - 30/6/14	1,360	1,631	17	18,158	21,166
Purchases (GBV)	44	-	-	259	303
Depreciation & Impairment	-	-	-	(266)	(266)
Closing Balance - 30/6/15	1,404	1,631	17	18,151	21,203

	Sealed Roads	Unsealed Roads	Bridges	Footpaths	Total
Opening Balance - 1/7/13	57,174	4,090	18,522	705	80,491
Transfers from/(to) another asset class	933	-	404	-	1,337
Purchases (GBV)	1,291	-	-	-	1,291
Depreciation & Impairment	(1,580)	(319)	(268)	(17)	(2,184)
Closing Balance - 30/6/14	57,818	3,771	18,658	688	80,935
Transfers from/(to) another asset class	72	-	330	84	486
Purchases (GBV)	1,119	665	2,888	23	4,695
Depreciation & Impairment	(1,638)	(319)	(271)	(17)	(2,245)
FV Gains - Other Comprehensive Income	(19,397)	1,126	(827)	674	(18,424)
Closing Balance - 30/6/15	37,974	5,243	20,778	1,452	65,447

Uralla Shire Council

Notes to the Financial Statements
for the financial year ended 30 June 2015

Note 27. Fair Value Measurement (continued)

\$ '000

(4). Fair value measurements using significant unobservable inputs (Level 3) (continued)

a. The following tables present the changes in Level 3 Fair Value Asset Classes. (continued)

	Bulk Earthworks (non depreciable)	Stormwater Drainage	Water Supply Network	Sewerage Network	Total
Opening Balance - 1/7/13	163,439	2,095	13,957	6,373	185,864
Transfers from/(to) another asset class	340	-	-	-	340
Purchases (GBV)	128	-	47	4	179
Depreciation & Impairment	-	(30)	(181)	(204)	(415)
FV Gains - Other Comprehensive Income	-	-	387	173	560
Closing Balance - 30/6/14	163,907	2,065	14,210	6,346	186,528
Transfers from/(to) another asset class	-	4	-	1	5
Purchases (GBV)	459	7	30	43	539
Depreciation & Impairment	-	(30)	(185)	(200)	(415)
FV Gains - Other Comprehensive Income	(52,392)	(86)	405	105	(51,968)
Closing Balance - 30/6/15	111,974	1,960	14,460	6,295	134,689

	Other Assets	Tip Assets	Plant and Equipment	WIP	Total
Opening Balance - 1/7/13	129	264	3,896	843	5,132
Transfers from/(to) another asset class	-	-	-	(1,730)	(1,730)
Purchases (GBV)	-	431	1,050	1,554	3,035
Disposals (WDV)	-	-	(123)	-	(123)
Depreciation & Impairment	(3)	(11)	(521)	-	(535)
Closing Balance - 30/6/14	126	684	4,302	667	5,779
Transfers from/(to) another asset class	-	-	8	(503)	(495)
Purchases (GBV)	-	-	1,449	939	2,388
Disposals (WDV)	-	-	(297)	-	(297)
Depreciation & Impairment	(3)	(39)	(565)	-	(607)
Closing Balance - 30/6/15	123	645	4,897	1,103	6,768

b. Transfers into and out of the Level 3 Fair Valuation hierarchy (as disclosed in the Table above)
Nil

Uralla Shire Council

Notes to the Financial Statements for the financial year ended 30 June 2015

Note 27. Fair Value Measurement (continued)

\$ '000

(4). Fair value measurements using significant unobservable inputs (Level 3) (continued)

c. The Valuation Process for Level 3 Fair Value Measurements

The valuation techniques prescribed by AASB 13 can be summarised as :

Cost approach - Valuation technique that reflects the amount what would be required to replace the service capacity of an asset (current replacement cost).

Income approach - Valuation technique that converts future amounts (cash inflow /outflows) to signal the current (i.e. discounted) amount. The fair value measurement is determined on the basis of the value indicated by current market expectations about these future amounts.

Market approach - Valuation technique that uses prices and other relevant information, generated by market transactions involving identical or comparable (similar) assets, liabilities or a group of assets and liabilities such as a business.

For the purpose of level 3 fair value measurement a Cost Approach was used for most assets except Land - Operational and Community where a market approach is required. The inputs used for this technique are:

- Pattern of consumption
- Residual Value
- Asset Condition
- Useful Life
- Unit Rates

(5). Highest and best use

All of Council's non financial assets are considered as being utilised for their highest and best use.

Uralla Shire Council

Notes to the Financial Statements for the financial year ended 30 June 2015

Note 28. Council Information & Contact Details

Principal Place of Business:

32 Salisbury Street
Uralla NSW 2358

Contact Details

Mailing Address:

PO Box 106
Uralla NSW 2358

Opening Hours:

Monday - Friday 8.30am to 4.30pm

Telephone: 02 6778 6300

Facsimile: 02 6778 6349

Internet: <http://www.uralla.nsw.gov.au/>

Email: council@uralla.nsw.gov.au

Officers

GENERAL MANAGER

Mr Damien Connor

RESPONSIBLE ACCOUNTING OFFICER

Mr Simon Paul

PUBLIC OFFICER

Mrs Rechelle Leahy

AUDITORS

Forsyths Chartered Accountants
PO Box 114
Armidale NSW 2350

Elected Members

MAYOR

Cr M Pearce

COUNCILLORS

Cr R Crouch
Cr L Cooper
Cr K Dusting
Cr M Dusting
Cr D Field
Cr F Geldof
Cr I Strutt
Cr K Ward

Other Information

ABN: 55 868 272 018

Armidale

92 Rusden Street
PO Box 114
Armidale NSW 2350

p +61 2 6773 8400
f +61 2 6772 9957
e armidale@forsyths.com.au

Forsyths Business Services Pty Ltd
ABN 66 182 781 401

INDEPENDENT AUDIT REPORT
Report on the general purpose financial statements

To Uralla Shire Council

SCOPE

The financial statements comprise the income statement, statement of comprehensive income, statement of financial position, cash flow statement, statement of changes in equity, accompanying notes to the financial statements, and the Statement by Councillors and Management in the approved form as required by Section 413(2)(C) of the *Local Government Act 1993* for Uralla Shire Council (the Council), for the year ended 30th June 2015.

Councils' responsibility for the financial statements

The Council is responsible for the preparation and fair presentation of the financial statements in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the *Local Government Act 1993* and regulations and the Local Government Code of Accounting Practice and Financial Reporting (Code 21). This responsibility includes establishing and maintaining internal control relevant to the preparation and fair presentation of the financial statements that is free of material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's responsibility

Our responsibility is to express an opinion on the financial statements to the Council based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Audit Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial statements is free from material misstatement. Our audit responsibility does not extend to the Original Budget figures included in the Income Statement and Cash Flow Statement and the Original Budget disclosures in Notes 2 and 16 and accordingly, we express no opinion on them.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Council's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by Council, as well as evaluating the overall presentation of the financial statements.

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We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

INDEPENDENCE

In conducting our audit, we followed applicable independence requirements of Australian professional ethical pronouncements.

AUDIT OPINION

In our opinion, except for the effects on the financial statements of the matters referred to in the section titled Basis for Qualified Auditor's Opinion above:

- (a) the accounting records of the Council have been kept in accordance with the requirements of the *Local Government Act 1993*, Chapter 13 part 3 Division 2; and
- (b) the financial statements:
 - (i) have been prepared in accordance with the requirements of this Division;
 - (ii) are consistent with the Council's accounting records;
 - (iii) presents fairly, in all material respects, the Council's financial position as at 30th June 2015 and the results of its operations for the year then ended; and
 - (iv) are in accordance with applicable Australian Accounting Standards and the Local Government (General) Regulations 2005.
- (c) we have been able to obtain all information relevant to the conduct of our audit; and
- (d) no material deficiencies in the records or the financial statements were detected in the course of the audit.

Forsyths

Forsyths Business Services Pty Ltd

Paul Cornall

Paul Cornall
Principal

30th October 2015
92 Rusden Street Armidale

Armidale

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Armidale NSW 2350

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email - armidale@forsyths.com.au

Forsyths Business Services Pty Ltd
ABN 66 182 781 401

30 October 2015

The Mayor
Uralla Shire Council
PO Box 106
URALLA 2358

Dear Sir

AUDIT OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

We are pleased to report that we have completed the audit of Council's financial statements and records for the year ended 30 June 2015 and have reported on the general purpose financial statements and special purpose financial statements as required by the provisions of Section 417(2) of the *Local Government Act 1993*.

Under Section 417(3) of the *Local Government Act 1993* we are also required to report on the conduct of the audit.

Council's responsibilities

The Council is responsible for preparing the financial statements which give a true and fair view of the financial position and performance of the Council, and comply with Accounting Standards in Australia, in accordance with the *Local Government Act 1993*. This includes responsibility for the maintenance of adequate accounting records and internal controls that are designed to prevent and detect fraud and error, and for the accounting policies and accounting estimates inherent in the financial statements.

Audit Objectives

We have conducted an independent audit of the financial statements in order to express an opinion on them to the Council. Our audit was conducted in accordance with Australian Auditing Standards, in order to provide reasonable assurance as to whether the financial statements are free of material misstatement.

Our audit responsibility does not extend to the Original Budget figures included in the Income Statement, Statement of Cash Flows and the Original Budget disclosures in Notes 2 and 16 and accordingly, we express no opinion on them.

The nature of an audit is influenced by factors such as the use of professional judgement, selective testing, the inherent limitations of internal control, and the availability of persuasive rather than conclusive evidence. Therefore, an audit cannot guarantee that all material misstatements have been detected.

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We performed procedures to assess whether in all material respects the financial statements present fairly, in accordance with the *Local Government Act 1993*, Accounting Standards and other mandatory financial reporting requirements in Australia, a view which is consistent with our understanding of the Council's financial position, and its performance as represented by the results of its operations and cash flows.

We formed our audit opinion on the basis of these procedures, which included:

- examining, on a test basis, information to provide evidence supporting the amounts and disclosures in the financial statements; and
- assessing the appropriateness of the accounting policies and disclosures used and the reasonableness of significant accounting estimates made by the Council.

While we considered the effectiveness of management's internal controls over financial reporting when determining the nature and extent of our procedures, our audit was not designed to provide assurance on internal controls.

We performed procedures to assess whether the substance of business transactions was accurately reflected in the financial statements. These and other procedures did not include consideration or judgement of the appropriateness or reasonableness of the business plans or strategies adopted by the Council.

We have issued our unqualified audit opinion on the basis of the foregoing comments.

Matters Relating to the Electronic Presentation of the Audited Financial Statements

This auditor's report relates to the financial statements of Uralla Shire Council for the year ended 30 June 2015 included on Council's web site. Council is responsible for the integrity of its web site. We have not been engaged to report on the integrity of the Council's web site. The auditor's report refers only to the financial statements named above. It does not provide an opinion on any other information which may have been hyperlinked to/from these financial statements. If users of this report are concerned with the inherent risks arising from electronic data communications they are advised to refer to the hard copy of the audited financial statements to confirm the information included in the audited financial statements presented on this web site.

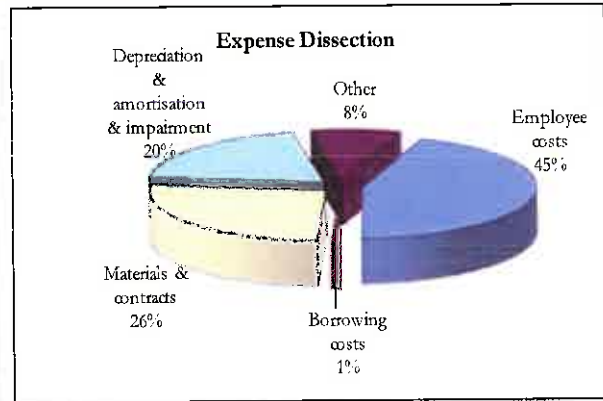
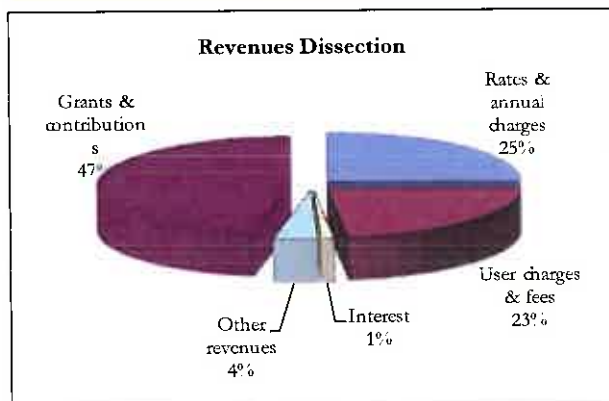


Additional Reporting Requirements

In accordance with Section 417(3) of the *Local Government Act 1993* we make the following comments in relation to the results and financial trends.

The Income Statement for the year ended 30 June 2015 discloses the following operating result:

INCOME STATEMENT	Budget	Actual	Actual	Variance	
	2015	2015	2014	Actual	Budget
	\$'000	\$'000	\$'000	%	%
INCOME FROM CONTINUING OPERATIONS					
Rates & annual charges	5,459	5,367	5,155	4.1%	-1.7%
User charges & fees	5,345	4,922	5,252	-6.3%	-7.9%
Interest	511	236	299	-21.1%	-53.8%
Other revenues from ordinary activities	360	771	722	6.8%	114.2%
Grants & contributions for operating purposes	5,960	5,835	6,141	-5.0%	-2.1%
Grants & contributions For capital purposes	3,141	4,152	880	371.8%	32.2%
Gain from sale of assets	0	0	77	0.0%	0.0%
Total income from continuing operations	20,776	21,283	18,526	14.9%	2.4%
EXPENSES FROM CONTINUING OPERATIONS					
Employee benefits & oncosts	7,668	7,808	8,198	-4.8%	1.8%
Borrowing costs	105	124	145	-14.5%	18.1%
Materials and contracts	4,356	4,587	4,908	-6.5%	5.3%
Depredation & amortisation	3,864	3,533	3,309	6.8%	-8.6%
Other expenses from ordinary activities	1,510	1,411	1,359	3.8%	-6.6%
Loss from disposal of assets	0	56	0	0.0%	0.0%
Total Expenses from continuing operations	17,503	17,519	17,919	-2.2%	0.1%
OPERATING RESULT FROM CONTINUING OPERATIONS	3,273	3,764	607	-520.1%	15.0%
NET OPERATING RESULT BEFORE CAPITAL GRANTS AND CONTRIBUTIONS	132	(388)	(273)	-42.1%	-393.9%



Council has made a surplus of \$3.8m from continuing operations compared to a surplus of \$0.6m in 2014. Excluding capital income of \$4.1m, council achieved a deficit of \$0.4m compared to a deficit of \$0.3m for 2014.



Operating revenue increased by \$2.8m or 15% mainly as a result of increases in rates and annual charges, operating and capital grants and contributions which were partially offset by lower user charges and fees and interest revenue. Rates and annual charges increased due to rate pegging increases and increases in statutory charges including the environmental levy. Operating grants and contributions increased due to higher aged care subsidies from the Department of Health in relation to McMaugh Gardens and higher Tablelands Community Transport subsidies. Capital grants and contributions increased due to grants to assist with the construction of the Emu Creek bridge and an increase in Roads and Maritime Services contributions for regional road renewals. User charges and fees decreased mainly due to lower private work activities as Council's resources were focused on road and bridge maintenance and renewal works. Interest income decreased due to lower interest rates on investments held during the year.

Expenditure decreased by \$0.4m or 2.2% mainly due to reduction in employee benefits and on-costs and materials and contracts costs as a result of an increase in capitalised costs as a result of the increase in infrastructure construction activities.

Comparison of actual to budget performance

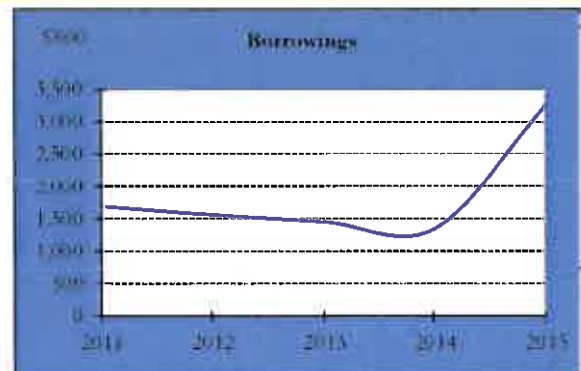
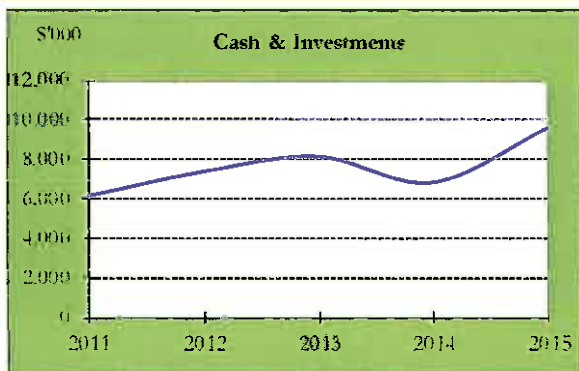
The budget amounts included above are those adopted in the original budget and exclude re-votes from the previous year and variations to the budget during the year. The actual operating surplus for the year of \$3.8m is higher than the original budget surplus of \$3.3m. The major variances between budget and actual results were:

- User charges and fees (unfavourable \$0.4m) – Council generated lower fees and charges especially private works and services fees for Kamillaroi Aged Care and Tablelands Community Support Options services;
- Interest revenue (unfavourable \$0.3m) – There was lower interest rates and cash balances than planned in the budget;
- Other revenue (favourable \$0.4m) – Council obtained a one-off donation in relation to McMaugh Gardens Aged Care and other small revenue increases not included in the budget estimate;
- Capital grants and contributions (favourable \$1.0m) – Council had higher contributions from RMS and grants for road and bridge replacements than included in the original budget; and
- Depreciation and amortisation (favourable \$0.3m) due to changes in useful lives and depreciation methodologies that reduced the annual depreciation charges.



The following schedule of assets and liabilities has been extracted from the Statement of Financial Position as at 30 June 2015. This schedule discloses the consolidated assets and liabilities of all functions.

SCHEDULE OF ASSETS & LIABILITIES			
	2015	2014	Variance
	\$'000	\$'000	%
CURRENT ASSETS			
Cash and cash equivalents	7,175	5,830	23.1%
Investments	2,405	1,000	140.5%
Receivables	1,335	2,349	-43.2%
Inventories	187	197	-5.1%
Other	19	117	-83.8%
TOTAL CURRENT ASSETS	11,121	9,493	17.1%
CURRENT LIABILITIES			
Payables	3,874	3,465	11.8%
Borrowings	118	112	5.4%
Provisions	2,387	2,560	-6.8%
TOTAL CURRENT LIABILITIES	6,379	6,137	3.9%
NET CURRENT ASSETS	4,742	3,356	41.3%
NON-CURRENT ASSETS			
Infrastructure, Property Plant & Equipment	228,107	294,408	-22.5%
TOTAL NON-CURRENT ASSETS	228,107	294,408	-22.5%
NON-CURRENT LIABILITIES			
Provisions	916	889	3.0%
Borrowings	3,121	1,237	152.3%
TOTAL NON-CURRENT LIABILITIES	4,037	2,126	89.9%
NET ASSETS	228,812	295,638	-22.6%



Total cash and investments increased by \$2.8m mainly due to positive cash flows from operations and new borrowings for infrastructure works (Emu Crossing bridge and acquisition of industrial land) only partially offset by infrastructure capital works.

Borrowings increased by \$1.9m mainly due to new Local Infrastructure Renewal Scheme (LIRS) borrowings to fund the Emu Crossing bridge and acquisition of industrial land for redevelopment.



Receivables decreased due to unpaid Aged Care bonds and grants debtors for the Emu Creek bridge as at 30 June 2014.

Infrastructure, Property, Plant and Equipment decreased by \$66.3m mainly due to the net decrease in the valuation of roads, bridges, footpaths, drainage and bulk earthworks of \$70.9m (this was mainly due to the revisions in replacement costs and asset condition ratings). Other movements were asset additions of \$7.9m (including road and bridge works), annual indexation in the value of water and sewer assets of \$0.5m, depreciation of \$3.5m and disposal of assets of \$0.3m.

NET CURRENT ASSETS

The Net Current Asset position at year end is an important financial indicator as it discloses the working capital available to Council to fund day to day operations, infrastructure replacement and renewal and new community projects. The funding of restrictions should also be considered when evaluating funds available for working capital purposes. The following table provides a reconciliation of unrestricted assets:

	Water \$'000	Sewerage \$'000	McMaugh Gardens	General \$'000	Total \$'000
Current Assets	1,757	1,521	1,722	6,121	11,121
Current Liabilities	-	-	2,184	4,195	6,379
Net Current Assets	1,757	1,521	(462)	1,926	4,742
Add Liabilities > 12 Months	-	-	1,780	1,798	3,578
Total Funds before Restrictions	1,757	1,521	1,318	3,724	8,320
LESS: Restricted Cash & Investments (Included in Revenue)					
Developer Contributions	-	-	-	448	448
Specific Purpose Grants & Contributions	-	-	-	568	568
	-	-	-	1,016	1,016
NET FUNDS AVAILABLE	1,757	1,521	1,318	2,708	7,304
LESS Internal Restrictions	-	-	1,495	1,986	3,481
Net Funds After All Restrictions	1,757	1,521	(177)	722	3,823

INTERNAL RESTRICTIONS	Opening \$'000	Transfer to \$'000	Transfer from \$'000	Closing \$'000
Employee leave entitlements	550	-	11	539
Plant replacement	500	-	124	376
Carry-over works	20	335	20	335
Community Services excess income	328	-	152	176
Strategic development	-	560	-	560
Accommodation bond guarantee	1,363	205	73	1,495
	2,761	1,100	380	3,481

After excluding the net current assets of the McMaugh Gardens Hostel, Water fund and Sewerage fund the general fund working capital balance is in surplus and sufficient to fund internal restrictions and working capital requirements at 30 June 2015. McMaugh Gardens Aged Care net current assets is in deficit as under accounting standards, accommodation bonds are required to be shown as current liabilities. After adjusting for bonds not expected to be repaid in the coming twelve months,



McMaugh Gardens Aged Care has insufficient cash reserves after internal restrictions. Council should ensure it focuses on continuing to build McMaugh Gardens financial surpluses to avoid Council’s general fund being required to support its aged care operations.

Council has internally restricted \$3.5m in cash for: plant replacements; carry-over projects; accommodation bond requirements, employee entitlements provisions and other minor reserves.

After funding both external and internal restrictions Council retains a positive unrestricted reserve of \$0.5m.

Local Government Industry Performance Indicators

The Code of Accounting Practice requires the mandatory disclosure of certain performance indicators. These financial indicators are useful in assessing performance, financial position and the likely financial burden to be placed on ratepayers.

The key financial indicators disclosed in the Financial Statements are:

RATIO	PURPOSE	2015	2014	2013	2012	Benchmarks
OPERATING PERFORMANCE RATIO	To assess councils ability to meet operating expenditure within operating revenue.	-1.9%	-6.3%	-1.9%	-8.3%	Tcorp >-4% FFF >0%
OWN SOURCE OPERATING REVENUE	To assess the degree of reliance on external funding sources.	53.1%	61.9%	66.0%	40.7%	Tcorp >60% FFF >60%
UNRESTRICTED CURRENT RATIO	To assess the adequacy of working capital after excluding all restricted assets and liabilities.	2.08	1.19	2.30	2.40	Tcorp >1.5
DEBT SERVICE COVER RATIO	To assess the availability of operating cash to service debt including interest, principal and lease payments.	14.2	9.5	12.2	5.8	Tcorp <20% FFF >2% & <20%
OUTSTANDING RATES	To assess the impact of uncollected rates and charges on liquidity and the adequacy of recovery efforts.	4.8%	5.5%	5.8%	7.6%	Tcorp <10%
CASH EXPENSE COVER RATIO	To assess the number of months council can pay its expenses without additional cash inflow.	7.3	5.4	7.0	1.0	Tcorp >3

Operating performance

An operating performance deficit of 1.9% indicates that Councils operating revenue, excluding capital grants and contributions are insufficient to cover operating expenditure, especially depreciation of infrastructure assets. This compares to the State average deficit of 8.8% and Group 10 average deficit of 16.1% for 2014. The improvement in this ratio for 2015 is due to higher revenues (rates and annual charges and operational grants) and lower expenses especially employee



costs and materials and contracts. The Fit for Future benchmark is that councils should average breakeven or better over a three year period.

Own source operating revenue

A ratio of 53.1% for the 2015 year would normally highlight that Council has a dependence on grants and contributions and compares to a Group 10 average of 62.0% and a State average of 70.0% for 2014. The TCorp benchmark for sustainability is to have a ratio of greater than 60% and the Fit for Future benchmark is to average greater than 60% over a three year period. However, the 2015 ratio was impacted by the one-off capital grant received for the Emu Creek bridge without which the ratio would have exceeded the 60% benchmark.

Unrestricted Ratio

The unrestricted ratio excludes all current assets and liabilities that are restricted to specific purposes such as water, sewer, domestic waste management functions, the McMaugh Gardens Aged Care facility and specific purpose unexpended grants & contributions and adjusting for employee entitlements not expected to be settled within 12 months. This ratio is before setting aside cash to fund internal restrictions relative to the general function. The ratio of 2.08 as at 30 June 2015 indicates that there is \$2.08 of unrestricted current assets for every \$1.00 of current liabilities. Council's ratio of 2.08 compares to the average of 4.33 for category 10 Councils and the State average of 3.61 for 2014. The ratio is above the TCorp benchmark of greater than 1.5.

Debt service cover ratio

The debt service cover ratio of 14.2 times indicates that council has \$14.20 before interest and depreciation to pay interest and principal repayments on current borrowings. This compares to the Group 10 average of 17.1 and the State average of 89.1 for 2014. The TCorp benchmark for sustainability is to have a ratio of greater than 2.0.

Outstanding rate ratio

The outstanding rates and charges ratio of 4.8% is similar to the previous year. Council's outstanding rates ratio is lower than the Group 10 average of 7.7 and state average of 6.25% for 2014. The TCorp benchmark for rural Council's is to have an outstanding rates ratio of less than 10%. The ratio is an indicator of Council's good debt collection activities.

Cash expense ratio

The ratio indicates that Council can pay 7.3 months of its expenses without additional cash inflows. This compares to the Group 10 average of 9.4 and the State average of 9.8 for 2014. The TCorp benchmark is to have reserves to meet at least 3 months of operating expenditure.



Key performance indicators by fund

The key financial indicators by fund disclosed in the Financial Statements are:

RATIO	PURPOSE	Water	Sewer	General
OPERATING PERFORMANCE RATIO	To assess councils ability to meet operating expenditure within operating reveune.	19.8% 7.1% 2.5%	-7.5%	-3.5% -7.1%
OWN SOURCE OPERATING REVENUE	To assess the degree of reliance on external funding sources.	98.3% 98.4%	97.9% 97.6%	49.4% 58.6%
UNRESTRICTED CURRENT RATIO	To assess the adequacy of working capital after excluding all restricted assets and liabilities.	100.0 100.0	100.0 100.0	2.1 1.2
DEBT SERVICE COVER RATIO	To assess the availability of operating cash to service debt including interest, principal and lease payments.	100.0 100.0	100.0 100.0	11.5 7.8
OUTSTANDING RATES	To assess the impact of uncollected rates and charges on liquidity and the adequacy of recovery efforts.	8.3% 8.7%	5.7% 5.5%	4.4% 5.3%
CASH EXPENSE COVER RATIO	To assess the number of months council can pay its expenses without additional cash inflow.	33.5 18.3	43.7 37.5	5.3 3.8

Operating performance

An operating performance ratio by fund shows that the water and sewer fund has generally sufficient operating revenue, excluding capital grants and contributions to cover operating expenditure. However, the general fund has been unable to cover all of its operating expenses, especially depreciation expense. The improvement in the sewer fund ratio was due to increases in revenues for the fund.

Own source operating revenue

The ratios show the Councils reliance on grant and contribution funding within the general fund. However, the ratio in the general fund has been impacted by one-off capital grants for Emu Crossing bridge which would otherwise put the ratio on comparative terms with last year.

Unrestricted Ratio

The unrestricted ratios show that all funds have sufficient working capital. The ratio for water and sewer is shown as 100% as the funds do not have any current liabilities.



Debt service cover ratio

The debt service cover ratio by fund shows that Council may have potential to increase borrowings within all funds. The water and sewer funds ratio is shown at 100 as they do not hold any debt.

Outstanding rate ratio

The outstanding rate ratio by fund shows that the outstanding rates are being well managed in all funds.

Cash expense ratio

The ratio indicates that all funds have sufficient short term cash reserves.

Infrastructure Asset Performance Indicators (unaudited)

With the emphasis on “Fit for the Future” we have included comments on unaudited infrastructure asset performance measures disclosed in the Special Schedule 7 are as follows:

RATIO	PURPOSE	2015	2014	2013	2012	Benchmarks
BUILDING AND INFRASTRUCTURE RENEWALS RATIO	To assess the proportion spent on infrastructure renewals vs infrastructure deterioration.	201.0%	94.2%	87.0%	89.5%	Tcorp >100% FFF >100%
INFRASTRUCTURE BACKLOG RATIO	To assess the infrastructure backlog against the total value of councils infrastructure.	0.5%	6.5%	8.0%	5.0%	Tcorp <20% FFF <2%
ASSET MAINTENANCE RATIO	To assess the actual vs required annual maintenance expenditure.	102%	100%	117%	109%	Tcorp >100% FFF >100%
CAPITAL EXPENDITURE RATIO	To assess the extent to which council is forecasting to expand its asset base with capital expenditure.	2.2	1.2	1.1	0.9	Tcorp >1.1

Asset Renewal Ratio

The asset renewals ratio indicates Council’s performance with renewing its infrastructure assets against the level of estimated infrastructure asset deterioration (as represented by depreciation expense). For 2015 Council spent \$2.01 for every \$1 in estimated asset deterioration. The Group 10 ratio was \$0.80 and the State average was \$0.87 for the 2014 year. The Fit for Future benchmark is to have a three year average of greater than \$1.00.

The current trend in the ratio highlights that Council generally used sufficient resources on asset renewals for the past three years (average for three years was 127.4%) compared to the estimated reduction in asset condition over the past three years. However, it should also be noted that Special Schedule 7, which is an unaudited statement prepared in conjunction with the financial report, discloses that the estimated cost to bring infrastructure assets to a satisfactory standard is \$0.5m.

Infrastructure backlog ratio

An infrastructure backlog ratio 0.5% indicates that the infrastructure backlog represents 0.5% of the value of Councils infrastructure and compares to a Group 10 average of 13.8% and State average of



8.7% for 2014. The TCorp benchmark is a ratio less than 20% and the “fit for future” benchmark is less than 2%. The significant reduction in the infrastructure backlog ratio for 2015 was due to Council reviewing its asset modelling regarding estimating the value of assets below satisfactory condition.

Asset maintenance ratio

The Asset Maintenance ratio of 102% indicates that Council has undertaken sufficient maintenance to keep pace with required maintenance requirements as determine by Council’s engineers and maintenance staff. This compares positively to the Group 10 average of 89% and the State average of 90% for 2014. A ratio of greater than 100% is considered acceptable by TCorp.

Capital expenditure ratio

The capital expenditure ratio of 2.2 indicates that Council has expended \$2.20 on capital expenditure for every dollar of depreciation. The TCorp benchmark is for a Council to have a capital expenditure ratio of greater than 1.1. The significant increase in this ratio for 2015 was due to the major capital works to build the new Emu Creek bridge.

The increase in overall cash and investments reflected in the Statement of Financial Position is also evident in the following table extracted from the Statement of Cash Flows.

CASH MOVEMENTS	Actual 2015	Actual 2014	Variance
	\$'000	\$'000	%
CASH INFLOWS			
Operating Receipts	23,390	16,946	38.0%
Proceeds from Assets Sales	241	276	-12.7%
Receipt of retirement home bonds	698	680	2.6%
Proceeds from investments	1,000	1,300	-23.1%
Proceeds from Borrowings	2,000	0	0.0%
TOTAL RECEIPTS	27,329	19,202	42.3%
CASH OUTFLOWS			
Operating Payments	14,652	14,754	-0.7%
Purchase of investments	2,405	800	200.6%
Purchase of Assets	7,921	4,081	94.1%
Repayment of Loans	110	107	2.8%
Repayment of retirement home bonds	896	260	244.6%
TOTAL PAYMENTS	25,984	20,002	29.9%
TOTAL CASH MOVEMENT	1,345	(800)	-268.1%
Cash and equivalents	7,175	5,830	3.0%
Investments	2,405	1,000	3.0%
Total Cash & Investments on Hand	9,580	6,830	40.3%

Cash and investments overall increased by \$2.8m mainly due to positive cash flows from operations and new borrowings for infrastructure works (Emu Crossing and acquisition of industrial land for redevelopment) which was used to fund infrastructure capital works.

Cash outflows for Purchase of Assets of \$7.9m included road and bridge construction totalling \$6.2m. This compares to the \$2.2m annual rate of depreciation of these assets. The remaining asset purchases included purchases for plant and equipment of \$1.2m and other minor additions totalling \$0.5m.



SPECIAL PURPOSE FINANCIAL STATEMENTS

Council is required to report the financial results of identified Business Units in accordance with National Competition Policy guidelines. The reports are known as Special Purpose Financial Reports and are subject to audit. Council has identified Water, Sewerage, Private Works and McMaugh Gardens Hostel as Category 2 Business Units.

WATER SUPPLY FUNCTION

The Special Purpose Financial Statements disclose that the Water Supply function recorded an operating surplus (before capital funding) of \$192,000 after allowing for depreciation of \$215,000.

The Net Current Asset position records a surplus of \$1,757,000. This surplus plus the fact that the water supply function has no debt, are indicators of a satisfactory financial position to meet operational requirements given the size of the function and considering the water infrastructure condition (per unaudited Special Schedule 7) is considered to be of “satisfactory” standard.

SEWERAGE FUNCTION

The Special Purpose Financial Statements disclose that the sewerage function recorded an operating surplus (excluding capital funding) of \$19,000 after allowing for depreciation of \$202,000.

The Net Current Assets position show a surplus of \$1,521,000. Considering the size of the sewerage operations, the fact that it has no debt and the sewerage infrastructure condition (per unaudited Special Schedule 7) is considered to be of “satisfactory” standard, the sewerage function is considered to be in a strong financial position.

McMAUGH GARDENS HOSTEL

The Special Purpose Financial Statements disclose that McMaugh Gardens Hostel recorded an operating surplus of \$182,000 for the 2015 year compared to a deficit of \$67,000 in the previous year. This result is after depreciation expense of \$101,000.

The net current asset position is a deficit of \$458,000 after allowing for resident’s bonds amounting to \$2,180,000. The deficit is a result of the accounting standard requirement that accommodation bonds be shown as current liabilities even though the majority of accommodation bonds will not be repaid in the short term. When the estimated timing of bond repayments are taken into account the Hostel has reserves of \$1,322,000.

Given that McMaugh Gardens has no working capital as at the end of June 2015, it is important that Council continues to focus on improving the facilities financial performance to reduce the impact on Council’s general funds’ financial performance.

GENERAL

Reporting obligations under the Local Government Act

We report that Council’s systems and records have been satisfactorily maintained during the year and the audited financial statements will be submitted to the Office of Local Government within the prescribed time provide for in Division 2 of the *Local Government Act 1993*.



Matters of a technical nature have been documented in a management letter to the General Manager.

We take this opportunity of thanking the General Manager and his staff for their co-operation and assistance during the course of the audit.

Under section 419 of the *Local Government Act 1993*, Council is required to give public notice of a Council meeting for the purpose of presenting the audited financial statements and the auditor's report. A principal of our firm is available to attend this meeting to address any questions in respect of the audit report or the conduct of the audit.

Yours faithfully

Forsyths Business Services Pty Ltd

A handwritten signature in blue ink, appearing to read 'P.R. Cornall'.

Paul R Cornall

Principal

Uralla Shire Council

SPECIAL PURPOSE FINANCIAL STATEMENTS
for the year ended 30 June 2015

*“...committed to creating a unique environment
which offers an excellent quality of life and
economic opportunities for its people”*



Uralla Shire Council

Special Purpose Financial Statements

for the financial year ended 30 June 2015

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Background

- (i) These Special Purpose Financial Statements have been prepared for the use by both Council and the Division of Local Government in fulfilling their requirements under National Competition Policy.
- (ii) The principle of competitive neutrality is based on the concept of a "level playing field" between persons/entities competing in a market place, particularly between private and public sector competitors.

Essentially, the principle is that government businesses, whether Commonwealth, State or Local, should operate without net competitive advantages over other businesses as a result of their public ownership.

- (iii) For Council, the principle of competitive neutrality & public reporting applies only to declared business activities.

These include **(a)** those activities classified by the Australian Bureau of Statistics as business activities being water supply, sewerage services, abattoirs, gas production and reticulation and **(b)** those activities with a turnover of over \$2 million that Council has formally declared as a Business Activity (defined as Category 1 activities).

- (iv) In preparing these financial statements for Council's self classified Category 1 businesses and ABS defined activities, councils must **(a)** adopt a corporatisation model and **(b)** apply full cost attribution including tax equivalent regime payments & debt guarantee fees (where the business benefits from councils borrowing position by comparison with commercial rates).
-

Uralla Shire Council

Special Purpose Financial Statements for the financial year ended 30 June 2015

Statement by Councillors and Management made pursuant to the Local Government Code of Accounting Practice and Financial Reporting

The attached Special Purpose Financial Statements have been prepared in accordance with:

- The NSW Government Policy Statement "Application of National Competition Policy to Local Government".
- The Division of Local Government Guidelines "Pricing & Costing for Council Businesses - A Guide to Competitive Neutrality".
- The Local Government Code of Accounting Practice and Financial Reporting.
- The NSW Office of Water (Department of Environment, Climate Change and Water) Guidelines - "Best Practice Management of Water and Sewerage".

To the best of our knowledge and belief, these Financial Statements:

- Present fairly the Operating Result and Financial Position for each of Council's declared Business Activities for the year, and
- Accord with Council's accounting and other records.

We are not aware of any matter that would render these Statements false or misleading in any way.

Signed in accordance with a resolution of Council made on 26 October 2015.



Cr M Pearce
MAYOR



Cr R Crouch
COUNCILLOR



Mr Damien Connor
GENERAL MANAGER



Mr Simon Paul
RESPONSIBLE ACCOUNTING OFFICER

Uralla Shire Council

Income Statement of Council's Water Supply Business Activity

for the financial year ended 30 June 2015

\$ '000	Actual 2015	Actual 2014
Income from continuing operations		
Access charges	388	368
User charges	492	525
Fees	24	-
Interest	49	46
Grants and contributions provided for non capital purposes	17	17
Profit from the sale of assets	-	-
Other income	-	6
Total income from continuing operations	970	962
Expenses from continuing operations		
Employee benefits and on-costs	313	378
Borrowing costs	-	-
Materials and contracts	245	304
Depreciation and impairment	215	212
Water purchase charges	-	-
Loss on sale of assets	-	-
Calculated taxation equivalents	5	-
Debt guarantee fee (if applicable)	-	-
Other expenses	-	-
Total expenses from continuing operations	778	894
Surplus (deficit) from Continuing Operations before capital amounts	192	68
Grants and contributions provided for capital purposes	-	-
Surplus (deficit) from Continuing Operations after capital amounts	192	68
Surplus (deficit) from discontinued operations	-	-
Surplus (deficit) from ALL Operations before tax	192	68
less: Corporate Taxation Equivalent (30%) [based on result before capital]	(58)	(0)
SURPLUS (DEFICIT) AFTER TAX	134	68
plus Opening Retained Profits	8,494	8,430
plus/less: Prior Period Adjustments	7	-
plus Adjustments for amounts unpaid:		
- Taxation equivalent payments	5	-
- Debt guarantee fees	-	-
- Corporate taxation equivalent	58	0
less:		
- Tax Equivalent Dividend paid	(5)	(5)
- Surplus dividend paid	-	-
Closing Retained Profits	8,693	8,494
Return on Capital %	1.0%	0.4%
Subsidy from Council	368	585
Calculation of dividend payable:		
Surplus (deficit) after tax	134	68
less: Capital grants and contributions (excluding developer contributions)	-	-
Surplus for dividend calculation purposes	134	68
Potential Dividend calculated from surplus	67	34

Uralla Shire Council

Income Statement of Council's Sewerage Business Activity

for the financial year ended 30 June 2015

\$ '000	Actual 2015	Actual 2014
Income from continuing operations		
Access charges	542	511
User charges	24	13
Liquid Trade Waste charges	-	-
Fees	6	-
Interest	45	49
Grants and contributions provided for non capital purposes	13	13
Profit from the sale of assets	-	-
Other income	-	-
Total income from continuing operations	630	586
Expenses from continuing operations		
Employee benefits and on-costs	260	256
Borrowing costs	-	-
Materials and contracts	149	162
Depreciation and impairment	202	211
Loss on sale of assets	-	-
Calculated taxation equivalents	3	-
Debt guarantee fee (if applicable)	-	-
Other expenses	-	-
Total expenses from continuing operations	614	629
Surplus (deficit) from Continuing Operations before capital amounts	16	(43)
Grants and contributions provided for capital purposes	-	-
Surplus (deficit) from Continuing Operations after capital amounts	16	(43)
Surplus (deficit) from discontinued operations	-	-
Surplus (deficit) from ALL Operations before tax	16	(43)
less: Corporate Taxation Equivalent (30%) [based on result before capital]	(5)	-
SURPLUS (DEFICIT) AFTER TAX	11	(43)
plus Opening Retained Profits	5,316	5,362
plus/less: Prior Period Adjustments	4	-
plus Adjustments for amounts unpaid:		
- Taxation equivalent payments	3	-
- Debt guarantee fees	-	-
- Corporate taxation equivalent	5	-
less:		
- Tax Equivalent Dividend paid	(3)	(3)
- Surplus dividend paid	-	-
Closing Retained Profits	5,336	5,316
Return on Capital %	0.2%	-0.7%
Subsidy from Council	182	278
Calculation of dividend payable:		
Surplus (deficit) after tax	11	(43)
less: Capital grants and contributions (excluding developer contributions)	-	-
Surplus for dividend calculation purposes	11	-
Potential Dividend calculated from surplus	6	-

Uralla Shire Council

Income Statement of Council's Other Business Activities

for the financial year ended 30 June 2015

\$ '000	Private Works		McMaugh Gardens	
	Category 2		Category 1	
	Actual 2015	Actual 2014	Actual 2015	Actual 2014
Income from continuing operations				
Access charges	-	-	-	-
User charges	156	378	651	704
Fees	-	-	38	53
Interest	-	-	74	71
Grants and contributions provided for non capital purposes	-	-	1,529	1,306
Profit from the sale of assets	-	-	-	-
Other income	-	-	231	63
Total income from continuing operations	156	378	2,523	2,197
Expenses from continuing operations				
Employee benefits and on-costs	34	71	1,638	1,586
Borrowing costs	-	-	18	5
Materials and contracts	107	135	521	521
Depreciation and impairment	-	-	101	106
Loss on sale of assets	-	-	-	-
Calculated taxation equivalents	-	-	-	-
Debt guarantee fee (if applicable)	-	-	-	-
Other expenses	-	-	63	46
Total expenses from continuing operations	141	206	2,341	2,264
Surplus (deficit) from Continuing Operations before capital amounts	15	172	182	(67)
Grants and contributions provided for capital purposes	-	-	-	-
Surplus (deficit) from Continuing Operations after capital amounts	15	172	182	(67)
Surplus (deficit) from discontinued operations	-	-	-	-
Surplus (deficit) from ALL Operations before tax	15	172	182	(67)
less: Corporate Taxation Equivalent (30%) [based on result before capital]	-	-	(55)	-
SURPLUS (DEFICIT) AFTER TAX	15	172	127	(67)
plus Opening Retained Profits	-	-	2,418	2,485
plus/less: Prior Period Adjustments	-	-	(1)	-
plus Adjustments for amounts unpaid:				
- Taxation equivalent payments	-	-	-	-
- Debt guarantee fees	-	-	-	-
- Corporate taxation equivalent	-	-	55	-
add:				
- Subsidy Paid/Contribution To Operations	-	-	-	-
less:				
- TER dividend paid	-	-	-	-
- Dividend paid	(15)	(172)	-	-
Closing Retained Profits	-	-	2,599	2,418
Return on Capital %	n/a	n/a	4.2%	-1.3%
Subsidy from Council	-	-	-	232

Uralla Shire Council

Statement of Financial Position - Council's Water Supply Business Activity
as at 30 June 2015

\$ '000	Actual 2015	Actual 2014
ASSETS		
Current Assets		
Cash and cash equivalents	1,559	1,044
Investments	-	-
Receivables	198	337
Inventories	-	-
Other	-	-
Non-current assets classified as held for sale	-	-
Total Current Assets	1,757	1,381
Non-Current Assets		
Investments	-	-
Receivables	-	-
Inventories	-	-
Infrastructure, property, plant and equipment	18,557	18,337
Investments accounted for using equity method	-	-
Investment property	-	-
Intangible Assets	-	-
Other	-	-
Total non-Current Assets	18,557	18,337
TOTAL ASSETS	20,314	19,718
LIABILITIES		
Current Liabilities		
Bank Overdraft	-	-
Payables	-	-
Interest bearing liabilities	-	-
Provisions	-	-
Total Current Liabilities	-	-
Non-Current Liabilities		
Payables	-	-
Interest bearing liabilities	-	-
Provisions	-	-
Total Non-Current Liabilities	-	-
TOTAL LIABILITIES	-	-
NET ASSETS	20,314	19,718
EQUITY		
Retained earnings	8,693	8,501
Revaluation reserves	11,621	11,217
Council equity interest	20,314	19,718
Non-controlling equity interest	-	-
TOTAL EQUITY	20,314	19,718

Uralla Shire Council

Statement of Financial Position - Council's Sewerage Business Activity
as at 30 June 2015

\$ '000	Actual 2015	Actual 2014
ASSETS		
Current Assets		
Cash and cash equivalents	1,485	1,310
Investments	-	-
Receivables	36	37
Inventories	-	-
Other	-	-
Non-current assets classified as held for sale	-	-
Total Current Assets	1,521	1,347
Non-Current Assets		
Investments	-	-
Receivables	-	-
Inventories	-	-
Infrastructure, property, plant and equipment	6,554	6,606
Investments accounted for using equity method	-	-
Investment property	-	-
Intangible Assets	-	-
Other	-	-
Total non-Current Assets	6,554	6,606
TOTAL ASSETS	8,075	7,953
LIABILITIES		
Current Liabilities		
Bank Overdraft	-	-
Payables	-	-
Interest bearing liabilities	-	-
Provisions	-	-
Total Current Liabilities	-	-
Non-Current Liabilities		
Payables	-	-
Interest bearing liabilities	-	-
Provisions	-	-
Total Non-Current Liabilities	-	-
TOTAL LIABILITIES	-	-
NET ASSETS	8,075	7,953
EQUITY		
Retained earnings	5,336	5,319
Revaluation reserves	2,739	2,634
Council equity interest	8,075	7,953
Non-controlling equity interest	-	-
TOTAL EQUITY	8,075	7,953

Uralla Shire Council

Statement of Financial Position - Council's Other Business Activities
as at 30 June 2015

\$ '000	Private Works		McMaugh Gardens	
	Category 2		Category 1	
	Actual 2015	Actual 2014	Actual 2015	Actual 2014
ASSETS				
Current Assets				
Cash and cash equivalents	-	-	1,722	1,180
Investments	-	-	-	-
Receivables	-	-	-	567
Inventories	-	-	-	-
Other	-	-	-	-
Non-current assets classified as held for sale	-	-	-	-
Total Current Assets	-	-	1,722	1,747
Non-Current Assets				
Investments	-	-	-	-
Receivables	-	-	-	-
Inventories	-	-	-	-
Infrastructure, property, plant and equipment	-	-	4,743	4,774
Investment property	-	-	-	-
Intangible Assets	-	-	-	-
Other	-	-	-	-
Total Non-Current Assets	-	-	4,743	4,774
TOTAL ASSETS	-	-	6,465	6,521
LIABILITIES				
Current Liabilities				
Bank Overdraft	-	-	-	-
Payables	-	-	2,180	2,414
Interest bearing liabilities	-	-	-	-
Provisions	-	-	-	-
Total Current Liabilities	-	-	2,180	2,414
Non-Current Liabilities				
Payables	-	-	63	67
Interest bearing liabilities	-	-	-	-
Provisions	-	-	-	-
Other Liabilities	-	-	-	-
Total Non-Current Liabilities	-	-	63	67
TOTAL LIABILITIES	-	-	2,243	2,481
NET ASSETS	-	-	4,222	4,040
EQUITY				
Retained earnings	-	-	2,599	2,418
Revaluation reserves	-	-	1,623	1,623
Council equity interest	-	-	4,222	4,041
Non-controlling equity interest	-	-	-	-
TOTAL EQUITY	-	-	4,222	4,041

Uralla Shire Council

Special Purpose Financial Statements

for the financial year ended 30 June 2015

Contents of the Notes accompanying the Financial Statements

Note	Details	Page
1	Summary of Significant Accounting Policies	10
2	Water Supply Business Best Practice Management disclosure requirements	13
3	Sewerage Business Best Practice Management disclosure requirements	15

Uralla Shire Council

Notes to the Special Purpose Financial Statements for the financial year ended 30 June 2015

Note 1. Significant Accounting Policies

These financial statements are a Special Purpose Financial Statements (SPFS) prepared for use by Council and the Office of Local Government.

For the purposes of these statements, the Council is not a reporting not-for-profit entity.

The figures presented in these special purpose financial statements, unless otherwise stated, have been prepared in accordance with:

- the recognition and measurement criteria of relevant Australian Accounting Standards,
- other authoritative pronouncements of the Australian Accounting Standards Board (AASB) &
- Australian Accounting Interpretations.

The disclosures in these special purpose financial statements have been prepared in accordance with:

- the Local Government Act and Regulation, and
- the Local Government Code of Accounting Practice and Financial Reporting.

The statements are also prepared on an accruals basis, based on historic costs and do not take into account changing money values nor current values of non-current assets (except where specifically stated).

Certain taxes and other costs (appropriately described) have been imputed for the purposes of the National Competition Policy.

National Competition Policy

Council has adopted the principle of 'competitive neutrality' to its business activities as part of the national competition policy which is being applied throughout Australia at all levels of government.

The framework for its application is set out in the June 1996 Government Policy statement on the "Application of National Competition Policy to Local Government".

The "Pricing & Costing for Council Businesses A Guide to Competitive Neutrality" issued by the Office of Local Government in July 1997 has also been adopted.

The pricing & costing guidelines outline the process for identifying and allocating costs to activities and provide a standard of disclosure requirements. These disclosures are reflected in Council's pricing and/or financial reporting systems and include taxation equivalents; council subsidies; return on investments (rate of return); and dividends paid.

Declared Business Activities

In accordance with *Pricing & Costing for Council Businesses - A Guide to Competitive Neutrality*, Council has declared that the following are to be considered as business activities:

Category 1

(where gross operating turnover is over \$2 million)

(a) McMaugh Aged Care Centre

Comprising the operations and net assets of the 36 bed aged care facility "McMaugh Gardens Aged Care Centre" in King Street, Uralla.

Category 2

(where gross operating turnover is less than \$2 million)

(b) Uralla Shire Council Combined Water Supplies

Comprising the operations and net assets of the water supply systems servicing the towns of Uralla and Bundarra, each of which were established as separate Special Rate Funds (see Item 4 Below).

(c) Uralla Local Sewerage Fund

Comprising the operations and net assets of the sewerage reticulation and treatment system servicing the town of Uralla which was established as a Special Rate Fund (see item 4 below).

Monetary Amounts

Amounts shown in the financial statements are in Australian currency and rounded to the nearest one thousand dollars, with the exception of some figures disclosed in Note 2 (Water Supply Best Practice Management Disclosures) and Note 3 (Sewerage Best Practice Management Disclosures).

Uralla Shire Council

Notes to the Special Purpose Financial Statements for the financial year ended 30 June 2015

Note 1. Significant Accounting Policies

As required by the NSW Office of Water (Department of Primary Industries) the amounts shown in Notes 2 and Note 3 are disclosed in whole dollars.

(i) Taxation Equivalent Charges

Council is liable to pay various taxes and financial duties in undertaking its business activities. Where this is the case, they are disclosed in these statements as a cost of operations just like all other costs.

However, where Council is exempt from paying taxes which are generally paid by private sector businesses (such as income tax), equivalent tax payments have been applied to all Council nominated business activities and are reflected in these financial statements.

For the purposes of disclosing comparative information relevant to the private sector equivalent, the following taxation equivalents have been applied to all council nominated business activities (this does not include council's non-business activities):

Notional Rate Applied %

Corporate Income Tax Rate – 30%

Land Tax – The first **\$432,000** of combined land values attracts **0%**. From \$432,001 to \$2,641,000 the rate is **1.6% + \$100**. For the remaining combined land value that exceeds \$2,641,000, a premium marginal rate of **2.0%** applies.

Payroll Tax – **5.45%** on the value of taxable salaries and wages in excess of \$750,000.

In accordance with the guidelines for Best Practice Management of Water Supply and Sewerage, a payment for the amount calculated as the annual tax equivalent charges (excluding income tax) must be paid from Water Supply and Sewerage Business activities.

The payment of taxation equivalent charges, referred in the Best Practice Management of Water Supply and Sewerage Guides to as a "Dividend for Taxation equivalent", may be applied for any purpose allowed under the Local Government Act, 1993.

Achievement of substantial compliance against the guidelines for Best Practice Management of Water

Supply and Sewerage is not a prerequisite for the payment of the tax equivalent charges, however the payment must not exceed \$3 per assessment.

Income Tax

An income tax equivalent has been applied on the profits of each reported Business Activity.

Whilst income tax is not a specific cost for the purpose of pricing a good or service, it needs to be taken into account of in terms of assessing the rate of return required on capital invested.

Accordingly, the return on capital invested is set at a pre-tax level (gain/(loss) from ordinary activities before capital amounts) as would be applied by a private sector competitor – that is, it should include a provision equivalent to the corporate income tax rate, currently 30%.

Income Tax is only applied where a positive gain/(loss) from ordinary activities before capital amounts has been achieved.

Since this taxation equivalent is notional - that is, it is payable to the "Council" as the owner of business operations, it represents an internal payment and has no effect on the operations of the council. Accordingly, there is no need for disclosure of internal charges in Council's General Purpose Financial Statements.

The rate applied of 30% is the equivalent company tax rate prevalent as at balance date. No adjustments have been made for variations that have occurred during the year.

Local Government Rates & Charges

A calculation of the equivalent rates and charges payable on all Category 1 businesses has been applied to all land assets owned or exclusively used by the Business Activity.

Loan & Debt Guarantee Fees

The debt guarantee fee is designed to ensure that council business activities face "true" commercial borrowing costs in line with private sector competitors.

Uralla Shire Council

Notes to the Special Purpose Financial Statements for the financial year ended 30 June 2015

Note 1. Significant Accounting Policies

In order to calculate a debt guarantee fee, council has determined what the differential borrowing rate would have been between the commercial rate and the council's borrowing rate for its business activities.

(ii) Subsidies

Government policy requires that subsidies provided to customers and the funding of those subsidies must be explicitly disclosed.

Subsidies occur where council provides services on a less than cost recovery basis. This option is exercised on a range of services in order for council to meet its community service obligations.

Accordingly, Subsidies disclosed (in relation to National Competition Policy) represents the difference between revenue generated from 'rate of return' pricing and revenue generated from prices set by the council in any given financial year.

The overall effect of subsidies is contained within the Income Statement of each reported Business Activity.

(iii) Return on Investments (Rate of Return)

The Policy statement requires that councils with Category 1 businesses "would be expected to generate a return on capital funds employed that is comparable to rates of return for private businesses operating in a similar field".

Such funds are subsequently available for meeting commitments or financing future investment strategies.

The Rate of Return on Capital is calculated as follows:

Operating Result before Capital Income + Interest Expense

Written Down Value of I,PP&E as at 30 June

As a minimum, business activities should generate a return equal to the Commonwealth 10 year bond rate which is 3.02% at 30/6/15.

The actual rate of return achieved by each Business Activity is disclosed at the foot of each respective Income Statement.

(iv) Dividends

Council is not required to pay dividends to either itself (as owner of a range of businesses) or to any external entities.

Local Government Water Supply and Sewerage Businesses are permitted to pay an annual dividend from its water supply or sewerage business surplus.

The dividend, calculated and approved in accordance with the Best Practice Management Guidelines, must not exceed either:

- (i) 50% of this surplus in any one year, or
- (ii) the number of water supply or sewerage assessments at 30 June 2015 multiplied by \$30 (less the payment for tax equivalent charges, not exceeding \$3 per assessment).

In accordance with the guidelines for Best Practice Management of Water Supply and Sewerage, a Dividend Payment form, Statement of Compliance, Unqualified Independent Financial Audit Report and Compliance Audit Report are required to be submitted to the NSW Office of Water prior to making the dividend and only after it has approved the payment.

Uralla Shire Council

Notes to the Special Purpose Financial Statements
for the financial year ended 30 June 2015Note 2. Water Supply Business
Best Practice Management disclosure requirements

Dollars Amounts shown below are in WHOLE DOLLARS (unless otherwise indicated)

2015

1. Calculation and Payment of Tax-Equivalents

[All Local Government Local Water Utilities must pay this dividend for tax-equivalents]

(i) Calculated Tax Equivalents	5,000
(ii) No of assessments multiplied by \$3/assessment	4,938
(iii) Amounts payable for Tax Equivalents [lesser of (i) and (ii)]	4,938
(iv) Amounts actually paid for Tax Equivalents	5,000

2. Dividend from Surplus

(i) 50% of Surplus before Dividends [Calculated in accordance with Best Practice Management for Water Supply and Sewerage Guidelines]	67,200												
(ii) No. of assessments multiplied by \$30/assessment, less tax equivalent charges/assessment	44,442												
(iii) Cumulative surplus before Dividends for the 3 years to 30 June 2015, less the cumulative dividends paid for the 2 years to 30 June 2014 & 30 June 2013	224,534												
<table border="1"> <tr> <td>2015 Surplus</td> <td style="text-align: right;">134,400</td> <td>2014 Surplus</td> <td style="text-align: right;">67,600</td> <td>2013 Surplus</td> <td style="text-align: right;">22,534</td> </tr> <tr> <td></td> <td></td> <td>2014 Dividend</td> <td style="text-align: right;">-</td> <td>2013 Dividend</td> <td style="text-align: right;">-</td> </tr> </table>		2015 Surplus	134,400	2014 Surplus	67,600	2013 Surplus	22,534			2014 Dividend	-	2013 Dividend	-
2015 Surplus	134,400	2014 Surplus	67,600	2013 Surplus	22,534								
		2014 Dividend	-	2013 Dividend	-								
(iv) Maximum dividend from surplus [least of (i), (ii) and (iii) above]	44,442												
(v) Dividend actually paid from surplus [refer below for required pre-dividend payment Criteria]	-												

3. Required outcomes for 6 Criteria

[To be eligible for the payment of a "Dividend from Surplus", ALL the Criteria below need a "YES"]

(i) Completion of Strategic Business Plan (including Financial Plan)	NO
(ii) Full Cost Recovery, without significant cross subsidies [Refer Item 2(a) in Table 1 on page 22 of the Best Practice Guidelines]	YES
- Complying charges [Item 2(b) in Table 1]	YES
- DSP with Commercial Developer Charges [Item 2(e) in Table 1]	YES
- If Dual Water Supplies, Complying Charges [Item 2(g) in Table 1]	YES
(iii) Sound Water Conservation and Demand Management implemented	YES
(iv) Sound Drought Management implemented	YES
(v) Complete Performance Reporting Form (by 15 September each year)	YES
(vi) a. Integrated Water Cycle Management Evaluation	YES
b. Complete and implement Integrated Water Cycle Management Strategy	NO

Uralla Shire Council

Notes to the Special Purpose Financial Statements
for the financial year ended 30 June 2015Note 2. Water Supply Business
Best Practice Management disclosure requirements (continued)

Dollars Amounts shown below are in WHOLE DOLLARS (unless otherwise indicated)

2015

National Water Initiative (NWI) Financial Performance Indicators

NWI F1	Total Revenue (Water) Total Income (w13) - Grants for the Acquisition of Assets (w11a) - Interest Income (w9) - Aboriginal Communities W&S Program Income (w10a)	\$'000	921
NWI F4	Revenue from Residential Usage Charges (Water) Income from Residential Usage Charges (w6b) x 100 divided by the sum of [Income from Residential Usage Charges (w6a) + Income from Residential Access Charges (w6b)]	%	55.91%
NWI F9	Written Down Replacement Cost of Fixed Assets (Water) Written down current cost of system assets (w47)	\$'000	14,460
NWI F11	Operating Cost (OMA) (Water) Management Expenses (w1) + Operational & Maintenance Expenses (w2)	\$'000	558
NWI F14	Capital Expenditure (Water) Acquisition of fixed assets (w16)	\$'000	30
NWI F17	Economic Real Rate of Return (Water) [Total Income (w13) - Interest Income (w9) - Grants for acquisition of assets (w11a) - Operating Costs (NWI F11) - Current Cost Depreciation (w3)] x 100 divided by [Written Down Current Cost of System Assets (w47) + Plant & Equipment (w33b)]	%	0.80%
NWI F26	Capital Works Grants (Water) Grants for the Acquisition of Assets (w11a)	\$'000	-

- Notes:
- References to w (eg. w12) refer to item numbers within Special Schedules No. 3 & 4 of Council's Annual Financial Statements.
 - The NWI Performance Indicators are based upon the National Performance Framework Handbook for Urban Performance Reporting Indicators & Definitions.

Uralla Shire Council

Notes to the Special Purpose Financial Statements
for the financial year ended 30 June 2015Note 3. Sewerage Business
Best Practice Management disclosure requirementsDollars Amounts shown below are in WHOLE DOLLARS (unless otherwise indicated) 2015**1. Calculation and Payment of Tax-Equivalents**

[All Local Government Local Water Utilities must pay this dividend for tax-equivalents]

(i) Calculated Tax Equivalents	3,000
(ii) No of assessments multiplied by \$3/assessment	3,366
(iii) Amounts payable for Tax Equivalents [lesser of (i) and (ii)]	3,000
(iv) Amounts actually paid for Tax Equivalents	3,000

2. Dividend from Surplus

(i) 50% of Surplus before Dividends [Calculated in accordance with Best Practice Management for Water Supply and Sewerage Guidelines]	5,600
(ii) No. of assessments x (\$30 less tax equivalent charges per assessment)	30,660
(iii) Cumulative surplus before dividends for the 3 years to 30 June 2015, less the cumulative dividends paid for the 2 years to 30 June 2014 & 30 June 2013	16,093

2015 Surplus	11,200	2014 Surplus	(43,000)	2013 Surplus	47,893
		2014 Dividend	-	2013 Dividend	-

(iv) Maximum dividend from surplus [least of (i), (ii) and (iii) above]	5,600
(v) Dividend actually paid from surplus [refer below for required pre-dividend payment Criteria]	

3. Required outcomes for 4 Criteria

[To be eligible for the payment of a "Dividend from Surplus", ALL the Criteria below need a "YES"]

(i) Completion of Strategic Business Plan (including Financial Plan)	NO
(ii) Pricing with full cost-recovery, without significant cross subsidies [Refer Item 2(a) in Table 1 on page 22 of the Best Practice Guidelines]	YES
Complying charges (a) Residential [Item 2(c) in Table 1]	YES
(b) Non Residential [Item 2(c) in Table 1]	YES
(c) Trade Waste [Item 2(d) in Table 1]	YES
DSP with Commercial Developer Charges [Item 2(e) in Table 1]	YES
Liquid Trade Waste Approvals & Policy [Item 2(f) in Table 1]	NO
(iii) Complete Performance Reporting Form (by 15 September each year)	YES
(iv) a. Integrated Water Cycle Management Evaluation	YES
b. Complete and implement Integrated Water Cycle Management Strategy	NO

Uralla Shire Council

Notes to the Special Purpose Financial Statements
for the financial year ended 30 June 2015Note 3. Sewerage Business
Best Practice Management disclosure requirements (continued)

Dollars Amounts shown below are in WHOLE DOLLARS (unless otherwise indicated)

2015

National Water Initiative (NWI) Financial Performance Indicators

NWI F2	Total Revenue (Sewerage) Total Income (s14) - Grants for Acquisition of Assets (s12a) - Interest Income (s10) - Aboriginal Communities W&S Program Income (w10a)	\$'000	584
NWI F10	Written Down Replacement Cost of Fixed Assets (Sewerage) Written down current cost of system assets (s48)	\$'000	6,295
NWI F12	Operating Cost (Sewerage) Management Expenses (s1) + Operational & Maintenance Expenses (s2)	\$'000	408
NWI F15	Capital Expenditure (Sewerage) Acquisition of Fixed Assets (s17)	\$'000	43
NWI F18	Economic Real Rate of Return (Sewerage) [Total Income (s14) - Interest Income (s10) - Grants for acquisition of Assets (s12a) - Operating cost (NWI F12) - Current cost depreciation (s3)] x 100 divided by [Written down current cost (ie. WDCC) of System Assets (s48) + Plant & Equipment (s34b)]	%	-0.40%
NWI F27	Capital Works Grants (Sewerage) Grants for the Acquisition of Assets (12a)	\$'000	-

National Water Initiative (NWI) Financial Performance Indicators
Water & Sewer (combined)

NWI F3	Total income (Water & Sewerage) Total Income (w13 + s14) + Gain/Loss on disposal of assets (w14 + s15) minus Grants for acquisition of assets (w11a + s12a) - Interest Income (w9 + s10)	\$'000	1,505
NWI F8	Revenue from Community Service Obligations (Water & Sewerage) Community Service Obligations (NWI F25) x 100 divided by Total Income (NWI F3)	%	1.99%
NWI F16	Capital Expenditure (Water & Sewerage) Acquisition of Fixed Assets (w16 + s17)	\$'000	73
NWI F19	Economic Real Rate of Return (Water & Sewerage) [Total Income (w13 + s14) - Interest Income (w9 + s10) - Grants for acquisition of assets (w11a + s12a) - Operating Cost (NWI F11 + NWI F12) - Current cost depreciation (w3 + s3)] x 100 divided by [Written down replacement cost of fixed assets (NWI F9 + NWI F10) + Plant & equipment (w33b + s34b)]	%	0.49%
NWI F20	Dividend (Water & Sewerage) Dividend paid from surplus (2(v) of Note 2 + 2(v) of Note 3)	\$'000	-
NWI F21	Dividend Payout Ratio (Water & Sewerage) Dividend (NWI F20) x 100 divided by Net Profit after tax (NWI F24)	%	0.00%

Uralla Shire Council

Notes to the Special Purpose Financial Statements
for the financial year ended 30 June 2015Note 3. Sewerage Business
Best Practice Management disclosure requirements (continued)

Dollars Amounts shown below are in WHOLE DOLLARS (unless otherwise indicated)

2015

National Water Initiative (NWI) Financial Performance Indicators
Water & Sewer (combined)

NWI F22	Net Debt to Equity (Water & Sewerage) Overdraft (w36 + s37) + Borrowings (w38 + s39) - Cash & Investments (w30 + s31) x 100 divided by [Total Assets (w35 + s36) - Total Liabilities (w40 + s41)]	%	<input type="text" value="-10.72%"/>
NWI F23	Interest Cover (Water & Sewerage) Earnings before Interest & Tax (EBIT) divided by Net Interest		<input type="text" value="> 100"/>
	Earnings before Interest & Tax (EBIT): <input type="text" value="122"/>		
	Operating Result (w15a + s16a) + Interest expense (w4a + s4a) - Interest Income (w9 + s10) - Gain/Loss on disposal of assets (w14 + s15) + Miscellaneous Expenses (w4b + w4c + s4b + s4c)		
	Net Interest: <input type="text" value="- 94"/>		
	Interest Expense (w4a + s4a) - Interest Income (w9 + s10)		
NWI F24	Net Profit After Tax (Water & Sewerage) Surplus before dividends (w15a + s16a) - Tax equivalents paid (Note 2-1(iv) + Note 3-1(iv))	\$'000	<input type="text" value="208"/>
NWI F25	Community Service Obligations (Water & Sewerage) Grants for Pensioner Rebates (w11b + s12b)	\$'000	<input type="text" value="30"/>

- Notes:
- References to w (eg. s12) refer to item numbers within Special Schedules No. 5 & 6 of Council's Annual Financial Statements.
 - The NWI Performance Indicators are based upon the National Performance Framework Handbook for Urban Performance Reporting Indicators & Definitions.

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Forsyths Business Services Pty Ltd
ABN 66 182 781 401

INDEPENDENT AUDIT REPORT
Report on the special purpose financial statements

To Uralla Shire Council

SCOPE

We have audited the special purpose financial statements of Uralla Shire Council for the year ended 30th June 2015 comprising the Statement by Councillors and Management, Income Statement of Business Activities, Statement of Financial Position by Business Activities, and Note 1 to the financial statements. The financial statements include the financial results of the business activities of Council and the entities it controlled at the year's end or from time to time during the year.

Councils' responsibility for the financial statements

The Council is responsible for the preparation and fair presentation of the financial statements and have determined that the accounting policies described in Note 1 to the financial statements, which form part of the financial statements, are appropriate to meet the requirements of the Office of Local Government and Council. The Councils' responsibility also includes establishing and maintaining internal control relevant to the preparation and fair presentation of the financial statements that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's responsibility

Our responsibility is to express an opinion on the financial statements based on our audit. No opinion is expressed as to whether the accounting policies used, as described in Note 1, are appropriate to meet the needs of the Council or the Office of Local Government. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Council's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the

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reasonableness of accounting estimates made by the Council, as well as evaluating the overall presentation of the financial statements.

The special purpose financial statements have been prepared for distribution to the Council and the Office of Local Government for the purpose of fulfilling the requirements of National Competition Policy reporting. We disclaim any assumption of responsibility for any reliance on this report or on the financial statements to which it relates to any person other than the Council or the Office of Local Government or for any purpose other than for which the report was prepared.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

INDEPENDENCE

In conducting our audit, we followed applicable independence requirements of Australian professional ethical pronouncements.

AUDIT OPINION

In our opinion, the special purpose financial statements of the Uralla Shire Council for the year ended 30th June 2015 are presented fairly, in all material respects, in accordance with the requirements of those applicable Accounting Standards detailed in Note 1 and the Local Government Code of Accounting Practice and Financial Reporting.

BASIS OF ACCOUNTING

Without modifying our opinion, we draw attention to Note 1 to the financial statements, which describe the basis of accounting. The financial statements have been prepared for the purpose of fulfilling the financial reporting requirements of the Office of Local Government. As a result, the financial statements may not be suitable for another purpose.

Forsyths

Forsyths Business Services Pty Ltd

P. Cornall

Paul Cornall
Principal

30th October 2015
92 Rusden Street Armidale

Uralla Shire Council

SPECIAL SCHEDULES
for the year ended 30 June 2015

*"...committed to creating a unique environment
which offers an excellent quality of life and
economic opportunities for its people"*



Uralla Shire Council

Special Schedules

for the financial year ended 30 June 2015

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¹ Special Schedules are not audited (with the exception of Special Schedule 9).

Background

- (i) These Special Schedules have been designed to meet the requirements of special purpose users such as;
- the NSW Grants Commission
 - the Australian Bureau of Statistics (ABS),
 - the NSW Office of Water (NOW), and
 - the Office of Local Government (OLG).
- (ii) The financial data is collected for various uses including;
- the allocation of Financial Assistance Grants,
 - the incorporation of Local Government financial figures in national statistics,
 - the monitoring of loan approvals,
 - the allocation of borrowing rights, and
 - the monitoring of the financial activities of specific services.

Uralla Shire Council

Special Schedule No. 1 - Net Cost of Services
 for the financial year ended 30 June 2015

\$'000

Function or Activity	Expenses from Continuing Operations	Income from continuing operations		Net Cost of Services
		Non Capital	Capital	
Governance	596	5	-	(591)
Administration	286	279	-	(7)
Public Order and Safety				
Fire Service Levy, Fire Protection, Emergency Services	226	28	-	(198)
Beach Control	-	-	-	-
Enforcement of Local Govt. Regulations	-	-	-	-
Animal Control	-	8	-	8
Other	-	-	-	-
Total Public Order & Safety	226	36	-	(190)
Health	195	18	-	(177)
Environment				
Noxious Plants and Insect/Vermin Control	77	-	-	(77)
Other Environmental Protection	225	212	-	(13)
Solid Waste Management	1,541	1,204	-	(337)
Street Cleaning	44	-	-	(44)
Drainage	-	-	-	-
Stormwater Management	35	29	-	(6)
Total Environment	1,922	1,445	-	(477)
Community Services and Education				
Administration & Education	7	-	-	(7)
Social Protection (Welfare)	2,473	2,496	-	23
Aged Persons and Disabled	3,719	3,873	-	154
Children's Services	17	6	-	(11)
Total Community Services & Education	6,216	6,375	-	159
Housing and Community Amenities				
Public Cemeteries	23	29	-	6
Public Conveniences	65	-	-	(65)
Street Lighting	60	13	-	(47)
Town Planning	294	165	-	(129)
Other Community Amenities	-	-	-	-
Total Housing and Community Amenities	442	207	-	(235)
Water Supplies	778	970	-	192
Sewerage Services	614	630	-	16

Uralla Shire Council

Special Schedule No. 1 - Net Cost of Services (continued)
 for the financial year ended 30 June 2015

\$'000

Function or Activity	Expenses from Continuing Operations	Income from continuing operations		Net Cost of Services
		Non Capital	Capital	
Recreation and Culture				
Public Libraries	310	30	16	(264)
Museums	-	-	-	-
Art Galleries	-	-	-	-
Community Centres and Halls	101	17	-	(84)
Performing Arts Venues	-	-	-	-
Other Performing Arts	-	-	-	-
Other Cultural Services	17	6	-	(11)
Sporting Grounds and Venues	25	1	82	58
Swimming Pools	125	27	-	(98)
Parks & Gardens (Lakes)	252	13	6	(233)
Other Sport and Recreation	1	31	-	30
Total Recreation and Culture	831	125	104	(602)
Fuel & Energy				
	-	-	-	-
Agriculture				
	-	-	-	-
Mining, Manufacturing and Construction				
Building Control	-	-	-	-
Other Mining, Manufacturing & Construction	1	-	-	(1)
Total Mining, Manufacturing and Const.	1			(1)
Transport and Communication				
Urban Roads (UR) - Local	216	-	-	(216)
Urban Roads - Regional	-	-	-	-
Sealed Rural Roads (SRR) - Local	1,202	320	-	(882)
Sealed Rural Roads (SRR) - Regional	1,347	586	1,002	241
Unsealed Rural Roads (URR) - Local	1,379	45	-	(1,334)
Unsealed Rural Roads (URR) - Regional	51	50	-	(1)
Bridges on UR - Local	-	-	-	-
Bridges on SRR - Local	563	32	3,000	2,469
Bridges on URR - Local	-	-	-	-
Bridges on Regional Roads	-	-	-	-
Parking Areas	10	-	-	(10)
Footpaths	99	-	-	(99)
Aerodromes	-	-	-	-
Other Transport & Communication	183	41	46	(96)
Total Transport and Communication	5,050	1,074	4,048	72
Economic Affairs				
Camping Areas & Caravan Parks	16	16	-	-
Other Economic Affairs	346	29	-	(317)
Total Economic Affairs	362	45		(317)
Totals – Functions	17,519	11,209	4,152	(2,158)
General Purpose Revenues ⁽²⁾		5,922		5,922
Share of Interests - joint ventures & associates using the equity method				
	-	-	-	-
NET OPERATING RESULT ⁽¹⁾	17,519	17,131	4,152	3,764

(1) As reported in the Income Statement

(2) Includes: Rates & Annual Charges (incl. Ex Gratia, excl. Water & Sewer), Non Capital General Purpose Grants, Interest on Investments (excl. Ext. Restricted Assets) & Interest on overdue Rates & Annual Charges

Uralla Shire Council

Special Schedule No. 2(a) - Statement of Long Term Debt (all purpose)
for the financial year ended 30 June 2015

Classification of Debt	Principal outstanding at beginning of the year		New Loans raised during the year	Debt redemption during the year		Transfers to Sinking Funds	Interest applicable for Year	Principal outstanding at the end of the year	
	Current	Non Current		From Revenue	Sinking Funds			Current	Non Current
Loans (by Source)									
Commonwealth Government	-	-	-	-	-	-	-	-	-
Treasury Corporation	-	-	-	-	-	-	-	-	-
Other State Government	-	-	-	-	-	-	-	-	-
Public Subscription	112	1,237	2,000	110	-	-	121	118	3,121
Financial Institutions	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
Total Loans	112	1,237	2,000	110	-	-	121	118	3,121
Other Long Term Debt									
Ratepayers Advances	-	-	-	-	-	-	-	-	-
Government Advances	-	-	-	-	-	-	-	-	-
Finance Leases	-	-	-	-	-	-	-	-	-
Deferred Payments	-	-	-	-	-	-	-	-	-
Total Long Term Debt	-	-	-	-	-	-	-	-	-
Total Debt	112	1,237	2,000	110	-	-	121	118	3,121

Notes: Excludes (i) Internal Loans & (ii) Principal Inflows/Outflows relating to Loan Re-Financing.
This Schedule is prepared using the face value of debt obligations, rather than fair value (which are reported in the GPFS).

Uralla Shire Council

Special Schedule No. 2(b) - Statement of Internal Loans [Section 410(3) LGA 1993]
for the financial year ended 30 June 2015

\$'000

Summary of Internal Loans

Borrower (by purpose)	Amount originally raised	Total repaid during the year (Principal & Interest)	Principal Outstanding at end of year
General Water Sewer Domestic Waste Management Gas Other	136	10	-
Totals	136	10	-

Note: The summary of Internal Loans (above) represents the total of Council's Internal Loans categorised according to the borrower.

Details of Individual Internal Loans

Borrower (by purpose)	Lender (by purpose)	Date of Minister's Approval	Date Raised	Term (years)	Dates of Maturity	Rate of Interest	Amount Originally raised	Total repaid during year (Princ. & Int.)	Principal Outstanding at end of year
General Fund	Water Fund	04/10/01	30/06/03	12	30/06/15	6.50%	88	10	-
Totals							88	10	-

Uralla Shire Council

Special Schedule No. 3 - Water Supply Income Statement

Includes ALL INTERNAL TRANSACTIONS, ie. prepared on a Gross Basis.
for the financial year ended 30 June 2015

\$'000	Actuals 2015	Actuals 2014
A Expenses and Income Expenses		
1. Management expenses		
a. Administration	121	202
b. Engineering and Supervision	75	98
2. Operation and Maintenance expenses		
- Dams & Weirs		
a. Operation expenses	-	-
b. Maintenance expenses	29	13
- Mains		
c. Operation expenses	-	-
d. Maintenance expenses	74	94
- Reservoirs		
e. Operation expenses	-	-
f. Maintenance expenses	4	2
- Pumping Stations		
g. Operation expenses (excluding energy costs)	-	-
h. Energy costs	4	2
i. Maintenance expenses	7	5
- Treatment		
j. Operation expenses (excluding chemical costs)	-	-
k. Chemical costs	85	124
l. Maintenance expenses	159	143
- Other		
m. Operation expenses	-	-
n. Maintenance expenses	-	-
o. Purchase of water	-	-
3. Depreciation expenses		
a. System assets	147	144
b. Plant and equipment	68	68
4. Miscellaneous expenses		
a. Interest expenses	-	-
b. Revaluation Decrements	-	-
c. Other expenses	-	-
d. Impairment - System assets	-	-
e. Impairment - Plant and equipment	-	-
f. Aboriginal Communities Water & Sewerage Program	-	-
g. Tax Equivalent Dividends (actually paid)	-	-
5. Total expenses	773	895

Uralla Shire Council

Special Schedule No. 3 - Water Supply Income Statement (continued)

Includes ALL INTERNAL TRANSACTIONS, ie. prepared on a Gross Basis.
for the financial year ended 30 June 2015

\$'000	Actuals 2015	Actuals 2014
Income		
6. Residential charges		
a. Access (including rates)	388	371
b. Usage charges	492	525
7. Non-residential charges		
a. Access (including rates)	-	-
b. Usage charges	-	-
8. Extra charges	-	-
9. Interest income	49	46
10. Other income	24	6
10a. Aboriginal Communities Water and Sewerage Program	-	-
11. Grants		
a. Grants for acquisition of assets	-	-
b. Grants for pensioner rebates	17	15
c. Other grants	-	-
12. Contributions		
a. Developer charges	-	-
b. Developer provided assets	-	-
c. Other contributions	-	-
13. Total income	970	963
14. Gain (or loss) on disposal of assets	-	-
15. Operating Result	197	68
15a. Operating Result (less grants for acquisition of assets)	197	68

Uralla Shire Council

Special Schedule No. 3 - Water Supply Income Statement (continued)

Includes ALL INTERNAL TRANSACTIONS, ie. prepared on a Gross Basis.
for the financial year ended 30 June 2015

\$'000	Actuals 2015	Actuals 2014
B Capital transactions		
Non-operating expenditures		
16. Acquisition of Fixed Assets		
a. New Assets for Improved Standards	-	-
b. New Assets for Growth	1	-
c. Renewals	29	-
d. Plant and equipment	-	-
17. Repayment of debt		
a. Loans	-	-
b. Advances	-	-
c. Finance leases	-	-
18. Transfer to sinking fund	-	-
19. Totals	30	-
Non-operating funds employed		
20. Proceeds from disposal of assets	-	-
21. Borrowing utilised		
a. Loans	-	-
b. Advances	-	-
c. Finance leases	-	-
22. Transfer from sinking fund	-	-
23. Totals	-	-
C Rates and charges		
24. Number of assessments		
a. Residential (occupied)	1,405	1,395
b. Residential (unoccupied, ie. vacant lot)	82	9
c. Non-residential (occupied)	139	157
d. Non-residential (unoccupied, ie. vacant lot)	20	
25. Number of ETs for which developer charges were received	- ET	- ET
26. Total amount of pensioner rebates (actual dollars)	\$ 16,930	\$ 15,150

Uralla Shire Council

Special Schedule No. 3 - Water Supply Cross Subsidies
for the financial year ended 30 June 2015

\$'000	Yes	No	Amount
D Best practice annual charges and developer charges*			
27. Annual charges			
a. Does Council have best-practice water supply annual charges and usage charges*?	<input type="checkbox"/>	<input type="checkbox"/>	
If Yes, go to 28a. If No, please report if council has removed land value from access charges (ie rates)?			
	<input type="checkbox"/>	<input type="checkbox"/>	
NB. Such charges for both residential customers and non-residential customers comply with section 3.2 of Water Supply, Sewerage and Trade Waste Pricing Guidelines, NSW Office of Water, December, 2002. Such charges do not involve significant cross subsidies.			
b. Cross-subsidy from residential customers using less than allowance (page 25 of Guidelines)			<input type="text"/>
c. Cross-subsidy to non-residential customers (page 24 of Guidelines)			<input type="text"/>
d. Cross-subsidy to large connections in unmetered supplies (page 26 of Guidelines)			<input type="text"/>
28. Developer charges			
a. Has council completed a water supply Development Servicing** Plan?	<input type="checkbox"/>	<input type="checkbox"/> No	
b. Total cross-subsidy in water supply developer charges for 2014/15 (page 47 of Guidelines)			<input type="text"/>
** In accordance with page 9 of Developer Charges Guidelines for Water Supply, Sewerage and Stormwater, NSW Office of Water, December, 2002.			
29. Disclosure of cross-subsidies			
Total of cross-subsidies (27b +27c + 27d + 28b)			<input type="text"/> -

* Councils which have not yet implemented best practice water supply pricing should disclose cross-subsidies in items 27b, 27c and 27d above.

However, disclosure of cross-subsidies is **not** required where a Council has implemented best practice pricing and is phasing in such pricing over a period of 3 years.

Uralla Shire Council

Special Schedule No. 4 - Water Supply Statement of Financial Position

Includes INTERNAL TRANSACTIONS, ie. prepared on a Gross Basis.
as at 30 June 2015

\$'000	Actuals Current	Actuals Non Current	Actuals Total
ASSETS			
30. Cash and investments			
a. Developer charges	-	-	-
b. Special purpose grants	-	-	-
c. Accrued leave	-	-	-
d. Unexpended loans	-	-	-
e. Sinking fund	-	-	-
f. Other	1,559	-	1,559
31. Receivables			
a. Specific purpose grants	-	-	-
b. Rates and Availability Charges	32	-	32
c. User Charges	166	-	166
d. Other	-	-	-
32. Inventories	-	-	-
33. Property, plant and equipment			
a. System assets	-	14,460	14,460
b. Plant and equipment	-	4,097	4,097
34. Other assets	-	-	-
35. Total assets	1,757	18,557	20,314
LIABILITIES			
36. Bank overdraft	-	-	-
37. Creditors	-	-	-
38. Borrowings			
a. Loans	-	-	-
b. Advances	-	-	-
c. Finance leases	-	-	-
39. Provisions			
a. Tax equivalents	-	-	-
b. Dividend	-	-	-
c. Other	-	-	-
40. Total liabilities	-	-	-
41. NET ASSETS COMMITTED	1,757	18,557	20,314
EQUITY			
42. Accumulated surplus			8,693
43. Asset revaluation reserve			11,621
44. TOTAL EQUITY			20,314
Note to system assets:			
45. Current replacement cost of system assets			16,052
46. Accumulated current cost depreciation of system assets			(1,592)
47. Written down current cost of system assets			14,460

Uralla Shire Council

Special Schedule No. 5 - Sewerage Service Income Statement

Includes ALL INTERNAL TRANSACTIONS, ie. prepared on a Gross Basis.
for the financial year ended 30 June 2015

\$'000	Actuals 2015	Actuals 2014
A Expenses and Income		
Expenses		
1. Management expenses		
a. Administration	94	130
b. Engineering and Supervision	12	16
2. Operation and Maintenance expenses		
- Mains		
a. Operation expenses	-	-
b. Maintenance expenses	58	27
- Pumping Stations		
c. Operation expenses (excluding energy costs)	-	-
d. Energy costs	-	-
e. Maintenance expenses	13	12
- Treatment		
f. Operation expenses (excl. chemical, energy, effluent & biosolids management costs)	-	-
g. Chemical costs	30	22
h. Energy costs	-	-
i. Effluent Management	-	-
j. Biosolids Management	71	76
k. Maintenance expenses	53	56
- Other		
l. Operation expenses	-	-
m. Maintenance expenses	77	80
3. Depreciation expenses		
a. System assets	200	204
b. Plant and equipment	2	2
4. Miscellaneous expenses		
a. Interest expenses	-	-
b. Revaluation Decrements	-	-
c. Other expenses	-	-
d. Impairment - System assets	-	-
e. Impairment - Plant and equipment	-	-
f. Aboriginal Communities Water & Sewerage Program	-	-
g. Tax Equivalents Dividends (actually paid)	-	-
5. Total expenses	610	625

Uralla Shire Council

Special Schedule No. 5 - Sewerage Service Income Statement (continued)

Includes ALL INTERNAL TRANSACTIONS, ie. prepared on a Gross Basis.

for the financial year ended 30 June 2015

\$'000	Actuals 2015	Actuals 2014
Income		
6. Residential charges (including rates)	541	506
7. Non-residential charges		
a. Access (including rates)	-	-
b. Usage charges	18	9
8. Trade Waste Charges		
a. Annual Fees	-	-
b. Usage charges	6	4
c. Excess mass charges	-	-
d. Re-inspection fees	-	-
9. Extra charges	-	-
10. Interest income	45	49
11. Other income	6	-
11a. Aboriginal Communities Water & Sewerage Program	-	-
12. Grants		
a. Grants for acquisition of assets	-	1
b. Grants for pensioner rebates	13	13
c. Other grants	-	-
13. Contributions		
a. Developer charges	-	-
b. Developer provided assets	-	-
c. Other contributions	-	-
14. Total income	629	582
15. Gain (or loss) on disposal of assets	-	-
16. Operating Result	19	(43)
16a. Operating Result (less grants for acquisition of assets)	19	(44)

Uralla Shire Council

Special Schedule No. 5 - Sewerage Service Income Statement (continued)

Includes ALL INTERNAL TRANSACTIONS, ie. prepared on a Gross Basis.
for the financial year ended 30 June 2015

\$'000	Actuals 2015	Actuals 2014
B Capital transactions		
Non-operating expenditures		
17. Acquisition of Fixed Assets		
a. New Assets for Improved Standards	-	-
b. New Assets for Growth	-	-
c. Renewals	43	-
d. Plant and equipment	-	-
18. Repayment of debt		
a. Loans	-	-
b. Advances	-	-
c. Finance leases	-	-
19. Transfer to sinking fund	-	-
20. Totals	43	-
Non-operating funds employed		
21. Proceeds from disposal of assets	-	-
22. Borrowing utilised		
a. Loans	-	-
b. Advances	-	-
c. Finance leases	-	-
23. Transfer from sinking fund	-	-
24. Totals	-	-
C Rates and charges		
25. Number of assessments		
a. Residential (occupied)	953	945
b. Residential (unoccupied, ie. vacant lot)	59	49
c. Non-residential (occupied)	96	23
d. Non-residential (unoccupied, ie. vacant lot)	14	14
26. Number of ETs for which developer charges were received	- ET	- ET
27. Total amount of pensioner rebates (actual dollars)	\$ 12,914	\$ 11,667

Uralla Shire Council

Special Schedule No. 5 - Sewerage Service Cross Subsidies
for the financial year ended 30 June 2015

\$'000	Yes	No	Amount
D Best practice annual charges and developer charges*			
28. Annual charges			
a. Does Council have best-practice sewerage annual charges, usage charges and trade waste fees & charges*?	<input type="checkbox"/>	<input type="checkbox"/>	
If Yes, go to 29a.			
If No, please report if council has removed land value from access charges (ie rates)?			
	<input type="checkbox"/>	<input type="checkbox"/>	
NB. Such charges for both residential customers and non-residential customers comply with section 4.2 & 4.3 of the Water Supply, Sewerage and Trade Waste Pricing Guidelines, NSW Office of Water, December, 2002. Such charges do not involve significant cross subsidies.			
b. Cross-subsidy to non-residential customers (page 45 of Guidelines)			<input type="text"/>
c. Cross-subsidy to trade waste discharges (page 46 of Guidelines)			<input type="text"/>
29. Developer charges			
a. Has council completed a sewerage Development Servicing** Plan?	<input type="checkbox"/>	<input type="checkbox"/> No	
b. Total cross-subsidy in sewerage developer charges for 2014/15 (page 47 of Guidelines)			<input type="text"/>
** In accordance with page 9 of Developer Charges Guidelines for Water Supply, Sewerage and Stormwater, NSW Office of Water, December, 2002.			
30. Disclosure of cross-subsidies			
Total of cross-subsidies (28b + 28c + 29b)			<input type="text"/>

* Councils which have not yet implemented best practice sewer pricing & liquid waste pricing should disclose cross-subsidies in items 28b and 28c above.

However, disclosure of cross-subsidies is **not** required where a Council has implemented best practice sewerage and liquid waste pricing and is phasing in such pricing over a period of 3 years.

Uralla Shire Council

Special Schedule No. 6 - Sewerage Service Statement of Financial Position

Includes INTERNAL TRANSACTIONS, ie. prepared on a Gross Basis.

as at 30 June 2015

\$'000	Actuals Current	Actuals Non Current	Actuals Total
ASSETS			
31. Cash and investments			
a. Developer charges	-	-	-
b. Special purpose grants	-	-	-
c. Accrued leave	-	-	-
d. Unexpended loans	-	-	-
e. Sinking fund	-	-	-
f. Other	1,485	-	1,485
32. Receivables			
a. Specific purpose grants	-	-	-
b. Rates and Availability Charges	31	-	31
c. User Charges	5	-	5
d. Other	-	-	-
33. Inventories	-	-	-
34. Property, plant and equipment			
a. System assets	-	6,295	6,295
b. Plant and equipment	-	259	259
35. Other assets	-	-	-
36. Total Assets	1,521	6,554	8,075
LIABILITIES			
37. Bank overdraft	-	-	-
38. Creditors	-	-	-
39. Borrowings			
a. Loans	-	-	-
b. Advances	-	-	-
c. Finance leases	-	-	-
40. Provisions			
a. Tax equivalents	-	-	-
b. Dividend	-	-	-
c. Other	-	-	-
41. Total Liabilities	-	-	-
42. NET ASSETS COMMITTED	1,521	6,554	8,075
EQUITY			
42. Accumulated surplus			5,336
44. Asset revaluation reserve			2,739
45. TOTAL EQUITY			8,075
Note to system assets:			
46. Current replacement cost of system assets			7,780
47. Accumulated current cost depreciation of system assets			(1,485)
48. Written down current cost of system assets			6,295

Uralla Shire Council

Notes to Special Schedule No.'s 3 & 5 for the financial year ended 30 June 2015

Administration ⁽¹⁾

(item 1a of Special Schedules 3 and 5) comprises the following:

- Administration staff:
 - Salaries and allowance
 - Travelling expenses
 - Accrual of leave entitlements
 - Employment overheads.
- Meter reading.
- Bad and doubtful debts.
- Other administrative/corporate support services.

Engineering and supervision ⁽¹⁾

(item 1b of Special Schedules 3 and 5) comprises the following:

- Engineering staff:
 - Salaries and allowance
 - Travelling expenses
 - Accrual of leave entitlements
 - Employment overheads.
- Other technical and supervision staff:
 - Salaries and allowance
 - Travelling expenses
 - Accrual of leave entitlements
 - Employment overheads.

Operational expenses (item 2 of Special Schedules 3 and 5) comprise the day to day operational expenses excluding maintenance expenses.

Maintenance expenses (item 2 of Special Schedules 3 and 5) comprise the day to day repair and maintenance expenses. (Refer to Section 5 of the Local Government Asset Accounting Manual regarding capitalisation principles and the distinction between capital and maintenance expenditure).

Other expenses (item 4c of Special Schedules 3 and 5) includes all expenses not recorded elsewhere.

Revaluation decrements (item 4b of Special Schedules 3 and 5) is to be used when I,PP&E decreases in FV.

Impairment Losses (item 4d & 4e of Special Schedules 3 and 5) are to be used when the carrying amount of an asset exceeds its recoverable amount (refer to page D-31).

Aboriginal Communities Water and Sewerage Program (item 4f of Special Schedules 3 and 5) is to be used when operation and maintenance work has been undertaken on behalf of the Aboriginal Communities Water and Sewerage Program. Similarly, income for item 11a of Special Schedule 3 and item 12a of Special Schedule 5 are for services provided to the Aboriginal Communities Water and Sewerage Program and is not part of Council's water supply and sewerage revenue.

Residential charges ⁽²⁾ (items 6a, 6b and item 6 of Special Schedules 3 and 5 respectively) include all income from residential charges. Item 6 of Schedule 3 should be separated into 6a Access Charges (including rates if applicable) and 6b Usage Charges.

Non-residential charges ⁽²⁾ (items 7a, 7b of Special Schedules 3 and 5) include all income from non-residential charges separated into 7a Access Charges (including rates if applicable) and 7b Usage Charges.

Trade waste charges (item 8 of Special Schedule 5) include all income from trade waste charges separated into 8a Annual Fees, 8b Usage Charges and 8c Excess Mass Charges and 8d Re-inspection Fees.

Other income (items 10 and 11 of Special Schedules 3 and 5 respectively) include all income not recorded elsewhere.

Other contributions (items 12c and 13c of Special Schedules 3 and 5 respectively) incl. capital contributions for water supply or sewerage services received by Council under Section 565 of the Local Government Act.

Notes:

⁽¹⁾ Administration and engineering costs for the development of capital works projects should be reported as part of the capital cost of the project and not as part of the recurrent expenditure (ie. in item 16 for water supply and item 17 for sewerage, and **not** in items 1a and 1b).

⁽²⁾ To enable accurate reporting of **residential revenue from usage charges**, it is essential for councils to accurately separate their residential (item 6) charges and non-residential (item 7) charges.

Uralla Shire Council

Special Schedule No. 7 - Report on Infrastructure Assets (continued)
as at 30 June 2015

Asset Class	Asset Category	Estimated cost to bring up to a satisfactory standard refer (1)	Required Annual Maintenance refer (2)	Actual Maintenance 2014/15 refer (3)	Written Down Value (WDV) refer (4)	Assets in Condition as a % of WDV				
						1	2	3	4	5
	TOTAL - ALL ASSETS	533	3,217	3,273	106,313	15.7%	53.5%	24.7%	5.8%	0.3%

\$'000

Notes:

- (1). Satisfactory is defined as "satisfying expectations or needs, leaving no room for complaint, causing satisfaction, adequate". The estimated cost to bring assets to a satisfactory standard is the amount of money that is required to be spent on an asset to ensure that it is in a satisfactory standard.
- (2). This estimated cost should not include any planned enhancements (ie.to heighten, intensify or improve the facilities).
- (3). Required Annual Maintenance is "what should be spent to maintain assets in a satisfactory standard. Actual Maintenance is what has been spent in the current year to maintain the assets.
- (4). Actual Maintenance may be higher or lower than the required annual maintenance due to the timing of when the maintenance actually occurs. Written Down Value is in accordance with Note 9 of Council's General Purpose Financial Statements

(5). Infrastructure Asset Condition Assessment "Key"

1	Excellent	No work required (normal maintenance)
2	Good	Only minor maintenance work required
3	Average	Maintenance work required
4	Poor	Renewal required
5	Very Poor	Urgent renewal/upgrading required

Uralla Shire Council

Special Schedule No. 7 - Report on Infrastructure Assets (continued)
for the financial year ended 30 June 2015

\$ '000	Amounts	Indicator	Prior Periods	
	2015	2015	2014	2013
Infrastructure Asset Performance Indicators Consolidated				
1. Building, Infrastructure & Other Structures Renewals Ratio				
Asset Renewals				
<u>(Building, Infrastructure & Other Structures) ⁽¹⁾</u>	<u>5,881</u>	200.99%	94.17%	86.99%
Depreciation, Amortisation & Impairment	<u>2,926</u>			
2. Infrastructure Backlog Ratio				
Estimated Cost to bring Assets to a Satisfactory Condition	<u>533</u>			
Total value ⁽²⁾ of Infrastructure, Building, Other Structures & depreciable Land Improvement Assets	<u>106,313</u>	0.50%	6.49%	8.00%
3. Asset Maintenance Ratio				
Actual Asset Maintenance	<u>3,273</u>			
Required Asset Maintenance	<u>3,217</u>	1.02	1.00	1.17
4. Capital Expenditure Ratio				
Annual Capital Expenditure	<u>7,624</u>			
Annual Depreciation	<u>3,533</u>	2.16	1.18	1.07

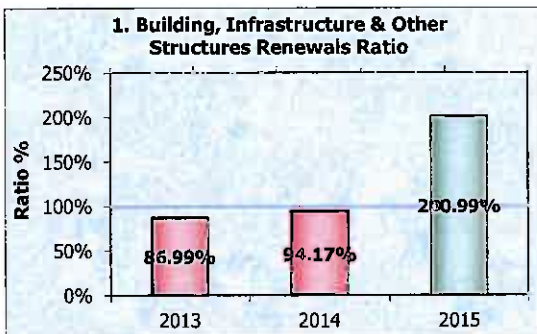
Notes

⁽¹⁾ Asset Renewals represent the replacement &/or refurbishment of existing assets to an equivalent capacity/performance as opposed to the acquisition of new assets (or the refurbishment of old assets) that increases capacity/performance. Asset Renewals include building, infrastructure & Other Structure assets only.

⁽²⁾ Written Down Value

Uralla Shire Council

Special Schedule No. 7 - Report on Infrastructure Assets (continued)
for the financial year ended 30 June 2015



Purpose of Asset Renewals Ratio

To assess the rate at which these assets are being renewed relative to the rate at which they are depreciating.

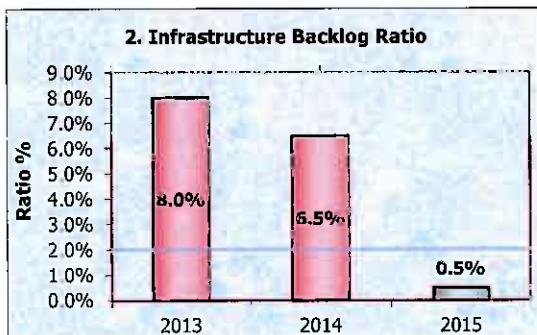
Commentary on 2014/15 Result

2014/15 Ratio 200.99%

This year the renewal includes a one-off replacement of a bridge for \$3 million.

Benchmark: Minimum $\geq 100.00\%$
Source for Benchmark: Code of Accounting Practice and Financial Reporting #23

Ratio is within Benchmark
Ratio is outside Benchmark



Purpose of Infrastructure Backlog Ratio

This ratio shows what proportion the backlog is against the total value of a Council's infrastructure.

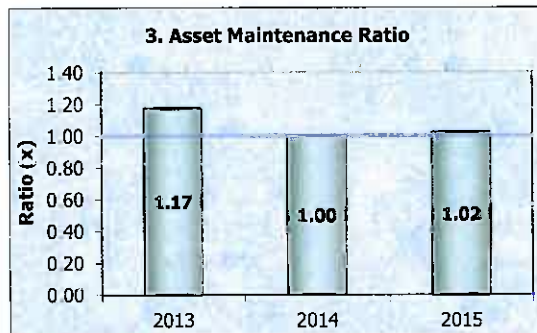
Commentary on 2014/15 Result

2014/15 Ratio 0.50%

Due to revisions of our modelling, council believes it has very little in infrastructure backlog.

Benchmark: Maximum < 0.02
Source for Benchmark: Code of Accounting Practice and Financial Reporting #23

Ratio is within Benchmark
Ratio is outside Benchmark



Purpose of Asset Maintenance Ratio

Compares actual vs. required annual asset maintenance. A ratio above 1.0 indicates Council is investing enough funds to stop the Infrastructure Backlog growing.

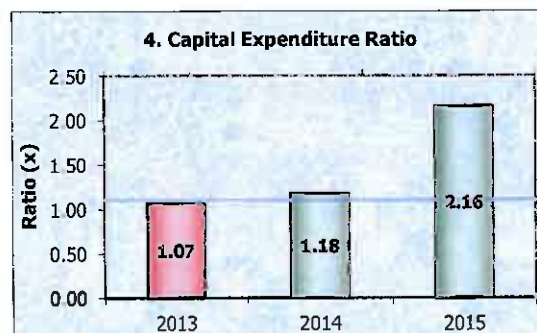
Commentary on 2014/15 Result

2014/15 Ratio 1.02 x

A slight increase in the ratio for 2014/15 to be comparable with the benchmark of 1.00.

Benchmark: Minimum > 1.00
Source for Benchmark: Code of Accounting Practice and Financial Reporting #23

Ratio is within Benchmark
Ratio is outside Benchmark



Purpose of Capital Expenditure Ratio

To assess the extent to which a Council is expanding its asset base thru capital expenditure on both new assets and the replacement and renewal of existing assets.

Commentary on 2014/15 Result

2014/15 Ratio 2.16 x

Council has exceeded the benchmark of 1.10 in the year due to capital projects such as Emu Crossing.

Benchmark: Minimum > 1.10
Source for Benchmark: Code of Accounting Practice and Financial Reporting #23

Ratio is within Benchmark
Ratio is outside Benchmark

Uralla Shire Council

Special Schedule No. 7 - Report on Infrastructure Assets (continued)
for the financial year ended 30 June 2015

\$ '000	Water 2015	Sewer 2015	General ⁽¹⁾ 2015
Infrastructure Asset Performance Indicators By Fund			
1. Building, Infrastructure & Other Structures Renewals Ratio			
Asset Renewals <u>(Building, Infrastructure & Other Structures)⁽²⁾</u>	15.76%	21.50%	228.52%
Depreciation, Amortisation & Impairment			
prior period:	0.00%	0.00%	108.79%
2. Infrastructure Backlog Ratio			
Estimated Cost to bring Assets to a Satisfactory Condition			
<u>Total value⁽³⁾ of Infrastructure, Building, Other Structures & Depreciable Land Improvement Assets</u>	0.00%	0.00%	0.62%
prior period:	1.13%	2.47%	7.50%
3. Asset Maintenance Ratio			
Actual Asset Maintenance			
<u>Required Asset Maintenance</u>	1.20	1.06	1.00
prior period:	0.98	0.99	1.00
4. Capital Expenditure Ratio			
Annual Capital Expenditure			
<u>Annual Depreciation</u>	0.14	0.21	2.42
prior period:	0.00	0.00	1.35

Notes

⁽¹⁾ General Fund refers to all of Council's activities except for its Water & Sewer activities which are listed separately.

⁽²⁾ Asset Renewals represent the replacement &/or refurbishment of existing assets to an equivalent capacity/performance as opposed to the acquisition of new assets (or the refurbishment of old assets) that increases capacity/performance. Asset Renewals include building, infrastructure & Other Structure assets only.

⁽³⁾ Written Down Value

Uralla Shire Council

Special Schedule No. 9 - Permissible Income Calculation

for the financial year ended 30 June 2016

\$'000		Calculation 2014/15	Calculation 2015/16
Notional General Income Calculation ⁽¹⁾			
Last Year Notional General Income Yield	a	3,428	3,514
Plus or minus Adjustments ⁽²⁾	b	2	-
Notional General Income	c = (a + b)	3,430	3,514
Permissible Income Calculation			
Special variation percentage ⁽³⁾	d	0.00%	0.00%
or Rate peg percentage	e	2.30%	2.40%
or Crown land adjustment (incl. rate peg percentage)	f	0.00%	0.00%
less expiring Special variation amount	g	-	-
plus Special variation amount	h = d x (c-g)	-	-
or plus Rate peg amount	i = c x e	79	84
or plus Crown land adjustment and rate peg amount	j = c x f	-	-
sub-total	k = (c+g+h+i+j)	3,509	3,598
plus (or minus) last year's Carry Forward Total	l	-	(5)
less Valuation Objections claimed in the previous year	m	-	-
sub-total	n = (l + m)	-	(5)
Total Permissible income	o = k + n	3,509	3,593
less Notional General Income Yield	p	3,514	3,586
Catch-up or (excess) result	q = o - p	(5)	7
plus Income lost due to valuation objections claimed ⁽⁴⁾	r	-	1
less Unused catch-up ⁽⁵⁾	s	-	-
Carry forward to next year	t = q + r - s	(5)	8

Notes

- The Notional General Income will not reconcile with rate income in the financial statements in the corresponding year. The statements are reported on an accrual accounting basis which include amounts that relate to prior years' rates income.
- Adjustments account for changes in the number of assessments and any increase or decrease in land value occurring during the year. The adjustments are called "supplementary valuations" as defined in the Valuation of Land Act 1916.
- The Special Variation Percentage is inclusive of the Rate Peg percentage and where applicable crown land adjustment.
- Valuation objections are unexpected changes in land values as a result of land owners successfully objecting to the land value issued by the Valuer-General. Councils can claim the value of the income lost due to valuation objections in any single year.
- Unused catch-up amounts will be deducted if they are not caught up within 2 years. Usually councils will have a nominal carry forward figure. These amounts can be adjusted for in setting the rates in a future year.
- Carry forward amounts which are in excess (an amount that exceeds the permissible income) require Ministerial approval by order published in the NSW Government Gazette in accordance with section 512 of the Local Government Act 1993. The OLG will extract these amounts from councils' Special Schedule 9 in the Financial Data Return (FDR) to administer this process.

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ABN 66 182 781 401

**URALLA SHIRE COUNCIL
INDEPENDENT AUDITORS' REPORT - SPECIAL SCHEDULE No. 9**

We have audited the accompanying special purpose financial statement comprising the reconciliation of total permissible general income (Special Schedule No. 9) of Uralla Shire Council for the year ending 30 June 2016.

Responsibility of Council for Special Schedule No. 9

The Council is responsible for preparation and fair presentation of Special No. 9 in accordance with the Local Government Code of Accounting Practice and Financial Reporting (Guidelines) Update No. 23. This responsibility includes the maintenance of adequate accounting records and internal controls designed to prevent and detect fraud and error; designing, implementing and maintaining internal controls relevant preparation and fair presentation of Special Schedule No. 9 that is free from material mistreatment, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibilities

Our responsibility is to express an opinion on Special Schedule No. 9 based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Audit Standard require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether Special Schedule No. 9 and is free from material misstatement.

An audit involves performing procedures to obtain audit evidences about the amounts and disclosures in Special Schedule No. 9. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement on Special Schedule No. 9, whether due to fraud or error. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of Special Schedule No. 9.

Because of the inherent limitation of an audit, together with the inherent limitations of internal control, there is an unavoidable risk that some material misstatements may not be detected, even though the audit is properly planned and performed in accordance with Australian Auditing Standards.

Knowledge with integrity

Liability limited by a scheme approved under the Professional Standards Legislation

ARMIDALE | COONABARABRAN | GUNNEDAH | TAMWORTH

Uralla Shire Council

INDEPENDENT AUDITORS' REPORT - SPECIAL SCHEDULE No. 9

In making our risk assessments, we consider internal controls relevant to the entity's preparation of Special Schedule No. 9 in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of the expressing an opinion on the effectiveness of the entity's internal control.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we followed applicable independence requirements of Australian professional ethical pronouncements.

Audit Opinion

In our opinion Special Schedule No. 9 of Uralla Shire Council for the year ending 30 June 2016 is properly drawn up in all material respects, in accordance with the requirements of the Office of Local Government and in accordance with the books and records of the Council.

Basis of Accounting

Without modifying our opinion, we advise that the Special Schedule No. 9 has been prepared for distribution to the Office of Local Government for the purposes of confirming the Council's reconciliation of Council's total permissible general income is presented fairly. As a result, the Special Schedule No. 9 may not be suitable for another purpose

Forsyths

FORYSTHS BUSINESS SERVICES PTY LTD

P.R. Cornall

**Paul Cornall
Principal**

Dated at Armidale this 30th October 2015

REPORTS FROM THE CORPORATE & COMMUNITY COMMITTEE



REPORT TO COUNCIL

Department:	Finance
Submitted by:	Chief Financial Officer
Reference:	1.16.11.04
Subject:	Cash at Bank and Investments

LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

Objective: 4.2 An effective and efficient organisation.
Strategy: 4.2.2 Operate in a financially responsible and sustainable manner.
Action: 4.2.2.9 Invest surplus funds to maximize the return to Council whilst complying with Council's Investment Policy risk parameters.

SUMMARY:

The purpose of this report is to provide a summary of bank accounts, term deposits, cash management account and investment in structured credit instruments.

COMMITTEE'S RECOMMENDATION:

That Council notes the cash position as at 31 October 2015 consisting of cash and overnight funds of \$529,760.40, and term deposits of \$9,300,000.00, totalling \$9,829,760.40 of readily convertible funds.

OFFICER'S RECOMMENDATION:

That Council notes the cash position as at 31 October 2015 consisting of cash and overnight funds of \$529,760.40, and term deposits of \$9,300,000.00, totalling \$9,829,760.40 of readily convertible funds.

BACKGROUND:

In accordance with Regulation 212 of the Local Government (General) Regulations 2005, the following report is prepared on monies not currently required for use by Council, invested in forms of investment approved by Order of the Minister.

REPORT:

Current Term Deposits of \$9,300,000.00 spread over the next six months will receive a range of interest from 2.53% to 3.10%, with an average rate of 2.97%. A table of maturing dates and amounts is attached.

Council's General Fund bank balances (listed in the attachments) have been reconciled to the bank statement as at 31 October 2015.

KEY ISSUES:

The new Everyday Business Account has been opened providing some improvement to the total returns from Council investments. Continual assessment of excess funds has allowed additional funds to be invested at higher interest rates resulting in higher returns. However, continuing low interest rates will result in loss of investment income compared to prior years with a likely plateau in investment funds by the end of the year.

REPORTS FROM THE CORPORATE & COMMUNITY COMMITTEE

COUNCIL IMPLICATIONS:

1. Community Engagement/ Communication (per engagement strategy)

N/A

2. Policy and Regulation

- Local Government Act 1993
- Local Government (General) Regulations 2005
- Order of the Minister re Investments

3. Financial (LTFP)

Current interest rates affect Council's ability to meet projected investment returns, therefore reducing forecast revenue in the long term.

4. Asset Management (AMS)

N/A

5. Workforce (WMS)

N/A

6. Legal and Risk Management

Risk management involves ensuring compliance with the Minister's Orders regarding approved type of investments, thus reducing risk of future losses on investments made.

7. Performance Measures

N/A

8. Project Management

N/A

Prepared by staff member:

Simon Paul

Approved/Reviewed by Manager:

Simon Paul

Department:

Finance

Attachments:

F. Council's Investments as 31 October 2015

URALLA SHIRE COUNCIL INVESTMENTS AT 31 OCTOBER 2015
--

Cash at Bank – Operating Accounts:

Institution	Account	Bank Statement
National Australia Bank	Main Account	\$86,645.97
National Australia Bank	Trust Account	\$31,296.33
Community Mutual	Bundarra RTC	\$22,364.45
Total		\$140,306.75

Business Investment (Cash Management) Account

Institution	Interest rate	Balance
National Australia Bank	0.10%	\$318.72
Everyday Business	2.00%	\$389,134.93
Business Cash Maximiser	1.50%	\$0.00
Total		\$389,453.65

Term Deposits:

Institution	Interest rate	Maturity	Balance
Community Mutual	2.53%	11/11/2015	\$500,000.00
National Australia Bank	2.95%	15/11/2015	\$500,000.00
National Australia Bank	2.95%	24/11/2015	\$2,500,000.00
Westpac Banking Corporation	3.00%	24/12/2015	\$1,000,000.00
National Australia Bank	2.95%	15/01/2016	\$500,000.00
Westpac Banking Corporation	3.10%	24/01/2016	\$1,000,000.00
Westpac Banking Corporation	3.00%	17/02/2016	\$1,300,000.00
National Australia Bank	2.90%	28/02/2016	\$500,000.00
National Australia Bank	2.90%	29/02/2016	\$500,000.00
Westpac Banking Corporation	3.10%	24/03/2016	\$1,000,000.00
Total			\$9,300,000.00

Financial Instruments through Lehman Brothers Australia:

Structured Credit	Maturity Date	Face Value at Acquisition	Current Book Value at 30 June 2015
Parkes 1A AAA	Jun-15	\$250,000.00	\$0.00
Total		\$250,000.00	\$0.00

REPORTS FROM THE CORPORATE & COMMUNITY COMMITTEE



REPORT TO COUNCIL

Department:	Community Services
Submitted by:	Executive Manager – Community & Culture
Reference:	1.16.11.06
Subject:	Community Grants Program

LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

Objective:	1.3. A diverse and creative culture
Strategy:	1.3.3. Lobby government, companies and other individuals to secure funding for cultural and creative expression fields.
Action:	1.3.3.2. Development of a cultural/community grant application assistance program to support events and community projects

SUMMARY:

The purpose of this report is to inform Council of the outcome of Round One of the 2015/16 Uralla Shire Community Grants Program.

COMMITTEE'S RECOMMENDATION:

That Council approves the Community Grants Round One 2015-16 funding allocation to a total of \$5,214.85 as per the Community Grants Assessment Panel recommendation.

OFFICER'S RECOMMENDATION:

That Council approves the Community Grants Round One 2015-16 funding allocation to a total of \$5,214.85 as per the Community Grants Assessment Panel recommendation.

BACKGROUND:

The Uralla Shire Community Grants Program Policy was approved at the July 2015 meeting of Council, and subsequently placed on public exhibition for 14 days. The program was then opened throughout the month of October for submissions to Round One of the 2015/16 Financial Year, with promotion via media release and the Council website and newsletter.

REPORT:

Council received a total of eight submissions to the program for Round One of the 2015/16 Financial Year. Of these, two were submissions from individuals and six were from local groups or organisations.

The Committee members assessing the applications included:

Clr Michael Pearce	Mayor
Clr Bob Crouch	Deputy Mayor
Clr Isabel Strutt	Councillor
Mrs Olivia Wood	Executive Manager - Community and Culture
Mr Patrick Dogan	Community Development Coordinator

REPORTS FROM THE CORPORATE & COMMUNITY COMMITTEE

All submissions, with amounts requested and funding purpose, are listed in the following table:

Individual	Amount requested (\$)	Purpose
Mr Galiano Favotto	300.00	Accommodation/travel expenses for Natasha Favotto to represent NSW at the Australian Junior Athletics Championships in Perth, W.A.
Mrs Sonya Rowbottom	300.00	Travel expenses for Harry Rowbottom to attend the Australian Futsal Association International Tour of Brazil.
Group/Organisation	Amount requested (\$)	Purpose
Uralla Bowmen Archery Club	3,000.00	Upgrade and repair entrance road to club and establish a central assembly area.
Uralla Driver Reviver	Not stated	Operational costs.
Uralla Men's Shed	2,750.00	Paint exterior of old Uralla Scout Hall.
Uralla Squash Club	3,000.00	Replace Squash centre roof.
Uralla United Football Club	1,300.00	Purchase P.A. system.
Young Life Uralla	3,000.00	Purchase petrol, food and equipment required for Young Life Uralla Safe Places Program.
Total Requested	13,650.00	

Cr Strutt declared a non-pecuniary interest in Young Life Uralla and was not present for the discussions

All submissions were assessed by the Uralla Community Grants Assessment Committee against the criteria as listed in the Uralla Shire Community Grants Program Guidelines.

Outcomes of the assessments, with approved amounts, approved funding purposes and conditions, are listed in the following table:

Individual	Amount approved (\$)	Purpose/Conditions
Mr Galiano Favotto	300.00	Purpose: As stated. Conditions: Funds are not released until Letter of Confirmation is supplied, once available.
Mrs Sonya Rowbottom	300.00	Purpose: As stated.
Group/Organisation		
Uralla Bowmen Archery Club	700.00	Purpose: Establishment of a central assembly area.
Uralla Driver Reviver	-	
Uralla Men's Shed	2,750.00	Purpose: As stated.
Uralla Squash Club	-	
Uralla United Football Club	650.00	Purpose: As stated. Conditions: Dependent upon club being able to demonstrate ability to cover remaining cost; P.A. system be made available for use by other groups.
Young Life Uralla	514.85	Purpose: Purchase of tug of war rope, outdoor sport canopy, foldable soccer goal set and soccer match ball.
Total approved	5,214.85	

REPORTS FROM THE CORPORATE & COMMUNITY COMMITTEE

COUNCIL IMPLICATIONS:

1. Community Engagement/ Communication (per engagement strategy)

N/A

2. Policy and Regulation

Community Grants Program

3. Financial (LTFP)

Funding approvals are as per program budget.

The funding allocation is for a total of \$7,000 for the 2015-16 Community Grants Program rounds one and two. Consideration of additional funds may be required for the second round in February.

4. Asset Management (AMS)

N/A

5. Workforce (WMS)

N/A

6. Legal and Risk Management

N/A

7. Performance Measures

Successful completion of projects as reported via grant acquittal submitted within 60 days of completion of project.

8. Project Management

N/A

Prepared by staff member:	Patrick Dogan
Approved/Reviewed by Manager:	Olivia Wood
Department:	Community Services
Attachments:	Nil

REPORTS FROM THE CORPORATE & COMMUNITY COMMITTEE



REPORT TO COUNCIL

Department:	General Manager's Office
Submitted by:	General Manager
Reference:	1.16.11.07
Subject:	2014-15 Annual Report

LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

Goal:	Deliver the goals and strategies of the Community Strategic Plan.
Strategy:	Implement and maintain a performance management framework to enable clear reporting on progress against milestones and key indicators in Council's strategic planning documents.
Action:	Complete and lodge Council's Annual Report.

SUMMARY:

The purpose of this report is to present to Council with the 2014-15 Annual Report for adoption.

COMMITTEE'S RECOMMENDATION:

That:

1. Council's Annual Report 2014-15, as attached, be received and adopted; and
2. The Annual Report be provided to the Office of Local Government and uploaded onto Council's website.

OFFICER'S RECOMMENDATION:

That:

1. Council's Annual Report 2014-15, as attached, be received and adopted; and
2. The Annual Report be provided to the Office of Local Government and uploaded onto Council's website.

BACKGROUND:

Council is required annually to complete an Annual Report in accordance with S428 of the Local Government Act and the Integrated Planning and Reporting guidelines.

The Annual Report must be completed within five months of the end of financial year, be adopted, provided to the Minister via the Office of Local Government and made available on Council's website.

REPORT:

Council's Annual Report is one of the key points of accountability between Council and the community. It provides a mechanism for Council to report to the community and other key stakeholders on its achievements, developments and performance over the past year measured against the goals, strategies and actions outlined in the Delivery Program and Operational Plan.

The annual report also includes various other information and disclosures that are prescribed in the Act and Regulation. This includes information important for the community to understand how Council has been performing both as a service provider and as a community leader.

REPORTS FROM THE CORPORATE & COMMUNITY COMMITTEE

The 2014-15 year has been a very strong one for Council, which has seen it be able to deliver the following positive outcomes simultaneously:

- Rebuild and improve all of Council's Integrated Strategic Plans;
- Deliver over 91% of all actions from within the 2014-15 Operational Plan;
- Markedly improve Council's financial performance;
- Deliver a capital renewal and replacement program that's size is unprecedented in the Council's history;
- Obtain considerable grant funds to enable major projects (Abington Bridge, Sport Complex amenities etc.);
- Reduce Council's employee leave entitlements and increase restricted cash backing of such;
- Improve Council's overall level of cash, investments and unrestricted funds; and
- Considerably improve Council's operational capability.

COUNCIL IMPLICATIONS:

1. Community Engagement/ Communication

The Annual Report is a report to the Community and is publicly exhibited on Council's website and is available for viewing in Council offices.

2. Policy and Regulation

- Local Government Act 1993;
- Local Government Regulations (General) 2005;
- Australian Accounting Standards;
- Local Government Code of Accounting Practice and Financial Reporting;
- Public Interest Disclosures Act;
- Companion Animals Act 1998.

3. Financial (LTFP)

The Financial Statements 2014-15 form part of the Annual Report.

4. Asset Management (AMS)

N/A

5. Workforce (WMS)

N/A

6. Legal and Risk Management

N/A

7. Performance Measures

The Annual Report is the highest level performance report of Council.

8. Project Management

N/A

Prepared by staff member: Damien Connor
Approved/Reviewed by Manager: Damien Connor
Department: General Manager's Office
Attachments: G. 2014-15 Annual Report



Annual Report 2014 – 2015

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| Section 1 - Our Council

Message from the Mayor

The 2014/15 financial year has been another exceptionally productive period for Uralla Shire Council with a number of key priorities able to be achieved. These priorities have been delivered amidst a backdrop of ongoing analysis and discussions about the future composition and direction of the NSW Local Government sector and its long-term sustainability.

The ability to renew and replace our infrastructure as and when it falls due is a primary objective of our Council. During the past year this is illustrated by the replacement of the Emu Crossing Bridge near Bundarra and 1.6km of road approaches that were also realigned and constructed. Additionally a new waste and recycling building was constructed, the major refurbishment of Visitor Information facilities commenced, contracts were exchanged on the purchase of the exciting industrial precinct development and the realignment and sealing of large sections of the Bingara and Barraba Roads were completed.

Additionally, during the previous year considerable work has been undertaken, business cases developed and lobbying to obtain funding to assist in the delivery of major capital projects. As a direct result we have been able to achieve an extraordinary amount of grant support to enable the following projects to be delivered in the coming year; the Sporting Complex canteen and change rooms facility, new multi purpose hard courts facility, the replacement of Abington Bridge and the major realignment of its road approaches, and the development of the Disability Access Plan for Uralla. The grants for these projects total over \$1.6 million alone.

The Uralla Shire Council has long been committed to environmental management and during the past year Uralla Shire became the first Council in Australia to model becoming Zero Net Energy. The Z-Net project resulted in the completion of a plan that will direct the Uralla Shire towards this goal, which if achieved, will not only make us completely energy self sustainable, but the first Council in Australia to do so.

During this past financial year Council was a proud major partner of a number of major community events, headlined by the Uralla Lanterns Festival, The Thunderbolts Festival, Seasons of the New England, Youth Week festivities and the Rotary Art Show. The events contribute considerably to the social fabric of our community as well as adding to our local economy.



As you will see exemplified throughout this report Council has made major progress over the past year in the delivery of services, projects and renewing the infrastructure required by our community.

I look forward to the upcoming year and I am confident that it will again be a year in which Council will deliver a substantial number of initiatives and many exciting and long-awaited projects for our community.

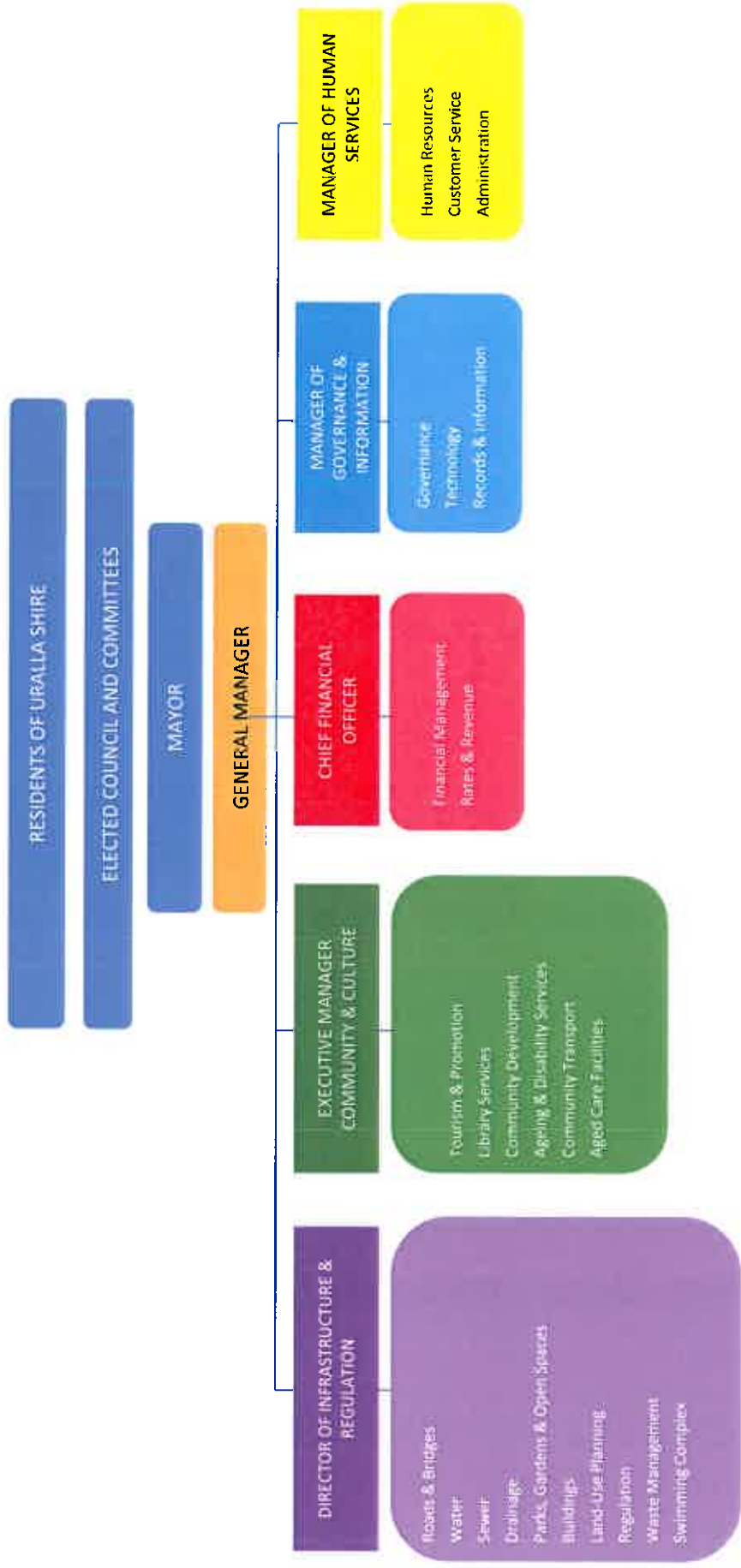
Cr Michael Pearce
Mayor, Uralla Shire Council

Our Councillors



**Back Row : Cr Isabel Strutt, Cr Kevin Ward, Cr Bob Crouch, Cr Leanne Cooper, Cr Mark Dusting, Cr Fred Geldof
Front Row: Cr Karen Dusting, Cr Michael Pearce (Mayor), Cr Daphne Field**

Our Structure



Section 2 – Reporting our Achievements

Community Strategic Plan

Each council prepares a number of plans, which provide details on how the council intends to deliver services and infrastructure in the short and long term, based on community priorities that have been identified through community consultation and engagement.

Key IP&R Documents

- The **Community Strategic Plan (CSP)** identifies long term goals and priorities for the community and the local government area.
- The **Delivery Program (DP)** identifies what parts of the Community Strategic Plan the Council is responsible for, and allows the Council to set out specific priorities for the term of office (4 years).
- The **Operational Plan (OP)** specifies the actions and programs to be undertaken each year in support of the delivery program and Community Strategic Plan.
- The **Resourcing Strategy** holistically describes the key resourcing requirements and it is made up of the Long term financial plan; the workforce management strategy and asset management strategy.
- The Annual Report reports to the community on the Councils achievements over the past year and performance when measured against the actions detailed in the Operational Plan.



The Annual Report

This Annual Report allows Council to report to the community and other key stakeholders on its achievements over the past year and performance when measured against the performance indicators in the **Operational Plan**.

Also included in the Annual Report is information required to be provided by legislation under the *Local Government Act 1993* and the Local Government (General) Regulation 2005. This information can be found in Section 3 – Additional Statutory Reporting. Also included is a presentation of Council’s audited Annual Financial Statements 2014/2015 and Annual General Information Public Access (GIPA) Report which provides details on Council’s activities in relation to the provision and release of information during the reporting period.

The following rating assessments have been applied in assessing the delivery of each Operational Plan action:

- **Completed**– Action has been completed within budget, on-time and to the standard required.
- **Carry-over**– Considerable progress has been achieved in the delivery of the action, but it has not yet been finalised. The action is expected to be completed in the first half of the new financial year.
- **Deferred/Cancelled** – Action has been deferred or cancelled by Council resolution.
- **Not completed** – Action has not currently been completed or is not progressing within required timeframes or to required standard, but remedial action is within the control of the responsible manager.

A summary of Council’s performance is as follows:

Completed	Carry-over	Not completed	Deferred
73	7	4	4

PEOPLE - GOVERNANCE

The elected representatives of our community pursue the overall direction and long term priorities for the Uralla Shire in accordance with the vision, goals and strategies detailed in our community strategic plan.

Effective civic leadership is under-pinned by informed and transparent decision making which is reliant on effective community engagement and the highest quality professional services and advice.

Councillors are required to provide leadership to the broad community and strategic direction to an organisation that will be relied upon to deliver quality services and infrastructure within Councils available resources and in-line with established service levels.

GOAL: Uralla is visionary, compassionate and inclusive, and promotes the needs of the community.

Civic Leadership

Progress of the Delivery Plan

<p>Related Strategies:</p> <ul style="list-style-type: none"> • Provide regular community consultation and opportunities for people to have their say • Encourage and support community groups • Advocate the needs of the shire to State and Federal Governments 		
<p>Actions:</p> <ul style="list-style-type: none"> • Council and Standing Committee Meetings are conducted regularly and open to the public • Councils Code of Meeting Practice and policies are current and relevant • Standard report templates are implemented for Council's business papers • Business papers are distributed to Councillors and uploaded onto Councils website • Annual pecuniary interest declarations are completed and updated as required • Resolutions are enacted in a timely manner and without undue delay • Monitor, review and report on the progress of the Operational Plan and Delivery Program 		
Performance Indicators	Measures	Status
Council and Committee meetings are conducted in-line with Councils Code of Meeting Practice requirements	Business Papers constructed, distributed and advertised on-time Minimum of 10 Council and Standing Committee meetings held annually	Completed
Policies and Codes reviewed as they fall due	All policies and codes reviewed in the period due	Completed
Resolution progress reported to Council	Resolution progress schedule reported to Council monthly	Completed

GOAL: Uralla is visionary, compassionate and inclusive, and promotes the needs of the community

Communication

Progress of the Delivery Plan

<p>Related Strategies:</p> <ul style="list-style-type: none"> • Provide access to all public documents and comply with the Integrated Planning and Reporting requirements • Ensure regular community consultation and opportunities for the community to have their say 		
<p>Actions:</p> <ul style="list-style-type: none"> • Develop a Communications and Media Plan and associated protocols • Issue relevant press releases following Council meetings and for other major issues • Construct and distribute a monthly community newsletter • Undertake a review of all internal communication channels for efficiency and effectiveness • Develop a community engagement operational guide and associated documents • Undertake a community satisfaction survey 		
Performance Indicators	Measures	Status
Major Council decisions and items of importance are communicated effectively to the public	Media releases issued for all identified issues	Completed
Communication and community engagement is handled consistently and effectively	CE Guide and Communications Plan developed	Completed

GOAL: Council is operated efficiently and effectively

Finance & Supply

Progress of the Delivery Plan

<p>Related Strategies:</p> <ul style="list-style-type: none"> • Comply with the statutory requirements of the Local Government Act, Local Government Award and other employment legislation, Australian Tax Office legislation and all relevant Accounting Codes and Standards. • Provide Managers and Supervisors with timely and accurate financial reporting to enable efficient management of Council's business units. 		
<p>Actions:</p> <ul style="list-style-type: none"> • Review Councils Revenue Statement particularly the rating structure to ensure equity, transparency and alignment. • Complete and lodge audited financial statements in-line with statutory requirements. • Complete budget review statements in-line with statutory requirements. • Provide financial reports to Management to assist decision making and control as required. • Collect rates and other charges and minimise Councils outstanding accounts balance. • Process payroll on a fortnightly basis in-line with the Local Government Award. • Ensure appropriate and effective internal controls are in place for all financial management and purchasing functions. • External audit of Council is organised and conducted and any management letters are addressed. 		
Performance Indicators	Measures	Status
Lodgement deadlines are met for annual financial statements and other statutory reporting.	Reports lodged on-time	Completed
Employees and suppliers are paid in-line with parameters	Payments made on-time	Completed
Rates collection targets are met	Outstanding rates and charges <7%	Completed

GOAL: Council is operated efficiently and effectively.

Governance & Strategy

Progress of the Delivery Plan

<p>Related Strategies:</p> <ul style="list-style-type: none"> • Comply with the statutory requirements of the Local Government Act • Develop best practice methods and utilise for service delivery and undertake cooperative arrangements for the provision of services where economical 		
<p>Actions:</p> <ul style="list-style-type: none"> • Undertake reviews of all of Councils strategic resourcing documents • Construct, advertise and adopt Councils Operational Plan • Conduct regular meetings of the Executive and the Management Team • Provide appropriate leadership, direction and information to Council staff, management and executive • Construct and lodge Councils Annual Report • Review Councils Organisational structure • Construct a Risk Management Policy, Audit Committee Charter and establish an Internal Audit Committee and function 		
Performance Indicators	Measures	Status
Senior management meet regularly and participate in strategic direction of the organisation	Executive Meetings conducted twice a month Management Team meet monthly	Completed
Review and reconstruct Council Integrated Plans	CSP, LTFP, AMS, WMS, DP & OP reconstructed	Completed
Protocols are adequate and relevant and are reviewed as they fall due	All protocols reviewed in the period due	Completed
Risk and Audit Committee implemented	Risk & Audit Committee Charter developed and committee established	Completed

GOAL: Council is operated efficiently and effectively.

Human Resources

Progress of the Delivery Plan

<p>Related Strategies:</p> <ul style="list-style-type: none"> • Provide a safe and comfortable working environment 		
<p>Actions:</p> <ul style="list-style-type: none"> • Construct a standard staff appraisal kit to be utilised in having all staff undergo an annual staff performance and planning assessment • Construct a Staff Manual and corporate induction process and utilise for all current and new employees. • Construct a standard Position Description format and cut-over position descriptions onto the new format. • Undertake an audit and gap analysis of skills and qualifications of Council staff • Coordinate WHS practices and meetings throughout the organisation and report to management • Identify and organise training options for all training and development requirements identified in annual assessments • Review Councils Workforce Management Strategy and ensure integration with other Resourcing Plans • Establish required Human Resources protocols and construct checklists to ensure consistency in the application of such 		
Performance Indicators	Measures	Status
Staff Performance appraisals completed	Appraisals completed for all staff	Completed
Workforce Management Strategy updated	Review and reconstruction of strategy completed	Completed
Analysis of employees current skills and qualifications	Skills audit undertaken and report documented	Completed



GOAL: Council is operated efficiently and effectively.

Operations Resources

Progress of the Delivery Plan

<p>Related Strategies:</p> <ul style="list-style-type: none"> • Develop best practice in service delivery and cooperative arrangements for the provision of services wherever economical. • Ensure that plant, equipment and vehicles are maintained 		
<p>Actions:</p> <ul style="list-style-type: none"> • Develop a Plant and Fleet Asset Management Plan • Develop a Depot Asset Management Plan • Complete a Quarries Asset Management Plan • Review the Plant and Fleet replacement protocol 		
Performance Indicators	Measures	Status
Asset Management Plans for Plant and Fleet, Depot and Quarries developed	Plans completed	Carry-over
Control over stock effectively managed	Write off < \$1,500/ annum	Completed
Plant and equipment maintained to established service levels	Number of unplanned maintenance events	Completed

GOAL: Council is operated efficiently and effectively.

Technology & Information

Progress of the Delivery Plan

<p>Related Strategies:</p> <ul style="list-style-type: none"> • Develop best practice and utilise service delivery and cooperative arrangements for the provision of services wherever economical 		
<p>Actions:</p> <ul style="list-style-type: none"> • Negotiate the continuation of delivery of IT services through a Managed Service arrangement. • Undertake full technology audit and review and construct a Technology Strategic Plan. • Investigate and implement a wireless networks over Council's Administration building. • Construct a Customer Service charter and standards. • Begin roll-out of Customer Service training to all staff on a prioritised basis. • Develop a complaint management protocol and provide complaint management reporting to the Executive. • Ensure records are kept in accordance with the State Records Act and Council's archive protocol. • Ensure all public information requests are addressed in-line with GIPA Act. 		
Performance Indicators	Measures	Status
Technology Strategic Plan	Plan completed	Carry-over
Customer Services Charter and standards	Charter and standards completed	Completed
Complaint Management	Protocol established and implemented Measure – All complaints handled within timeframes	Completed
Information requests processed	– GIPA requests processed within statutory timeframes	Completed

PEOPLE – SAFETY & WELLBEING

The quality of our community life is determined by the **people** who make up our community and the places in which we live.

When we live in harmonious communities we feel safe and welcome, trust and respect each other, volunteer more and work cooperatively towards common community goals.

We want to live in well serviced neighbourhoods that provide access and equity to even our most vulnerable community members.

A changing demographic profile, increasing community expectation, limited resources and competing priorities have all put pressure on existing community networks and Council services. The challenge ahead is how we adapt to the changing requirements of our evolving community whilst continuing to provide quality social services in an equitable and affordable manner.

GOAL: All Shire residents feel safe.

Emergency Services Management

Progress of the Delivery Plan

Related Strategies: <ul style="list-style-type: none"> • Liaise with the RFS and Fire and Rescue NSW to establish a mutually agreeable service level agreement for effective bushfire and urban fire protection • Contribute to the local SES • Ensure that the New England local emergency plan is current and accessible 		
Actions: <ul style="list-style-type: none"> • Liaise with state emergency agencies • Provide professional advice to New England Local Emergency Management Committee. • Provide representative on District Fire Committee 		
Performance Indicators	Measures	Status
Service level agreements for all state agencies to which Council contributes	SLA's in place	Completed

GOAL: A healthy community is encouraged and promoted

Public Health

Progress of the Delivery Plan

Related Strategies: <ul style="list-style-type: none"> • Ensure food operators meet regulatory food standards • Inspect septic tank and absorption method sewerage systems and encourage the use of on-site treatment systems 		
Actions: <ul style="list-style-type: none"> • Carry out food premises inspections to ensure food handlers comply with the Food Act. • Orders are issued or served where necessary. • Register and licence sewerage treatments systems 		
Performance Indicators	Measures	Status
Registration and inspection of all sewerage treatment systems	Number of registration and inspections of sewerage treatment devices	Completed
Food premises inspections	All food premises inspected	Completed

PEOPLE – QUALITY OF LIFE

GOAL: The quality of life of the Shire's aged and disabled people is enhanced.

Community Care

Progress of the Delivery Plan

Related Strategies: <ul style="list-style-type: none"> • Deliver services through Council subsidiaries, Tablelands Community Support Options and Kamilaroi Ageing and Disability Service. 		
Actions: <ul style="list-style-type: none"> • Development of a sustainable model to prepare for the changes to Consumer Directed Care for Aged Care, including direct employment of staff • Development of a disability service model that meets ongoing requirements of the National Disability Scheme • Construct a Business Plan for Community Care • Obtain accreditation for the National Disability Scheme 		
Performance Indicators	Measures	Status
HACC Contract requirements	Specified requirements are met	Completed
Annual satisfaction survey	Client satisfaction results above 75%	Completed
Number of direct services provided by TCSO/KADS	Numbers increased	Completed
National Disability Scheme Accreditation	Accreditation achieved	Completed

GOAL: The quality of life of the Shire's aged and disabled people is enhanced.

Community Transport

Progress of the Delivery Plan

Related Strategies:		
<ul style="list-style-type: none"> • Provide transport options for the elderly and disabled through Tablelands Community 		
Actions:		
<ul style="list-style-type: none"> • Development of an expansion plan which incorporates the additional requirements identified in the 2014-15 growth funding agreement • Recruit additional volunteers • Construct a Business Plan for Community Transport 		
Performance Indicators	Measures	Status
Councils Community Transport funding agreement	Funding requirements are met	Completed
Annual satisfaction survey	Client satisfaction results above 75%	Completed
Number of volunteers drivers	Numbers increased	Completed

GOAL: The quality of life of the Shire's aged and disabled people is enhanced.

McMaugh Gardens Aged Care Centre

Progress of the Delivery Plan

Related Strategies:		
<ul style="list-style-type: none"> • • Operate the McMaugh Gardens Aged Care Centre 		
Actions:		
<ul style="list-style-type: none"> • Operate the facility in a financially viable manner. • Develop an Asset Management Plan for the facility. • Develop a Business Plan for the operation of the facility. • Ensure maintenance of the facility to a standard that meets the requirements for accreditation 		
Performance Indicators	Measures	Status
Operating result	In surplus	Completed
Business Plan	Plan completed	Completed
Standard of facility	Accreditation requirements met	Completed
Asset Management Plan	Plan completed	Carry-over

PEOPLE – YOUTH DEVELOPMENT

GOAL: Young people are supported in educational, sporting, recreational and employment endeavours.

Community Development & Recreation

Progress of the Delivery Plan

Related Strategies: <ul style="list-style-type: none"> Assist the community to develop groups, events and functions Encourage and facilitate activities for young people 		
Actions: <ul style="list-style-type: none"> Develop and implement a Community Development Strategy Develop and implement a Youth and Children Plan Contribute to Youth Week activities in partnership with Uralla Neighbourhood Centre. Contribute to development of Open Space Strategy 		
Performance Indicators	Measures	Status
Community Development Strategy	Strategy completed	Deferred
Youth and Children Plan	Plan completed	Deferred

GOAL: Young people are supported in educational, sporting, recreational and employment endeavours.

Swimming Complex

Progress of the Delivery Plan

Related Strategies: <ul style="list-style-type: none"> Provide high quality sporting facilities Encourage, facilitate and fund, where possible, activities for young people 		
Actions: <ul style="list-style-type: none"> Maintain the swimming pools and surrounds in accordance with established service levels. Test and maintain pool water quality in compliance with Department of Health guidelines Develop an Asset Management Plan for the facility Upgrade gap sealing of the pool to minimise water loss 		
Performance Indicators	Measures	Status
Swimming complex grounds satisfactorily maintained	Swimming Pool surrounds mowed weekly in season	Completed
Water quality maintained at or above Health Department guidelines	All tests comply with Health Department guidelines	Completed

PEOPLE – ECONOMIC OPPORTUNITIES & TOURISM

GOAL: Commercial and tourism opportunities are promoted and supported to attract visitors and permanent residents to the Shire and ensure its economic strength and viability.

Tourism and Promotion

Progress of the Delivery Plan

Related Strategies:		
<ul style="list-style-type: none"> Assist the Community to develop groups, events and functions 		
Actions:		
<ul style="list-style-type: none"> Develop a comprehensive project plan and report on the redevelopment of the Visitor Information Centre precinct. Manage the Visitor Information Centre to provide tourism services seven days a week. Review and update Council's tourism website. Provide financial support to major events including Thunderbolt's Festival, Seasons of New England and Lanterns Festival as the major partner of the events 		
Performance Indicators	Measures	Status
Project plan for redevelopment of Visitor Information Centre Precinct	Plan completed	Completed
Appropriate service offered to tourists and visitors	VIC open 7 days per week Volunteer numbers maintained/increased	Completed
Tourism website redevelopment	Website traffic and exposure	Deferred



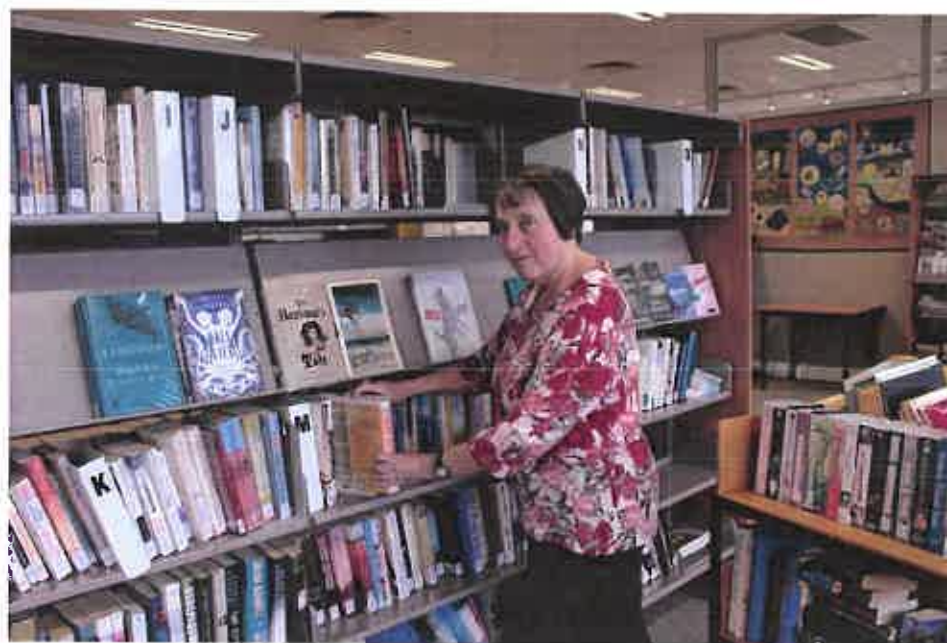
PEOPLE – SOCIAL INCLUSION

GOAL: Uralla is a socially inclusive environment where residents of all ages and abilities have opportunities to progress their skills, living standards and health.

Library

Progress of the Delivery Plan

Related Strategies:		
<ul style="list-style-type: none"> • Provide access to information and education through the operation of a library 		
Actions:		
<ul style="list-style-type: none"> • Operate the library as a branch library of Central Northern Regional Library. • Support the development of a community group to coordinate and grow the Uralla History Hub. • Provide a variety of children’s activities that promote literacy. 		
Performance Indicators	Measures	Status
Patronage of library facility and use of resources	Increase in numbers	Completed
Establishment of community driven group to coordinate Uralla History Hub	Community group established	Completed



GOAL: Uralla is a socially inclusive environment where residents of all ages and abilities have opportunities to progress their skills, living standards and health.

Public Buildings & Amenities

Progress of the Delivery Plan

Related Strategies:		
<ul style="list-style-type: none"> • Ensure there are a sufficient number of clean amenities throughout the shire • Provide community Halls for functions, events and meetings 		
Actions:		
<ul style="list-style-type: none"> • Complete Asset Management Plan for all Public Buildings and Amenities • Liaise with Community Groups and Volunteers to assist in the maintenance of public halls and community buildings • Complete toilet upgrade at Bundarra School of Arts • Coordinate the upgrade works at the Visitor Information Centre 		
Performance Indicators	Measures	Status
Public Buildings and Amenities satisfactorily maintained	Routine maintenance programs prepared and delivered in-line with established service levels	Not Completed
Asset Management Plan for Public Buildings and Amenities developed	Plan completed	Not Completed
Bundarra School of Arts – toilet upgrade	upgrade completed within budget	Completed



PEOPLE – ARTS & CULTURE

GOAL: Cultural activities are recognised and supported

Arts and Culture

Progress of the Delivery Plan

Related Strategies: <ul style="list-style-type: none"> • Assist in the continued work of the Uralla Arts Council • Assist in the continued work of the Uralla Historical Society • Further the development of the Glen as a sculpture park 		
Actions: <ul style="list-style-type: none"> • Collaborate with key stakeholders to develop a Cultural Plan for the Uralla shire area. • Continue to work with Uralla Arts Council and assist in the development of The Glen as a sculpture park. • Continue to work with the Uralla Historical Society and provide Councils Thunderbolt Paintings for display at McCrossins Mill. 		
Performance Indicators	Measures	Status
Cultural Plan	Draft plan developed	Deferred
Promotion of major cultural events	Seasonal banners erected and removed as required	Completed
Improved cultural and arts hosting public spaces and facilities at Alma Park	Grant applications lodged	Completed

PLACE - LIVEABILITY

Our natural environment in the New England Region is as diverse as it is beautiful and is intrinsic to our character and culture. Our natural surrounds are also the basis for much of our economic and recreational activity, whilst the quality of our air, water, flora and soils are inextricably linked to our health and well-being.

Our environment in so many unique forms is the defining characteristic of our shire, towns and villages and is undoubtedly a way in which our shire is commonly identified by others and how we identify ourselves.

Work currently underway for the development of a case study based on the town of Uralla becoming Australia's first zero net energy town puts our community at the forefront in the pursuit of more sustainable living and reduced impact on our environment.

GOAL: Uralla's natural beauty and distinct natural environment is protected for future generations.

Development Control

Progress of the Delivery Plan

<p>Related Strategies:</p> <ul style="list-style-type: none"> • Assist in the continued work of the Uralla Arts Council • Assist in the continued work of the Uralla Historical Society • Further the development of the Glen as a sculpture park 		
<p>Actions:</p> <ul style="list-style-type: none"> • Assess and determine regulatory applications, including development applications, complying development certificates, construction certificates, Section 68 certificates, Bushfire Attack Level (BAL) Certificates, and Conveyancing Certificates. • Promote and provide pre-lodgement advice on all aspects of development. • Ensure that building certification and inspection is carried out as per the Building Code of Australia and the requirements of the Building Professionals Board. 		
Performance Indicators	Measures	Status
Ensure control plans and policies for local development and regulatory functions are regularly reviewed and updated.	Plans and policies reviewed and amended as required.	Completed
Approvals and inspections completed within statutory time frames.	Completed within established performance monitoring timeframes	Completed
Compliance matters are enforced per the relevant Acts	Compliance is monitored and penalty notices issued	Completed

GOAL: Uralla's natural beauty and distinct natural environment is protected for future generations

Drainage

Progress of the Delivery Plan

Related Strategies:		
<ul style="list-style-type: none"> • Provide improvements through the delivery of actions outlined in the Integrated Water Cycle Plan 		
Actions:		
<ul style="list-style-type: none"> • Maintain and renew all stormwater drainage systems and kerb & gutter in accordance with established service levels. • Continue stream vegetation management program in Uralla Creek • Maintain and clean out gross pollutant traps • Construct new drainage system on the southern approach to Uralla • Construct new kerb & gutter in East Street, Ivon Court and McCrossin Street, Uralla using mix of Developer contributions and resident contributions. 		
Performance Indicators	Measures	Status
Stormwater drainage and kerb & gutter satisfactorily maintained	Infrastructure inspected annually	Completed
	Renewal and repairs undertaken	Completed
Gross Pollutant traps maintained	Traps cleaned regularly	Completed

GOAL: Uralla's natural beauty and distinct natural environment is protected for future generations

Environmental Management

Progress of the Delivery Plan

Related Strategies:		
<ul style="list-style-type: none"> Protect and appropriately manage significant natural features, waterways and other landscapes across the Shire by supporting and partnering with the community and other agencies 		
Actions:		
<ul style="list-style-type: none"> Train and coordinate environmental volunteers to assist with improving the condition of local environs. Complete externally funded projects at Mt Mutton, Racecourse Lagoon, Bundarra Nature Park, Dangar's Lagoon, Wooldridge Fossicking reserve and Significant Roadside Vegetation areas. Undertake a review of the Uralla/Rocky Creek Sub-Catchment Management Plan 		
Performance Indicators	Measures	Status
Priority environmental work undertaken	Externally funded projects completed to funding requirements	Completed
Environmental management works leveraged up	Number of volunteers trained Amount of work completed by volunteers	Completed



GOAL: Uralla's natural beauty and distinct natural environment is protected for future generations

Land use Planning

Progress of the Delivery Plan

<p>Related Strategies:</p> <ul style="list-style-type: none"> • Consult with the public on proposed amendments to planning instruments. • To have a community satisfied with land use control. 		
<p>Actions:</p> <ul style="list-style-type: none"> • Monitor and review Councils Local Environmental Plan and other strategic and supporting planning documents. • Assess and maintain a sufficient supply of residential, lifestyle, agricultural, commercial and industrial zoned land. • Review and monitor environmental protection measures for sensitive land. • Continue to implement the recommendations of Councils Heritage Strategy. • Administer a Heritage Advisory Service and Local Heritage Assistance Fund 		
Performance Indicators	Measures	Status
Community engagement on planning proposals is undertaken appropriately	All engagement undertaken in accordance with Councils Community Engagement Strategy	Completed
Reporting on the Local Environment Plan and other strategic planning supporting documents is undertaken.	The Local Environmental Plan and all strategic planning supporting documents are reviewed and remain current.	Completed
Heritage funding guidelines and reporting requirements are met.	Funding requirements are met and reports lodged by the due date.	Completed

GOAL: Uralla's natural beauty and distinct natural environment is protected for future generations.

Parks and Open Space

Progress of the Delivery Plan

Related Strategies:		
<ul style="list-style-type: none"> • Ensure parks and gardens are preserved and maintained 		
Actions:		
<ul style="list-style-type: none"> • Maintain and renew all parks, gardens and public open spaces in accordance with established service levels. • Develop and overarching Open Space Strategy for the Uralla Shire guided by consultation with the community and key stakeholders. • Liaise with volunteers and other community groups to assist in the maintenance of parks, gardens and other public open spaces. • Seek external funding partnerships for the renewal and upgrade of parks and public spaces as identified in the Open Space Strategy. 		
Performance Indicators	Measures	Status
Open Space Strategy development	Plan completed	Not completed
Parks and Gardens satisfactorily maintained	Maintenance program carried out	Completed



Waste Management

GOAL: Uralla's natural beauty and distinct natural environment is protected for future generations.

Progress of the Delivery Plan

Related Strategies: <ul style="list-style-type: none"> Plan and coordinate resource recovery under the Waste and Recycling Management Plan 		
Actions: <ul style="list-style-type: none"> Install new waste and recycling bins at identified sites Coordinate primary schools waste and recycling education program Review kerbside waste and recycling services, including electronic mapping and feasibility of service extensions within the Shire. Construct a Waste Management Asset Management Plan Construct a Waste Management Business Plan 		
Performance Indicators	Measures	Status
Waste diversion percentage	Increase from previous year	Completed
Reduction in litter	NSW Litter Count Tool at selected site (longitudinal)	Completed
Number of school students participating in schools waste education program	Increase from previous year	Completed
Waste Management Asset Management Plan and Business Plan	Plans completed	Carry-over

GOAL: Community Engagement and tourism are encouraged through the provision of recreation, leisure, and tourism facilities.

Sporting Grounds and Facilities

Progress of the Delivery Plan

Related Strategies:		
<ul style="list-style-type: none"> • Provide high quality sporting facilities 		
Actions:		
<ul style="list-style-type: none"> • Maintain and renew all sporting fields and facilities in accordance with established service levels • Engage with the community and key stakeholders in order to guide the development of an overarching Open Space Strategy • Liaise with volunteers, sporting groups and other community groups to assist in the maintenance of sporting fields and facilities • Seek external funding partnerships for the renewal and upgrade of sporting fields and facilities as identified in the Open Space Strategy 		
Performance Indicators	Measures	Status
Development of Open Space Strategy	Plan completed	Carry-over
Sporting Fields and facilities satisfactorily maintained	Standards in Service agreements met	Completed



PLACE - SOCIETY

GOAL: The overall aesthetic value and heritage of the Shire is protected

Cemeteries

Progress of the Delivery Plan

Related Strategies: <ul style="list-style-type: none">• Provide attractive and sympathetically maintained cemeteries whilst preserving the history		
Actions: <ul style="list-style-type: none">• Maintain all cemeteries in accordance with established service level• Seek heritage funding to carry out restoration work at Uralla's old cemetery.• Construct a new beam in Uralla Lawn Cemetery.		
Performance Indicators	Measures	Status
Cemeteries satisfactorily maintained	Lawn mowed regularly	Completed
Uralla Lawn Cemetery beam constructed	Beam completed within budget and at a high standard	Completed

INFRASTRUCTURE - SERVICES

Our local economy needs to be strong and diversified in order to provide a broad range of services to our community and to provide employment opportunities for our residents. The residents, businesses and industries of our Shire also provide a significant contribution to the state and national economies and the overall prosperity of both.

The availability of employment is vital to our community to being able to retain our youth in the community, to attract skilled workers and their families to the area and to minimise overall unemployment and resultantly increase community well-being.

Council's primary roles in fostering economic growth and diversity are; providing supporting infrastructure; develop land use planning that facilitates commercial and industrial development; and promoting our community for business investment.

Our community wants to pay our fair share for the usage of long life assets and provide inter-generational equity by handing forward infrastructure to future generations that is at least the equal of what was afforded to us. We also expect other levels of government and private industries to contribute their fair share towards the consumption of infrastructure that benefits them directly.

The enormity of our essential infrastructure creates a significant challenge in being able to fund the maintenance and renewal expenditure required to ensure that assets are maintained at desirable levels of service.

GOAL: Uralla has safe and effective transport systems.

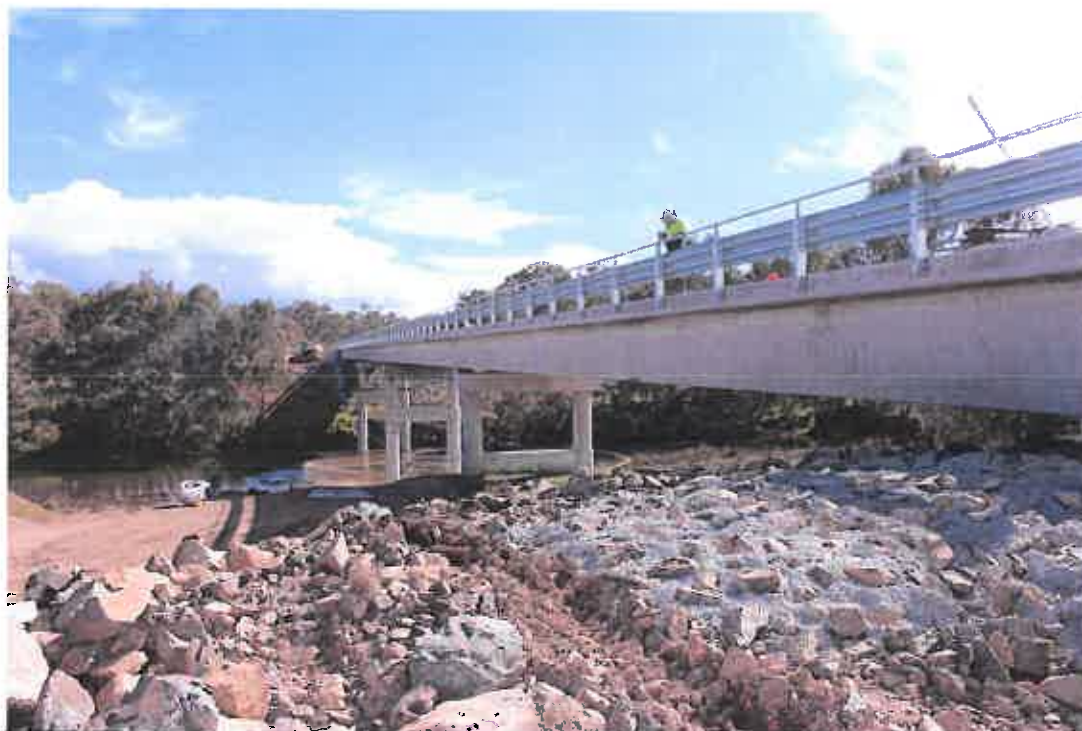
Bridges

Progress of the Delivery Plan

Related Strategies: <ul style="list-style-type: none"> Maintain and upgrade bridges to improve longevity and safety Lobby State and Federal Governments for funding to replace the low level Emu Crossing with an appropriate concrete bridge 		
Actions: <ul style="list-style-type: none"> Construct Emu Crossing Bridge and approaches Maintain culverts and bridges to established services and intervention points Undertake geo- technical work and construct a draft project plan for the Abbington Creek Bridge site Undertake capacity testing on all timber bridges. 		
Performance Indicators	Measures	Status
Emu Crossing Bridge and approaches completed	Work completed within project parameters. Quality, time and budget	Carry-over
Culverts and Bridges satisfactorily maintained	Culverts and Bridges inspected and repair work carried out to established service levels	Completed
Timber bridge capacity testing completed	Number of bridges tested	Carry-over

Progress of the Delivery Plan

Related Strategies: <ul style="list-style-type: none"> • Provide interconnected footpaths and cycleways 		
Actions: <ul style="list-style-type: none"> • Maintain existing paved surfaces at their established service levels • Maintain unpaved footpaths at their established service levels • Construct footpath extension work in Uralla and continue to concrete Bundarra main street. 		
Performance Indicators	Measures	Status
Maintain existing paved surfaces at their established service levels	Maintenance and inspection program completed	Completed
Maintain unpaved footpaths at their established service levels	Maintenance and inspection program completed	Completed
Construct footpath extension work in Uralla and continue to concrete Bundarra main street.	Construction works completed	Carry-over



Progress of the Delivery Plan

<p>Related Strategies:</p> <ul style="list-style-type: none"> • Provide, maintain, renew and replace Councils transport network including urban streets and sealed and unsealed roads 		
<p>Actions:</p> <ul style="list-style-type: none"> • Undertake maintenance grading program in-line with established service levels and intervention points • Undertake bitumen maintenance program in-line with established service levels and intervention points • Undertake gravel resheeting program in-line with established service levels • Undertake bitumen resealing program in-line with established service levels • Undertake Sealed roads shoulder mowing program in-line with established service levels • Construct the approaches to the new Emu Crossing Bridge at Bundarra • Reconstruct and bitumen seal a 2 kilometre section of Bingara Road • Reconstruct and bitumen seal a 2 kilometre section of Barraba Road 		
Performance Indicators	Measures	Status
Unsealed roads satisfactorily maintained	Routine maintenance program carried out	Completed
	5% of unsealed network resheeted	Completed
Sealed roads satisfactorily maintained	Routine maintenance program carried out	Completed
	7% of road network bitumen resealed	Completed
	Sealed road shoulders mowed twice yearly	Completed
Emu Crossing Bridge approaches constructed	project completed within parameters, time/budget.	Carry-over
Bingara Road reconstruction and seal project	Project completed within parameters, time/budget.	Completed
Barraba Road reconstruction and seal project	Project completed within parameters, time/budget	Completed

GOAL: Liquid waste is disposed of using best practice

Sewerage Service

Progress of the Delivery Plan

Related Strategies:		
<ul style="list-style-type: none"> Provide, maintain and renew an effective urban sewerage network in Uralla 		
Actions:		
<ul style="list-style-type: none"> Operate the treatment plant in an efficient and effective manner Maintain the sewerage network in-line with established service levels Renew and replace sewerage network infrastructure at optimum intervention points Carry out environment and health testing of treated effluent. 		
Performance Indicators	Measures	Status
Satisfactory treatment of Effluent	Tests meet EPA requirements	Completed
Sewerage network maintenance is satisfactory	Number of sewer blockages and overflows	Completed

GOAL: Residents enjoy high quality, safe water

Water Supply

Progress of the Delivery Plan

Related Strategies:		
<ul style="list-style-type: none"> Ensure a safe and quality water supply and network 		
Actions:		
<ul style="list-style-type: none"> Ensure that the supply of quality water is maintained in compliance with drinking water guidelines Develop a Demand Management Plan for water supplies Develop a Drought Management Plan for water supplies Complete the annual water main replacement program Develop a Drinking Water Quality Management Plan 		
Performance Indicators	Measures	Status
Demand Management Plan, Drought Management Plan and Secure Yield Study development	Plans completed	Carry-over
Water Main Replacement program	Mains replacement program completed within parameters – quality, time, cost	Completed

| Section 3 – Additional Statutory Reporting

Mayoral and Councillor Fees And Expenses

Clause 217 (1) (a1) of the Local Government (General) Regulations 2005

The Council is constituted of nine Councillors and Council and has adopted a Policy, last reviewed in August 2013, regarding the payment of expenses and the provision of facilities for Councillors. All fees and expenses are paid in accordance with that Policy.

The Mayoral allowance for 2014/2015 was set at \$18,500. An equipped office with telephone is provided for the Mayor adjacent to the Council Chambers. Councillors, including the Mayor, are paid an annual meeting fee of \$10,500 each, which is paid in equal monthly instalments regardless of whether or not meetings have been attended.

In addition to the above fees, Council paid \$56,193 for the expenses of, and the provision of facilities to, councillors in relation to their civic functions. Included in these costs were the following specific expenses:

* interstate visits undertaken during the year by councillors	\$Nil
* overseas visits undertaken during the year by councillors	\$Nil
* the expenses of any spouse, partner or other person who accompanied a councillor in the performance of his or her civic functions	\$Nil

Major Contractors

Clause 217 (1) (a2) of the Local Government (General) Regulations 2005

Details of each contract awarded by the council during the year other than employment contracts and contracts for less than \$150,000:

* Boral Construction - Supply and spray bitumen	\$586,321
* Civica Pty Ltd – Managed Services	\$244,577
* Conplant Pty Ltd – New plant	\$140,875
* Home Care Service - Domestic Assistance to Community Options clients	\$441,623
* Energy Australia – electricity supply	\$168,538
* Civilbuild Pty Ltd – Emu Crossing bridge	\$2,742,222
* Hitachi Construction Machinery Aust Pty Ltd - New Plant & Parts	\$253,609
* Downer EDI - Bitumen supplies	\$170,052
* J T Fossey (Sales) Pty Ltd – New plant	\$300,752

Legal Proceedings

Clause 217 (1) (a3) of the Local Government (General) Regulations 2005

During the past financial year Council incurred legal costs of \$4,197 in respect to the losses incurred with the Global Financial Crisis and its effect upon financial instruments purchased on Council's behalf under an alleged Individual Managed Portfolio by Lehman Brothers Australia (formerly Grange Securities). Council has signed up with IMF in a class action against Lehman Brothers Australia for losses of \$487,499. Council has written the value of the investment to Nil. This matter has not yet been finalised.

Private Works

Clause 217 (1) (a4) of the Local Government (General) Regulations 2005

Council makes the following charges for work carried out on private land.

Plant	Council adopts a standard schedule of hire charges for the use of plant on private land. The charge is on the basis of wet hire and is market competitive.
Additional Labour	Direct cost plus 25% for overheads.
Materials	Actual cost plus 12.5%.

The rates are reviewed annually during the preparation of the Annual Budget and advertised with the Schedule of Fees and Charges attached to the Operational Plan. Council has not carried out any work on private property during the 2014/2015 year except where proper private works orders have been raised and works charged.

External Bodies That Exercise Council Functions Of Activities

Clause 217 (1) (a6) of the Local Government (General) Regulations 2005

During the reporting period the following bodies acted under delegation:

- Bundarra Hall, Management Committee



Contributions/Donations

Clause 217 (1) (a5) of the Local Government (General) Regulations 2005

Contributions totalling \$22,910 made to schools and local community groups under Section 356 of the Local Government Act 1993 as follows:

Presentation Nights:	
Uralla Central School	\$200
Bundarra Central School	\$200
St Josephs School	\$100
Rocky River School	\$100
Kingstown School	\$100
Kentucky School	\$100
Friends of McMaugh's	\$200
Ms N Favotto – support for Albany Cross Country	\$200
Thunderbolt Festival	\$14,760
Uralla Neighbourhood Centre – Youth Week Activities	\$2,250
Uralla Rotary Art Show – hall hire cost	\$2,200
Uralla Events Management Committee – Uralla Arts Lantern Parade 2015	\$2,500
Total	<u>\$22,910</u>

Uralla Shire Council provides local community groups with the use of a small shop, “The Uralla Community Store”, located in the main street from which to run fund-raising activities such as the sale of raffle tickets, produce, handicrafts and cake stalls. Applications are called for annually with one week per year being allocated to each group.

Corporations, Partnerships, Trusts, Joint Ventures, Syndicates or Other Bodies

Clause 217 (1) (a8) of the Local Government (General) Regulations 2005

Council was party to the following partnerships, cooperatives and joint ventures:

- * Central Northern Regional Library
- * Namoi Councils
- * Arts Northwest
- * Northern Inland Regional Waste Group
- * New England Weeds Authority
- * Mid North Weight of Loads Group
- * Statewide Mutual
- * StateCover Mutual Ltd

Equal Employment Opportunity

Clause 217 (1) (a9) of the Local Government (General) Regulations 2005

Council is an Equal Employment Opportunity (EEO) employer.

Uralla Shire Council is committed to ensuring that the talents and resources of employees are fully utilised and that no employee or job applicant receives less favourable treatment on the grounds of race (including colour, nationality and ethnic or national origin), sex, marital status, pregnancy, physical and intellectual impairment, homosexuality, transgender or age by conditions or requirements which cannot be shown to be relevant to performance.

Council is committed to promoting equal employment opportunity as governed by Anti-Discrimination law, EEO principles and the Protected Disclosures Act 1994 for all its employees. In addition, Council has developed its own EEO Policy that promotes the appointment of staff on merit, and implements Selection Panels and Selection Criteria that are fair, balanced and non-discriminatory.

Job advertisements are accompanied by a standard EEO statement, and Council conducts a thorough induction process to ensure staff are aware of policies and procedures relating to EEO, and know their relevant grievance officers or Contact Officer.

Council regularly reviews its Training Plan to identify skill gaps, to train and employ appropriate staff, and to promote career progression.



General Manager's Contract

Clause 217 (1) (b) of the Local Government (General) Regulations 2005

The General Manager currently has an employment contract in place which ends on the 28 April 2019.

Senior Staff Member Remuneration

Clause 217 (1) (c) of the Local Government (General) Regulations 2005

Council has two staff members designated as Senior Staff Members in accordance with the meaning of the Local Government Act 1993, these are the General Manager and the Director of Infrastructure and Regulation. Their remuneration packages at the end of the reporting period were \$217,640 and \$184,574 respectively.

Stormwater Management Services

Clause 217 (1) (e) of the Local Government (General) Regulations 2005

Council raised \$29,213 through the Stormwater Annual Charge in 2014/2015. These funds are utilised to continue the implementation of strategies outlined in Council's Delivery Plan.

Council completed a major stormwater project parallel to the New England Highway, south of Rowan Avenue at a cost of \$11,196 during this financial year.

Rates and Charges Written Off

Regulation 132 of the Local Government (General) Regulations 2005

Water usage charges written off during 2014/15 \$1,158

Pension Rebates granted during the 2014/2015 financial year:

General	\$114,804
Water	\$ 31,777
Sewer	\$ 24,406
Domestic Waste Management	\$ 29,699
Total	\$200,686

Note: Council receives a subsidy equivalent to 55% of the amount of Pension Rebates.

Compliance With Companion Animals Act And Regulation

Clause 217 (1) (f) of the Local Government (General) Regulations 2005 Companion Animals Act 1998

Animal Control Services	NUMBER
Total Dogs Seized by Ranger	84
Total Dogs Seized by other persons	21
Dogs Returned to Owner (not impounded)	29
Dogs Uncontrolled in public area (off-leash)	20
Dogs processed through Animal Shelter	39
Dogs Released to owners	32
Dogs Sold	4
Dogs Released to Organisations to re-home	14
Dogs Euthanized – Unable to Rehome (unsuitable)	6
Dogs Euthanized as a result of Dog Attack – Unable to Rehome (unsuitable)	7
Dogs Total Euthanized	13
Cats processed through Animal Shelter	8
Cats Released to owners	1
Cats Rehomed	1
Cats Released to Organisations to re-home	2
Cats Total Euthanized	4
Total Out going Animal from Animal Shelter Facility	41
Penalty Infringement Notices Issued – Companion Animals	3190.00
Penalty Infringement Notices Issued – Livestock	Nil
Reportable Dog Attacks	11
Dangerous Dog Declarations	Nil
Notice of Intentions to Declare Dog Dangerous	4
Menacing Dog Declarations	3
Notice of Intentions to Declare Dog Menacing	4
Off-Leash Areas in the Shire	2
OTHER ANIMAL MANAGEMENT ACTIVITIES	
Community Education Programs as required Council Newsletter	Monthly
Community Education & Information as required Council Website	Active
Total animal registrations	231
EXPENSES 2014/15	
Companion Animal and Livestock Impounding – Staff Salaries	20,500
Companion Animal and Livestock Impounding – Vehicle operating costs	3,000
Companion Animal and Livestock Impounding – Telephone expenses	1,200
Dog food expenses	300
Livestock Feed expenses	500
Capital Works Improvements to Pound Facility	Nil
REVENUE 2014/15	
De-sexed animals ONLY reduced registration fee (income sent to state government)	4692.00
Companion Animal Registration Fee Reimbursement (GROSS RETURN)	3220.73
Value of Penalty Notices Issued	3190.00
REVENUE (not including pound fees and charges only fines & registrations)	6410.73

Public Interest and Disclosure

Public Interest Disclosure Act 1994

Annual Report on Public Interest Disclosures 1 July 2014 to 30 June 2015:

	1 July 2014 – 30 June 2015
Number of public officials who made PIDs	0
Number of PIDs received	0
Of PIDs received, number primarily about:	0
Corrupt conduct	0
Maladministration	0
Serious and substantial waste	0
Government information contravention	0
Local government pecuniary interest contravention	0
Number of PIDs finalised	0

Uralla Shire Council has an Internal Reporting Policy which is available for viewing on Council's website.

Staff are informed and updated on Council policies including the Internal Reporting Policy at staff meetings with hard copies of policies available at each work location. Information is provided to new employees in the Employee Induction Manual.

Code of Conduct Reporting

Sections 12.1 and 12.2 of the Model Code of Conduct, requires a report be provided to Council and the Office of Local Government on the following range of complaints statistics within three months of the end of September each year:

- a. the total number of code of conduct complaints made about councillors and the general manager under the code of conduct in the year to September,
- b. the number of code of conduct complaints referred to a conduct reviewer,
- c. the number of code of conduct complaints finalised by a conduct reviewer at the preliminary assessment stage and the outcome of those complaints,
- d. the number of code of conduct complaints investigated by a conduct reviewer,
- e. the number of code of conduct complaints investigated by a conduct review committee,
- f. without identifying particular matters, the outcome of code of conduct complaints investigated by a conduct reviewer or conduct review committee under these procedures,
- g. the number of matter reviewed by the Division and, without identifying particular matters, the outcome of the reviews, and
- h. the total cost of dealing with code of conduct complaints made about councillors and the general manager in the year to September, including staff costs.

During the reporting period from 1 September 2014 to 31 August 2015, no Code of Conduct Complaints were received.

Financial Management

Council's audited Annual Financial Statements for 2014/15 including the General Purpose Financial Statements, Special Purpose Financial Statements and the Special Schedules are attached to the Annual Report. Included in the statements are comments from Council's Auditors - Forsyths. A summary of Council's financial performance in 2014/2015 and financial position at the end of the reporting period is outlined below:

	2015	2014
	\$'000	\$'000
Income Statement		
Total Income from Continuing Operations	21,283	18,526
Total Expenses from Continuing Operations	17,519	17,919
Operating Result from Continuing Operations	3,764	607
Net Operating Result for the year	3,764	607
Net Operating Result before Grants & Contributions provided for Capital Purposes	(388)	(273)
Statement of Financial Position		
Total Current Assets	11,121	9,493
Total Current Liabilities	(6,379)	(6,137)
Total Non Current Assets	228,107	294,408
Total Non Current Liabilities	(4,037)	(2,126)
Total Equity	228,812	295,638
Other Financial Information		
Unrestricted Current Ratio (times)	2.08x	1.19x
Operating Performance Ratio (%)	-1.9%	-2.0%
Debt Service Cover Ratio (times)	14.21x	12.32x
Rates & Annual Charges Outstanding Ratio (%)	4.8%	5.5%
Building, Infrastructure & Other Structures Renewals Ratio (%)	201.0%	94.2%
Cash Expense Cover Ratio (months)	7.34 mths	5.4 mths

| Section 4 – Attachments

A Financial Statements 2014-2015

B GIPA Report 2014-2015

Uralla Shire Council

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GOVERNMENT INFORMATION PUBLIC ACCESS REPORT



Agency Name	URALLA SHIRE COUNCIL
Principal Department (if applicable)	
Reporting Period	JULY 2014 – JUNE 2015

The *Government Information (Public Access) Act 2009* [GIPA Act] became operational on 1 July 2010 and introduced a new “right to information” approach for access to government information.

Council is required to prepare an annual report in accordance with the requirements of section 125 of the GIPA Act and clause 7 of the *Government Information (Public Access) Regulation* [GIPA Regulation]. In its annual report, Council is required to include information relating to its program of proactive release of information, actions taken to review this program annually, and statistical information on formal access applications in the form required by Schedule 2 of the GIPA Regulation.

The following report covers the period 1 July 2014 to 30 June 2015.

Review of proactive release program - Clause 7(a)

Under section 7 of the GIPA Act, agencies must review their programs for the release of government information to identify the kinds of information that can be made publicly available. This review must be undertaken at least once every 12 months.

Council’s program for the proactive release of information involves:

- Ensuring that staff are aware of Council’s responsibilities and obligations under the GIPA Act to make information publicly available and to refer customers to Council’s website for freely available documentation and information or to provide such information in hard copy if requested.
- Ensuring that documentation or information listed in Council’s Publication Guide December 2010 as being available on its website, is regularly uploaded, updated and reviewed.
- Encouraging applications for access to information to be made under the informal request provisions of the GIPA Act to reduce possible delays in providing such information and also costs to the applicant.

During the reporting period, Council reviewed this program by:

- Checking Council’s website to ensure that all information and documentation is current and has been uploaded within a reasonable timeframe.
- Reviewing informal and formal requests for information to assist in determining whether it would be appropriate and within Council’s resources to proactively publicise such information in future.

1. Number of access applications received - Clause 7(b)

During the reporting period, our agency received a total of two formal access applications (including withdrawn applications but not invalid applications). One was received within the reporting period the other was received on 30 June 2015 so the access outcome and any subsequent review requests will be reported in the 2015/16 Annual Report.

2. Number of refused applications for Schedule 1 information - Clause 7(c)

During the reporting period, one formal access application was refused because the information requested was information referred to in Schedule 1 to the GIPA Act.

BACKGROUND STATISTICAL INFORMATION ABOUT ACCESS APPLICATIONS – Clause 7(d) and Schedule 2

Table A: Number of applications by type of applicant and outcome*

	Access granted in full	Access granted in part	Access refused in full	Information not held	Information already available	Refuse to deal with application	Refuse to confirm/deny whether information is held	Application withdrawn
Media	0	0	0	0	0	0	0	0
Members of Parliament	0	0	0	0	0	0	0	0
Private sector business	0	0	0	0	0	0	0	0
Not for profit organisations or community groups	0	0	0	0	0	0	0	0
Members of the public (application by legal representative)	0	0	0	0	0	0	0	0
Members of the public (other)	0	0	1	0	0	0	0	0

*More than one decision can be made in respect of a particular access application. If so, a recording must be made in relation to each such decision. This also applies to Table B.

Table B: Number of applications by type of application and outcome

	Access granted in full	Access granted in part	Access refused in full	Information not held	Information already available	Refuse to deal with application	Refuse to confirm/deny whether information is held	Application withdrawn
Personal information applications*	0	0	0	0	0	0	0	0
Access applications (other than personal information applications)	0	0	1	0	0	0	0	0
Access applications that are partly personal information applications and partly other	0	0	0	0	0	0	0	0

*A *personal information application* is an access application for personal information (as defined in clause 4 of Schedule 4 to the Act) about the applicant (the applicant being an individual).

Table C: Invalid applications

Reason for invalidity	Number of applications
Application does not comply with formal requirements (section 41 of the Act)	0
Application is for excluded information of the agency (section 43 of the Act)	0
Application contravenes restraint order (section 110 of the Act)	0
Total number of invalid applications received	0
Invalid applications that subsequently became valid applications	0

Table D: Conclusive presumption of overriding public interest against disclosure:
matters listed in Schedule 1 of the Act

	Number of times consideration used*
Overriding secrecy laws	0
Cabinet information	0
Executive Council information	0
Contempt	0
Legal professional privilege	0
Excluded information	0
Documents affecting law enforcement and public safety	0
Transport safety	0
Adoption	0
Care and protection of children	0
Ministerial code of conduct	0
Aboriginal and environmental heritage	0

*More than one public interest consideration may apply in relation to a particular access application and, if so, each such consideration is to be recorded (but only once per application). This also applies in relation to Table E.

Table E: Other public interest considerations against disclosure:
matters listed in table to section 14 of the Act

	Number of occasions when application not successful
Responsible and effective government	0
Law enforcement and security	0
Individual rights, judicial processes and natural justice	1
Business interests of agencies and other persons	0
Environment, culture, economy and general matters	0
Secrecy provisions	0
Exempt documents under interstate Freedom of Information legislation	0

Table F: Timeliness

	Number of applications
Decided within the statutory timeframe (20 days plus any extensions)	1
Decided after 35 days (by agreement with applicant)	0
Not decided within time (deemed refusal)	0
Total	1

Table G: Number of applications reviewed under Part 5 of the Act (by type of review and outcome)

	Decision varied	Decision upheld	Total
Internal review	0	0	0
Review by Information Commissioner*	0	0	0
Internal review following recommendation under section 93 of Act	0	0	0
Review by ADT	0	0	0
Total	0	0	0

*The Information Commissioner does not have the authority to vary decisions, but can make recommendation to the original decision-maker. The data in this case indicates that a recommendation to vary or uphold the original decision has been made.

Table H: Applications for review under Part 5 of the Act (by type of applicant)

	Number of applications for review
Applications by access applicants	2
Applications by persons to whom information the subject of access application relates (see section 54 of the Act)	0



REPORTS FROM THE
ENVIRONMENT, DEVELOPMENT
& INFRASTRUCTURE
COMMITTEE

23 November 2015

Reports from the Environment, Development &
Infrastructure Committee

REPORTS FROM THE ENVIRONMENT,
DEVELOPMENT & INFRASTRUCTURE COMMITTEE

REPORTS FROM THE ENVIRONMENT, DEVELOPMENT & INFRASTRUCTURE COMMITTEE

23 November 2015

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REPORTS FROM THE ENVIRONMENT, DEVELOPMENT & INFRASTRUCTURE COMMITTEE



REPORT TO COUNCIL

Department:	Infrastructure and Regulation
Submitted by:	Manager Waste and Resource Recovery
Reference:	2.16.11.01
Subject:	NSW Container Deposit Scheme

LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

Objective:	3.3	Reuse, recycle and reduce wastage
Strategy:	3.3.1	Promoting recycling, reusing and providing regular and efficient waste and recycling services
Action:	3.3.2.2	Operate Council's community recycling centre

SUMMARY:

The NSW Government is committed to the introduction of a container deposit scheme (CDS) to reduce litter and increase recycling in NSW. An advisory Committee has been established to assist the government in its design and implementation of the CDS. The purpose of this report is to inform Councillors of discussion to date regarding the CDS and make Council aware of possible implications to Council operations as a consequence of the CDS.

COMMITTEE'S RECOMMENDATION:

That this report providing an update on the NSW Container Deposit Scheme be received and noted.

OFFICER'S RECOMMENDATION:

That this report providing an update on the NSW Container Deposit Scheme be received and noted.

BACKGROUND:

The Environmental Protection Agency (EPA) Strategic Plan 2015-2018 is a three year plan, updated annually and it was reviewed by the board in July. The 2015 Review identifies the priorities of the EPA following input from the NSW Minister for the Environment, the EPA staff and the EPA executive.

The introduction of a Container Deposit Scheme in 2017 is one of the seven priorities identified in the 2015-2018 NSW EPA Strategic Plan.

REPORTS FROM THE ENVIRONMENT, DEVELOPMENT & INFRASTRUCTURE COMMITTEE

There are a number of challenges in the development and implementation of a CDS in NSW. An advisory Committee has been established to assist the government in the establishment of the CDS. The following working groups have been established to assist the advisory committees:

- Environment Protection
- Technology and Innovation
- Resource Recovery
- Retailer Engagement
- Business and Financial Model
- Community and Local Government

Please refer to attachment A for the discussion summaries from the CDS working groups.

South Australia has operated a CDS since 1977. Please refer to attachment B for an overview of the South Australian Scheme.

REPORT:

Northern Inland Regional Waste (NIRW) has discussed the CDS and the main concerns raised by the group were as follows:

- Reverse vending machines. Where will reverse vending machines be located in regional NSW?
- Consideration of less automated redeeming facility options, such as depots or shop fronts.
- CDS impacts on the operation of existing recycling sorting facilities and compensation for running reverse vending machines or a redeeming facility.
- Definition of what containers will be included in the CDS.
- Security of reverse vending machines and redeeming facilities.
- Treatment of legacy bottles in the environment, will these bottles be included or how will they be excluded.
- The role of CDS in waste reporting and implications to the state waste levy.

Mr James Turnell, Executive Officer for NIRW, and Manger Waste and Drainage, Armidale Dumaresq Council, has been included in the Community and Local Government Working Group. Mr Turnell raised the concerns of NIRW at the working group meeting on 17 September. Please see attachment C, Community and Local Government Working Group 17 September 2015 discussion notes.

KEY ISSUES:

- The NSW Government is committed to the introduction of a CDS. The form that the CDS will take has yet to be determined.
- There will be financial implications to operators of recycling facilities as a result of the CDS. The current price for glass and plastic containers is low, so one would be optimistic that as a result of the scheme the tonnage price of material in the scheme will increase. However, depending upon the scheme arrangements, there may be an increase in handling and processing costs for recyclable material.
- There is insufficient information about the structure and operation of a CDS in NSW to report on the impact to current Council waste and recycling operations. The Manager of Waste and resource Recovery will continue to have discussions at the NIRW level and have input through the Community and Local Government Working Group. Council will be kept fully informed of developments as details are available.

REPORTS FROM THE ENVIRONMENT, DEVELOPMENT & INFRASTRUCTURE COMMITTEE

COUNCIL IMPLICATIONS:

1. Community Engagement/ Communication (per engagement strategy)

As part of the CDS, there will be significant community education and engagement inline with NSW strategies.

2. Policy and Regulation

nil

3. Financial (LTFP)

Unknown at this stage.

4. Asset Management (AMS)

Future consideration to recycling equipment, site security and site cash handling devices may have to be considered.

5. Workforce (WMS)

nil

6. Legal and Risk Management

nil

7. Performance Measures

nil

8. Project Management

nil

Prepared by staff member:

Kath Little, Manager Waste and Resource Recovery

Approved/Reviewed by Manager:

Director Infrastructure and Regulation

Department:

Infrastructure and Regulation

Attachments:

- A. NSW CDS Working Groups Discussion Summaries 7 September 2015
- B. South Australia CDS Overview
- C. NSW Container deposit Scheme Community and Local Government Working Group 17 September 2015

NSW CDS Working Groups – Discussion Summaries

Environmental Protection Working Group, 7 September 2015

Litter and disposal impacts

- One river clean-up program in the Sydney metropolitan area has removed approximately 91,000 litter containers in the 11 years they have been operating. Another river clean-up program in the Sydney metropolitan area estimates they collect 350 to 500 thousand bottles per year.
- Bottles collected from rivers are contaminated and cannot be recycled. These bottles are therefore taken to landfill.
- The environmental impacts of littered containers are: death of wildlife, impact on bird-breeding, the breakdown of plastics and the greenhouse effect of containers being produced and not reused.
- The economic costs of litter collection are high. Previous cost-benefit analyses into CDS at national level (RIS) did not provide a comprehensive analysis into the current costs of litter.
- A CDS may be a solution for the need to clean up remote, low-socio economic communities. Littered glass is a significant health and safety issue for some remote communities.
- Evidence suggests there are higher levels of litter in low-socio-economic areas.

The effectiveness of the CDS in increasing recycling and reducing litter

- It is expected that a CDS will impact litter in two ways:
 - Consumers will be less likely to litter their containers
 - A value will be put on drinking container waste, so people are more likely to pick up this litter.
- A CDS has the potential to create jobs in rural NSW. CDS depots in regional towns could provide employment for lower socio-economic groups.
- Reducing littered glass will have positive community health and safety impacts.
- A trial of Reverse Vending Machines (RVMs) in a Sydney Council has seen 80 thousand containers have recycled since June 2015.

The metrics for measuring the effectiveness of the scheme in relation to litter reduction, recycling, water and energy conservation and reduction of greenhouse gasses

- Measurements will need to consider: littering behaviour, weight of litter, impact on National Litter Index sites, employment arising from implementation of a CDS, environmental costs, impacts on kerbside, the geographical spread of RVMs, costs of container material and production (i.e. costs to produce a single plastic bottle vs. costs to produce a recycled bottle).
- A CDS will need a strategy to deal with the whole litter stream, to ensure one type of litter does not reduce while others increase.
- Kerbside should be one of the measures to get totality of recovery, otherwise you may get a drift across leading to false results.
- A CDS needs to complement kerbside solution. The current kerbside solution is an effective solution.

Any regulatory issues relating to CDS

- There should be one clearing house and one super-collector
- Regulation needs to account for significant costs of freight for regional areas. There is the potential to lose money with long-distance travel from regional areas to recycling yards.
- There is a concern that in specifying a type of material or a size range for containers included under a CDS, there may be unintended consequences of producers moving to other packaging. This would limit the effectiveness of a program.

Technology and Innovation Working Group, 7 September 2015

The Location of Reverse Vending Machines

- Both public and private places should be considered as locations for Reverse Vending Machines
- The purpose of the scheme needs to be considered in determining the best locations for RVMS (i.e. behaviour change, litter reduction).
- RVMS should be located in convenient locations, and in locations that consumers visit regularly so they are able to develop a habit of returning their containers.
- Locating RVMS at beaches may be convenient, however are people returning to these locations regularly enough for them to forge a habit?
- If the incentive is sufficient, consumers will go out of their way to take their container to an RVM.
- Best practice systems around the world have RVMS in shopping centres. That way, if CDS incentives are financial, consumers are able to use their rewards immediately. However, what impact will locating RVMS at shopping centres have on kerbside?
- Should NSW Government obligate private organisations to host RVMS? Or should this be left to the market. Most CDS in other jurisdictions obligate retailers to take back the containers they sell.
- The location of a machine will influence maintenance costs and rates of vandalism.
- RVMS are designed for their convenience and to save costs. Where RVMS are not convenient or cost effective, they should not be used. RVMS may not be appropriate in rural areas, and there will need to be fast RVMS spread across urban areas. Consumers will not want to wait to use an RVM.
- Similarly, CDS depots should be financially viable. The success of a CDS depot would depend on the numbers of containers coming through. Larger charities may be interested in establishing depots.
- Appropriate RVMS will need to be implemented for events and for bulk disposal by pubs and clubs.
- The number of sorts required by the system will influence what RVM will need to be used.
- For the rollout of RVMS across the state, a macro-planning pack should be provided to those organisations that wish to install an RVM. The approval process for RVMS should be streamlined to reduce the administrative burden of installing RVMS.

Incentives

- A true deposit scheme has 2 incentives
 - Value of the incentive to the customer
 - Value of the incentive to the business (handling fee). This is the incentive that organisations use for their depot model.
- In other jurisdictions, high incentives result in high returns.
- There is a correlation between incentive amount and how much the scheme needs to be marketed.
- Consumers need to be able to get their reward easily and relatively instantly for this incentive to be effective.
- The incentive type does not need to appeal to everyone. The incentive chosen needs to be effective for enough of the population to address the problem.
- Cash incentive makes a difference to the volumes redeemed through RVMS in Australia.
- Larger social enterprises might run CDS depots, and smaller social enterprises might partner with these larger ones. Both will profit.

Other

- There is a need to know what containers are in and out – this has big implications for the type of technology, the size and volume of technology, where it's sited, how it works, and how it will differ in different areas.

Resource Recovery Working Group, 8 September 2015

Impact of a container deposit scheme on existing infrastructure

- The impact of a CDS on Material Recovery Facilities (MRF) will depend on recovery rates. Best-in-class systems in Europe are attaining recovery rates of up to 90%. The current recovery rates in NSW are approximately 70%.
- MRFs under a CDS are designed, built and manned differently. If the NSW Government is to introduce a full-blown CDS, every MRF in the state will need to be repurposed. Waste companies have built MRFs to deal with predictable and assured feedstock.
- The recycling industry has invested heavily in technology that can manage the current kerbside system. A change in system will mean a requirement to develop new technology.
- Sovereign risk event: It is expected that the NSW Government will provide financial compensation to potential losers.
- There are instances in other jurisdictions of co-existence of kerbside and container deposit schemes, however it is not common.
- If a Reverse Vending Machine (RVM) is able to separate glass from other types of materials, and sort glass by colour, it is likely to have positive impacts on glass recovery.
- RVM is likely to have positive impacts on liquid paper board recovery rates.

Infrastructure requirements

- RVMs may not be appropriate for collecting bulk quantities of containers. Perhaps MRFs would be more appropriate to undertake this task
- No one RVM is fit for all purposes. The type of RVM used will depend on the location, types of materials being disposed of, etc.
- Using MRF sites as CDS depots was discussed. MRFs are currently in industrial sites, and are not well located in terms of convenience for consumers. They are also not safe places for the community to enter

End-markets for recovered materials

- There would be a domestic end market for all glass recovered under a CDS. There not an end market for green glass in NSW, however there is an end market for green glass in SA.
- If sorted correctly, the demand for liquid paperboard is very high. Liquid paperboard can be recycled into tissue.
- There are logistical and economic issues that mean some materials may need to be transported interstate or overseas for reuse.

Regulatory issues

- NSW Container Deposit Scheme (CDS) must comply with the Australian Packaging Covenant. State and Federal policy frameworks must work together.
- Regulation should include:
 - the condition and cleanliness of redeemed materials.
 - Cross border issues.
- Industry would like to be provided with templates for new contracts between involved parties.
- There will need to be a provision in the regulation to allow parties to renegotiate contracts in good faith.
- There is concern that the scheme will compel manufacturers to move to alternative packaging (e.g. drink pouches) which are not 100% recyclable. Regulation would be required to reduce this risk.

Other

- There will be issues with having different incentive rates between states.
- A CDS may be an opportunity for resource recovery in the Commercial and Industrial (C&I) Waste Stream.
- The NSW Government will need to create a fund to pay financial rewards until the scheme becomes self-sustaining.

Retailer Engagement Working Group, 10 September 2015

The potential impact of the Container Deposit Scheme (CDS) on sales

- If prices go up demand will go down, negatively impacting the supply chain.
- The larger retailers are likely to have absorbed the South Australian (SA) and Northern Territory (NT) costs nationally, so they can keep their price commitments to customers. This will not be feasible in with the addition of a CDS in NSW.
- In SA and NT, CDS costs are not applied consistently. Consumers consider the deposit a permanent price rise, but don't factor in the deposit return.
- 80% of containers come back through the SA system, but this doesn't equate to 80% of people returning them.
- The scheme's objectives are litter and public place recycling. There needs to be a principle of fairness factored in so that consumers aren't disproportionately paying for someone else's littering behaviour.
- The community has demonstrated a significant willingness to pay for reduced litter and increased recycling. Economic analysis will be undertaken to support the CDS and address a lack of consumer understanding of scheme costs.

The location of Reverse Vending Machines (RVMs)

- There are 40 schemes in operation that use RVMs as they are convenient, allowing consumers to redeem deposits while shopping.
- An RVM system would complement kerbside, not replace the convenience of at-home recycling systems.
- There is a variety of RVM equipment. Some are designed for non-financial incentives and low throughput. Others can process 100 containers per second, and require no human interaction. Manual depots in SA can serve about 40 people per hour.
- Should RVMs be located where people are consuming beverages, in the litter hotspots, or in places convenient for them to get to? Ideally the CDS will integrate with what people are already doing.
- RVMs have costs for maintenance, rental space, collection and cleaning. Who will pay for these costs? Who will own the valuable material collected?
- If collection and redemption locations are left completely to the market, rollout will be piecemeal. We need an effective model that fits all of NSW.

The redemption of a financial incentive

- Existing machines have the ability to put credit on a member's card.
- In Europe there are no cash dispensing machines. RVMs are seen as a soft target if they hold cash, and machines overseas have been robbed regularly.
- Cashless RVMs work best. If they dispense cash, there will be vandalism, location and environmental considerations, costs to maintain and fix the machines, and costs to reconcile cash variances.
- We need to establish who will collect the deposits. Manufacturers shouldn't be burdened with additional costs.

Any regulatory issues relating to the CDS

- The CDS legislation will be performance-based, not technology-specific. It will include outcomes related to litter reduction and recycling, and outline the performance rules, mechanics of the scheme, financial requirements, incentives involved, how outcomes will be achieved, and who is responsible.
- The legislation will also be subject to review and adjustment if it's not achieving the desired outcomes.
- If KPIs will be related to the behaviour of the broader community, it will be hard for retailers to assume responsibility for the overall scheme performance.
- The CDS legislation in SA is light touch and it works well.
- The worst outcome would be if the consumer paid for a scheme that ultimately compromised kerbside recycling and didn't have attributable positive litter outcomes.
- The regulation will need to assess risks and articulate how cross-border transfer will be policed. NSW is a bigger potential issue than SA and NT.

Business and Financial Model Working Group, 10 September 2015

Key assumptions in financial modelling

- The Working Group agreed that RVMs should be used where they are economical, and where they meet the objective of the scheme.
- RVMs are therefore not appropriate in all locations.
- The question arose as to whether the market should decide where RVMs are appropriate, or whether this should be left to the Government to engineer.
- The Working Group would be interested to see "best-in-class" technology.
- In order to avoid the cannibalisation of the current kerbside system, the kerbside system may have to accept other recyclable items instead of containers. Structural adjustment funding may be necessary for recyclers.
- The Working Group identified a number of risks of fraudulence in the system:
 - Manual counting at depots. It was decided that safer might be automated system.
 - Cross-border trade of wholesale beverages and empty beverage containers.
 - Double-dipping of containers.Crushing containers at collection could reduce fraud. A single clearing-house was also seen to be a measure to reduce fraud.

Clearing house design and governance

- It was agreed that there should be only one clearing house and coordinator.
- There will also need to be a mediation function. This should be a third party contractor.
- It was not decided who should be responsible for a CDS. Should this be the role of Government or industry?

Any regulatory issues relating to the Container Deposit Scheme (CDS)

- Legislation will need to cover packaging materials and packages that are eligible in the Scheme.
- The scope of containers should match with South Australia and Northern Territory for consistency, with the exception of Yakult bottles.
- How will the CDS be regulated? Will this sit under the Protection of Environment Operation Act (POEO).
- The system will need a deposit pool. In SA, when the incentive grew from 5c to 10c, the SA government implemented a three month moratorium on deposit redemption in order to build up the deposit pool.

Community and Local Government Working Group, 17 September 2015

The objective of the first meeting was to start the conversation about CDS with structured workshop exercises. The meeting focused on discussing and documenting:

- general concerns and negative outcomes to avoid for the CDS design and implementation
- aspirations for the scheme and possible solutions to avoid the negative outcomes.

The second meeting on 8 October will explore the 7 focus areas for the working group in more detail. The main points raised by the working group were in relation to the:

- involvement of local government and the recycling industry in the scheme
- implementation of reverse vending machines (and responsible parties)
- CDS in regional and remote areas.

Generally there was concern of "cost shifting" to local councils. Local councils wanted all elements of the scheme, and the proposed responsible parties, to be clearly articulated for consultation purposes. Industry representatives want a cost effective scheme.

Local councils want a well-planned scheme that is sustainable in the long term, with state-wide coverage, equity for regional and remote communities and thorough consideration of transport costs and logistics.

Local councils think direct financial incentives would better encourage community participation, especially in regional and remote areas. Generally the working group was positive about CDS and

the opportunities for local councils and the community. Local councils would like the scheme to include kerbside recycling, and to sustain or grow employment by making recycling more financially viable in regional areas.'

The potential impact of the CDS on the existing kerbside system and contracts

Generally the working group members were concerned about the impact of CDS on kerbside services and contracts. If kerbside is not included in the scheme, or if financial benefits aren't passed on to local councils and recyclers, the CDS will be a cost to communities, making kerbside recycling unsustainable, particularly in regional areas.

Impacts outlined if no kerbside coverage:

- loss of materials in yellow bin will mean loss of income to some councils and local recycling companies (i.e. councils receiving income from recycling per tonne)
- increased contamination in recycling and higher disposal and levy costs due to lower material value remaining in the kerbside recycling bin and cross contamination from garbage stream due to extra volume available
- high value materials such as PET plastics will be taken out of the recycling scheme and may make small recycling companies financially unviable, particularly in regional areas where recycling is already marginal.

Reverse Vending Machines (RVMs)

Effective use of RVMs includes many aspects and each role needs a clear responsibility assigned (resourcing and financial), including: purchase, establishing locations and installation; clean-up (litter and illegal dumping); theft and vandalism; security; maintenance / breakdowns; servicing / emptying; transport and transport costs (particularly from regional areas); sustainable markets for materials; data gathering and reporting.

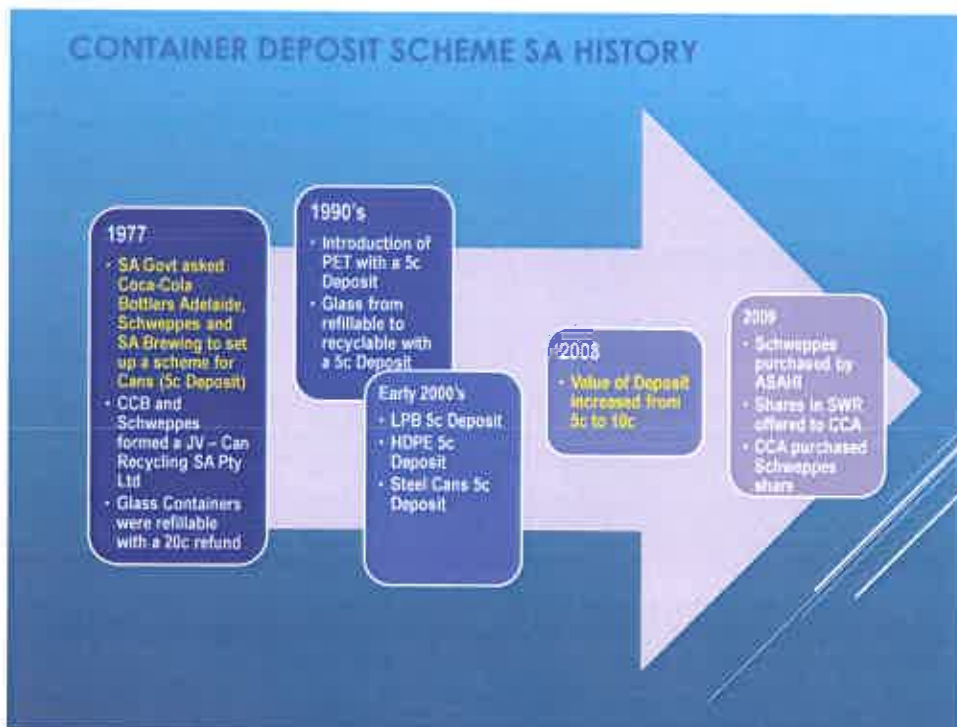
CDS in regional and remote areas

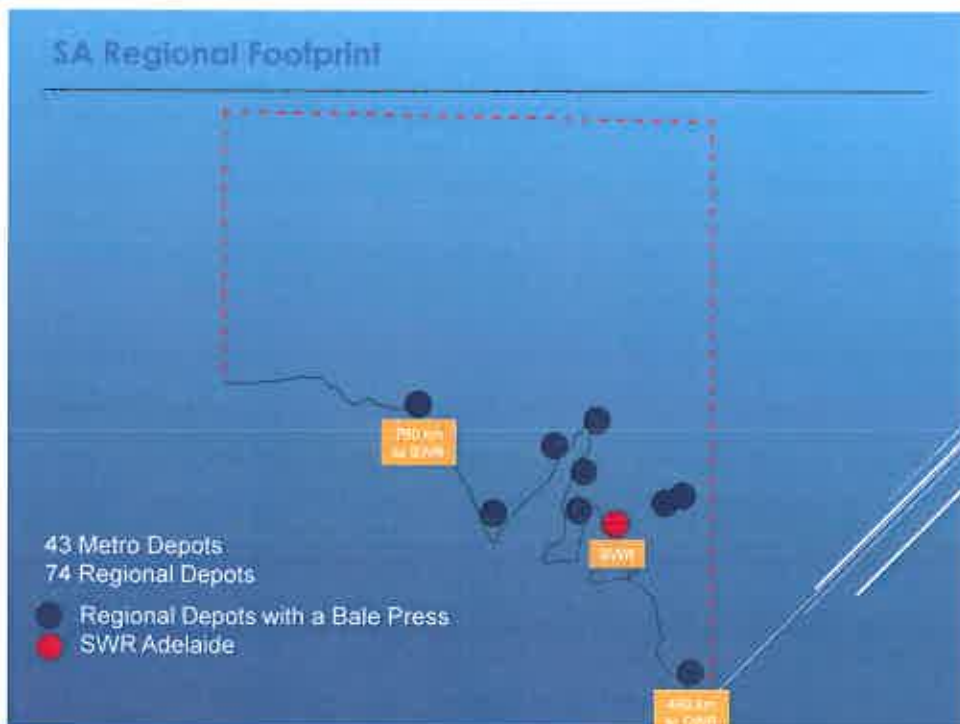
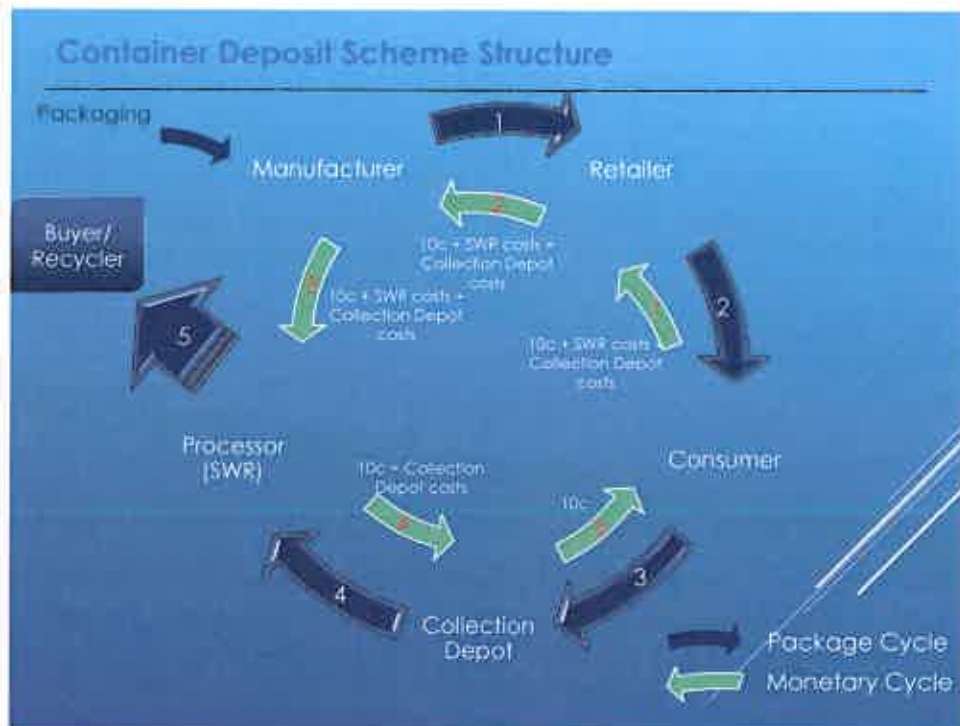
A strategy for regional implementation is needed to ensure: equity of access for communities / consumers across the State; transport costs and logistics are considered, and; recycling services and businesses are not negatively impacted. If benefits from the scheme flow back to local councils, regional recycling services and infrastructure will become more financially viable and generate employment.

Other issues raised included:

- Potential for additional litter costs for local councils - RVMs will attract litter and illegal dumping like charity bins do and require clean-up. Scavenging of public bins and household bins will also result in more litter and clean-up.
- Cross-border issues - Cross border transfer of containers will impact on the financial viability of NSW scheme, particularly from QLD, VIC and ACT.
- Community awareness and education - will be critical and needs to be led by the NSW Government. Local council education will be impacted as there will be public confusion about what is in and out of the scheme.
- Local council data and NSW recycling targets - Local council recycling rates will drop as containers are taken out of kerbside. Data capture and reporting is critical.

9/10/2015





SA Super Collectors – Blocking Matrix

SUPER COLLECTOR	STATEWIDE RECYCLING	FLAG CAN*	MARINE STORES	DEPOT SORTS
MATERIALS				
PET (Bottles)	All manufacturers	SWR*	SWR	1*
ALUMINIUM (incl. RTDs/beer)	SWR	SWR*	MS	2
LPB (Carlons – milk/juice)	All manufacturers	SWR*	SWR	1
HDPE (Bottles – milk/juice)	All manufacturers	SWR*	SWR	1
GLASS (RTDs/beer) Not Wine	MS	SWR*	MS	3 x colour/sorts
STEEL (Cans – size drinks etc.)	All manufacturers	SWR*	SWR	1
*Some sorts of collection depots				2

*Flagcans – no “physical” presence in terms of facilities.

*PET sorted by colour at SWR

Transportation of Material

- PET and Cans transported from Metro Depots to SWR in mesh Roll on – Roll off Cages.
- LPB and HDPE transported from Metro Depots to SWR in small mesh Cages and Wool Packs.
- Glass transported direct from Depots to Beneficiation Plant in Bins
- Some Depots have Glass Crushers to minimise freight costs.
- Regional Depots transport in Woolpacks and Small mesh Cages.

Processing Plant



- Significant costs involved in setting up a processing plant.

NSW CONTAINER DEPOSIT SCHEME

Community and Local Government Working Group

17 September 2015

Working Group Participants

Danyelle Carter – Chair
Sean Crowe – Canberra Region Joint Organisation
Michael Neville - Hunter Councils Group
Michelle Allen – Coca Cola South Pacific
Paul Czulowski – Illawarra Pilot Joint Organisation
Leisha Deguara - Local Government NSW
Constance Chatfield - Local Government NSW
Christine Winning - Macarthur Regional Organisation of Councils
Ali Bigg - Midwaste
Steven Campbell - NetWaste
Jeannie McKillop - North East Waste
James Turnell - Northern Inland Regional Waste
John Carse - Northern Sydney Regional Organisation of Councils
Ray Stubbs - Riverina and Murray Regional Organisation of Councils
Julie Briggs - Riverina Eastern Regional Organisation of Councils
Liz Quinlan - Shore Regional Organisation of Councils
Hazel Storey - Southern Sydney Regional Organisation of Councils
Jeff Maguire - Statewide Recycling SA and NT
Guada Lado - Western Sydney Regional Organisation of Councils
Janet Sparrow – EPA Observer
Rebecca Smith – EPA Observer

Purpose of the Working Group

The NSW Government is committed to implementing a CDS to deliver significant gains in litter reduction and resource recovery. The NSW Government has established a nine member Advisory Committee to provide advice to the Government on key aspects of the design and implementation of the scheme.

The Purpose of the Community and Local Government Working Group is to assist the Advisory Committee. The Working Group is not a decision making group. The Working Groups will remain active until the scheme is established.

The key design elements being considered by the Advisory Committee are:

- The incentive for community participation
- The scope of containers
- The location of reverse vending machines (RVMs)
- The involvement of local government and the recycling industry in the scheme.

Initial Thoughts of the Working Group

The Chair facilitated introductions and all members shared initial thoughts about CDS. Initial thoughts summarised and outlined below:

- A CDS needs to be well designed and not shift costs to local councils

- A CDS must be cost effective
- A CDS will clean up the environment and have a positive impact on health in Aboriginal communities
- We must create a scheme that works over diverse regions, large areas with low populations
- A CDS has the potential for employment and environmental opportunities
- A CDS will be challenging but great for the economy
- A CDS needs to have broad coverage, be sustainable and include whole of industry rather than piecemeal
- Participants were concerned the scheme can't be well designed in the timeframes and costs will be shifted to local councils
- Participants were concerned that many councils aren't engaged with the idea of a scheme, and the diversity of the regions will lead to logistical challenges.

Activity one: Negative outcomes to be avoided

The Working Group workshopped potential negative outcomes that should be avoided in the scheme design and implementation. Concerns are grouped and summarised below:

Reverse Vending Machines

- **Summary:** There are many factors to be considered in the effective use of RVMs, including:
 - Purchase, establishing location and installation
 - Clean-up (litter and illegal dumping)
 - Vandalism
 - Security
 - Maintenance / breakdowns
 - Servicing / emptying
 - Reporting

Each of these factors will need a clear responsibility assigned (resourcing and financial)

- RVMs will attract dumping like charity bins do
- Council resources will be required to clean-up litter and illegal dumping associated with RVM sites
- There will be vandalism of RVMs, especially if dispensing cash. RVMs are soft targets for thieves and vandals.
- Will there be mobile RVM options for sporting events and major events etc.
- If council depots or car parks are used for redemption centres, who pays?
- Who pays the cost of maintenance of RVMs?
- Who pays for the power?
- Who pays security costs associated with RVMs at Council/supermarkets public place, locations?
- What if RVMs don't get the through-put to make them cost-effective? Who pays?
- We don't yet know what complementary solutions will work well with RVMs in small localities.
- RVMs are modern now, but what about in 10-15 years' time? Will they become old dinosaurs?
- How will planning controls work for RVM placement?
- Litter caused by overfill bins
- RVMs locations may be new litter hot spots
- There are potential roadside safety issues if placement near roads, particularly with kids.

RVMs, Litter and Incentives

- If the major objective of CDS is to reduce litter, how will RVMs in supermarkets address public

place litter?

- Roadside litter is a problem on country roads, how does the CDS provide an effective solution to address this?
- Will the incentive be sufficient to make people change their habits & reduce litter?
- There won't be a decrease in litter costs for most councils
- There will be litter caused by over full RVMs.

RVMs, Regional and Remote

- Transport costs of transporting materials from RVMs will be excessive in regional areas. Who is going to pay for this?
- How do we cost effectively transport glass it from regional areas? How can we cost effectively transport material from remote and regional areas?
- CDS may impact on traffic/environment if there is increased truck movements to service collection
- 3 phase power may not be available in regional areas.

RVMs, Community Recycling Centres (CRCs)

- Financial viability of CRCs post 2017 is uncertain due to lack of clarity about State funding. Will RVMs be established at CRCs? Issues are security at CRCs and their financial viability.

Kerbside and involvement of local councils

- Significant impacts on councils, chain of ownership of materials is really important & will affect all "players".
- Likely to be increased contamination in recycling and higher disposal and levy costs due to lower material value remaining in the kerbside bins.
- For local government, post CDS, it is likely contracts for waste disposal will be more expensive for councils.
- What happens to kerbside when valuable materials are taken out of stream?
- Loss of materials in yellow bin may mean loss of income. What will be the effect on contracts for larger councils that get paid for recycling? Councils will lose revenue as recycling stream decreases.
- CDS may adversely impact existing players in recycling market, especially small scale transporters and recyclers in regional areas.
- If kerbside isn't included, it will continue to be a cost impost to councils and communities.
- Will CDS make parts of kerbside recycling uneconomic by removing high value materials?
- A CDS will have a significant impact on Council waste contracts as what's collected will change
- Contract negotiation, need to review change of law clauses – again – who pays?
- Concerns about cost shifting
- Do local communities end up paying more for services as Councils have to find funds to contribute towards running of scheme?
- Employment concerns in beverage industry, loss of jobs, volume decline. Increased price will result in a decrease in jobs.
- Councils entering into new contracts do not know how the scheme will impact on their service requirements. Impacts on present & future, collection contracts will have legal ramifications. If CDL success will change composition of average yellow lid bin, this will cause variation in waste contracts.
- MRFs will lose income as higher value products move to CDS. Lower value products may be left to MRF. Loss of economies of scale.
- Good recycling diverted from kerbside, whilst residents still unsure of 'tricky' recyclables. Restricted range of materials collected. This will impact on sustainability of kerbside recycling

schemes. Negative impact in regional areas even greater.

- Social enterprise and local processing are opportunities to maximise and incentivise communities.
- Big business increases profit through unclaimed deposits.

Who pays for implementation of CDS?

- Concerns of cost shifting to local government
- If the system is poorly designed local councils will be negatively impacted
- System operation – there is no detail on the system design so implications on local councils are uncertain.

Incentives to participate (deposit or donation)

- Evidence from overseas shows that where financial incentive is used it does impact on the people who wouldn't normally recycle, and who are not caring about the environment.
- If a handling fee isn't included local councils, MRFs, community groups and social enterprises won't benefit from, and contribute to, increased recycling.
- The public pay millions in deposits but don't redeem them back. Bottlers win.
- If incentive is not cash, it won't encourage participation especially in regional and remote areas. There are higher barriers to participation in regional areas due to lack of infrastructure, resourcing, higher costs for infrastructure and high transport costs.

Regional and Remote areas

- Concerns about cost shifting and equity. Country councils may be expected to meet the cost of transporting materials because industry says it's not economic. Transport costs of transporting materials will be excessive in regional areas, especially glass. Who is going to pay for this?
- Who will run drop off centres in rural areas? Who will pay for the movement of materials?
- If incentive is not cash it won't encourage participation especially in regional and remote areas. There are higher barriers to participation in regional areas due to lack of infrastructure, resourcing, higher costs for infrastructure and high transport costs.
- Low population densities over large geographic areas poses a problem. Typically, there is no economic solution for these areas, so they miss out (for example with E-waste)
- Many regional MRFs are only marginally viable now. How can the scheme operate in rural areas so recycling becomes more viable, rather than less viable? Local MRFs will be negatively impacted if residents renounce high value recycling from kerbside
- Smaller communities will have to travel to participate in the scheme
- In remote areas RVMs or drop-off may have low returns, exposure to vandalism, theft and difficulties of servicing. What is a cost effective system for rural and remote areas?
- Councils in rural areas need infrastructure for recycling to be implemented, costs are too high with transporting materials
- Need opportunities for Social Enterprise and Councils to benefit from the scheme
- Design must suit regional areas with a tailored solution for non-metropolitan areas
- Design – will this end up like e-waste failure?

Cross-Border issues

- The cross border transfer of containers will impact on the financial viability of NSW scheme, particularly QLD, VIC and ACT.

Litter - Scavenging and unintended litter issues

- Scavenging from household bins and public place bins will result in litter and complaints that will mean extra responsibilities for local councils

- There won't be a reduction in litter costs for many councils.

Sustainability of scheme and financial viability

- How do decreasing world prices for PET plastic and aluminium affect the economics of CDS?
- Will this result in economic development in Australia or more materials going overseas?
- CDS design must ensure there are good markets.

Community Awareness & Education

- Community Awareness and Education/Marketing will be very important. Will this be developed by the NSW Government? What will the role of local councils be? Will there be additional costs to councils?
- Local council education will be impacted as there will be public confusion about what is in and out of the scheme
- Confusion about recycling systems could result in increased contamination or more recycling in garbage stream.

Local council data and NSW Recycling targets

- How will the data be collected and classified to report on a local council, regional or State basis?
- Local council recycling rates will drop as containers are taken out of kerbside, regardless of whether kerbside is included or not included
- How will EPA report on the data and classify it as domestic or commercial and industrial etc.

Consultation

- Sufficient time is needed for local government concerns to be heard and considered
- Communities also need to be consulted on the program and what is planned?
- Discussions need to be had with 121 local Aboriginal land councils and the peak organisation for Aboriginal people the NSW Aboriginal Land Council.

Activity two: Solutions for key issues

The working group agreed to focus on solutions around three key focus areas:

1. Reverse Vending Machines: Operations and logistics, locations, roles for responsible parties and ideas for success
2. Regional and remote perspectives, how could CDS work in regional areas
3. How can CDS be designed to avoid negative impact on local councils & communities.

Reverse Vending Machines: Operations and logistics, locations, roles for responsible parties and ideas for success

Possible locations	<ul style="list-style-type: none"> - Commuter Hubs: 1) train stations; and, 2) all major bus stops - Shopping centres - Gas stations - Schools - Council Depots - Transfer Stations - Community Recycling Centres - Large Unit Blocks - Scrap Metal Dealers - Mobile RVMs: for sporting events and major events etc.
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	<ul style="list-style-type: none"> - Siting is critical - Private or Public land? For example, 3 phase power.
Roles for Responsible Party	<ul style="list-style-type: none"> - Consultation process: where do they go? - Who maintains / services? - Planning Controls used (or approvals) - Consistency of responsibility for services. - Who pays capital costs? Annual operation costs? - 3 phase power may be unavailable in regional areas - Capturing data – can councils include in diversion? <p>Roles:</p> <ul style="list-style-type: none"> - purchase, capital costs - consultation, liaison, locational strategy - installation - operating costs / power - clean-up (litter and illegal dumping) - vandalism - security - maintenance / breakdowns - servicing / emptying - capturing data and reporting.
Ideas, how to make them work?	<p><u>User apps</u></p> <ul style="list-style-type: none"> -Identify accepted materials. -Show redemption points. <p><u>Barcodes to identify accepted items and calculate refund (scanners on RVMs).</u></p> <ul style="list-style-type: none"> -NOTE: Not all bottles have barcodes. -Co-locate with regular vending machines. <p><u>Users have a card to upload credit/\$/points.</u></p> <ul style="list-style-type: none"> -Councils have cards to enable upload of data (tonnages, items returned, date, etc) => whoever gets benefit is responsible for maintenance of unit. <p><u>Co-locate litter bins?</u></p> <ul style="list-style-type: none"> -Must be maintained and functional, constructed and located. -Potential vandalism. -Need staffing.
<p>Regional and remote perspectives, how could CDS work in regional areas</p>	

What do you want?	<ul style="list-style-type: none"> - a specific strategy for regional and remote areas is required - the system needs to cover transportation of material - need equitable access across the State - need specific target for regional areas, such as drop off within 25kms? - if MRFs/CRCs are bailing materials anyway it makes sense for them to be collection depots.
What will make it work?	<ul style="list-style-type: none"> - Independent central regulator to ensure access and authorising depots are legitimate. - Drop off / collection points need to be well supported by handling fee. - MRFs acts as processing depot for collection points (joint collection contract together). Collection points get handling fee. Processing depot gets processing fee and product sales and MRF product. - Payment by weight, not per item. - Mobile depot for charities (monthly/ fortnightly/ events). - A variety of options for diverse regional/remote areas.
Hub and Spoke System	See diagram – Appendix A

How can CDS be designed to avoid negative impact on local councils & communities.

1) *What do you want?* 2) *What roles/ responsibilities need to be clear?*

ISSUES	COMMENTS/SOLUTIONS
Infrastructure to Sort	No infrastructure currently in place.
Hidden Costs	<p>Communication and complaints handling.</p> <p><u>Solution:</u> compensation for working with communities on education OR centralised support service (i.e. Planet Arc)</p>
Probity Issues	<p>-Double handling?</p> <p>-Security of the depot.</p> <p><u>Solution:</u> good security eg. 1) motion sensors; 2) additional funding; and, 3) security in transport – in cage.</p> <p><u>Solution:</u> Auditing process required.</p>
Councils	<p>What will make councils want to make this work?</p> <p>-Council could earn some money from this; and,</p> <p>-Want to be seen doing something good.</p>

	<p><u>Solution:</u> use of existing infrastructure to ensure benefits from the scheme.</p>
<p>Contracts <i>New and Existing Contracts</i> (Waste Service Providers and Local Government)</p>	<p>-Change of law in contracts -Change of law in waste and recycling contracts receive and processing --Chain of ownership of materials is <u>really</u> critical. NOTE: Depending if cash or donation system.</p> <p><u>Question:</u> How to negotiate contracts and ownership?</p> <p><u>Solution:</u> Local council support required.</p>
<p>1) Size of Scheme 2) Self Sufficient 3) Handling Fee</p>	<p>1) Need to understand unredeemed/ beverages in or out. 2) Handling costs must be met from within the scheme. What you lose in volume you make up in residual costs of unredeemed. 3) How will this be offset? Who pays for what? (Particularly regional LGAs, where recyclers are council owned). What will this cost LG?</p>
<p>MRF Vs Local drop off</p>	<p>-Safety? -Bulking up? -Security?</p>
<p>Impacts on kerbside processing/ public place recycling (MRFs)</p>	<p>-Financial impact if high volume products removed from processing/MRF such as PET plastic; -More capacity in yellow bins; -Collection costs static – no savings in collection costs to be realised; -Depends on scheme; -If glass is taken out of kerbside that would be beneficial to councils and recycling industry a. more compaction in trucks – efficiency b. less glass contamination and fines</p>
<p>Industry Scheme</p>	<p>-Should industry pay? -Drop-off should be placed on private property.</p>
<p>Public Place Recycling</p>	<p>Is there a place for public place recycling?</p>
<p>Particulars</p>	<p>-Beverage containers: In or out? For example, materials: parity with S.A. -Material Flows -Ownership of materials -Cross border issue.</p>
<p>Social Impacts</p>	<p>-Scavenging; -Differences between communities; -Confusion; -Who will be educated? -Lack of take up; -Costs passed to consumers if not successful.</p>

Financing the System	<ul style="list-style-type: none"> -Who pays? -Who loses? -Who compensates? -The losers.
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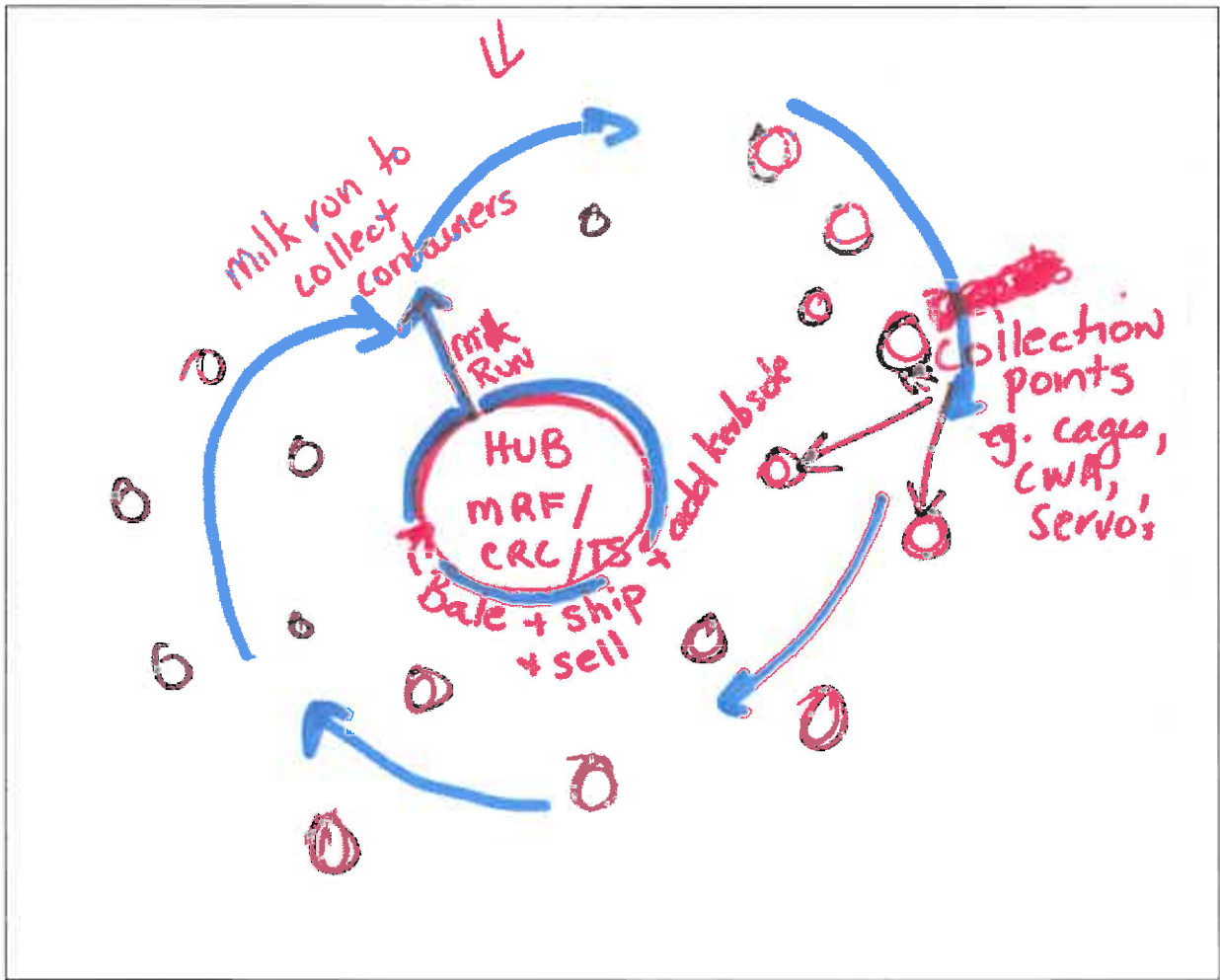
LG work with Social Enterprise

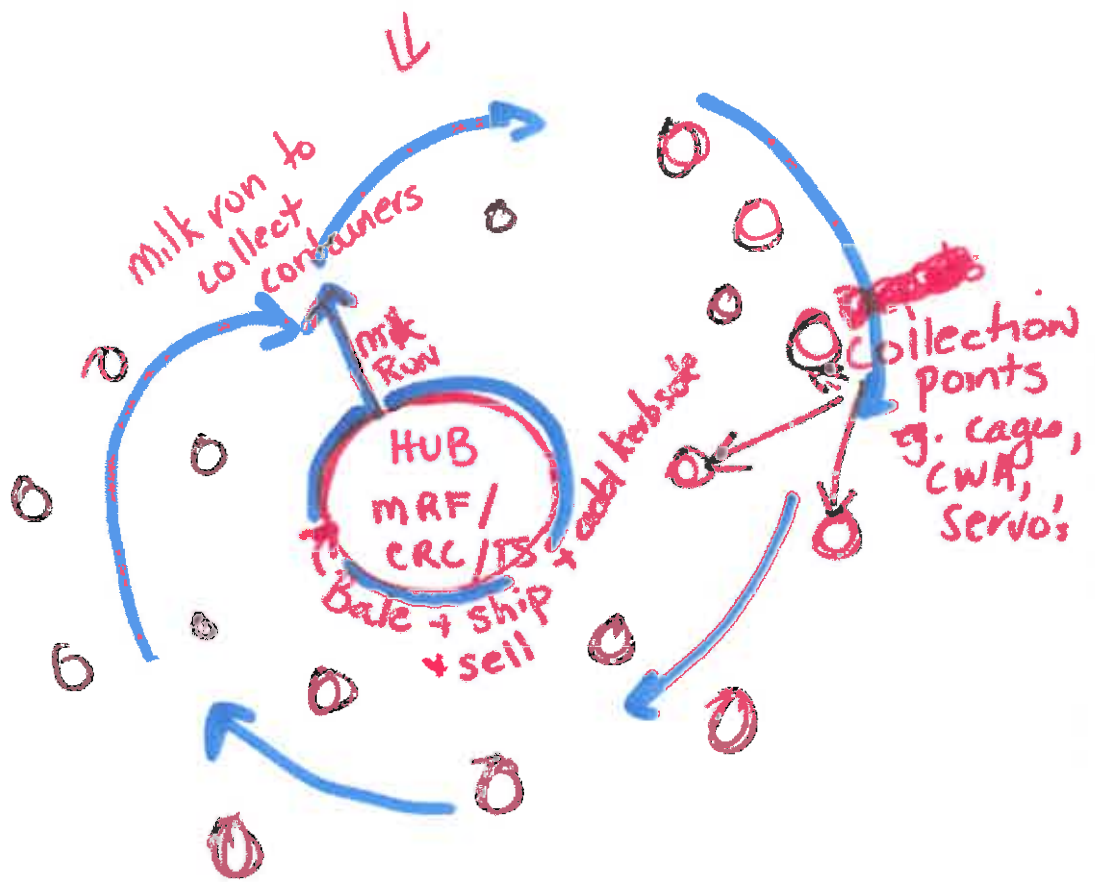
ISSUES	COMMENTS/SOLUTIONS
Planning	<p>Standardised process for approval.</p> <p>Council will want to have a say as to where they go. For example, licence/ MOUs: standard template for council land.</p>
Saving \$\$\$ for community	Leasing land/ car park to commercial enterprises.
Mobile Entities	<p>Licensing processes for 'pop-up' RVMS or mobile RVMS.</p> <p><u>Events:</u> How do we manage CDs at these events?</p> <p>-How to book?</p> <p>-Who maintains them? <i>NOTE: Won't be council.</i></p> <p><u>Seasonal:</u> What do they do on off peak?</p>
Transport (of recyclables)	<p>-Movement from regional areas to Sydney: Too expensive to run small MRFs.</p> <p>-Handling locations with requirements (penner etc). For example, Randwick.</p> <p style="padding-left: 40px;">-Incentives for retailers to keep inside (for example, super markets etc).</p> <p>-Vision Impairment.</p> <p>-Transport study: often easier to send to Victoria or Brisbane. For example, Woolworths and ALDI have already done this work.</p> <p><u>Solutions:</u> Under CDS some of small facilities: hub and bulk.</p> <p>-CRC and finding steps.</p> <p>-Must be a contractor/ coordinator solution.</p> <p><u>Issue:</u> Labour. Who should pay for that?</p> <p><u>Solution:</u> use existing scrap metal yards.</p>

Actions for Chair:

Next meeting 8 October 2015 to include presentations providing more detail of mechanics of scheme in South Australia and Northern Territory.

Hub and Spoke System Diagram – Appendix A





REPORTS FROM THE ENVIRONMENT,
DEVELOPMENT & INFRASTRUCTURE COMMITTEE



REPORT TO COUNCIL

Department:	Infrastructure & Regulation
Submitted by:	Director of Infrastructure & Regulation
Reference:	2.16.11.02
Subject:	Development Approvals and Refusals for October 2015

LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

Objective:	2.1 <i>An attractive environment for business, tourism and industry.</i>
Strategy:	2.1.4 <i>Implement tools to simplify development processes and encourage quality commercial, industrial and residential development.</i>
Action:	2.1.4.1 <i>Assess and determine regulatory applications, including development applications, complying development certificates, construction certificates, Section 68 certificates, Bushfire Attack Level (BAL) Certificates, and Conveyancing Certificates.</i>

SUMMARY:

The following details the development approvals issued by Council and by private certification for October 2015 for the entire local government area. A listing of development applications outstanding with a status as at the end of October 2015 has also been provided.

For information purposes a summary of the development values is provided from January 2006 until the end of October 2015. Similarly, a summary of the number of dwellings approved within the local government area from 1 January 2000 until the end of October 2015 is provided.

The number of applications lapsing in April 2016 is also listed for information purposes.

COMMITTEE'S RECOMMENDATION:

That Council receive and note the development approvals and refusals for October 2015.

OFFICER'S RECOMMENDATION:

That Council receive and note the development approvals and refusals for October 2015.

REPORTS FROM THE ENVIRONMENT, DEVELOPMENT & INFRASTRUCTURE COMMITTEE

REPORT:

Development Applications			
Approvals:			
Development Application Number	Applicant	Property	Development
DA-14-2010-3	Mr P Castle	28 Dumaresq Street, Uralla	Boundary Adjustment Modification
DA-69-2014-2	Boresch Project Services	28 Stringybark Ridge Road, Invergowrie	3 Lot Subdivision Minor Modification
DA-71-2014-2	Mr G Swilks	1921 Thunderbolts Way, Yarrowyck	Explosive Depth Hardening Process and Blast Attenuation Enclosure
DA-50-2015	Mr M Doran	48 East Street, Uralla	2 Lot Subdivision, Duplex & Strata Subdivision
DA-51-2015	Mr D & Mrs J Phillips	7A Salisbury Street, Uralla	Garage, Carport, Entertainment Area & Laundry
DA-52-2015	G J Gardner Homes	75 Rock Abbey Road, Uralla	Dwelling
DA-53-2015	Mr I & Mrs K Taylor	50 Budumba Road, Invergowrie	Additions to Dwelling including Deck
DA-54-2015	Mr & Mrs Murray	36 Gostwyck Street, Uralla	New Carport & Garage
DA-55-2015	Ms L McGarry	148 Noalimba Avenue, Kentucky	Change of Use – Dwelling to Storage Premises & New Dwelling
DA-56-2015	Mr Sim & Mrs Moore	31 John Street, Uralla	2 Lot Subdivision
DA-58-2015	Rossbuid Constructions	7B Salisbury Street, Uralla	Staged Development of 2 Units & Strata
DA-59-2015	New England North West Planning Services	10 Gostwyck Street, Uralla	Dwelling
DA-60-2015	Mr B McFarlane	8 Dumaresq Street, Uralla	3 Bay Shed
DA-61-2015	DW & VM Burton Pty Ltd	43 Panhandle Road, Uralla	Dwelling
DA-62-2015	Mr M Ayre & Ms J Pryor	36 East Street, Uralla	Alterations to Dwelling
Monthly Estimated Value of Approvals: \$1,724,745.00			

Refusals: Nil

DAs Withdrawn: Nil

Comparison to October 2014:

October 2014:	\$443,652.00	October 2015:	\$1,724,745.00
Year to date: (Calendar Year)	\$3,756,613.00	Year to date: (Calendar Year)	\$5,911,528.00

REPORTS FROM THE ENVIRONMENT, DEVELOPMENT & INFRASTRUCTURE COMMITTEE

Development Applications Outstanding

Application Number	Applicant	Property	Development	Status
DA-57-2015	Mr & Mrs Taylor	50 Budumba Road, Invergowrie	2 Lot Subdivision	Awaiting RFS
DA-63-2015	Mr S & Mrs J Melville	49 John Street, Uralla	Dwelling, Garage & Shed	Under Notification
				Total: 2

Construction Certificates

Approved:

Application Number	Applicant	Property	Construction
CC-35-2015	Mr T & Mrs M Edmonds	24 Tobruk Road, Invergowrie	Dwelling & Shed
CC-39-2015	Mr Williamson & Ms Stibbard	21 Bowline Street, Bundarra	Transported Dwelling
CC-52-2015	G J Gardner Homes	75 Rock Abbey Road, Uralla	Dwelling
CC-53-2015	Mr I & Mrs K Taylor	50 Budumba Road, Invergowrie	Additions to Dwelling including Deck
Monthly Estimated Value of Approvals: \$806,200.00			

Refused: Nil

Issued by Private Certifier:

Application Number	Applicant	Property	Construction
CC-54-2015	Mr T & Mrs M Murray	36 Gostwyck Street, Uralla	Garage & Carport
CC-60-2015	Mr B McFarlane	8 Dumaresq Street, Uralla	3 Bay Shed
Monthly Estimated Value of Approvals: \$20,000.00			

Complying Development Applications

Approvals:

Application Number	Applicant	Property	Development
CDC-25-2015	Mr R & Mrs M Wilkins	161 Goodes Road, Uralla	Awning to Dwelling
Monthly Estimated Value of Approvals: \$61,000.00			

Refusals: Nil

Withdrawal: Nil

REPORTS FROM THE ENVIRONMENT, DEVELOPMENT & INFRASTRUCTURE COMMITTEE

Issued by Private Certifier:

Application Number	Applicant	Property	Development
CDC-22-2015	Mr W & Mrs S Bruce	299 Arding Road, Arding	Garage
CDC-23-2015	Mr J & Mrs K Everett	35 Mount Mitchell Road, Invergowrie	Garden Shed
CDC-24-2015	Mr J & Mrs M Wickes	22 Queen Street, Uralla	Double Garage
Monthly Estimated Value of Approvals: \$28,700.00			

Comparison to October 2014:

October 2014:	\$789,500.00	October 2015:	\$89,700.00
Year to date: (Calendar Year)	\$1,876,844.00	Year to date: (Calendar Year)	\$2,091,867.00

Calendar Year Development Values

Year	Total Development Value \$	Average Development Value \$	Development Application Value \$	Complying Development Value \$
2006	6,310,059	42,349	6,310,059	-
2007	7,211,361	44,515	7,211,361	-
2008	9,155,533	56,169	7,393,239	1,762,294
2009	9,290,046	72,578	5,749,162	3,540,884
2010	10,586,972	80,817	5,958,887	4,628,085
2011	6,584,483	51,846	3,449,607	3,134,876
2012	11,390,780	104,503	6,158,718	5,232,062
2013	9,259,318	76,523	4,678,720	4,580,598
2014	8,246,689	69,300	5,657,845	2,588,844
2015	8,003,395	117,697	5,911,528	2,091,867

2015 to date

REPORTS FROM THE ENVIRONMENT, DEVELOPMENT & INFRASTRUCTURE COMMITTEE

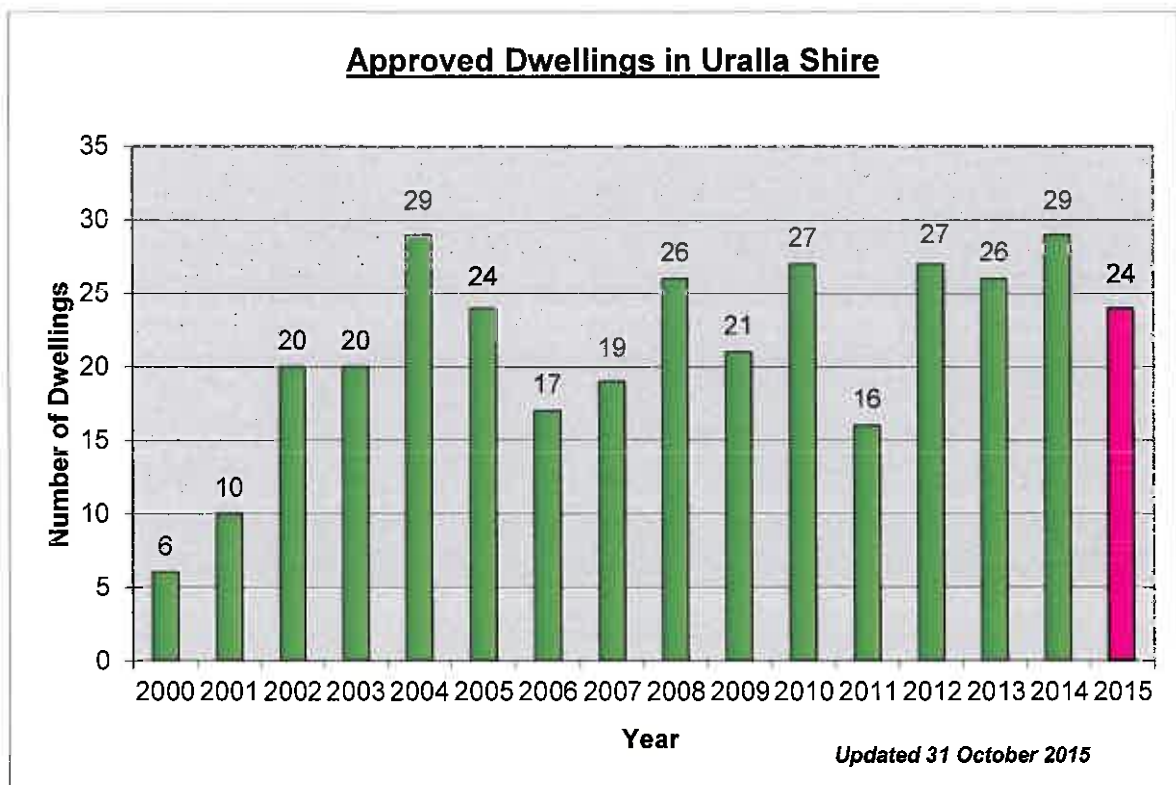
Financial Year Development Values

Year	Total Development Value \$	Average Development Value \$	Development Application Value \$	Complying Development Value \$
2005-2006	6,090,640	39,808	6,090,640	-
2006-2007	6,302,833	38,668	6,302,833	-
2007-2008	8,128,806	52,444	8,128,806	-
2008-2009	8,095,812	61,332	4,588,050	3,507,762
2009-2010	12,395,113	77,469	7,121,590	5,273,523
2010-2011	8,212,500	73,986	5,023,347	3,189,153
2011-2012	5,986,330	53,449	3,667,764	2,318,566
2012-2013	12,339,996	101,983	6,100,857	6,239,139
2013-2014	8,296,829	76,118	4,653,404	3,643,425
2014-2015	9,779,535	109,917	6,392,261	3,387,274
2015-2016	3,610,657	88,065	3,060,390	550,067

2015-2016 to date

Lapsing Applications

The review on expiring development and complying development applications has been carried out for those applications lapsing during April 2016. In April 2011 ten (10) applications were approved, with zero (0) applications identified as possibly not commencing as at the end of October 2015.



REPORTS FROM THE ENVIRONMENT, DEVELOPMENT & INFRASTRUCTURE COMMITTEE

KEY ISSUES:

- Development Applications approved by Council for October 2015 – 15
- Development Applications refused by Council for October 2015 – 0
- Development Applications withdrawn by Applicant for October 2015 – 0
- Outstanding Development Applications as at 31 October 2015 – 2
- Construction Certificates approved by Council for October 2015 – 4
- Construction Certificates refused by Council for October 2015 – 0
- Construction Certificates issued by private certification for October 2015 – 2
- Complying Development Applications approved by Council for October 2015 – 1
- Complying Development Applications refused by Council for October 2015 – 0
- Complying Development Applications issued by private certification – 3
- Total Development Value for 2015 as at 31 October 2015 – \$5,911,528
- Average Development Value for 2015 as at 31 October 2015 – \$117,697
- Development Application Value for 2015 as at 31 October 2015 – \$8,003,395
- Complying Development Application Value for 2015 as at 31 October 2015 – \$2,091,867
- Applications lapsing in April 2016 that may not have commenced – 0
- Approved dwellings as at 31 October 2015 – 24

COUNCIL IMPLICATIONS:

- 1. Community Engagement/ Communication (per engagement strategy)**
The Development Approvals and Refusals for October will be placed in the next available newsletter and uploaded to the Uralla Shire Council website.
- 2. Policy and Regulation**
Environmental Planning & Assessment Act, 1979.
Environmental Planning & Assessment Regulations, 2000.
- 3. Financial (LTFP)**
Nil
- 4. Asset Management (AMS)**
Nil
- 5. Workforce (WMS)**
Nil
- 6. Legal and Risk Management**
Nil
- 7. Performance Measures**
Nil
- 8. Project Management**
Nil

Prepared by staff member: Administration Officer
Approved/Reviewed by Manager: Director Infrastructure & Regulation
Department: Infrastructure & Regulation
Attachments: Nil

REPORTS FROM THE ENVIRONMENT, DEVELOPMENT & INFRASTRUCTURE COMMITTEE



REPORT TO COUNCIL

Department:	Infrastructure & Regulation
Submitted by:	Director Infrastructure & Regulation
Reference:	2.16.11.03
Subject:	Works Progress Report to 31 October 2015

LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

Goal:	2.3 A safe and efficient network of arterial roads and supporting infrastructure; and town streets, footpaths and cycleways that are adequate, interconnected and maintained
Strategy:	2.3.1 Provide an effective road network that balances asset conditions with available resources and asset utilisation
Action:	2.3.1.1 Undertake bitumen maintenance program in line with established service levels and intervention points 2.3.1.5 Undertake maintenance grading program in line with established service levels and intervention points

SUMMARY:

The purpose of this report is to inform Council of the works that have been completed or progressed for the previous month.

COMMITTEE'S RECOMMENDATION:

That the report be received and noted for the works completed or progressed during October 2015.

OFFICER'S RECOMMENDATION:

That the report be received and noted for the works completed or progressed during October 2015.

BACKGROUND:

Council is kept informed on the progress of maintenance and construction works within the Shire

REPORT:

- 1. Main Road Maintenance**

MR73 Thunderbolts Way North and South	Patching, Guide posts
MR124 Bundarra Road	Patching, Guide posts
MR132 Barraba Road	Maintenance

REPORTS FROM THE ENVIRONMENT, DEVELOPMENT & INFRASTRUCTURE COMMITTEE

- | | | |
|--------------------------------------|--|---|
| 2. Sealed Roads Maintenance | Uralla Streets
Bundarra Town Area
Invergowrie Area
Kentucky/Wollun Area
Sealed Rural Roads | Patching
Patching
Patching
Patching
Patching |
| 3. Unsealed Roads Maintenance | Grading
Box Forrest Road
Bendemeer Road
Warrabah Road
Gap Road
Glenburnie Road
Borgers Road
Salisbury Plains Road
Balala Road
Carlton Menzies Road | Graded
Grading and 2.45km gravelling completed
Grading and 3.45km gravelling completed
Graded
Graded
Graded
Graded
Grading
Grading |
| 4. Construction Crew | MR73 Thunderbolts Way

MR73 Thunderbolts Way

Bingara Road

Bergen Road | Approaches for the new Emu Crossing bridge primer.

Abington Creek Bridge. Contractor on site and pile boring commenced.

Reconstruction 2.6km to 4.6km primer sealed.

Commence reconstruction 3.1km to 5.1km. |
| 5. Bridge / Sign Crew | Marsh Lane
Gostwyck Street
Faulkner Street
MR73 Thunderbolts Way | Completed drainage and kerb works.
Completed kerb works.
Completed kerb works.
Emu Crossing bridge completed guard rail construction. |
| 6. Town Area | Uralla | General maintenance |

COUNCIL IMPLICATIONS:

- 1. Community Engagement/ Communication (per engagement strategy)**
Nil
- 2. Policy and Regulation**
Nil
- 3. Financial (LTFP)**
In accordance with budget
- 4. Asset Management (AMS)**
In accordance with asset management plan

REPORTS FROM THE ENVIRONMENT, DEVELOPMENT & INFRASTRUCTURE COMMITTEE

5. Workforce (WMS)

Council staff and contractors

6. Legal and Risk Management

Maintaining Council assets to minimise legal and risk exposure.

7. Performance Measures

Works completed to appropriate standards

8. Project Management

Manager Infrastructure and Works and Overseer

Prepared by staff member:	Manager Infrastructure & Works
Approved/Reviewed by Manager:	Director Infrastructure & Regulation
Department:	Infrastructure & Regulation
Attachments:	Nil

REPORTS FROM THE ENVIRONMENT, DEVELOPMENT & INFRASTRUCTURE COMMITTEE



REPORT TO COUNCIL

Department:	Infrastructure & Regulation
Submitted by:	Director Infrastructure & Regulation
Reference:	2.16.11.04
Subject:	Works Planning Report November 2015

LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

Goal:	2.3 A safe and efficient network of arterial roads and supporting infrastructure; and town streets, footpaths and cycleways that are adequate, interconnected and maintained
Strategy:	2.3.1 Provide an effective road network that balances asset conditions with available resources and asset utilisation
Action:	2.3.1.1 Undertake bitumen maintenance program in line with established service levels and intervention points 2.3.1.5 Undertake maintenance grading program in line with established service levels and intervention points

SUMMARY:

The following works are proposed to be carried out or continued in the next month.

COMMITTEE'S RECOMMENDATION:

That the report be received and noted for the works planned for November 2015.

OFFICER'S RECOMMENDATION:

That the report be received and noted for the works planned for November 2015.

BACKGROUND:

Council is informed of the planned maintenance and construction works within the Shire.

REPORT:

- 1. Main Road Maintenance**
 - Bitumen patching
 - Guide posting
 - Sign maintenance
 - Heavy patching
 - Shoulder mowing

REPORTS FROM THE ENVIRONMENT, DEVELOPMENT & INFRASTRUCTURE COMMITTEE

- | | | |
|--------------------------------------|---|---|
| 2. Sealed Roads Maintenance | <ul style="list-style-type: none"> Bitumen patching Guide posting Terrible Vale Road shoulder grading Shoulder mowing | |
| 3. Unsealed Roads Maintenance | <ul style="list-style-type: none"> Gostwyck Area Balala Road Kingstown Area Spring Gully Road Bingara Road | <ul style="list-style-type: none"> Grade and gravel resheeting sections Grade Grade and gravel resheeting sections Grade Grade |
| 4. Bridge/Sign Crew | <ul style="list-style-type: none"> Abington Creek Bundarra | <ul style="list-style-type: none"> Bridge Maintenance Footpath Construction |
| 5. Construction | <ul style="list-style-type: none"> MR73 Thunderbolts Way Bergen Road | <ul style="list-style-type: none"> Abington Creek bridge, contractor continue bridge construction Continue construction project |
| 6. Town Works | <ul style="list-style-type: none"> Routine maintenance | |

COUNCIL IMPLICATIONS:

- 1. Community Engagement/ Communication (per engagement strategy)**
Nil
- 2. Policy and Regulation**
Nil
- 3. Financial (LTFP)**
In accordance with budget
- 4. Asset Management (AMS)**
In accordance with asset management plan
- 5. Workforce (WMS)**
Council staff and contractors
- 6. Legal and Risk Management**
Maintaining Council assets to minimise legal and risk exposure.
- 7. Performance Measures**
Works completed to appropriate standards
- 8. Project Management**
Manager Infrastructure and Works and Overseer

REPORTS FROM THE ENVIRONMENT, DEVELOPMENT & INFRASTRUCTURE COMMITTEE

Prepared by staff member: Manager Infrastructure & Works
Approved/Reviewed by Manager: Director Infrastructure & Regulation
Department: Infrastructure & Regulation
Attachments: Nil



SCHEDULE OF ACTIONS

23 November 2015

Schedule of Actions

As at 17 November 2015

SCHEDULE OF ACTIONS

SCHEDULE OF ACTIONS – RESOLUTION REGISTER

SCHEDULE OF ACTIONS – COUNCIL MEETINGS

Key A: Action Required B: Being Processed C: Completed

Meeting Date	Business Minute Item No.	Report Title and Council Resolution	Responsible Officer	Community Engagement Assessment Completed	Media Release Required	Budget Variation Completed	Action Date	Comments	Status	Minute No. TRIM
	12.05/15	<p>Visitor Information Centre That:</p> <ol style="list-style-type: none"> 1. Council adopt the strategic approach towards visitor services of strengthened Regional collaboration, increased digital presence and less reliance on a physical Visitor Information Centre (VIC) as the connection point with visitors; 2. A Uralla Information Hub be developed using a range of digital tools; 3. The Visitor Information services be relocated to the Library building with refurbishments completed to incorporate information services into the current Library; and 4. Council investigate future options for the VIC building. 	Executive Manager Community & Culture	Yes	No	NA	15 November	<p>Stakeholder and staff consultations held.</p> <p>New VIC plan in final stages of development based on stakeholder consultations held</p> <p>NEHC Motorcycle Campaign underway – report included in Council papers October</p>	B C	

SCHEDULE OF ACTIONS – RESOLUTION REGISTER

SCHEDULE OF ACTIONS – COUNCIL MEETINGS

Key A: Action Required B: Being Processed C: Completed

Meeting Date	Business Minute Item No.	Report Title and Council Resolution	Responsible Officer	Community Engagement Assessment Completed	Media Release Required	Budget Variation Completed	Action Date	Comments	Status	Minute No. TRIM
22JUNE15	15.06/15	<p>Amend Uralla Local Environmental Plan - Uralla Flood Planning Map</p> <p>That:</p> <ol style="list-style-type: none"> 1. The Uralla Local Environmental Plan 2012 be amended to include an additional Flood Planning Map in the Uralla Local Environmental Plan 2012 that identifies land within a “flood planning area” derived from the Rocky and Uralla Creeks Flood Study. 2. Council forwards the amendment to the Uralla Local Environmental Plan 2012 to Parliamentary Counsel Office to: <ol style="list-style-type: none"> a) Make arrangements for drafting of the necessary instrument under section 59(1) of the Environmental Planning & Assessment Act 1979, and b) Obtain an Opinion from which the plan can be made. 3. The General Manager be given delegated authority to: <ol style="list-style-type: none"> a) Make any minor alterations requested by Parliamentary Counsel, and b) To exercise Council’s delegation to exercise the functions of the Minister for Planning and Infrastructure under section 59 of the Environmental Planning & Assessment Act 1979 as per the instrument of delegation dated 14 October 2012. 	MP/DIR				20/7/2015	Draft LEP Maps being prepared prior to PC Opinion request being drafted.	B	

SCHEDULE OF ACTIONS – RESOLUTION REGISTER

SCHEDULE OF ACTIONS – COUNCIL MEETINGS										
Key A: Action Required B: Being Processed C: Completed										
Meeting Date	Business Minute Item No.	Report Title and Council Resolution	Responsible Officer	Community Engagement Assessment Completed	Media Release Required	Budget Variation Completed	Action Date	Comments	Status	Minute No. TRIM
	26.06/15	Uralla Local Traffic Committee That: (i) Traffic calming in Uralla’s CBD- Council staff prepare a report for the next Traffic Committee (ii) Plane Avenue – Speed review – That Council staff place a traffic classifier at the 50/100 signage to determine 85th percentile speed and AADT; note that does not meet warrant for extension of 50km/hr zone; and erect Pedestrian warning signs at either end of Plane Avenue (iii) Request for automatic speed board at Kentucky- That Council place a traffic classifier near 40km/hr school sign& erect 4 x 50km/hr advance warning signs for Kentucky Village. (iv) Bundarra Central School – that Council arranges signage for bus zones and “no parking” zone. (v) Kingstown Road – that Council reviews the size of the Cemetery warning sign and investigates additional parking in Quartz Gully Road (vi) Corner of Bridge Street/ East Street- relocate “no stopping” sign to south of access to 158 Bridge Street.	DIR						B C C C B C	

SCHEDULE OF ACTIONS – RESOLUTION REGISTER

SCHEDULE OF ACTIONS – COUNCIL MEETINGS

Key A: Action Required B: Being Processed C: Completed

Meeting Date	Business Minute Item No.	Report Title and Council Resolution	Responsible Officer	Community Engagement Assessment Completed	Media Release Required	Budget Variation Completed	Action Date	Comments	Status	Minute No. TRIM
	23.07/15	Disused former Service Station site, Bridge Street, Uralla That a report be provided to Council detailing available options, with costings, for action which can be taken by Council.	DIR					Attempting to track down owners after deregistration of company. Solicitor checking births deaths register.	B	
24 AUGUST 2015	6.08/15	Bridge Naming: New Bridges Over The Gwydir River and Abington Creek That Council, after considering the content and views of the public submissions: 1. Names the new bridge over the Gwydir River as “The Emu Crossing Bridge.” 2. Names the bridge, under construction over the Abington Creek, as the “Abington Bridge”. 3. Places a plaque/s to honour the work of Nurse May Yarrowyck at a location to be determined.	DIR						B	

SCHEDULE OF ACTIONS – RESOLUTION REGISTER

SCHEDULE OF ACTIONS – COUNCIL MEETINGS										
Key A: Action Required B: Being Processed C: Completed										
Meeting Date	Business Minute Item No.	Report Title and Council Resolution	Responsible Officer	Community Engagement Assessment Completed	Media Release Required	Budget Variation Completed	Action Date	Comments	Status	Minute No. TRIM
	16.08/15	<p>Planning Proposal – D & J Heagney - Part Lot 12 DP 529709 – Rowan Avenue, Uralla</p> <p>That the following be received and noted in regards to the Planning Proposal affecting land known as Part Lot 12 DP 529709, Rowan Avenue, Uralla:</p> <ol style="list-style-type: none"> 1. NSW Planning issued a Gateway Determination on 15 July 2015. 2. Public exhibition will be carried out from Friday 24 July 2015 until Monday 24 August 2015 	DIR						B	
	19.08/15	<p>Application of Council Seal to Section 88b instrument:</p> <p>DA-9-2015 – Mr C & Mrs L Borger</p> <p>That Council endorse the affixing of the Council Seal on the Section 88b Instrument relating to Development Application 9/2015 on land known as 62 Mount Butler Road Invergowrie, being Lot 29 DP 246614.</p>	DIR						B	

SCHEDULE OF ACTIONS – RESOLUTION REGISTER

SCHEDULE OF ACTIONS – COUNCIL MEETINGS										
Key A: Action Required B: Being Processed C: Completed										
Meeting Date	Business Minute Item No.	Report Title and Council Resolution	Responsible Officer	Community Engagement Assessment Completed	Media Release Required	Budget Variation Completed	Action Date	Comments	Status	Minute No. TRIM
	12.09/15	<p>Proposed Ward Boundaries Alteration – 2016 Local Government Election</p> <p>1. Council endorses the revised ward boundaries as outlined in the report and the attached map plans; and</p> <p>2. The plans be placed on public exhibition for a period of 28 days with submissions to be received for a period of 42 days; and</p> <p>3. Any submissions received along with the finalised proposal be presented to the November Ordinary Council meeting for final adoption and subsequent notification of the NSW Electoral Commission.</p>	GM	Yes. As per legislative requirements	No. Local paper ran article plus USC newsletter	N/A	29 September	Plans placed on public exhibition. Awaiting completion of period before reporting back to Council in November.	B	

SCHEDULE OF ACTIONS – RESOLUTION REGISTER

SCHEDULE OF ACTIONS – COUNCIL MEETINGS										
Key A: Action Required B: Being Processed C: Completed										
Meeting Date	Business Minute Item No.	Report Title and Council Resolution	Responsible Officer	Community Engagement Assessment Completed	Media Release Required	Budget Variation Completed	Action Date	Comments	Status	Minute No. TRIM
	24.09/15	Emu Crossing land gazettal That Council approve the application for gazettal of the land utilised for the new approaches to Emu Crossing Bridge.	DIR						C	
	25.09/15	Thunderbolts Way road acquisition gazettal That Council approve the gazetting of Part of Lot 234,383, and 268 in DP755846 as shown in the survey plan prepared by Michael Croft 14 March 2013.	DIR						C	
	29.09/15	Planning Proposal – D & J Heagney - Part Lot 12 DP 529709 – Rowan Avenue, Uralla – Exhibition Completion That Council: 1. Amend the Uralla Local Environmental Plan 2012 by amending the Zoning and Minimum Lot Size maps applicable to Part Lot 2 DP 529709: a) from Zone RU1 Primary Production and RU2 Rural Landscape to RU4 Primary Production Small Lots; and b) to reduce the current minimum lot size of 400 ha and 200 ha to 40 ha. 2. Forward planning proposal to NSW Department of Planning & Environment under section 58(2) of the	DIR						B	

SCHEDULE OF ACTIONS – RESOLUTION REGISTER

	<p>Environmental Planning & Assessment Act 1979, to determine whether any further consultation is required or if a new Gateway Determination is required to be issued.</p> <p>3. If no further consultation or a New Gateway Determination is not required to be issued, Council requests the NSW Department of Planning & Environment to amend the Uralla Local Environmental Plan 2012 in that:</p> <p>a) a draft Local Environmental Plan be prepared under section 59(1) of the Environmental Planning & Assessment Act 1979,</p> <p>b) Consultation be undertaken with the Director General on the content of the draft Local Environmental Plan,</p> <p>c) Obtain an Opinion from Parliamentary Counsel that the plan can be made, and</p> <p>d) Request the Minister to make the plan under section 59(2) and (3) of the Environmental Planning & Assessment Act 1979.</p> <p>4. The General Manager be given delegated authority to make any minor alterations requested by the NSW Department of Planning & Environment or Parliamentary Counsel.</p> <p>5. The Committee note the content of the addendum report in regards to the late submission by NSW Department of Transport Roads and</p>								
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SCHEDULE OF ACTIONS – RESOLUTION REGISTER

		Maritime Services, and									
		6. If the planning proposal is to proceed, the access be relocated to Rowan Avenue as a requirement of the Planning Proposal.									

SCHEDULE OF ACTIONS – RESOLUTION REGISTER

SCHEDULE OF ACTIONS – COUNCIL MEETINGS										
Key A: Action Required B: Being Processed C: Completed										
Meeting Date	Business Minute Item No.	Report Title and Council Resolution	Responsible Officer	Community Engagement Assessment Completed	Media Release Required	Budget Variation Completed	Action Date	Comments	Status	Minute No. TRIM
26 OCT 15	8.10/15	<p>Draft 2014-15 Financial Statements</p> <p>That:</p> <ol style="list-style-type: none"> 1. Council's Draft Financial Statements are prepared in accordance with: <ul style="list-style-type: none"> <input type="checkbox"/> the Local Government Act 1993 (as amended) and the regulations made there under, <input type="checkbox"/> the Australian Accounting Standards, and <input type="checkbox"/> the Local Government Code of Accounting Practice and Financial Reporting; 2. The report presents fairly the Councils operating result and financial position for the year; 3. The report accords with Council's accounting and other records; 4. Council is not aware of any matter that would render this report false or misleading in any way; 5. Council's Draft Financial Statements be referred to audit for finalisation; 6. Council delegate authority to the Mayor, Deputy Mayor, General 	CFO						C	

SCHEDULE OF ACTIONS – RESOLUTION REGISTER

		<p>Manager and Responsible Accounting Officer to sign the 'Statement by Council and Management' for inclusion with the statements;</p> <p>7. Council delegate authority to the General Manager to finalise the date at which the auditors report and financial statements are to be presented to the public; and,</p> <p>8. Council delegate authority to the General Manager to set the authorised for issue date upon receipt of the auditors rep</p>							
17.10/15	<p>Uralla Development Control Plan 2011 Amendment No 3</p> <p>That Council:</p> <p>2. Publicly exhibits the amended DCP for a period of 28 days; and</p> <p>3. Gives the General Manager delegated authority to adopt the Uralla Development Control Plan 2011 as amended, if no submissions are received.</p>	DIR						B	
21.10/15	<p>Development Application 50/2015 – 48 East Street, Uralla – Stages Development - Multi dwelling housing, 2 Lot Torrens Title Subdivision and 2 Lot Strata Title Subdivision – Division Decision</p> <p>That Development Application 50/2015 being for a staged development consisting of:</p> <p>a) Stage One - Multi dwelling housing,</p> <p>b) Stage Two - 2 Lot Torrens Title Subdivision, and</p>	DIR						C	

SCHEDULE OF ACTIONS – RESOLUTION REGISTER

		<p>c) Stage Three - 2 Lot Strata Title Subdivision</p> <p>Located on Lot 2 DP 502101 known as 48 East Street, Uralla be approved subject to the conditions listed in the report to Council.</p>								
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SCHEDULE OF ACTIONS – RESOLUTION REGISTER

SCHEDULE OF ACTIONS – COUNCIL MEETINGS

Key A: Action Required B: Being Processed C: Completed

Meeting Date	Business Minute Item No.	Report Title and Council Resolution	Responsible Officer	Community Engagement Assessment Completed	Media Release Required	Budget Variation Completed	Action Date	Comments	Status	Minute No. TRIM
	22.10/15	Uralla and Bundarra Secure Yield Assessment That the report be received and noted and placed on exhibition for public comment for a period of 28 days.	DIR						B	



AUTHORITY TO AFFIX
THE COMMON SEAL

24 August 2015

20. Authority to Affix the Common Seal

AUTHORITY TO AFFIX THE COMMON SEAL

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AUTHORITY TO AFFIX THE COMMON SEAL



Department:	Infrastructure & Regulation
Submitted by:	Director of Infrastructure & Regulation
Reference:	Item 1
Subject:	Application of Council Seal to Section 88b instrument – DA 50/2015 – Mr M Doran – Division Decision

LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

Goal:	2.1 An attractive environment for business, tourism and industry.
Strategy:	2.1.4 Implement tools to simplify development processes and encourage quality commercial, industrial and residential development.
Action:	2.1.4.1 Assess and determine regulatory applications, including development applications, complying development certificates, construction certificates, Section 68 certificates, Bushfire Attack Level (BAL) Certificates, and Conveyancing Certificates.

SUMMARY:

The purpose of this report is to gain Council’s approval for the affixing of the Council Seal section to an 88b Instrument that needs to be prepared as per the requirements of the *Conveyancing Act 1919* to finalise a subdivision certificate.

OFFICER’S RECOMMENDATION:

That Council endorses the affixing of the Council Seal on the Section 88b Instrument relating to Development Application DA 50/2015 on land known 48 East Street, Uralla, being Lot 2 DP 502101.

BACKGROUND:

Council has placed a development approval condition on the subdivision to enforce the conditions issued in relation to an easement to be created over a stormwater drain, for access provision and maintenance.

REPORT:

As part of a subdivision for Mr M Doran on land known as 48 East Street, Uralla, being Lot 2 DP 502101, Council has placed a development approval condition on the subdivision requiring an easement to be placed over a stormwater drain to allow future Council access for maintenance. A Section 88b land use restriction is required to ensure compliance.

The condition reads:

24. The land is to be adequately drained to East Street by way of collection and pumping. Details are to be provided to the Director of Infrastructure and Regulation for approval. Alternatively arrangements are to be provided to and approved by the Director of Infrastructure and Regulation as to how the land may be drained to Plane Avenue by way of easement.

AUTHORITY TO AFFIX THE COMMON SEAL

Council's Seal needs to be fixed to the Section 88b instrument to allow registration with the Land Titles Office. The *Local Government Act 1993* requires a resolution of Council to allow the seal to be affixed.

COUNCIL IMPLICATIONS:

1. Community Engagement/ Communication (per engagement strategy)

Nil

2. Policy and Regulation

Conveyancing Act 1919

Uralla Local Environmental Plan 2012

Uralla Development Control Plan 2011

Local Government Act 1993

Environmental Planning & Assessment Act 1979

3. Financial (LTFP)

Nil

4. Asset Management (AMS)

Nil

5. Workforce (WMS)

Nil

6. Legal and Risk Management

Nil

7. Performance Measures

Nil

8. Project Management

Nil

Prepared by staff member:

Administration Officer

Approved/Reviewed by Manager:

Director – Infrastructure & Regulation, Robert Bell

Department:

Infrastructure & Regulation

Attachments:

Nil

AUTHORITY TO AFFIX THE COMMON SEAL



Department:	Infrastructure & Regulation
Submitted by:	Director of Infrastructure & Regulation
Reference:	Item 2
Subject:	Application of Council Seal to Section 88b instrument – DA 33/2011 – Mr J C Hartley, Mr J T Herman, Mr R H Morton and Ms J Morton – Division Decision

LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK

Goal:	2.1 An attractive environment for business, tourism and industry.
Strategy:	2.1.4 Implement tools to simplify development processes and encourage quality commercial, industrial and residential development.
Action:	2.1.4.1 Assess and determine regulatory applications, including development applications, complying development certificates, construction certificates, Section 68 certificates, Bushfire Attack Level (BAL) Certificates, and Conveyancing Certificates.

SUMMARY:

The purpose of this report is to gain Council’s approval for the affixing of the Council Seal section to an 88b Instrument that needs to be prepared as per the requirements of the *Conveyancing Act 1919* to finalise a subdivision certificate.

OFFICER’S RECOMMENDATION:

That Council endorses the affixing of the Council Seal on the Section 88b Instrument relating to Development Application DA 33/2011 on land known 30 Duke Street Uralla, being Lots 18 and 19 DP 227194.

BACKGROUND:

Council has placed a development approval condition on the subdivision, to enforce the conditions issued in relation to an easement to be created over a sewer main, for access provision and maintenance, and an easement for right of footway.

REPORT:

As part of a subdivision for Mr J C Hartley, Mr J T Herman, Mr R H Morton and Ms J Morton on land known as 30 Duke Street, Uralla, being Lots 18 and 19 DP 227194, a Section 88b land use restriction is required to ensure compliance with a development approval.

The conditions read:

9. Prior to the issue of a Subdivision Certificate, the applicants shall:
 - b) Provide an easement for sewer, a minimum of 2 metres wide over the line of the existing sewer house service line on the Plan of Survey at the time of registration at

AUTHORITY TO AFFIX THE COMMON SEAL

the Land Titles Office. Such easement shall burden proposed Lot 8 and benefit proposed Lot 9.

10. Prior to the issue of a Subdivision Certificate, the applicants shall:
 - b) Provide an easement covering the footpath on the Plan of Survey at the time of registration at the Land Titles Office within proposed Lot 8 and benefitting proposed Lot 9.

Council's Seal needs to be fixed to the Section 88b instrument to allow registration with the Land Titles Office. The *Local Government Act 1993* requires a resolution of Council to allow the seal to be affixed.

COUNCIL IMPLICATIONS:

1. Community Engagement/ Communication (per engagement strategy)

Nil

2. Policy and Regulation

Conveyancing Act 1919

Uralla Local Environmental Plan 2012

Uralla Development Control Plan 2011

Local Government Act 1993

Environmental Planning & Assessment Act 1979

3. Financial (LTFP)

Nil

4. Asset Management (AMS)

Nil

5. Workforce (WMS)

Nil

6. Legal and Risk Management

Nil

7. Performance Measures

Nil

8. Project Management

Nil

Prepared by staff member:	Administration Officer
Approved/Reviewed by Manager:	Robert Bell
Department:	Infrastructure & Regulation
Attachments:	Nil